IN THE SUPREME COURT OF THE STATE OF NEVADA

Nos. 83598, 84971, and 85358

Electronically Filed
IN RE PARAMETRIC SOUND CORPORATION. Elizabeth A. Brown
SHAREHOLDERS' LITIGATION. Clerk of Supreme Court

PAMTP, LLC,

Appellant,

v.

KENNETH F. POTASHNER; VTB HOLDINGS, INC.; STRIPES GROUP, LLC; SG VTB HOLDINGS, LLC; JUERGEN STARK; and KENNETH FOX,

Respondents.

Consolidated Appeals from Final Judgment and Fees and Costs Awards Eighth Judicial District Court Case No. A-13-686890-B

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AFFIRMATION

Pursuant to NRS 239B.030, the undersigned does hereby affirm that the preceding document does not contain the social security number of any person.

Respectfully submitted this 12th day of January, 2023.

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CERTIFICATE OF SERVICE

I hereby certify that I am an employee of McDonald Carano LLP, and on January 12, 2023, a true and correct copy of the foregoing was efiled and e-served on all registered parties to the Supreme Court's electronic filing system.

/s/ CaraMia Gerard
An Employee of McDonald Carano LLP

Electronically Filed 8/26/2021 11:31 AM Steven D. Grierson **CLERK OF THE COURT**

TRAN

DISTRICT COURT CLARK COUNTY, NEVADA

IN RE PARAMETRIC SOUND CORPORATION SHAREHOLDERS' CASE NO. A-13-686890-B LITIGATION DEPT NO. XI This Document Relates to: TRANSCRIPT OF ALL ACTIONS PROCEEDINGS

BEFORE THE HONORABLE ELIZABETH GONZALEZ, DISTRICT COURT JUDGE THURSDAY, AUGUST 19, 2021

BENCH TRIAL - DAY 4 - VOLUME II

APPEARANCES:

FOR PAMPT LLC: GEORGE F. OGILVIE, III, ESQ.

ADAM M. APTON, ESQ.

FOR KENNETH POTASHNER, NORRIS, PUTTERMAN, J. STEPHEN PEEK, ESQ. ROBERT J. CASSITY, ESQ. KAPLAN, & WOLFE: JOHN P. STIGI, III, ESQ.

ALEJANDRO E. MORENO, ESQ.

FOR VTB HOLDINGS, STRIPES RICHARD C. GORDON, ESQ. GROUP, SG VTB HOLDINGS, DAVID A. KOTLER, ESQ. KENNETH FOX & JUERGEN STARK: JOSHUA D. N. HESS, ESQ.

RECORDED BY: JILL HAWKINS, COURT RECORDER

TRANSCRIBED BY: JD REPORTING, INC.

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WITNESSES FOR THE PLAINTIFF:

KENNETH POTASHNER

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1	LAS VEGAS, CLARK COUNTY, NEVADA, AUGUST 19, 2021, 12:58 P.M.
2	* * * *
3	THE COURT: As soon as you are ready.
4	MR. STIGI: Ready to go?
5	THE COURT: Uh-huh.
6	MR. STIGI: Apologies. I didn't hear that.
7	THE COURT: It's okay.
8	KENNETH POTASHNER
9	[having been called as a witness and previously duly sworn,
10	resumed testifying as follows:
11	CONTINUED CROSS-EXAMINATION
12	BY MR. STIGI:
13	Q Good afternoon. Good afternoon, Mr. Potashner. Can
14	I ask you to pull up DX-1070, 1070?
15	A Okay.
16	Q Do you recognize DX-1070?
17	A Yes.
18	Q What is it?
19	A This is a revised term sheet revised nonbinding
20	term sheet.
21	Q What page of DX-1070 are you looking at?
22	A I'm looking at 2 of 11.
23	Q Okay. And you'll see on page 5 of 11, 6 of 11 a
24	document entitled Parametric Sound Corporation, slash,
25	[indiscernible], Turtle Beach Merger Nonbinding Term Sheet?

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1 A Yes.

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- Q You see it says: The parties will discuss mutually acceptable deal protections in light of the applicable fiduciary duties?
 - A Correct.
 - Q Now, what our deal protections in this context?
- A Yeah. I would think of that in the context of breakup considerations.
- Q Would it also include the Go-Shop or no-shop type provision?
- A It would.
- Q And again, this changed from the prior term sheet?
- 13 A Correct.
 - Q And to what extent you are -- from your perspective did it change --
- 16 A Yeah.
- 17 Q -- positively or negatively toward Parametric?
 - A Yeah. It changed favorably allowing us to participate in shopping the company to others. And it also improved the equity split -- I'm sorry. It improved the -- narrowed the licensing ask on the breakup.
 - Q All right. Do you remember what that narrowing was?
- 23 A I don't recall the specifics of how it happened -24 how much it was narrowed.
 - Q Okay. But let's go now to PX-101.

A It's a status update on the progression of the merger with Turtle Beach and some concerns.

Q And what were the concerns that you were -- well -- withdraw.

This is now the end of June 2013; right?

A Correct.

2.0

Q And in hindsight, looking back at the whole progression of the negotiations, where would you put this point in time, the end of June 2013, with everything we've discussed earlier from the beginnings of the discussions to August 2, 2013, when the deal -- excuse me -- when the merger had been approved by the board?

