

IN THE SUPREME COURT OF THE STATE OF NEVADA

CITY OF FERNLEY, NEVADA, a
Nevada municipal corporation,

Appellant,

vs.

THE STATE OF NEVADA ex rel.
DEPARTMENT OF TAXATION;
THE HONORABLE DAN
SCHWARTZ, in his official capacity
as TREASURER OF THE STATE OF
NEVADA; and THE LEGISLATURE
OF THE STATE OF NEVADA,

Respondents.

Supreme Court No.: 66851

District Court Case No.: 12 OC 00168 1B

JOINT APPENDIX

VOLUME 11 PART 2

Filed By:

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*Attorneys for Appellant City of Fernley,
Nevada*

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3	Reply in Support of Motion to Intervene	Nevada Legislature	08/24/12	626-635
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20	Reply in Support of Plaintiff's Motion for Summary Judgment Against Defendant Nevada Legislature	City of Fernley	07/25/14	3606-3640
21	Reply to Opposition to Countermotion for Order Dismissing Nevada Department of Taxation	State of Nevada/Dept Taxation	08/01/14	3769-3772
3	Reply to Opposition to Motion to Dismiss	State of Nevada/Dept Tax/ Treasurer	08/27/12	636-647
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7	Stipulation and Order Regarding Change of Briefing Schedule and Plaintiff's Response to Defendant's Motion to Strike Plaintiff's Jury Demand	Parties/First Judicial District Court	02/19/14	1403-1405
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3	Stipulation and Order Regarding Joinder to Motion to Dismiss	Parties/First Judicial District Court	09/18/12	658-661
23	Transcript of Hearing	Court Reporter	01/07/15	4213-4267
7	Writ of Mandamus	Nevada Supreme Court	01/25/13	1371-1372

SHARI L. WHALEN, P.E.
PRESIDENT

MYSTERY LAKE ENGINEERING, INC.

1350 Truckee Lane, Fernley, NV 89408 | 775-742-8833 | shari@mysterylakeengineering.com

PROFESSIONAL QUALIFICATIONS

Shari L. Whalen has over 15 years of experience in geotechnical, materials, environmental and civil engineering, including leadership experience with local government. She is a registered Professional Engineer in both Nevada and California. Prior to recently founding Mystery Lake Engineering, her most recent post was as the City Engineer and Director of the Public Works and General Services Department, in her hometown, Fernley, Nevada. During this time Shari has successfully managed a team of over 30 engineering, administrative, and technical personnel, spread over five different operational divisions including Parks, Facilities and General Services, Water Treatment, Water Distribution, Waste Water, and Streets and Storm Drains.

She has worked on many multi-million dollar construction projects, including projects with multiple funding sources and public-private partnerships. She has also prepared and administered over \$5 million in operating and capital budgets annually, including enterprise fund and general fund budgets. Shari was responsible for developing the Five Year Capital Improvement Plan in Fernley for all Water, Sewer, Parks, Facilities and Roadways. Shari has experience with grant-funded and Local Public Agency (LPA) projects, and was responsible for administering the Public Works Department grants program, which exceeded \$1 million annually for several years.

She has acted as the Water Rights and Water Resources Manager, in charge of developing and implementing policies for water rights protection, water rights dedication, water resources management, and long term water planning. Ms. Whalen has also been responsible for development review, plan checking and oversight of inspection and permitting.

Her geotechnical and materials engineering experience includes a variety of public works projects, ranging from water, sewer, flood control, parks, and transportation projects. In addition, she has extensive geotechnical and materials testing experience with private development, including master planned communities, high-rise foundation design and construction, and a variety of commercial and industrial developments.

REGISTRATIONS

Professional Engineer, California No. C63006
Professional Engineer, Nevada No. 15614
Qualified Storm Water Pollution Prevention Plan Developer
Certified Supervisory Manager

EDUCATION

University of Nevada, Reno
Master of Science in Civil Engineering

1999

University of Nevada, Reno
Bachelor of Science in Civil Engineering

1997

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PROFESSIONAL EXPERIENCE

Mystery Lake Engineering, Inc.

President

2014 to Present

Direct all activities of start-up consulting engineering firm, with a focus on civil, geotechnical and environmental engineering, including business development, finance, and quality control.

City of Fernley

City Engineer and Director of Public Works and General Services

2010 to 2013

Supervised all operations and maintenance activities for City-owned infrastructure, including water, sewer, parks, facilities, streets and storm drains. Oversaw all capital improvement projects administered by Department. Coordinated budgeting and policy issues with City Manager and elected officials. Prepared all Public Works Grants, Budgets, and Capital Improvement Plans. Completed infrastructure master planning where possible.

TRC Consultants, Inc.

Project Manager

2006 to 2009

Managed small municipal engineering projects, predominantly for the City of Fernley, Nevada. Work included infrastructure master planning, design assistance for roadway and water conveyance projects, and contract administration for a variety of public infrastructure improvements and major maintenance projects, including sewer, water and roadway reconstruction and rehabilitation.

Terracon, Inc.

Project Engineer

2001 to 2006

Prepared geotechnical recommendations and engineering reports for a variety of public and private projects. Provided technical oversight and quality assurance for design and construction phases of work. Acted in the capacity of client manager for large master plan development projects.

Kleinfelder, Inc.

Staff Professional

1999 to 2001

Completed field exploration, laboratory analysis, and engineering design for geotechnical projects. Prepared engineering reports and recommendations, as well as on-site trouble shooting. Completed special inspections during construction and assisted with environmental sampling and remediation projects.

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1958

University of Nevada, Reno	
Graduate Research Assistant and Teaching Assistant	1997 to 1998
Developed curriculum, field exercises and exams for Surveying Course.	
Completed finite element analysis, field sampling and laboratory testing to complete research project on soil landfill caps.	
Nichols Consulting Engineers, Inc.	
Pavement Analyst	1997
Completed pavement design, existing condition assessment and assisted with preventative maintenance programming.	
Sierra Pacific Power Company	
Engineering Intern	1994 to 1996
Completed rotational Internship with gas and water operations, surveying, and engineering.	

SELECTED PROJECT EXPERIENCE**Aquifer Storage and Recovery Program, Fernley, Nevada**

Directed multi-year planning and permitting project for aquifer storage and recovery in the Fernley hydrographic basin. Work included assessment of all existing surface and groundwater rights, hydrogeologic modeling, and evaluation of groundwater injection and large scale infiltration ponds. Coordinated federal land acquisition and NEPA process with BLM and USBR.

Storm Drainage Master Plan, Fernley, Nevada

Project engineer responsible for the preparation of the Draft City of Fernley Storm Drainage Master Plan. Report included research and mapping of existing infrastructure, hydrologic and hydraulic modeling, best management practices, and identification of storm drain improvements and costs.

Water Conveyance Infrastructure Projects, Fernley, Nevada

Project engineer responsible for permitting and right-of-entry agreements for several water transmission mains across Fernley. Assisted with cost estimates, contract documents, and construction management.

West Lift Station Upgrades and Force Main Repair, Fernley, Nevada

As project manager, coordinated a critical upgrade to the existing West Lift Station. Also completed an investigation and provided recommendations for repair of the existing West Lift Station force main. Coordinated the repair work with City of Fernley Public Works Field Personnel.

Pond 1 Sludge Removal and Liner Inspection, Fernley, Nevada

As project engineer, coordinated permit compliance with NDEP, prepared construction documents for sludge removal and liner inspection and provided contract administration for the sludge removal at the East Wastewater Treatment Plant. Provided bidding assistance, prepared agenda reports, processed pay requests and responded to change order requests. Provided training to City of Fernley field personnel on proper groundwater monitoring well sampling and level measurement, evaluated quarterly monitoring reports, and prepared plan of action and project update letters to NDEP.

Rancho Sierra Improvement Project (Ambee Way, Lily Lane and Raven Way Cape Seal), Fernley, Nevada
As project engineer, directed design, developed specifications, and acted as construction manager on the upgrade of Ambee Way, Lily Lane and Raven Way to cape sealed roadways with drainage improvements. Coordinated public information meeting and evaluated design and maintenance options based on right-of-way issues, storm drain constraints, and concerns of citizens.

Rolling A Waste Water Treatment Expansion- Dayton, Nevada
Project manager responsible for a team of technicians performing observation and testing services for expansion of a Lyon County waste water treatment plant. Prepared testing and observation reports, and coordinated with Lyon County representatives, third-party design engineers, and contractor personnel to facilitate project completion.

Zone 2430 Pipeline and Reservoir - North Las Vegas, Nevada
Geotechnical exploration for approximately five miles of 42-inch flexible pipeline and two 7.5 million-gallon steel reservoirs.

Pittman North Detention Basin - Henderson, Nevada
Performed geotechnical exploration for a 125-acre detention basin, levee and outfall. Project included labyrinth spillway, preliminary feasibility of roller compacter concrete embankment, soil cement mix design and preliminary site assessment for four additional basin sites. Work required permitting coordination with BLM.

Tropical 2538 Pipeline, Phase II - Clark County, Nevada
Geotechnical investigation for 1600 lineal feet of 60-inch diameter pressurized water line. Project included field and laboratory resistivity testing and special laboratory corrosion testing.

North Valley Major Roadways - North Las Vegas, Nevada
Geotechnical investigation for construction of approximately 10 miles of roadway in residential development. Project included traffic analysis, pavement design and grading recommendations for five major roadways constructed on expansive and hydrocollapsible soils.

Off-Site Sewer - North Las Vegas, Nevada
Geotechnical investigation for 3.7 miles of 24- and 27-inch diameter sewer line. Project alignment traversed a variety of soil conditions and a mapped fault.

Lower Duck Creek Channel - Clark County, Nevada
Geotechnical investigation for one mile of drainage improvements. Included construction of box culverts, confluence structures and open channel through a variety of soil conditions and multiple alignment alternatives.

US 95 Widening and Drainage Improvements - Las Vegas, Nevada
Geotechnical exploration for Jones Bridge and approximately three miles of retaining walls, including soil nail walls. Work also included drainage improvements along approximately five miles of urban freeway. Project included construction of RCB, RCP and open channel through a variety of soil conditions.

River Mountains Water Treatment Facility Expansion - Clark County, Nevada
Geotechnical investigation for expansion to existing water treatment facility. Project included construction of new buildings along with expansion to an existing building.

Procyon Substation and Transmission Line – Clark County, Nevada

Geotechnical investigation for new substation and transmission line. Project included field investigation, resistivity testing, and preparation of deep and shallow foundation design parameters for use by Nevada Power Company.

Surgewater Substation Expansion – Clark County, Nevada

Geotechnical investigation for expansion of an existing substation. Project included coordination with Nevada Power Company for location of existing underground utilities, field investigation, resistivity testing, and preparation of shallow spread and mat foundation design parameters.