Where are you in the discussions at this point?

- A We're -- we're pretty much in alignment that we're going to do this. We're now in the phase of knocking down barriers to move things forward.
- Q And is this part of your authority and responsibility as executive chairman to be communicating this information to the board of directors?
 - A Yes.
- Q Now, if you control the board of directors, why would you give them any information at all?
- A Yeah. As we've said, I did not control the board. Yeah. The board had very frequent updates, very frequent involvement, you know, through the entirety of the process.

Q But what were the barriers you mentioned earlier that existed at this point in time?

A Yeah. Many of them were logistical. The PNC Bank issue appeared initially as a logistical issue as well. But these were things that needed to get solved to move the deal forward.

Q Okay. Any other barriers that you -- they brought up the barriers, so I just wanted to see any other barriers that you would highlight from Exhibit 101?

A Yeah. I mean, the big one was one we discussed before lunch, which is, Gee, does this product have defects; right? So overcoming, getting confidence in the product was a -- was a significant need that we successfully executed on.

At some point, I don't know if we are there yet or not there, which is the needing to bring some additional capital into the equation was something I would construct as a barrier. That was also was solved.

Q And on page 2 of 2, you indicate a probability on getting the deal done at this point in time in June of 2013.

Do you see that? It's on page 2.

- A Yeah. I'm reading it now.
- Q Oh, okay.

2.0

- A Yes. I've read it now.
- Q Okay. And what was the probability you were placing on the deal at the time?

1 A 80 percent.

- Q And why not 100? Why not 50? What led you to 80?
- A Yeah. There's always -- as I've said before, deals always experience near-death experiences for things you can't contemplate. And in my experience, a deal that looks like it's going to happen is still likely, you know, 70 to 80 percent at best, for the things that you just can't foresee are going to happen.
- Q And you go on to say that this will go to 90s once the financing is secure.
 - A Correct.
- Q Why would the likelihood go higher in that circumstance?
- A Yeah. The -- there was a requirement put on the transaction of bringing additional capital in to enable Parametric to move forward with its plans. So on the Parametric side, it was a \$5 million capital raise, so -- and that was defined as a deal point -- and it became a later deal point, it wasn't the initial deal point. And that was a requirement. And there's always a risk in getting the financing done. So I said once we saw that financing, that that barrier goes away.
- Q Maybe I wasn't clear. You're referring to the financing that Parametric is -- was going to be getting?
 - A Let me reread.

1 Q Yeah.

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A Yeah. I read that first line in the second paragraph, so I was mixing that.

Yeah. So this was the parallel looking to raise money for Parametric to make us in a stronger position to have more leverage in negotiating the exchange rate.

Q Just so I'm clear, you say you'll place 80 percent probability of getting the deal done, and this will go to mid-90s once their financing is secured.

Who is the "their"?

A "Their" would be Turtle Beach -- that they were looking to finance as well.

Q Okay. And what did you understand at the time of whatever financing needs that would get the deal from already a pretty high 80 almost a certain mid-90?

- A I'm sorry. Please repeat.
- Q What was your understanding of the financing needs --
 - A Yeah. So --
 - Q -- of Turtle Beach --
- 20 A Yeah.
 - O -- that would move it from 80 to the mid-90s?
 - A Yeah. So as I mentioned yesterday I believe, that Stripes took some debt out of Turtle Beach, which created a necessity for Turtle Beach to get additional financing to run their operations forward and the combined operations forward.

And they were advancing with different parties on how to achieve that financing.

So this refers to when they are successful in achieving their financing, there is clear sailing to being able to execute the merger.

Q Okay. Thank you. And just focusing on the word secure, I just want to make sure I understand what that sentence means. You're talking about an intent to secure a specific financing from Turtle Beach -- or excuse me, by Turtle Beach from some source?

MR. APTON: Objection. Leading.

THE COURT: Overruled.

THE WITNESS: Yes. That's accurate.

BY MR. STIGI:

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Q Are you not -- alternatively, I got the answer, but I want to make sure what your answer doesn't include.

You're not talking about the general security of the financial situation at the company -- at Turtle Beach?

A That's correct.

MR. APTON: Objection. Leading.

THE COURT: So it's really much better if I hear the words from the witness's mouth instead of yours.

I'm not going to sustain the leading objections because I'd really like to get done with this witness today. But it's much more credible, especially given the sanctions

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     that are in place, if the witness is the one telling me stuff.
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              MR. STIGI: Okay. Your Honor, I hear you loud and
 3
    clear.
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               THE COURT: You know --
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               MR. STIGI: And I'm trying to ask leading --
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               THE COURT: I know you have.
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               MR. STIGI: -- non-leading questions. And I confess,
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    I occasionally will do that --
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               THE COURT: You fell back.
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               MR. STIGI: -- in the interest of trying to proceed.
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               THE WITNESS: Okay. Sorry.
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               MR. STIGI: I will -- we got the answer. The first
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    question was not leading --
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               THE COURT:
                          No.
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               MR. STIGI: -- and he gave the right answer.
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               THE COURT: I don't know if it's the right answer or
17
    not.
          He gave an answer.
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               MR. STIGI: Anyway --
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               THE COURT: Okay.
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               MR. STIGI: -- moving on.
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               THE COURT: But I'm not going to sustain the leading
22
    objections, because I'd like to not have to declare a mistrial
     in this case. That's -- so let's get that.
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               MR. STIGI: All right.
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1 BY MR. STIGI:

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Q Last point -- or to just focus on Exhibit 101, back on the first page, the third paragraph -- well, it's the third full, large paragraph, the one that ends with capital letters, right at the bottom.