Frias Substation – Clark County, Nevada

Geotechnical investigation for new substation and power pole. Project included field investigation, resistivity testing and preparation of deep and shallow foundation design parameters.

Meadows Detention Basin – Las Vegas, Nevada

Geotechnical investigation for expansion of an existing detention basin and reconstruction of spillway and channel. Project included grading and construction recommendations, slope stability analysis and field percolation testing.

Jones Sewer – North Las Vegas, Nevada

Geotechnical investigation for 8,600 feet of PVC sewer line. Project included geotechnical recommendations for excavation and backfill of trench, temporary slope recommendations, and design and construction of lightly loaded foundations along the alignment.

Big Kmart – Henderson, Nevada

Materials testing and observation for masonry retail building. Project included confirmation of in-situ bearing capacity, observation of building construction and preparation of final reports.

Equestrian-Faulkner Transmission Line – Henderson, Nevada

Geotechnical investigation for a multi-phase transmission line. Project included geotechnical and environmental sampling and testing and extensive field coordination with Nevada Power Company and other third-party interests.

Nevada Power Company, Clark Station – Las Vegas, Nevada

Project engineer providing support for several projects at Nevada's oldest steam generated power plant that included aquifer testing, pump testing and groundwater well sampling/monitoring to assess groundwater quality for background mineralization levels and potentially leaking evaporation ponds.

Texaco Service Stations – Las Vegas, Nevada

Project engineer assisted in site work for assessment of groundwater quality and hydrogeologic conditions, involving petroleum impacted sites from leaking USTs at seven locations throughout the Las Vegas Valley. Assisted with monitoring well sampling to model the migration of contaminants through the groundwater table. Projects varied from initial discovery of impacted soil and groundwater to case closure.

MolyCorp Mine Site – Mountain Pass, California

Project engineer assisted in performing quarterly groundwater quality sampling per California Water Board requirements at an active surface mining operation. Conducted groundwater sampling from wells in excess of 600 feet bgs for quality and radioactive decay particulate content following ASTM procedure and environmental protocols.

LEGAL PROCEEDINGS

Nevada State Engineer Hearing, Applications No. 78338 - 78357 for Truckee River Operating Agreement Change Applications, 2010

Arbitration Proceeding, Waters Vacuum Truck Service v. City of Fernley, East Waste Water Treatment Plant Pond 1 Cleaning and Liner Replacement, 2007-2008

TECHNICAL AND MANAGEMENT TRAINING

State Of Nevada Certified Public Manager Program, 2013-2014 (currently enrolled)

Simon & Associates Negotiation Training, Fernley, Nevada 2013

Nevada Water Resources Association, Truckee River Tour, Truckee River Basin, California and Nevada, 2012

Nevada Rural Water Association, Water Rights in Nevada Training, Reno, Nevada, 2012

Nevada Water Resources Association, Advanced Water Rights Training, Reno, Nevada, 2011,

American Water Works Association: Public Works Management and Leadership Institute, Reno, Nevada, 2011

Texas Engineering Extension Service: Senior Officials Workshop for All-Hazard Preparedness, Fernley, Nevada, 2010

University of Washington Transpeed: Hydrology and Hydraulics, Seattle, Washington, 2008

Nevada T2 Center: Government Construction Contracting, Reno, Nevada 2007

American Society of Civil Engineers: Low Impact Development and Post-Construction Storm Water Quality, Reno, Nevada, 2007

Nevada Rural Development Council: Water Rights and Public Participation, Fallon, Nevada 2007

American Society of Civil Engineers: Leading Your Team to Project Success, Las Vegas, Nevada, 2003

American Society of Civil Engineers, Design and Construction of Tunnels, Las Vegas, Nevada, 2003

Lorman: Construction Litigation in Nevada, Las Vegas, Nevada, 2002

National Highway Institute: Driven Pile Foundation Design and Construction, Carson City, Nevada, 2000

PUBLICATIONS AND PRESENTATIONS

Guest Speaker at American Public Works Association Fall Conference, "Thinking Outside of the Box in Public Works", 2011

Guest Speaker at American Public Works Association Meeting, "Critical Issues Facing Fernley", 2011

Poster Presentation at Association of Engineering Geologist Annual Conference, Reno, Nevada, "Subsidence of Soil Landfill Covers for Low-Level Radioactive Waste Site near Yucca Mountain", 2000

Master's Thesis, "Subsidence of Soil Landfill Covers for Low-Level Radioactive Waste Site at Yucca Mountain, Nevada", 1999

PROFESSIONAL AFFILIATIONS

American Public Works Association, 2nd Year Trustee — Northern Nevada Chapter
Nevada Water Resources Association, District 2 Board Member
American Society of Civil Engineers

AWARDS

ASCE Young Engineer of the Year, Southern Nevada	2003
Kleinfelder Employee of the Year, Las Vegas	2000

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2014 RATE SCHEDULE FOR PROFESSIONAL SERVICES

Personnel:

Clerical	\$50
Draftsman	\$60
Laboratory Technician	\$70
Field Technician	\$85
Special Inspector	\$95
Field Engineer	\$115
Senior Engineer/Principal	\$135
Expert Testimony/Special Consultation	\$250

Equipment:

Vehicles	\$0.75 per mile
Per Diem	\$125 per day per person
Supplies	Cost plus 10%
Outside Services	Cost plus 10%

Rates not included above are available upon request.

Mystery Lake Engineering, Inc.
1350 Truckee Lane Fernley, NV 89408
O: (775) 835-8485 C: (775) 287-9367
www.mysterylakeengineering.com

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EXHIBIT 32

EXHIBIT 32

POLICE OFFICER TO RESIDENT RATES:
NATIONAL TRENDS

Prepared by:

William H. Sousa, Ph.D.

William H. Sousa, Ph.D.

Associate Professor, Department of Criminal Justice
Director, Center for Crime and Justice Policy
University of Nevada Las Vegas

8 February 2014

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THE RATE OF POLICE OFFICERS TO RESIDENTS

In 2012, American jurisdictions averaged 2.35 sworn police officers per 1,000 residents.¹ This rate varied slightly by the size of jurisdiction (Table 1), region of the country (Table 2), and individual agency (Table 3). Despite small differences by size, region, and individual agency, however, the officer-to-resident rate has remained generally consistent over time. From 2008 to 2012, the national average of police officers per 1,000 residents decreased slightly from 2.48 to 2.35 (Figure 1).

TABLE 1: Police officers per 1,000 residents, United States, 2012

	Number of police agencies	Estimated residental population	Total sworn police officers	Officers per 1,000 residents
TOTAL	14,006	285,020,066	670,439	2.35
Cities with population 250,000 and over	75	56,040,960	150,037	2.68
Cities with population 100,000 to 249,999	196	29,282,253	50,669	1.73
Cities with population 50,000 to 99,999	426	29,406,808	48,218	1.64
Cities with population 25,000 to 49,999	798	27,574,550	47,809	1.73
Cities with population 10,000 to 24,999	1,743	27,664,124	51,253	1.85
Cities with population under 10,000	7,588	23,053,050	81,939	3.55
Metropolitan Counties	1,268	68,230,997	177,730	2.60
Nonmetropolitan Counties	1,912	23,767,324	62,784	2.64

* Data provided by *Crime in the United States, 2012*. US DOJ: Federal Bureau of Investigation.

TABLE 2: Police officers per 1,000 residents by region, United States, 2012

Region	Officers per 1,000 residents
Northeast	2.6
South	2.6
Midwest	2.1
West	1.6

* Data provided by *Crime in the United States, 2012*. US DOJ: Federal Bureau of Investigation.

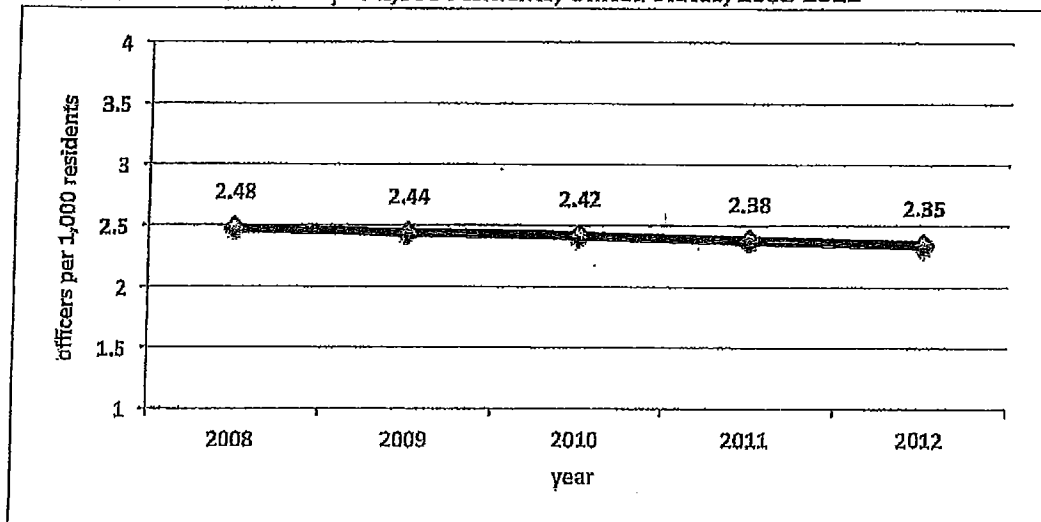
¹ The national average of total police personnel (sworn officers and civilian personnel) was 3.36 police personnel per 1,000 residents in 2012.

TABLE 3: Police officers per 1,000 residents, cities with population 10,000 to 24,999, comparing individual Nevada jurisdictions with US average, 2012

	Estimated 2012 residential population	Total sworn police officers	Officers per 1,000 residents
<i>All US cities with population 10,000 to 24,999</i>	27,664,124	51,253	1.85
Boulder City	15,364	31	2.02
Elko	18,788	40	2.60
Mesquite	15,625	28	1.79

* Data provided by *Crime in the United States, 2012*, US DOI: Federal Bureau of Investigation.

FIGURE 1: Police officers per 1,000 residents, United States, 2008-2012



* Data provided by *Crime in the United States, 2008-2012*, US Department of Justice: Federal Bureau of Investigation.

STAFFING LEVELS AND PROACTIVE POLICE ACTIVITIES

Many factors influence the proper staffing levels for an individual agency. Nevertheless, the rate of police officers per 1,000 residents is a common metric used by agencies for comparison purposes. Agencies justify these staffing levels by arguing that they are necessary to provide basic policing services such as crime prevention, traffic control, assisting with medical emergencies, resolving neighborhood disputes, helping citizens in distress, and other types of crisis management.

When staffing levels are low, police departments are often forced into a reactive mode. The demands of the 911 system require officers to respond to calls for service, but with few officers, little time remains for proactive activities. Research since the 1970s demonstrates that reacting to calls for service has little impact in terms of preventing future problems in neighborhoods. Research indicates that more proactive activities, including working with youth and community groups, more assertively managing minor offenses that are the precursors to major offenses, and conducting directed patrols at problem locations, are more effective at managing community problems.

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CURRICULUM VITAE

William H. Sousa, Jr.

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4505 Maryland Parkway, Box 455009
Las Vegas, Nevada 89154

702-895-0247 - work
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EDUCATION

- 1996-2003 *Doctor of Philosophy, Criminology and Criminal Justice*
School of Criminal Justice
Rutgers University - Newark, NJ
- 1994-1995 *Master of Science, Criminology and Criminal Justice*
College of Criminal Justice
Northeastern University - Boston, MA
- 1990-1994 *Bachelor of Arts, Criminology and Criminal Justice*
Department of Criminal Justice
Stonehill College - Easton, MA

EXPERIENCE

- 2004-present Associate Professor
Associate Professor in the Department of Criminal Justice, Greenspun
College of Urban Affairs, University of Nevada Las Vegas.
- 2003-present Research Consultant
Consultant position with the Manhattan Institute for Policy Research.
- 2000-2004 Director of Evaluation
Director of Evaluation for the Police Institute at Rutgers University -
Newark.
- 2001-2003 Project Director
Project director for the US State Department funded grant *Community
Policing in Northern Ireland: The Civic Project*.
- 1999-2003 Project Director
Project director of a study of crime reduction in New York City during the
1990s. Funded by the Manhattan Institute for Policy Research.
- 1998-1999 Research Consultant
Consultant position for BOTEC Analysis Corporation for the evaluation of
the Bureau of Justice Assistance's Comprehensive Communities Program.
- 1998-1999 Managing Editor, Journal of Research in Crime and Delinquency

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TEACHING EXPERIENCE

2013 Public Policy, Crime, and Criminal Justice, UNLV
2008-present Police in America, UNLV
2005-present Policing (Graduate Program), UNLV
2004-present Community Policing and Problem Solving, UNLV
2004-present Research Methods in Criminal Justice, UNLV
1998-1999 Police and the Community, Rutgers University
1998 Introduction to Criminal Justice, Rutgers University

GRANTS

School Violence Prevention in Nevada (2013)
Bureau of Justice Statistics
Co-authored with Tamara Madensen and Joel Lieberman
Award amount: \$69,086

SMART Policing Initiative: Effectiveness of Police Saturation (2011).
Bureau of Justice Assistance / Las Vegas Metropolitan Police Department
Co-authored with Stephen Pace, Christie Batson, Andrew Spivak, and Robert Futrall
Award amount: \$156,994.

Police Problem-Solving in a Las Vegas Community (2004).
New Investigator Award, University of Nevada Las Vegas
Award amount: \$15,000.

The Los Angeles Safer City Initiative (2003).
New York, NY: Manhattan Institute for Policy Research
Co-authored with George L. Kelling and Michael L. Wagers
Award amount: \$100,000.

Project Sentry Grant - Project Safe Neighborhoods (2002).
Newark, NJ: Essex County Prosecutor's Office.
Co-authored with Patrice Davis and W. Carsten Andresen
Award amount: \$400,000

Police Institute at Rutgers-Newark (2002).
Trenton, NJ: State of New Jersey, Department of Law and Public Safety.
Co-authored with George L. Kelling and W. Carsten Andresen
Award amount: \$500,000

Greater Newark Safer Cities Initiative (2002).
Trenton, NJ: State of New Jersey, Department of Law and Public Safety.
Co-authored with George L. Kelling and W. Carsten Andresen
Award amount: \$94,649

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Essex County Community Gun Violence Prosecution Program (2001).
Washington, DC: US Department of Justice, Bureau of Justice Assistance.
Co-authored with Michael Wagers.
Award amount: \$353,080.

Community Policing in Northern Ireland: The Civic Project (2001).
Washington, DC: US Department of State, Bureau of Educational and Cultural Affairs.
Co-authored with George L. Kelling and Jean M. McGloin.
Award amount: \$163,644.

Bringing Citizen Views into the Greater Newark Safer Cities Initiative (2001).
Morristown, NJ: MCJ Foundation.
Co-authored with George L. Kelling, Michael Wagers, and Catherine M. Coles.
Award amount: \$25,000.

The New York City Police Department: Organizational Change and Its Impact (1999).
New York, NY: Manhattan Institute for Policy Research
Co-authored with George L. Kelling.
Award amount: \$50,000.

REFEREED PUBLICATIONS

Tamara D. Madensen and William H. Sousa (in press). "Practical academics: Positive outcomes of police-researcher collaborations." Forthcoming in *Crime Prevention Studies*.

William H. Sousa and Tamara D. Madensen (2011). "The police and major event planning: A case study in Las Vegas, Nevada." *Crime Prevention Studies*, 26, 139-158.

William H. Sousa (2010). "Paying attention to minor offenses: Order maintenance policing in practice." *Police Practice and Research: An International Journal*, 11, 1.

William H. Sousa and George L. Kelling (2010). "Police and the reclamation of public places: A study of MacArthur Park in Los Angeles." *International Journal of Police Science and Management*, 12, 1.

William Sousa, Justin Ready, and Michael Ault (2010). "The impact of TASERS on police use-of-force decisions: Findings from a randomized field training experiment." *Journal of Experimental Criminology*, 6, 1.

Terance D. Miethe and William H. Sousa (2010). "Carjacking and its consequences: A situational analysis of risk factors for differential outcomes." *Security Journal*, 23, 4.

Jesenia M. Pizarro and William H. Sousa (2008). "Strategic problem solving as a tool for violence prevention." *Law Enforcement Executive Forum*, 8, 3.

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William H. Sousa and Jane Florence Gauthier (2008). "Gender diversity in officers' evaluations of police work: A survey of job satisfaction in the police workplace," *Justice Policy Journal*, 5, 1.

Graham Farrell, William H. Sousa and Deborah Lamm Weisel (2002). "The time-window effect in the measurement of repeat victimization: a methodology for its examination and an empirical study," *Crime Prevention Studies*, 13.

Graham Farrell and William H. Sousa (2001). "Repeat victimization and hot spots: the overlap and its implications for crime control and problem-oriented policing," *Crime Prevention Studies*, 12.

BOOK CHAPTERS AND NON-REFEREED PUBLICATIONS

William H. Sousa (2014). "Policing high-risk places," In Stacy L. Mallicoat and Christine L. Gardiner (eds.), *Criminal Justice Policy*. Thousand Oaks, CA: SAGE.

Michael Wagers, William Sousa, and George Kelling (2008). "Broken windows: The core ideas." In Richard Wortley and Lorraine Mazerolle (eds.) *Environmental Criminology and Crime Analysis*. Cullompton, Devon, UK: Willan Publishing.

Michael Ault, William Sousa and Justin Ready (2007). "How reliable are your policies and training? Putting the CED to the test." *Subject to Debate*, 21, 4. Washington, DC: Police Executive Research Forum.

William H. Sousa and George L. Kelling (2006). "Of 'broken windows,' criminology and criminal justice." In David Weisburd and Anthony Braga (eds.), *Police Innovation: Contrasting Perspectives*. Cambridge: Cambridge University Press.

George L. Kelling and William H. Sousa (2001). *Do Police Matter? An Analysis of the Impact of New York City's Police Reforms*. Civic Report No. 22. New York, NY: The Manhattan Institute for Policy Research.

MONOGRAPHS AND RESEARCH REPORTS

Tamara Madensen and William Sousa (2012). "2nd Citizen Complaint Symposium Research Summary." Report presented to the Las Vegas Metropolitan Police Department, Internal Affairs Bureau. (35 pgs.)

Tamara Madensen and William Sousa (2011). "Citizen Complaint Symposium Research Summary." Las Vegas, NV: Las Vegas Metropolitan Police Department, Internal Affairs Bureau.

Steven Pace, Andrew Spivak, Brooke Wagner, William Sousa, and Jonathan Birds (2010). "An Analysis of Factors Associated with Known Incidents of Sexual Assaults Reported to Police." Las Vegas, NV: Las Vegas Metropolitan Police Department.

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Timothy Radtke, William Sousa, and Timothy Hart (2008). "Operation Ceasefire in Clark County, Nevada: Evaluating a Cross-Jurisdictional Approach to Reducing Gun Violence." Washington, DC: Bureau of Justice Statistics.

William H. Sousa and Tamara D. Madensen (2008). "The Fremont Corridor Initiative: Crime Camera and Directed Patrol Impact," Las Vegas, NV: Las Vegas Metropolitan Police Department.

William H. Sousa and Jane Florence Gauthier (2006). "Gender Diversity: Findings from a Survey That Examines Officer Opinions of the LVMPD Workplace Environment." Report presented to LVMPD Professional Standards Division. Las Vegas, NV: Las Vegas Metropolitan Police Department.

William H. Sousa and Michael Ault (2006). "Do TASERS Matter? Findings from an Experiment to Determine If TASERS Reduce Officer-Involved Shootings." Report presented to Sheriff Bill Young. Las Vegas, NV: Las Vegas Metropolitan Police Department.

Michael Maxfield, George Kelling, Carsten Andresen, Wayne Fisher, William Sousa, Michael Wagers (2005). "New Jersey State Police and Stop Data: What Do We Know, What Should We Know, and What Should We Do?" Newark, NJ: The Police Institute at Rutgers-Newark, School of Criminal Justice, Rutgers University.

William H. Sousa (2003). "Crime Reduction in New York City: The Impact of the NYPD." Ph.D. dissertation. Newark, NJ: Rutgers University.

ENCYCLOPEDIA ARTICLES AND BOOK REVIEWS

William H. Sousa (2014). "New York City Police Department" in *The Encyclopedia of Criminology and Criminal Justice*, Jay S. Albanese (ed.), Wiley.

William H. Sousa and George L. Kelling (2014). "Order Maintenance Policing" in *Encyclopedia of Criminology and Criminal Justice*, G. Bruinsma & D. Weisburd (eds.), Springer.

William H. Sousa (2010). "Wesley Skogan's 'Disorder and Decline'" in *The Encyclopedia of Criminological Theory*, Frank Cullen & Pam Wilcox (eds.), SAGE publications.

William H. Sousa (2008). "Strategic Policing," in *Encyclopedia of Social Problems*, Sage Publications.

William H. Sousa (2003). Book review of *Policing and Community Partnerships*, by Dennis J. Stevens (ed.), *Criminal Justice Review*, 28, 2.