A Okay.

Q This paragraph talks about HHI and HHI options. Do you see that?

A I do. Let me read it, so I don't get confused like I just did on the last one.

Okay. I've read it.

Q Why did you write the last sentence of that paragraph, the one in capital letters?

A Yeah. I wanted to be very clear to the board that my aspirations, relative to HHI, will in no way compromise the deal, not prevent the deal from happening. It will not be a friction point.

Q Okay. And did you want to have an understanding of the perspective of the other board members with respect to HHI in the deal getting done?

A I didn't hear the first part of it.

Q Did you have an understanding of the perspective of the other board members?

A Yes, I did.

Q And what was that understanding?

A That they clearly -- you know, clearly and crisply articulated that I'm not to allow my personal desires around HHI to create friction to getting this deal done.

Q Now, yesterday we went through, in excruciating detail, all of the e-mails --

A Right.

Q -- and the communications of the board, instructions.

I'm not going to --

A Right.

Q -- rehash any of that. But there were instances where, at least Mr. Apton was suggesting, you were making, for lack of a better word, asks in that whole process in July of Turtle Beach, with respect to HHI in the HHI options.

Do you remember that?

A Correct.

Q And do you remember reference to a gentlemen's agreement, for example?

A Yeah. I referenced -- I requested, but I also relayed that there was no agreement. There was nothing to accept it.

Q So what I'm trying to -- there was a suggestion of an ask of some sort of gentlemen's agreement; is that what you said?

A Yes.

Q And an ask for, I think, a consulting agreement?

- 1 A Correct.
- 2 Q An ask to be involved with HHI after that?
- 3 A Correct.
 - Q There may have been others. In response to any of those asks, did you get anything?
 - A No.

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- Q Did you get anything from Turtle Beach?
- 8 A No.
 - Q Did you get anything from Parametric?
- 10 A No.
 - Q Did you get anything from any other source in response to those asks?
- 13 A No.
 - Q Okay. At one point Parametric retained Craig-Hallum to do a Fairness Opinion.
- 16 Do you recall that?
- 17 A Yes, I do.
 - Q Why did Parametric retain Craig-Hallum to do the Fairness Opinion?
 - A Yeah. It was understood it would be better governance on our part that Houlihan Lokey, who was our banker, was -- would have been financially motivated to see the transaction occur, given that the large percentage of their pay would have been the result of a transaction. So we thought it would be better governance to take a non-interested party and

754 would be the presentation by Craig-Hallum

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Α

Yeah.

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     of their conclusions.
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               Again, in terms of zeroing in on that particular, I
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     just want to be -- the record be clear.
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               Did you have any view of whether they did it right or
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     wrong or otherwise?
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               I assumed they did it correctly.
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               Okay. And did you have any reason to think they
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     didn't do it correctly?
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          Α
               No, I did not.
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               And did any of the other board members raise any
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     questions suggesting that Craig-Hallum did not do the WACC
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     correctly?
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               No one -- no one challenged any of the analysis.
          Α
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               Okay. I think, for the record, just go to --it's
          Q
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     page 32 of 60.
16
               MR. PEEK: What page again?
17
               MR. STIGI: 32 of 60.
18
               MR. PEEK:
                          Thank you.
19
               THE WITNESS: Okay.
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     BY MR. STIGI:
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               What do you see on page 32 of 60?
22
               The summary -- Summary Relative Contribution
          Α
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     Analysis.
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               And to your mind, what is that presenting to you, as
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     passing to the members of the board and analyzing the matters
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- A That's what the implied ownership should be of each company based on its performance on these other parameters.
- Q So this page of the presentation, is this summarizing the contribution analysis that Craig-Hallum performed?
 - A Correct.

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- Q And what does it, if anything, communicate to you -- or communicated to you as a board member back in August of 2013?
- A Yeah. It suggested that the transaction from Parametric's perspective was equitable, maybe even beneficial.
- Q So after the presentation was made by Craig-Hallum on fairness --
 - A Okay.
- Q -- did the board have further conversations during the August 2nd board meeting?
- A Yeah. We spoke constantly, and it was -- what was move this deal forward and what's the status of whatever outstanding items were next and things of that nature. So there was lots of discussion.
 - Q All right.
 - A But the theme was let's go get this done.
- Q All right. Let's just have you pull up PX-9. And again, you could probably look on the screen, it's just as easy at this point.
 - A Okay.

- 1 Q Do you recognize PX-9?
- 2 A I'm reading it.
 - Q Okay.

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- A Okay. And scroll down. Okay. Okay.
- 5 Q Go to the next page. There you go.
 - A It needs to be made a little bigger, please. Okay.
- 7 Q All right. You're welcome to read more.
 - A Go ahead.
 - Q For the record, to just ask you to take a look at Item 4.
- 11 A Okay.
 - Q And in particular, the paragraph below, the big blacked-out area, the redacted area.
 - A All right.
- Q All right. Do you recall that the board voted unanimously to approve the transaction?
- 17 A We did.
 - Q And do you recall the views of the other directors regarding the merits of the transaction?
 - A Everybody was very much in favor of closing -- of moving forward with the transaction.
 - Q Do you recall whether any of the directors told you the reason they were voting for the transaction because you, Ken Potashner, told me to?
 - A Absolutely not. No one took that position, period,

A-13-686890-B | In Re Parametric | BT Day04 Vol I | 2021-08-19 because it didn't happen. 1 2 Now, because it's unanimous, if you had chosen not to 3 vote on the merger for whatever reason --4 Α Right. 5 -- suggested conflict of interest or you didn't want 6 anybody to think --7 Α Right. 8 -- that it had something to do with your options or 9 what have you, would the deal have still been approved by the 10 majority of the board? The rest of the board was more aggressive that 11 12 wanted to get this deal done then I was. I was trying -- as we 13 discussed previously, trying to get different considerations, 14 get value -- this was a board that very much was in favor of 15 this deal. After the merger agreement was signed, there was a 16 17 public announcement. 18 Do you recall that? 19 Α Yes. 2.0 And we talked earlier about the Go-Shop period. Q 21 Α Yes. 22 Did the Go-Shop period start at that point? Q 23 I would need to see dates --Α 24 Okay. Q 25 -- of when it physically started. Α JD Reporting, Inc.

1 Q 768, please.

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- A Okay. Okay. I'm showing August 6th is the -- okay.
 - Q Does 768 refresh your recollection about the start of the Go-Shop period?
 - A It does.
 - Q Okay. And what is your now refreshed recollection as to the start of the Go-Shop period?
 - A August 6th.
 - Q Forgive me if this came out yesterday, I just want to be clear. Who ran that process?
 - A Houlihan Lokey took the lead in running the process, but they did it with extensive involvement from the company.
 - Q Who at the company?
 - A Of myself, Jim Barnes, John Todd, so we were providing support documents and helping with packages.
 - Q All right. And again, you spoke yesterday about your incentives, et cetera. We don't need to belabor that, but --
 - A Okay.
 - Q -- just to confirm, did you interfere with the Go-Shop process in any way to the detriment of Parametric and its shareholders?
 - A No. Exactly the opposite. I was motivated to -- and hopeful that other buyers would come out of this process.
 - Q Did Houlihan Lokey provide updates of the Go-Shop process to you or any other members of the board?

1 A They did.

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Q 792, please.

MR. STIGI: Which is also PX-23.

THE COURT: Thank you.

THE WITNESS: Okay. I've read it.

BY MR. STIGI:

Q And what is PX-23 or PX-792? What is it?

A Yeah. It's an update -- it's an update from Houlihan Lokey indicating that they've reached out to 50 different potential buyers and it gives a status on what those outreaches have looked like.

Q Let me ask you to look at page 2 of 2. Do you see it? There you go.

And coming back to -- you said you recall the scope of the breakup license.

To what extent, if you know, would any of the companies on this list have had their -- have been impaired in any respect by having Turtle Beach in possession of that breakup license?

A Yeah. Yeah. Very few of these companies would have seen it limiting them in any form or fashion.

Q Which ones, if you can identify?

A Yeah. I'm thinking Sony is likely on the list somewhere. Sony. Yeah. Sony perhaps, with some gaming aspirations. But it would be very limiting -- have very

A Okay.

the topic --

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- Q -- I just want to talk about here.
- A Okay.

- Q Can I ask you to look at 773?
- A Okay. I've read it.
- Q What are -- what is 773?

A Yeah. This, again, is me indicating to Juergen that he needs to provide guidance to have people understand the transaction. And it's Juergen saying there's a lot of moving parts here. I'm nervous about providing such guidance.

O Nervous in what sense?

A Yeah. So he was very concerned that he could put numbers out there that for reasons not caused by himself, like -- things like a delay in the console shift -- would result in him missing those numbers. And he was extremely concerned about missing numbers.

So the way to guardband is he wanted to put out conservative numbers was a solution on how to guardband the risk of uncontrollables.

- Q All right. Again, we talked about this yesterday, so this is along the same lines of that discussion.
 - A That's correct.
- Q Okay. Let's go to 775. And actually, just one question back to 773. Sorry.

Was the issue in your head related to incorrect information, or lack of information? What was the issue that

1 was bothering you with respect to information disclosure?

A Yeah. The -- if -- so I was presented with a pretty robust plan financially for Turtle Beach. You know, I was excited by it, on board with it. And I felt that plan needed to be communicated to the public to have them fully embrace the transaction we're doing, see the vitality behind it, get their support for it.

So, you know, that was the basis for it. And that there is a cost, if you're going to hedge your numbers, that you're going to -- people will circle the hedged numbers and they won't see this as promising a transaction as they might if they see the true numbers.

- Q All right. So back to 775. And again, I would just ask --
 - A Okay.

- Q -- you to review it, letting you know, again, this is part of that --
 - A Yep.
 - Q -- process.