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William H. Sousa (2002). "The Federal Bureau of Investigation," in *Encyclopedia of Crime & Punishment*, Great Barrington, MA: Berkshire Publishing Group.

William H. Sousa (2002). Book review of *Criminal Justice Reader*, by Cliff Robertson (ed.), *Criminal Justice Review*, 27, 2.

William H. Sousa (2001). Book review of *The Crime Drop in America*, by Alfred Blumstein and Joel Wallman (eds.), *Police Practice & Research*, 2, 4.

TRANSLATIONS

William H. Sousa and Tamara D. Madensen (2012). The police and major event planning: a case study in Las Vegas, Nevada. In Tamara Madensen and Johannes Knutsson (eds. & trans), *Preventing Crowd Violence, Crime Prevention Studies Series, vol. 26*. Politihøgskolen (Norwegian Police University College). (Norwegian Translation - original work published 2011).

William H. Sousa and Tamara D. Madensen (2011). The police and major event planning: a case study in Las Vegas, Nevada. In Tamara Madensen and Johannes Knutsson (eds. & trans), *Preventing Crowd Violence, Crime Prevention Studies Series, vol. 26*. Swedish Police Service (Swedish Translation - original work published 2011).

NEWSPAPER / OP-ED ARTICLES

George L. Kelling and William H. Sousa (2002). "Policing does matter," *City Journal*, vol. 12 (1): 6-7.

William H. Sousa and George L. Kelling (2002). "Beating Serious Crime," *The Australian*, October 3, 2002, Op-Ed.

George L. Kelling and William H. Sousa (2001). "Why Policing Matters," *Hartford Courant*, December 30, 2001, Op-Ed.

George L. Kelling and William H. Sousa (2001). "Tough Cops Matter," *New York Post*, December 19, 2001, Op-Ed.

WORKS IN PROGRESS

William H. Sousa and Tamara D. Madensen (in progress). "Evaluating the Impact of CCTV and Directed Patrol in Las Vegas."

William H. Sousa and Jon Zeh (in progress). "The impact of detective decentralization on property crimes investigations."

Tamara Madensen and William Sousa (in progress). "Policing places: the theoretical integration of broken windows and place management explanations of crime."

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INVITED PRESENTATIONS

William Sousa (2013). "The Impact of Body Worn Cameras." Invited presentation at the September 19, 2013 meeting of the American Society for Industrial Security (ASIS) (Las Vegas Chapter).

Tamara D. Madensen and William H. Sousa (2013). "Practical Academics: Positive Outcomes of Police-Researcher Collaborations." Invited presentation at the 2013 Applied Police Research Symposium, 28 September - 1 October, Stavem, Norway, Norwegian Police University College.

William Sousa (2012). "Disorder Management: Minding the Little Things." Invited presentation at the inaugural Innovations in Police Management conference at the Center for Advanced Policing, University of New Haven, New Haven, CT.

William H. Sousa and Tamara D. Madensen (2011). "Crime Cameras and Community Acceptance." Invited presentation at the 2011 annual conference of the American Society for Industrial Security (ASIS), Orlando, FL.

William H. Sousa and Tamara D. Madensen (2009). "The Police and Major Event Planning: A Case Study in Las Vegas." Invited presentation at the 2009 Crowd Control and Management Conference, 11 May, Stavem, Norway, Norwegian Police University College.

William H. Sousa (2007). "Community Policing: The Core Ideas." Invited presentation at the 2007 Annual Pennsylvania Weed and Seed Conference, 7 June, Harrisburg, PA, Sheraton Harrisburg-Hershey.

William H. Sousa (2007). "Partnerships to Prevent Violence in Urban Neighborhoods." Invited presentation at the 2007 National Association of Black Law Enforcement Officers (NABLEO) Annual Summer Education and Training Conference, 31 July, Las Vegas, NV, Alexis Park Resort Hotel.

William H. Sousa (2006). "Fixing Broken Windows." Invited presentation at the 2006 Canadian Association of Police Boards (CAPB) Conference, 17 August, Edmonton, Westin Edmonton Hotel.

CONFERENCE PAPERS

William Sousa and Tamara Madensen (2013). "Crime Cameras and Community Acceptance: A Case Study in Las Vegas." Paper presented at the 2013 International Symposium on Environmental Criminology and Crime Analysis, Philadelphia, PA.

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William Sousa (2013). "The Impact of Body Worn Cameras: A Pilot Study in Las Vegas." Presentation at the 2013 annual conference of the Academy of Criminal Justice Sciences (ACJS), Dallas, TX.

William Sousa (2013). "Evaluating Order Maintenance: Measuring Key Concepts." Presentation at the 2013 annual conference of the Academy of Criminal Justice Sciences (ACJS), Dallas, TX.

William Sousa and Tamara Madensen (2012). "Community Acceptance of Technological Innovations: Crime Cameras in Public Places." Presentation at the 2012 annual conference of the Academy of Criminal Justice Sciences (ACJS), New York, NY.

Tamara Madensen and William Sousa (2012). "Profiling Disorderly Places: An Examination of Disorder and Its Impact in Residential Neighborhoods." Presentation at the American Society of Criminology (ASC) Annual Conference, Chicago, IL.

Tamara Madensen and William Sousa (2011). "Ordering Maintenance: A Theory of Place-Based Management." Paper presented at the 2011 International Symposium on Environmental Criminology and Crime Analysis, Durban, South Africa.

Tamara Madensen and William Sousa (2011). "Crime Theories and Policing Strategies: A New Course for Inquiry and Practice." Poster presented at the American Society of Criminology Annual Conference, Washington, DC.

Tamara Madensen, William Sousa, and John Eck (2010). "Managing Crowd Behavior: Using the Principles of Environmental Criminology to Promote Peaceful Gatherings." Paper presented at the 2010 International Symposium on Environmental Criminology and Crime Analysis, Brisbane, Australia.

Steven Pace, Jonathan Birds, and William Sousa (2010). "The Implementation and Impact of the Area Command Intelligence Officer." Paper presented at the American Society of Criminology Annual Conference, San Francisco, CA.

Steven Pace, Daniel McGrath, Jonathan Birds, and William Sousa (2010). "Assessing the Impact of the Hope Corridor Initiative." Poster presented at the American Society of Criminology Annual Conference, San Francisco, CA.

Steven Pace and William Sousa (2010). "Assessing the Impact of Police Order Maintenance Teams on Crime: An Evaluation of the Broken Windows Hypothesis." Paper presented at the 2009 Academy of Criminal Justice Sciences Annual Conference, San Diego, CA.

William H. Sousa and Tamara D. Madensen (2009). "The Police and Crowd Management: A Case Study in Las Vegas." Paper presented at the 2009 Academy of Criminal Justice Sciences Annual Conference, Boston, MA.

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Danielle M. Shields, Joel D. Lieberman, and William H. Sousa (2009). "The Relationship between Belief in a Just World and Perceptions of Ethical Dilemmas Involving Police Officers." Poster presentation at the 2009 American Society of Criminology Annual Conference, Philadelphia, PA.

William Sousa and Jon Zeh (2008). "Detectives in the Community Policing Paradigm: Detective Decentralization in Las Vegas." Paper presented at the 2008 American Society of Criminology Annual Conference, St. Louis, MO.

Tamara D. Madensen and William H. Sousa (2008). "Maintaining Order at Places: An Integration of Place-Based Crime Theories." Paper presented at the 2008 International Symposium on Environmental Criminology and Crime Analysis, Anchorage, AK.

Michael Wagers and William Sousa (2008). "Broken Windows Policing in Los Angeles: Reconciling Order Maintenance and Police Misconduct." Paper presented at the 2008 Academy of Criminal Justice Sciences Annual Conference, Cincinnati, OH.

William H. Sousa (2007). "Reducing Violence in West Las Vegas: The Safe Village Initiative." Paper presented at the 2007 American Society of Criminology Annual Conference, Atlanta, GA.

William Sousa and Justin Ready (2007). "Do TASERS Matter? A Field Training Experiment." Paper presented at the 2007 Academy of Criminal Justice Sciences Annual Conference, Seattle, WA.

William H. Sousa (2006). "Broken Windows Policing: A Response to the Critics." Paper presented at the 2006 American Society of Criminology Annual Conference, Los Angeles, CA.

William H. Sousa (2006). "A Comparison of Compstat across Cities." Paper presented at the 2006 Academy of Criminal Justice Sciences Annual Conference, Baltimore, MD.

William H. Sousa (2005). "Reaching the tipping point in Los Angeles: A time series analysis of police problem solving." Paper presented at the 2005 American Society of Criminology Annual Conference, Toronto, Ontario.

William H. Sousa (2005). "LAPD problem-solving: Crime and disorder management in MacArthur Park." Paper presented at the 2005 Academy of Criminal Justice Sciences Annual Conference, Chicago, IL.

William H. Sousa (2004). "But does it prevent crime? A method for evaluating the Compstat process." Paper presented at the 2004 American Society of Criminology Annual Conference, Nashville, TN.

William H. Sousa (2003). "Assertive enforcement of minor offenses in NYC." Paper presented at the 2003 American Society of Criminology Conference, Denver, CO.

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William H. Sousa (2002). "NYPD and problem-oriented policing." Paper presented at the 2002 American Society of Criminology Annual Conference, Chicago, IL.

William H. Sousa (2001). "NYPD in the 1990s: Compstat's impact." Paper presented at the 2001 American Society of Criminology Annual Conference, Atlanta, GA.

Catherine M. Coles, William H. Sousa, and W. Carsten Andresen (2001). "Action research and evaluation in a community-based collaboration." Paper presented at the 2001 American Society of Criminology Annual Conference, Atlanta, GA.

William H. Sousa (2000). "Crime reduction in New York City: the impact of the NYPD," Paper presented at the 2000 American Society of Criminology Annual Conference, San Francisco, CA.