A Yeah. So I've read this. So I'm saying two things there -- that, okay, Juergen, if you're not comfortable putting out guidance, at least, you know, put the adjectives out there that your bullish, that you are confident. You know, what are the non-numerical terms you can use to have, you know, the public understand your excitement about the prospects for your

business and, therefore, our business.

And then I also shared with him that I had exactly the situation at another company that I am chairman of where the company's doing extremely well, but given the fact that the CEO was always hedging, you know, this can go wrong -- you know, we had great quarter, but I can't tell you what's going to happen next quarter. You know, so he always had a hedge in there. And that company historically would trade a 30 percent discount to the industry because of the need to always tell us what could go wrong.

- Q And just to be clear, from what you were hearing from Turtle Beach at this point, were they telling you they were bullish about their plans, as you were saying now?
 - A Yes. They were bullish about their plans.
- Q Okay. So it's a matter of disclosure of -- that you're --
 - A Yeah.
 - Q -- struggling with here?
- A It was, hey, we have a solid plan. We believe in this plan, but gee, there are things that can go wrong. And in the event that something goes wrong, I don't want to put out there, you know, what I believe is going to happen.
 - Q Got it. Now I understand. Thank you. 776.
 - A Okay.
 - Q Is this another e-mail reflecting this issue that

we've been discussing?

A Yes. This kind of lays it out, that I am accusing him of hedging -- he's looking to hedge his numbers and he's -- you know, this reinforces what I've been saying.

Q All right. So --

A And I -- as you see in the very first line, I give him a, gee, what if I'm doing this as well, which is, I would like to do this deal with Turtle Beach, but we may do a deal with other interested parties. Right? So I am saying you can't keep all of your options open here and lay that out. You know, you've got to put your plan on the table.

- 0 781.
- 13 A Okay.
 - Q This is another e-mail that's part of this [indiscernible]?

A Yeah. It's, again, consistent with the line of dialogue that we're having -- me trying to push to get numbers and Juergen resisting.

- Q All right. And here you're involving Houlihan Lokey in that process?
 - A Correct. Mark Dufilho.
 - Q And why did you do that?
- A That Houlihan Lokey was our investment advisors on getting this transaction done. And that this is very relevant to everything, from getting shareholder support to facilitating

A Okay.

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Q So yet another e-mail in this process?

A Correct.

Q And you indicate in the first line that you, and I believe it's Mr. Stark already showered -- although you probably mean showed, that bullishness in your slide in the deck that shows strong sector rebound graph.

Do you see that?

A Yes.

Q Okay. What is that mean? I'm assuming that you meant showed, and not showered.

A Yeah. That when there was the console transition, the sector slows down. People don't want to buy peripherals for their old console. They're going to wait, get their new console, get their new headphones associated with that. So it was anticipated once the console transition occurred, that there would be a surge in that whole sector.

So this is referencing that Turtle Beach was bullish on that transition and their participation in that transition and that the whole sector will be rebounding.

Q Do you recall whether the proxy statement reflected that whole console transition matter that you just described?

A I would need to see the proxy statement to verify

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     that.
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               Right. Let's do that. Let's look at 244.
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               MR. PEEK:
                          It might be in your other binder,
     Mr. Potashner.
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 5
               THE WITNESS: Okay. Yep.
                                          Is there a specific page
 6
     you want?
 7
     BY MR. STIGI:
               I will direct your attention to 244-033.
 8
          Q
 9
          Α
               Okay.
10
          Q
               Do you see the line: Risks related to Turtle Beach's
11
    business?
12
          Α
               Correct.
13
               And what's the first risk listed?
14
               The current transition and future transitions in
          Α
15
     console platforms could adversely affect the market for Turtle
16
     Beach's products and adversely affect Turtle Beach's business.
               And what is the rest of that paragraph below what you
17
18
     just read state? Without reading it to the record.
               Yeah. It references Microsoft's platform transition
19
          Α
20
     and the implications it would have on Turtle Beach.
21
               And if you go another -- go to page 244-035. Do you
22
     see in the paragraph that says, "In addition"?
23
          Α
               Yes.
24
               What does that paragraph say?
25
          Α
               It references considerations that could impact --
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- adversely impacted Turtle Beach based on the Xbox One launch, relative to software. I know there was a component compatibility issue as well. So it's announcing things that could go wrong with the transition.
 - Q Okay. It's still related to console transition?
- 6 A Correct.

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- Q Now, these are risk disclosures; right?
- 8 A Correct.
 - Q So this is telling the reader there is a risk of this happening?
 - A Correct.
 - Q But that's not the end of it. If you turn to 244-137, same proxy statement. Do you see -- let me ask you to go one page back. 244-136.
 - A Okay.
 - Q You see the heading at the top?
- A Yes. Turtle Beach's Management Discussion and Analysis of Financial Condition and Result of Operations.
 - Q Okay. So this is the section of the proxy that's laying out, not risks of what might happen in the future, but Turtle Beach's management's description, what is happening now.
 - A Correct.
 - Q Do you understand that to be the case?
- 24 A That -- that's correct.
- 25 Q Okay. So if you go to 244-137.

- Q What is that communicating to investors as a matter of Turtle Beach's then current business?
- A It's referencing that EBITDA decreased based on -- based on the anticipated console transitions of Xbox One and PlayStation 4.
- Q Okay. So thank you for identifying both the risk factors and the description of then current business.
 - A All right.

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- Q Coming back -- oh, just to be clear. All of that information that we just went through with respect to whether it's the risk factors or the management discussion announcement of Turtle Beach, where did that information come from? Do you know?
- A Yeah. This was provided -- the information would have been provided with Turtle Beach. And we would have been reviewing it as well.
- Q All right. So from Turtle Beach to the team to review?
 - A Correct.
- Q Okay. Were there any other sources of information, to your knowledge, besides Turtle Beach, of Turtle Beach information?
 - A No.
- Q Does that make sense?
 - A No. The source of Turtle Beach information would

1 have been Turtle Beach.

- Q Okay. And by the way, with all this discussion of console transition and the impact on existing EBITDA, as well as projections --
 - A Yeah.
- Q -- did you believe -- my question is, did you believe it?
 - A Yeah. So for me, the transition -- the consoles were going to transition; right? So it's not a hey, is there going to be no transition?
 - So for me, putting the companies together was not trying to pick a correct date, you know, to get, you know, to try to guess that exactly right. But I knew that, hey, there's going to be a transition, revenues -- consumers will hold off on buying until that occurs.
 - But the transition will occur. And Turtle Beach will be a significant benefactor of that; right? So this was a long-term strategic, put these companies together for a bunch of reasons, not trying to time what next quarter's revenue and profit is going to look like.
 - So I would almost say it was a don't care, quite frankly, at the end of the day, in terms of the strategic relevance of the -- of the transaction.
 - But with that said, as I said before, you've got to give guidance; right? You can't, you know, from Turtle Beach's

perspective or Parametric's perspective, I can't go with, we're not going to give you our best guess at numbers; right?

So I was -- I was pushing for guidance to be provided to have the shareholders all have the same conversation and have an understanding. But the strategic relevance of doing this deal was clear to me regardless of whether the console transaction was this quarter or next quarter.

- Q In this -- so this is all -- we've been talking about the August time period. As time progressed into the fall of 2013 --
 - A Okay.

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- Q -- did it become apparent to folks that numbers in both companies were going down?
 - A Numbers were going down. That's accurate.
- Q Okay. And did you and Mr. Stark have communications about that?
- A We did.
 - Q Let me ask you to go to 832.
 - A Okay.
 - Q What does 832 reflect?
 - A Yeah. This is me telling him his numbers are weak and him telling me my numbers are weak, and you suck, I suck, that kind of stuff.
- Q But is -- is Mr. Stark, other than just --
 - A He is also defending --

- Q -- challenging your numbers, is he defending his?
- A He is. He saying that relative to what's happening in the industry, he's actually outperforming the industry. I was looking at it just in terms of absolute numbers, vis-a plan, vis-à-vis plan. So I'm saying, hey, you're off plan. And he's defending outperforming the industry. And by the way, Ken, you're off plan.
- Q Were you defending being off plan the way he was defending his being off plan?
- A Let's see what I said. I don't see my defense, but I'm sure there was one.
- Q I'm not going to bring out every e-mail here. I just want --
 - A Yeah.

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- O -- to use this --
- A Yeah. So I was -- I would have also said, hey, you know, deals are happening slower than we would like them to, but everything is still intact and, you know, we're going to get there.
- Q But in terms of what Mr. Stark was telling you in this e-mail and otherwise as defending his company's situation, what did you, if anything, take away from that?
- A I believed he's outperforming the industry and he references that he beat his minimum revenue goal. So I would've taken this as credible.

And you know, to be clear, the numbers usually were provided in ranges, so there was not here's an absolute number, it was here's a range.

- Q All right. Let's go to 346.
- A Okay.

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Q So in -- what are you -- what's going on and back and forth [indiscernible]?

A Yeah. This, again, is — at the end of the day is guidance. So there's industry analysts that are projecting growth numbers. And it was important that Turtle Beach demonstrate that they're going to participate in that growth.

And here too, you know -- and Juergen was referencing that there's several companies that don't provide guidance.

And I was again arguing, please -- you know, provide guidance, but if you can't provide guidance, use words like you will show substantial revenue and profit growth. Use adjectives, if you don't feel comfortable providing numbers. But it's the consistent discussion that we've been having on giving the confidence to the investors.

Q And to be clear, the adjectives you were suggesting he use, were they consistent or inconsistent with what you understood the reality to be?

A Yeah. I fully understood -- he was clear that he had growth, that there was growth. And I wanted him to articulate growth.

MR. PEEK: What were they?