PROFESSIONAL AFFILIATIONS

Academy of Criminal Justice Sciences
American Society of Criminology
Police Executive Research Forum

OTHER PROFESSIONAL ACTIVITY

Editorial Board

Journal of Criminal Justice Research

Reviewer

Crime & Delinquency
Criminal Justice Review
Journal of Criminal Justice
Journal of Experimental Criminology
Journal of Police and Criminal Psychology
Journal of Quantitative Criminology
Journal of Research in Crime and Delinquency
Justice Quarterly
Police Practice and Research
Security Journal
Theoretical Criminology
National Science Foundation
The Campbell Collaboration

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EXHIBIT 33

EXHIBIT 33

NORTH LYON COUNTY FIRE PROTECTION DISTRICT
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FULL TIME EQUIVALENT EMPLOYEES BY FUNCTION

	ACTUAL PRIOR YEAR ENDING 06/30/11	ESTIMATED CURRENT YEAR ENDING 06/30/12	BUDGET YEAR ENDING 06/30/13
General Government	0	0	0
Judicial	0	0	0
Public Safety	16.0	15.0	14.0
Public Works	0	0	0
Sanitation	0	0	0
Health	0	0	0
Welfare	0	0	0
Culture and Recreation	0	0	0
Community Support	0	0	0
TOTAL GENERAL GOVERNMENT			
Utilities	0	0	0
Hospitals	0	0	0
Transit Systems	0	0	0
Airports	0	0	0
Other	0	0	0
TOTAL	16.0	15.0	14.0

POPULATION (AS OF JULY 1)	19,150	19,102	19,716
---------------------------	--------	--------	--------

SOURCE OF POPULATION ESTIMATE*	VOTER REGISTRATION X 1.95 (CLERK'S OFFICE)		
Assessed Valuation (Secured and Unsecured Only)	460,082,053	470,686,766	452,950,714
Net Proceeds of Mines	-	-	-
TOTAL ASSESSED VALUE	460,082,053	470,686,766	452,950,714
TAX RATE			
General Fund	0.2395	0.2567	0.2803
Special Revenue Funds	0.0000	0.0000	0.0000
Capital Projects Funds	0.0000	0.0000	0.0000
Debt Service Funds	0.0000	0.0000	0.0000
Enterprise Fund	0.0000	0.0000	0.0000
Other	0.0000	0.0000	0.0000
TOTAL TAX RATE	0.2395	0.2567	0.2803

* Use the population certified by the state in March each year. Small districts may use a number developed per the instructions (page 6) or the best information available.

NORTH LYON COUNTY FIRE PROT DIST
(Local Government)

SCHEDULE S-2 - STATISTICAL DATA

Fiscal Year 2012-2013

PROPERTY TAX RATE AND REVENUE RECONCILIATION

(1)	(2)	(3)	(4)	(5)	(6)	(7)
ALLOWED TAX RATE	ASSESSED VALUATION	ALLOWED AD VALOREM REVENUE [(1) X (2)/100]	TAX RATE LEVIED	TOTAL PREABATED AD VALOREM REVENUE [(2)X(4)/100]	AD VALOREM TAX ABATEMENT [(6) - (7)]	BUDGETED AD VALOREM REVENUE WITH CAP
OPERATING RATE:						
A. PROPERTY TAX Subject to Revenue Limitations	452,950,714	1,003,286	0.2215	1,003,286	(114,069)	889,217
B. PROPERTY TAX Outside Revenue Limitations:						
Net Proceeds of Mines	-	-	SAME AS ABOVE			
VOTER APPROVED:						
C. Voter Approved Overrides	452,950,714	226,475	0.0500	226,475	(25,749)	200,726
LEGISLATIVE OVERRIDES						
D. Accident Indigent (NRS 428.185)			0.0000			-
E. Medical Indigent (NRS 428.285)			0.0000			
F. Capital Acquisition (NRS 354.59815)			0.0000			
G. Youth Services Levy (NRS 62.327)			0.0000			
H. Legislative Overrides						
I. SCORT Loss NRS 354.59813	452,950,714	39,772	0.0088	39,772	(4,522)	35,250
J. Other:						
K. Other:						
L. SUBTOTAL LEGISLATIVE OVERRIDES	452,950,714	39,772	0.0088	39,772	(4,522)	35,250
M. SUBTOTAL A, C, L	452,950,714	1,269,533	0.2803	1,269,533	(144,340)	1,125,193
N. Debt						
O. TOTAL M AND N	452,950,714	1,269,533	0.2803	1,269,533	(144,340)	1,125,193

NORTH LYON COUNTY FIRE PROT DIST

(Local Government)

SCHEDULE S-3 - PROPERTY TAX RATE AND REVENUE RECONCILIATION

If an entity chooses to budget for an amount in column 5 which is lower or higher than the amount produced by the formula, please attach an explanation.

Budget Summary for NORTH LYON COUNTY FIRE PROT DIST
(Local Government)

[illegible]

Budget For Fiscal Year Ending June 30, 2013

Budget Summary for NORTH LYON COUNTY FIRE PROT DIST
(Local Government)

[illegible]

* FUND TYPES:	R - Special Revenue
Case N	C - Capital Projects
JA	D - Debt Service
	T - Expendable Trust

Include Debt Service Requirements in this column

Capital Outlay must agree with CIP.

Budget For Fiscal Year Ending June 30, 2013

Budget Summary for

NORTH LYON COUNTY FIRE PROT DIST
(Local Government)

FUND NAME		OPERATING REVENUES (1)	OPERATING EXPENSES (2) **	NONOPERATING REVENUES (3)	NONOPERATING EXPENSES (4)	<u>OPERATING TRANSFERS</u> IN (5) OUT(6)		NET INCOME (7)
AMBULANCE FUND	E	2,104,500	2,209,051	-	-	87,000	-	(17,551)
TOTAL		2,104,500	2,209,051	-	-	87,000	-	(17,551)

FUND TYPES: E - Enterprise
I - Internal Service
N - Nonexpendable Trust

**** Include Depreciation**

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[illegible]

FUNCTION: PUBLIC SAFETY

RESOURCES	(1) ACTUAL PRIOR YEAR ENDING 06/30/11	(2) ESTIMATED CURRENT YEAR ENDING 06/30/12	(3) (4) BUDGET YEAR ENDING 06/30/13	
			TENTATIVE APPROVED	FINAL APPROVED
REVENUES				
MISCELLANEOUS				
INVESTMENT INCOME	321	70	70	70
SUBTOTAL	321	70	70	70
SUBTOTAL REVENUE	321	70	70	70
OTHER FINANCIAL SOURCES				
OPERATING TRANSFERS IN (SCHEDULE T)				
TRANSFER IN FROM GENERAL FUND	328,181	135,000	46,200	46,200
BEGINNING FUND BALANCE	105,084	122,571	135,641	135,641
PRIOR PERIOD ADJUSTMENTS				
RESIDUAL EQUITY TRANSFERS				
TOTAL BEGINNING FUND BALANCE	105,084	122,571	135,641	135,641
TOTAL RESOURCES	433,586	257,641	181,911	181,911
EXPENDITURES				
PUBLIC SAFETY				
FIRE				
SERVICES & SUPPLIES	-	-	-	-
CAPITAL OUTLAY	269,015	80,000	102,111	102,111
ACTIVITY SUBTOTAL	269,015	80,000	102,111	102,111
DEBT SERVICE				
PRINCIPAL	14,970	15,699	16,399	16,399
INTEREST	27,030	26,301	26,601	26,601
ACTIVITY SUBTOTAL	42,000	42,000	42,000	42,000
SUBTOTAL EXPENDITURES	311,015	122,000	144,111	144,111
ENDING FUND BALANCE	122,571	135,641	37,800	37,800
TOTAL COMMITMENTS AND FUND BALANCE	433,588	257,641	181,911	181,911

NORTH LYON COUNTY FIRE PROT DIST
(Local Government)
SCHEDULE B - ACQUISITION FUND

Page. 10 Case No. 66851
 Form 19 **1992**
 12/8/2011

PROPRIETARY FUND	(1) ACTUAL PRIOR YEAR ENDING 06/30/11	(2) ESTIMATED CURRENT YEAR ENDING 06/30/12	(3) (4) BUDGET YEAR ENDING 06/30/13	
			TENTATIVE APPROVED	FINAL APPROVED
A. CASH FLOWS FROM OPERATING ACTIVITIES				
RECEIPTS FROM CUSTOMERS	713,379	660,000	660,000	676,000
PERSONNEL COSTS	(618,134)	(575,327)	(560,179)	(570,301)
SERVICES AND SUPPLIES	(162,471)	(174,573)	(198,750)	(198,750)
a. Net cash provided by (or used for) operating activities	42,774	(89,900)	(98,929)	(93,051)
B. CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES				
OPERATING TRANSFER IN - GENERAL	-	128,300	185,009	87,000
b. Net cash provided by (or used for) noncapital financing activities	-	128,300	185,009	87,000
C. CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES				
INTEREST EXPENSE	-	-	-	-
PRINCIPAL EXPENSE	-	-	-	-
ACQUISITION OF CAPITAL ASSETS	-	-	(120,000)	(80,000)
c. Net cash provided by (or used for) capital and related financing activities	-	-	(120,000)	(80,000)
D. CASH FLOWS FROM INVESTING ACTIVITIES				
INVESTMENT INCOME	57	-	-	-
d. Net cash provided by (or used in) investing activities	57	-	-	-
NET INCREASE (DECREASE) In cash and cash equivalents (a+b+c+d)	42,831	38,400	(33,920)	(86,051)
CASH AND CASH EQUIVALENTS AT JULY 1, 20xx	23,271	66,102	104,502	104,502
CASH AND CASH EQUIVALENTS AT JUNE 30, 20xx	66,102	104,502	70,582	18,451

NORTH LYON COUNTY FIRE PROT DIST
(Local Government)

SCHEDULE F-2 STATEMENT OF CASH FLOWS

FUND AMBULANCE FUND

* - Type	
1 - General Obligation Bonds	6 - Medium-Term Financing - Lease Purchase
2 - G.O. Revenue Supported Bonds	7 - Capital Leases
3 - G.O. Special Assessment Bonds	8 - Special Assessment Bonds
4 - Revenue Bonds	9 - Mortgages
5 - Medium-Term Financing	10 - Other (Specify Type)
	11 - Proposed (Specify Type)

SCHEDULE C-1 - INDEBTEDNESS

Case No. 66851
JA **1994**

[illegible]

Case No. 66851
JA **1995**

Transfer Schedule for Fiscal Year 2012-2013

FUND TYPE	TRANSFERS IN			TRANSFERS OUT		
	FROM FUND	PAGE	AMOUNT	TO FUND	PAGE	AMOUNT
CAPITAL PROJECTS FUND						
ACQUISITION FUND						
GENERAL FUND		9	46,200			
SUBTOTAL						
EXPENDABLE TRUST FUNDS						
SUBTOTAL			46,200			
SUBTOTAL						

NORTH LYON COUNTY FIRE PROT DIST
(Local Government)

FUND TYPE	TRANSFERS IN			TRANSFERS OUT		
	FROM FUND	PAGE	AMOUNT	TO FUND	PAGE	AMOUNT
ENTERPRISE FUNDS	GENERAL FUND	10	87,000			
SUBTOTAL						
INTERNAL SERVICE						
SUBTOTAL						
RESIDUAL EQUITY TRANSFERS						
SUBTOTAL						
TOTAL TRANSFERS			133,200			133,200

NORTH LYON COUNTY FIRE PROT DIST
(Local Government)

LOBBYING EXPENSE ESTIMATE

Pursuant to NRS 354.600 (3), **each** (emphasis added) local government budget must contain a separate statement of anticipated expenses relating to activities designed to influence the passage or defeat of legislation in an upcoming legislative session.