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     range.
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               THE WITNESS:
                            Okay.
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     BY MR. STIGI:
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               Okay. Yeah. Read the whole thing, but I'll call
          Q
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     your attention to the paragraph that begins in term of
 6
     Craig-Hallum Fairness Opinion, second paragraph?
 7
               Yes, I read it.
8
               Do you see that? Yeah. And we had a little bit of
 9
     this yesterday in terms of Craig-Hallum discussing some concern
10
     about the Fairness Opinion.
11
               Is what you see here Mr. Stark's response to that
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     issue?
13
               Correct.
          Α
14
               And what does Mr. Stark write to you?
          Q
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               He's signaling that he's modestly lower than
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     forecast, but still within the guidance range that was given.
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               Modestly lower than forecast, and from his
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     perspective, it is clear to you that he believed that that
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     would satisfy Craig-Hallum?
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          Α
               That's correct.
21
               And did it satisfy you?
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          Α
               It did.
23
               And did it satisfy Craig-Hallum to the extent you
          Q
24
     know?
25
               It did.
          Α
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- Q Okay. So back to the proxy, 244. Calling your attention to page 244-068.
 - A All right.
- Q And exactly, the section about reasons for the merger. And you see there are a whole bunch of bullet points from page 59 to 60, and then on 60 to 61 a list of risks.

Do you see all of that?

A Yes.

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Q I am not going to march through every single one of them. I am, however, going to --

11 THE COURT: There was a smile under the mask.

MR. STIGI: I assume so, that's why I looked over [indiscernible].

BY MR. STIGI:

- Q I would, though, ask you -- the question I have for you is, as is first, were the reasons set -- are the reasons set forth at 59 to 60 the reasons that the board considered in connection for the merger?
 - A Yes, they are.
- 20 Q Yes?
 - A Yes.
- Q Okay. And were the risks from 60 to 61 risks that
 the board considered --
- 24 A Yeah. The risks --
- 25 Q -- with respect to the merger?

- A The risks were -- are accurate.
- Q Okay. And in particular, were there any reasons for the merger listed that related to the benefits of the merger, as compared to any other alternative?
 - A I'm not sure I understand the question.
- Q Well, as the board's considering whether to do this merger?
 - A Right.

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- Q Was it also considering plausible alternatives?
- A Yeah. So this point, there were no alternatives. There were no other merger alternatives. And the execution risks were still very real, so the combination of no other candidates to consider merging with, combined with some very substantial challenges that we would need to overcome, made this compelling.
 - Q Was the challenges to overcome as a standalone?
- 17 A Correct.
- 18 Q Was it merger or standalone?
- 19 A Correct.
 - Q Were there any alternatives besides merger and standalone that were considered by the board?
 - A There were none. There were no other alternatives.
 - Q In your view, was the company seeking alternatives?
 - A The company was seeking alternatives.
 - Q Was that through the Go-Shop?

- A Yeah. Clearly it was through the Go-Shop. Earlier it was through raising financing possibilities, so yes.
 - Q The stuff we talked about earlier today; correct?
- A Correct.

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- Q Okay. One of the statements yesterday, I just want to clear up. There was some discussion of Motorola.
 - A Right.
- Q I don't know if you remember that. I think we had Exhibit 55. Do you remember this from yesterday?
- 10 A Yes.
 - MR. STIGI: Is Exhibit 47 among the --
- 12 MALE SPEAKER: Yes, it is.
- 13 MR. STIGI: Is it? Okay. Great.
- 14 BY MR. STIGI:
- Q Do you see this -- Exhibit 55 on the --
- 16 THE COURT: Any objection to 47?
- 17 MR. APTON: No, Your Honor.
- 18 THE COURT: Be admitted.
- 19 (Defense Exhibit Number(s) 47 admitted.)
- 20 BY MR. STIGI:
- Q So [indiscernible] you testified to that yesterday, again, we don't have to rehash that, at least the contact with Motorola, do you recall it?
- 24 A Correct.
- Q Okay. Let's look at Exhibit 47. Do you recognize

Exhibit 47?

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A I don't, but I'll refresh my memory. Okay. I remember.

Q Okay. What is Exhibit 47?

A Yeah. So we had discussions with Motorola, relative to licensing the technology. Motorola took the view of they could have an interest in working with us, but they would need to own the IP of anything that came through our two companies working together. And that was a fully unacceptable position. We're not going to -- we would basically be giving the company in exchange for a licensing arrangement, and that was not tenable.

Q Okay. But in terms of the list, the items on Exhibit 47, what is reflected in the various items?

A Yeah. This -- it reflects the sequencing of events where we engaged in discussions with Motorola about codeveloping product or technology. It relays the fact that Motorola said they're going to need to own the IP that would come out of any such co-development exercise. And as I mentioned, the conclusion was this is not a -- not an opportunity for Parametric.

Q Okay. So the list shows various meetings, follow ups, more follow ups, finalizing terms, et cetera, over the course from September 2012 through January -- late January. Do you see that?

1 A Correct.

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- Q And what happened in late January?
- A Yeah. At the end of the day, Motorola, there was no deal to be had.
- Q Okay. From looking at this list, does it appear to you that the company made reasonable at a minimum reasonable efforts to achieve some sort of a positive deal with Motorola?
- A Yeah. Very much so. This could have been an exciting deal for the company.
- Q But --
- A But the terms of doing business with Motorola were prohibitive.
- Q Another tie up from yesterday -- PX72. You were asked about this yesterday. And I just wanted to ask a question to clear it up at least in my head. You were asked about the three items in the middle.
 - Do you see that?
- 18 A I'm sorry.
 - Q Do you see the three items there?
- 20 A I do.
- Q Okay. And you were asked in particular about Item 2.
- 22 A Correct.
 - Q All right. I just want to be clear. Is -- is what you're saying in Item 2 what you believe to be the case or what you think the market believes or something else?