Nevada Legislature: 77th Session; February 4, 2013 to June 4, 2013

1. Activity:	<u>N/A.</u>
2. Funding Source:	<u>N/A.</u>
3. Transportation	\$ <u> </u>
4. Lodging and meals	\$ <u> </u>
5. Salaries and Wages	\$ <u> </u>
6. Compensation to lobbyists	\$ <u> </u>
7. Entertainment	\$ <u> </u>
8. Supplies, equipment & facilities; other personnel and services spent in Carson City	\$ <u> </u>
Total	\$ <u> </u>

Entity: NORTH LYON COUNTY FIRE PROTECTION DISTRICT Budget Fiscal Year 2012-2013

Lobbying Expense Estimate, Page 1 of 1

Page: 16
Form 30
12/8/2011

Case No. 66851
JA **1998**

**Schedule of Existing Contracts
Budget Year 2012-2013**

Local Government:

NORTH LYON COUNTY FIRE PROT DIST

Josh Foli

Contact:

E-mail Address: jfoli@lyon-county.org

Daytime Telephone:

(775) 463-6510

Total Number of Existing Contracts: None

Line	Vendor	Effective Date of Contract	Termination Date of Contract	Proposed Expenditure FY 2012-13	Proposed Expenditure FY 2013-14	Reason or need for contract:
1						
2						
3						
4						
5						
6						
7						
8						
9						
10						
11						
12						
13						
14						
15						
16						
17						
18						
19						
20	Total Proposed Expenditures					

Additional Explanations (Reference Line Number and Vendor):

Schedule of Privatization Contracts Budget Year 2012-2013

Local Government: NORTH LYON COUNTY FIRE PROT DIST
 Contact: Josh Foli
 E-mail Address: jfoli@lyon-county.org
 Daytime Telephone: (775) 463-6510

Total Number of Privatization Contracts: None

Line	Vendor	Effective Date of Contract	Termination Date of Contract	Duration (Months/ Years)	Proposed Expenditure FY 2012-13	Proposed Expenditure FY 2013-14	Position Class or Grade	Number of FTEs employed by Position Class or Grade	Equivalent hourly wage of FTEs by Position Class or Grade	Reason or need for contract:
1										
2										
3										
4										
5										
6										
7										
8										
9										
10										
11										
Total										

66851
2000
each additional sheets if necessary.



STATE OF NEVADA
DEPARTMENT OF TAXATION

Web Site: <http://tax.state.nv.us>
1550 College Parkway, Suite 115
Carson City, Nevada 89706-7937
Phone: (775) 684-2000 Fax: (775) 684-2020

RENO OFFICE
4600 Kietzke Lane
Building L, Suite 235
Reno, Nevada 89502
Phone: (775) 687-9999
Fax: (775) 688-1303

BRIAN SANDOVAL
Governor
ROBERT R. BARENGO
Chair, Nevada Tax Commission
WILLIAM CHISEL
Executive Director

LAS VEGAS OFFICE
Grant Sawyer Office Building, Suite 1300
555 E. Washington Avenue
Las Vegas, Nevada 89101
Phone: (702) 486-2300 Fax: (702) 486-2373

HENDERSON OFFICE
2550 Paseo Verde Parkway, Suite 180
Henderson, Nevada 89074
Phone: (702) 486-2300
Fax: (702) 486-3377

Nevada Department of Taxation
1550 East College Parkway, Suite 115
Carson City, NV 89706-7921

North Lyon Fire Protection District herewith submits the (FINAL) budget for the
fiscal year ending June 30, 2013

This budget contains 1 funds, including Debt Service, requiring property tax revenues totaling \$ 1,125,193

The property tax rates computed herein are based on preliminary data. If the final state computed revenue limitation permits,
the tax rate will be increased by an amount not to exceed _____ if the final computation requires, the tax rate will be
lowered.

This budget contains 2 governmental fund types with estimated expenditures of \$ 1,262,111 and
1 proprietary funds with estimated expenses of \$ 2,209,051

Copies of this budget have been filed for public record and inspection in the offices enumerated in NRS 354.596 (Local
Government Budget and Finance Act).

CERTIFICATION

APPROVED BY THE GOVERNING BOARD

I Josh Foli
(Printed Name)
Lyon County Comptroller
(Title)

certify that all applicable funds and financial
operations of this Local Government are
listed herein

Signed _____

Dated: _____

SCHEDULED PUBLIC HEARING:

Date and Time May 17, 2012 6:00 P.M.

Publication Date May 8 & May 15, 2012

Place: North Lyon Fire Protection District - Headquarters Station - Meeting Room, 195 East Main Street, Fernley, Nevada 89408

Form 1
12/8/2011

Case No. 66851
JA 2004

IN THE SUPREME COURT OF THE STATE OF NEVADA

CITY OF FERNLEY, NEVADA, a
Nevada municipal corporation,

Appellant,

vs.

THE STATE OF NEVADA ex rel.
DEPARTMENT OF TAXATION;
THE HONORABLE DAN
SCHWARTZ, in his official capacity
as TREASURER OF THE STATE OF
NEVADA; and THE LEGISLATURE
OF THE STATE OF NEVADA,

Respondents.

Electronically Filed
May 20 2015 10:27 a.m.
Tracie K. Lindeman
Clerk of Supreme Court

Supreme Court No.: 66851

District Court Case No.: 12 OC 00168 1B

JOINT APPENDIX

VOLUME 11 PART 1

Filed By:

Joshua J. Hicks, Esq.
Nevada Bar No. 6678
BROWNSTEIN HYATT
FARBER SCHRECK, LLP
50 West Liberty Street, Suite 1030
Reno, Nevada 89501
Telephone: (775) 622-9450
Email: jhicks@bhfs.com

*Attorneys for Appellant City of Fernley,
Nevada*

Index to Joint Appendix
City of Fernley v. State of Nevada et al., Case No. 66851

Volume Number	Document	Filed By	Date	Bates Stamp Number
1	Affidavit of Service Taxation	City of Fernley	07/02/12	17
1	Affidavit of Service Treasurer	City of Fernley	06/20/12	13-16
23	Amended Memorandum of Costs and Disbursements	State of Nevada/Dept Taxation	10/09/15	4058-4177
7	Answer	State of Nevada/Dept Tax/ Treasurer	02/01/13	1384-1389
7	Answer to Plaintiff's Complaint	Nevada Legislature	01/29/13	1378-1383
23	Case Appeal Statement	City of Fernley	11/07/14	4208-4212
1	Complaint	City of Fernley	06/06/12	1-12
21	Defendant Nevada Legislature's Reply in Support of its Motion for Summary Judgment	Nevada Legislature	07/25/14	3747-3768
21	Defendant's Opposition to Motion to Retax Costs and Reply to Opposition to Motion for Costs	State of Nevada/Dept Taxation	10/03/14	3863-3928
22	Defendant's Opposition to Motion to Retax Costs and Reply to Opposition to Motion for Costs (Cont.)	State of Nevada/Dept Taxation	10/03/14	3929-3947
1	Exhibits to Joinder in Motion to Dismiss	Nevada Legislature	08/16/12	104-220
2	Exhibits to Joinder in Motion to Dismiss (Cont.)	Nevada Legislature	08/16/12	221-332
1	Joinder in Motion to Dismiss	Nevada Legislature	08/16/12	62-103
7	Joinder in Nevada Department of Taxation and Nevada Treasurer's Renewal of Motion to Dismiss	Nevada Legislature	05/06/14	1421-1423
21	Memorandum of Costs and Disbursements	State of Nevada/Dept Taxation	09/19/14	3788-3793
21	Motion for Costs	State of Nevada/Dept Taxation	09/19/14	3776-3788
12	Motion for Partial Reconsideration and Rehearing of the Court's June 6, 2014 Order	City of Fernley	06/18/14	2005-2045
7	Motion for Summary Judgment	City of Fernley	06/13/14	1458-1512
8	Motion for Summary Judgment (Cont.)	City of Fernley	06/13/14	1513-1732
9	Motion for Summary Judgment (Cont.)	City of Fernley	06/13/14	1733-1916
10	Motion for Summary Judgment (Cont.)	City of Fernley	06/13/14	1917-1948
11	Motion for Summary Judgment (Cont.)	City of Fernley	06/13/14	1949-2004
1	Motion to Dismiss	State of Nevada/Dept Tax/ Treasurer	08/03/12	41-58
1	Motion to Intervene	Nevada Legislature	08/03/12	18-40
21	Motion to Retax Costs and Opposition to Motion for Costs	City of Fernley	09/24/14	3794-3845
7	Nevada Department of Taxation and Nevada Treasurer's Renewal of Motion to Dismiss	State of Nevada/Dept Tax/ Treasurer	05/05/14	1414-1420
7	Nevada Department of Taxation and Nevada Treasurer's Reply to Response to Renewal of Motion to Dismiss	State of Nevada/Dept Tax/ Treasurer	05/23/14	1433-1437
12	Nevada Department of Taxation's Opposition to Plaintiff's Motion for Summary Judgment	State of Nevada/Dept Taxation	07/11/14	2053-2224
13	Nevada Department of Taxation's Opposition to Plaintiff's Motion for Summary Judgment (Cont.)	State of Nevada/Dept Taxation	07/11/14	2225-2353

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City of Fernley v. State of Nevada et al., Case No. 66851

Volume Number	Document	Filed By	Date	Bates Stamp Number
23	Notice of Appeal	City of Fernley	11/07/14	4205-4207
22	Notice of Entry of Order	Nevada Legislature	10/08/14	4001-4057
23	Notice of Entry of Order	State of Nevada/Dept	10/17/14	4195-4204
7	Notice of Entry of Order Denying City of Fernley's Motion for Reconsideration of Order Dated November 13, 2012	State of Nevada/Dept Tax/ Treasurer	12/19/12	1364-1370
7	Notice of Entry of Order Granting A Continuance to Complete Discovery	City of Fernley	10/19/12	1344-1350
3	Notice of Entry of Order Granting Nevada Legislature's Motion to Intervene	Nevada Legislature	09/04/12	651-657
7	Notice of Entry of Order on Defendant's Motion for Extensions of Time to File Answer	State of Nevada/Dept Tax/ Treasurer	11/15/12	1354-1360
1	Notice of Non-Opposition to Legislature's Motion to Intervene	State of Nevada/Dept Tax/ Treasurer	08/06/12	59-61
2	Opposition to Motion to Dismiss and Motion for Continuance Pursuant to NRCP 56(F)	City of Fernley	08/20/12	331-441
3	Opposition to Motion to Dismiss and Motion for Continuance Pursuant to NRCP 56(F) (Cont.)	City of Fernley	08/20/12	442-625
2	Opposition to Motion to Nevada Legislature's Motion to Intervene	City of Fernley	08/20/12	324-330
13	Opposition to Nevada Department of Taxation and Nevada Treasurer's Renewal of Motion to Dismiss	City of Fernley	07/11/14	2354-2445
14	Opposition to Nevada Department of Taxation and Nevada Treasurer's Renewal of Motion to Dismiss (Cont.)	City of Fernley	07/11/14	2446-2665
15	Opposition to Nevada Department of Taxation and Nevada Treasurer's Renewal of Motion to Dismiss (Cont.)	City of Fernley	07/11/14	2666-2819
16	Opposition to Nevada Department of Taxation and Nevada Treasurer's Renewal of Motion to Dismiss (Cont.)	City of Fernley	07/11/14	2820-2851
17	Opposition to Nevada Department of Taxation and Nevada Treasurer's Renewal of Motion to Dismiss (Cont.)	City of Fernley	07/11/14	2852-2899
4	Opposition to Nevada Legislature's Joinder in Motion to Dismiss	City of Fernley	09/28/12	662-881
5	Opposition to Nevada Legislature's Joinder in Motion to Dismiss (Cont.)	City of Fernley	09/28/12	882-1101
6	Opposition to Nevada Legislature's Joinder in Motion to Dismiss (Cont.)	City of Fernley	09/28/12	1102-1316
17	Opposition to Nevada Legislature's Joinder in Nevada Department of Taxation and Nevada Treasurer's Renewal of Motion to Dismiss	City of Fernley	07/11/14	2900-2941
20	Opposition to Plaintiff's Motion for Partial Reconsideration and Rehearing of the Court's June 6, 2014 Order	Nevada Legislature	07/11/14	3586-3582

Index to Joint Appendix
City of Fernley v. State of Nevada et al., Case No. 66851

Volume Number	Document	Filed By	Date	Bates Stamp Number
12	Opposition to Plaintiff's Motion for Partial Reconsideration and Rehearing of the Court's June 6, 2014 Order and Countermotion for Order Dismissing Nevada Department of Taxation	State of Nevada/Dept Tax/ Treasurer	07/11/14	2049-2052
17	Opposition to Plaintiff's Motion for Summary Judgment	Nevada Legislature	07/11/14	2942-3071
18	Opposition to Plaintiff's Motion for Summary Judgment (Cont.)	Nevada Legislature	07/11/14	3072-3292
19	Opposition to Plaintiff's Motion for Summary Judgment (Cont.)	Nevada Legislature	07/11/14	3292-3512
20	Opposition to Plaintiff's Motion for Summary Judgment (Cont.)	Nevada Legislature	07/11/14	3515-3567
7	Order (Converting Motion to Dismiss to Motion for Summary Judgment, Setting Briefing Schedule and Dismissing Treasurer)	First Judicial District Court	06/06/14	1451-1457
22	Order and Judgment	First Judicial District Court	10/06/14	3948-4000
7	Order Denying City of Fernley's Motion for Reconsideration of Order Dated November 13, 2012	First Judicial District Court	12/17/12	1361-1363
7	Order Granting A Continuance to Complete Discovery	First Judicial District Court	10/15/12	1341-1343
7	Order Granting in Part and Denying in Part Petition for Writ of Mandamus	Nevada Supreme Court	01/25/13	1373-1377
23	Order Granting Nevada Department of Taxation's Motion for Costs	First Judicial District Court	10/15/14	4190-4194
3	Order Granting Nevada Legislature's Motion to Intervene	First Judicial District Court	08/30/12	648-650
7	Order on Defendant's Motion for Extensions of Time to File Answer	First Judicial District Court	11/13/12	1351-1353
7	Order Pursuant to Writ of Mandamus	First Judicial District Court	02/22/13	1390-1392
21	Order Vacating Trial	First Judicial District Court	09/03/14	3773-3775
23	Plaintiff's Motion to Strike, or Alternatively, Motion to Retax Costs	City of Fernley	10/14/14	4178-4189
21	Plaintiff's Objections to Nevada Legislature's Proposed Order and Request to Submit Proposed Order and Judgment	City of Fernley	10/02/14	3846-3862
7	Pretrial Order	First Judicial District Court	10/10/13	1393-1399
7	Reply Concerning Joinder in Nevada Department of Taxation and Nevada Treasurer's Renewal of Motion to Dismiss	Nevada Legislature	05/27/14	1438-1450
7	Reply in Support of Joinder in Motion to Dismiss	Nevada Legislature	10/08/12	1317-1340
3	Reply in Support of Motion to Intervene	Nevada Legislature	08/24/12	626-635
21	Reply in Support of Plaintiff's Motion for Partial Reconsideration and Rehearing of the Court's June 6, 2014 Order as to Defendant Nevada Legislature	City of Fernley	07/25/14	3709-3746

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City of Fernley v. State of Nevada et al., Case No. 66851

Volume Number	Document	Filed By	Date	Bates Stamp Number
20	Reply in Support of Plaintiff's Motion for Summary Judgment Against Defendants Nevada Department of Taxation and Nevada Treasurer	City of Fernley	07/25/14	3674-3708
20	Reply in Support of Plaintiff's Motion for Partial Reconsideration and Rehearing of the Court's June 6, 2014 Order as to Defendant's Nevada Department of Taxation and Nevada Treasurer; Plaintiff's Opposition to Countermotion for Order Dismissing Nevada Department of Taxation	City of Fernley	07/25/14	3641-3673
20	Reply in Support of Plaintiff's Motion for Summary Judgment Against Defendant Nevada Legislature	City of Fernley	07/25/14	3606-3640
21	Reply to Opposition to Countermotion for Order Dismissing Nevada Department of Taxation	State of Nevada/Dept Taxation	08/01/14	3769-3772
3	Reply to Opposition to Motion to Dismiss	State of Nevada/Dept Tax/ Treasurer	08/27/12	636-647
20	Reply to Plaintiff's Opposition to Nevada Department of Taxation and Nevada Treasurer's Renewal of Motion to Dismiss	State of Nevada/Dept Taxation	07/25/14	3583-3605
7	Response to Nevada Department of Taxation	City of Fernley	05/16/14	1424-1432
7	Second Stipulation and Order Regarding Change of Briefing Schedule	Parties/First Judicial District Court	03/17/14	1406-1409
7	Stipulation and Order for an Extension of Time to File Responses to Discovery Requests; Extend Certain Discovery Deadlines and Extend Time to File Dispositive Motions	Parties/First Judicial District Court	04/11/14	1410-1413
7	Stipulation and Order Regarding Change of Briefing Schedule and Plaintiff's Response to Defendant's Motion to Strike Plaintiff's Jury Demand	Parties/First Judicial District Court	02/19/14	1403-1405
12	Stipulation and Order Regarding Change of Briefing Schedule and Setting Hearing for Oral Argument	Parties/First Judicial District Court	06/25/14	2046-2048
7	Stipulation and Order Regarding Defendant's Motion to Strike Plaintiff's Jury Demand	Parties/First Judicial District Court	10/23/13	1400-1402
3	Stipulation and Order Regarding Joinder to Motion to Dismiss	Parties/First Judicial District Court	09/18/12	658-661
23	Transcript of Hearing	Court Reporter	01/07/15	4213-4267
7	Writ of Mandamus	Nevada Supreme Court	01/25/13	1371-1372



4875 Longley Lane
Suite 100
Reno, NV 89502

775.322.3064 PHONE
775.322.3795 FAX

www.TRCsolutions.com

W.O.#: 647-152206 Task 1120

July 22, 2008

Mr. Lowell Patton
Public Works Director
City of Fernley
595 Silver Lace Blvd.
Fernley, Nevada 89408

RE: City of Fernley Five-Year Plan Reconstruction Program Projection

Mr. Patton,

The Five-Year Plan Reconstruction Program Projection spreadsheet included below provides our recommendations for the future reconstruction of roadways within the City of Fernley. The table summarizes the proposed projects by Design Cost and Construction Cost and is listed by Budget Year.

CITY OF FERNLEY - PUBLIC WORKS BUDGET YEAR 2008/2009 5 YEAR STREET RECONSTRUCTION PROGRAM PROJECTION					
Project	Design		Construction		Total
	Budget Year	Cost	Budget Year	Cost	Cost
Rancho Sierra Improvements	2007/2008	NA	2008/2009	\$ 337,000	\$ 337,000
Winnie Lane Improvements	2007/2008	NA	2009/2010	\$ 438,000	\$ 504,000
Shadow Lane	2009/2010	\$ 71,000	2010/2011	\$ 340,000	\$ 411,000
Lyon Drive Phase 1 Reconstruction	2007/2008	NA	2010/2011	\$ 664,000	\$ 664,000
Lyon Drive Phase 2 Reconstruction	2007/2008	NA	2011/2012	\$ 714,000	\$ 714,000
Willow Wy, Curry Dr, Cedar St Reconstruction	2010/2011	\$ 112,000	2011/2012	\$ 700,000	\$ 812,000
Willow Way Rehabilitation	2011/2012	\$ 41,000	2012/2013	\$ 254,000	\$ 295,000
Hardie Lane Phase 1 Reconstruction	2012/2013	\$ 112,000	2012/2013	\$ 936,000	\$ 1,048,000
Hardie Lane Phase 2 Reconstruction	2012/2013	\$ 144,000	2013/2014	\$ 1,200,000	\$ 1,344,000
Palomino Dr	2013/2014	\$ 15,000		\$ 83,000	\$ 98,000
Sierra Street	2013/2014	\$ 19,000		\$ 100,000	\$ 119,000
Pioneer Court	2013/2014	\$ 16,000		\$ 88,000	\$ 104,000
6th Street	2013/2014	\$ 62,000		\$ 499,000	\$ 561,000

CITY OF FERNLEY
v. STATE OF NEVADA

Case No. 6854

CoF JA

1949

Mr. Lowell Patton
July 22, 2008
Page 2

Pavement condition index (PCI) values have been assigned to all roadways in Fernley, utilizing the Micro-Paver program and our previously completed pavement condition surveys. For purposes of developing the Five-Year Plan Reconstruction Program, TRC focused on addressing roadways with a PCI of 45 or less.

The roadway construction projects have all been separated into two stages, with the engineering design cost estimates outlined during the first year, and the construction and construction administration cost estimates outlined during the subsequent year. The proposed construction projects during the 2008/2009 Budget Year were scoped for design during the 2007/2008 Budget Year, therefore, the design costs for these projects are not shown on the spreadsheet. The proposed construction projects during the 2009/2010 Budget Year were scoped for design during the 2007/2008 Budget Year, as well.

Palomino Drive, Sierra Street, Pioneer Court, and 6th Street are all included on the Five-Year Plan Reconstruction Program as projects that will be designed but not constructed in the next five years. In addition, several roadways with a PCI of less than 45 have not been included on the Five-Year Plan Reconstruction Program for design or construction. We understand that this is solely due to budget constraints within the City of Fernley. The roadways with a PCI of less than 45, that are not included in the Plan, include 7th Street, G Street, Pilot Road, and Mull Lane. In addition, we anticipate that several roadways north of Freemont Street, and east of Main Street/US 95 will be rolling over into a PCI rating of less than 45 and will become candidates for reconstruction in the next year. At this point, preventative maintenance will not be effective on these roadways.

The Standard of Practice for Pavement Management Systems is to attempt to maintain a City-wide PCI of approximately 70. To date, the City of Fernley slightly exceeds that goal. However, as more and more of our roadways require reconstruction, and the reconstruction is pushed out due to a shortage of funding, the overall PCI rating will begin to drop drastically.

In attempt to illustrate the effects of time on the PCI rating of Fernley roadways, we have analyzed the data collected during the pavement conditions surveys completed since 2001. Based on our analysis, TRC determined that developing PCI Degradation Curves specific to the City of Fernley is not feasible at this time. This is largely due to the short time period that the City has been incorporated and using a pavement management system and the lack of historic data for roadway construction and maintenance under Lyon County.

TRC could complete further investigation at your request, with the goal of expanding the existing roadway database to develop a family of PCI vs. Time curves. In 2007, TRC obtained Lyon County Road Department Maintenance Files for all maintained roadways within the City of Fernley limits. TRC could review those files for additional information that may allow us to create useful curves. In addition, manipulation of the database to discount PCI increases due to routine maintenance can be completed for more accurate curves; however, this work is out of our scope of services for the 5-Year Reconstruction Program Recommendations.

In lieu of providing local curves, TRC obtained regionally developed curves from Washoe County. The PCI Degradation Curves provided by Washoe County include all data collected by Washoe County, City of Reno, and City of Sparks. The PCI Degradation Curves for select arterial and residential streets are attached for your review. As you can see, PCI degradation occurs differently under different traffic conditions. In addition, variability should be expected with differing construction methodologies, quality control/quality assurance, and roadway geometries.

Mr. Lowell Patton

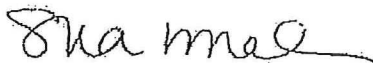
July 22, 2008

Page 3

Based on the current condition of the roadways in Fernley, our 5-Year Reconstruction Recommendations, and our review of the potential PCI degradation over time, we recommend that the City investigate alternative sources of funding for critical roadway reconstruction projects. TRC could complete a preliminary investigation of funding sources, including, but not limited, grant funding for environmentally-friendly projects, emergency grant funding for infrastructure in qualifying low-income areas, and a General Improvement District.

If you have any questions, or if you would like additional information, TRC is available to meet at your convenience.

Sincerely,
TRC



Shari L. Whalen, P.E.
Project Manager

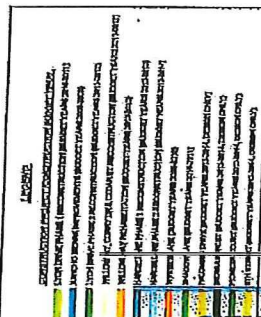
Attachments

cc: Mike P. Bidart, P.E., TRC
Robert Bidart, P.E., TRC

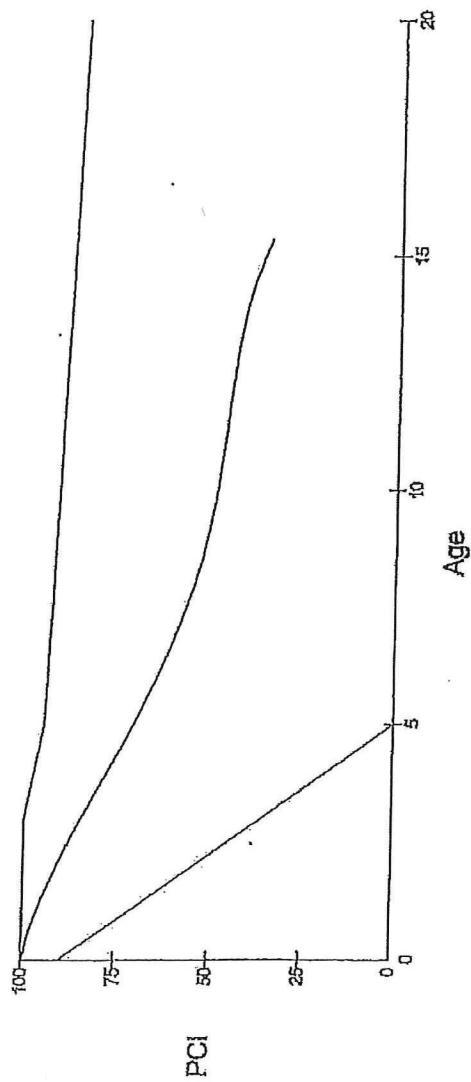
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CITY OF FERNLEY
v. STATE OF NEVADA
Case No. 6856
CoF JA 1951

CITY OF FERNLEY
5-YEAR PLAN RECONSTRUCTION PROGRAM PROJECTION



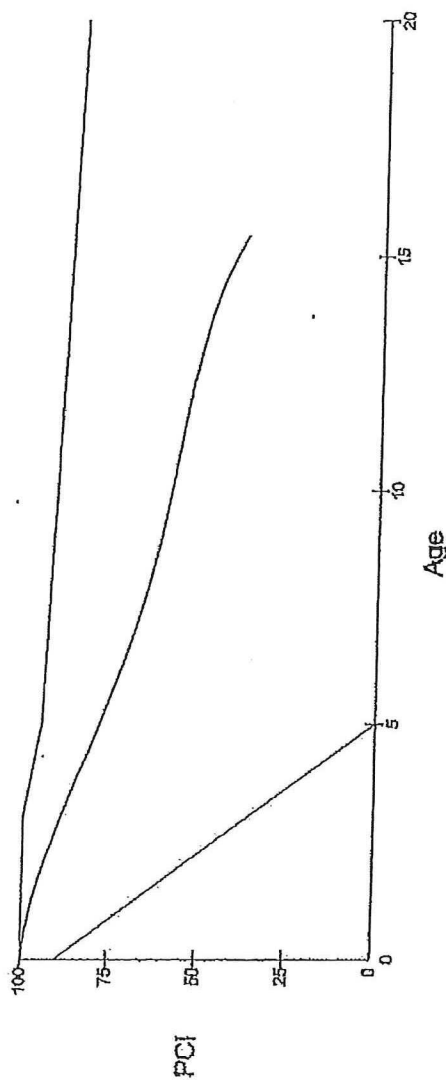
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v. STATE OF NEVADA
Case No. 66851
CoF JA 19927



PCI CURVE: TM-A ART-WC

Truckee Meadows Rank A Arterial by Washoe County

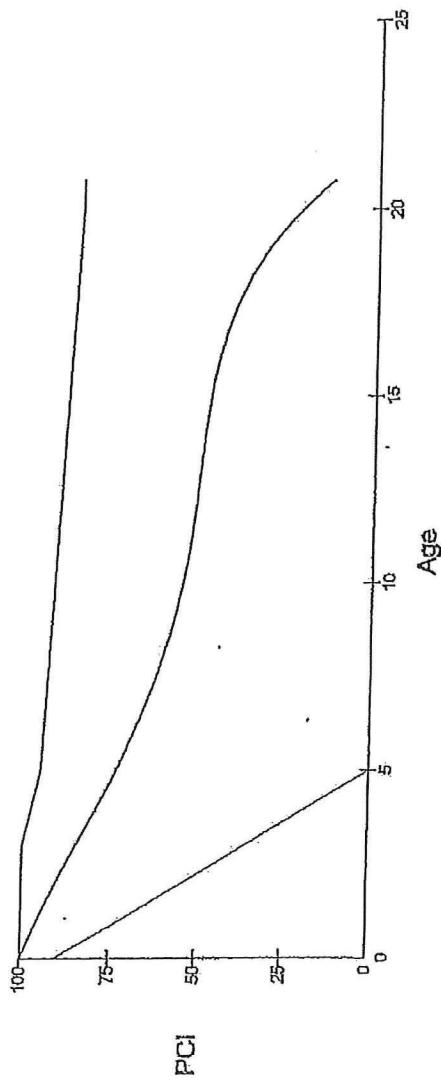
Provided by Greg Belancio, Washoe County



PCI CURVE: TM-B COL-WC

Truckee Meadows Rank B Collector by Washoe County

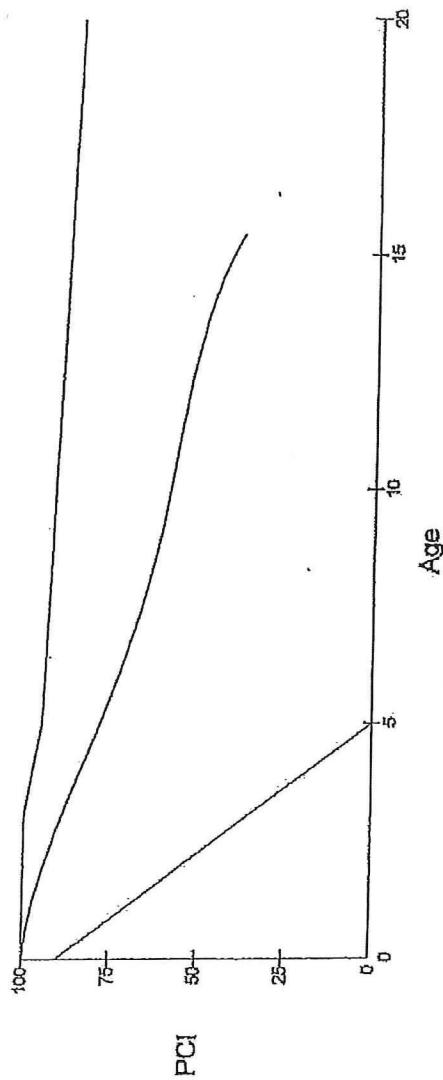
Provided by Greg Belancio, Washoe County



PCI CURVE: TM-C RES-WC

Truckee Meadows Rank C Residential by Washoe County

Provided by Greg Belancio, Washoe County



PCI CURVE: TM-D IND-WC

Truckee Meadows Rank D Industrial by Washoe County

Provided by Greg Belancio, Washoe County