I honestly was not clear as to what --

A Yeah. So what I was saying here is that Turtle
Beach, if you don't give guidance that has people excited about
your prospects as a company, to then move to say, hey, we're
going to get 19 percent of something that we don't really know
whether it's a good company or bad company, those compound -those are negatives that are going to compound; right?

So what I was pushing for was, hey, get everybody excited about Turtle Beach's prospects, and they'll do the math and say 19 or 20 percent of this new company is a good deal for us. And we'll vote in favor of this good deal.

- Q Right.
- A So it's -- yeah, that --
- Q Did you personally believe, on December 12th, 2013, that the shareholders were getting 19 percent of something not worth much?
- A No. I had visibility to the numbers and was very comfortable that it was a good deal.
- Q Okay. What you're writing here is what you think the market may be thinking?
- A Right. So I had the advantage of seeing the numbers and knowing that -- you know, the potential. The shareholders weren't being given that same visibility.
- Q Thank you. I just wanted to make sure that's clear. So shifting gears, go to 616.

1 A Okay.

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- 2 Q Do you recognize 616?
- 3 A One second. Okay. I've read it.
 - Q Okay. What is 616?
 - A 616 is a communication from Joshua Weisbord to myself, relative to a potential interest in financing HHI.
 - Q By whom?
 - A By a group of affiliated investors in his network.
 - Q And do you know their names?
- 10 A Yes. Specifically Richard Santulli, Robert
 11 Masterson, and I believe his father, Barry Weisbord.
- 12 Q People who are assignors in the case?
- 13 A The plaintiffs in this case.
 - Q Okay. At the time they were looking for exploring the possibility of an investment in HHI, you said?
 - A That's correct.
- 17 Not Parametrics?
- 18 A That's correct.
- 19 Q And why HHI, do you know?
 - A They -- yeah. Through Joshua, who had -- who was close to the company, there was excitement at Josh's was level and he relayed it to the plaintiffs in terms of what the potential of HHI could be downstream, and maybe they should take a stake in it.
 - Q And they were looking for an NDA or you were looking

1 | for a -- what -- what is the purpose of the NDA?

A Yeah. That I was not in a position to have anyone understand and have -- of public information that's not made public to the rest of the community.

Q Okay.

A So if they were going to look for specific information, they needed to be under -- under an NDA.

- Q Did you communicate that back?
- A I did.
- Q All right. Let's go to 622.
- 11 A Okay.

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- 12 **Q** And what is 622?
 - A It's the confidentiality agreement that was to be sent to the plaintiffs.
 - Q Okay. In what context?
 - A It said that -- in it -- that for me to be able to send you confidential company data, that you need to sign this NDA relative to that information.
 - Q Does 622 relate in any way to 616 you sent four days later?
 - A I'm sorry. I don't understand the question.
- Q Is there any relationship, at all, between Josh
 Weisbord --
- 24 THE COURT: The two documents on your screen right 25 now.

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               THE WITNESS:
                             Okay.
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     BY MR. STIGI:
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               Between the two documents on the screen.
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               Absolutely.
          Α
 6
               Okay.
          Q
 7
                      This was -- the confidentiality agreement
          Α
               Yeah.
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     would have been a necessary document signed by the interested
 9
     parties for me to be able to share any confidential data
10
     outlined on 616.
               They asked for an NDA, you gave them an NDA?
11
12
          Α
               Correct.
13
               Thank you. What did they do with that NDA?
          Q
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               I don't recall it being signed.
          Α
15
               All right. Do you recall anything coming of this
          Q
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     back and forth on NDAs for a possible investment into HHI --
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               No. I think it --
          Α
18
               -- by several of the assignors?
          Q
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          Α
               I think it died on the vine.
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               Do you recall a conversation -- any conversation with
21
     Josh Weisbord in and around this time about why it died on the
22
     vine?
23
               I don't recall.
          Α
               Go to 678.
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          Q
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               Okay.
          Α
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- Q Do you recognize 678?
- 2 A I do.

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- Q What is it?
- A It's a recommendation from Joshua Weisbord to me, to also pass on to the board of directors, suggesting that I spin off HHI to the shareholders.
 - Q Okay. And --
- A And me representing to the board that I'm not in support of a spin-off. And I will communicate that message back, but I need -- I would lake to share with the board the correspondence.
- Q Mr. Weisbord, does he represent that he -- does he represent to you that he represents other shareholders?
 - A He does. A significant -- a 20 percent ownership in the company.
 - Q And are those individuals listed on page 2 of 2 of Exhibit 678?
 - A They are.
 - Q Okay. And again, looking at that list, do you see names who are also assignors in this case?
 - A I do.
 - Q Mr. Weisbord is representing to you that he represents them supporting a spin-off of HHI?
- 24 A That's correct.
 - Q Okay. Do you know why they supported a spin-off of

1 | HHI at this time?

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A Yeah. They also realized the potential value of the entity and thought it would -- that it would provide additional value to them by being spun off to them.

But, for me, it was dramatically too early to ever consider doing a spin-off at this time.

Q So to be clear, if there had been a spin-off, who would have owned shares in the spun-off entity?

A Yeah. So the old Parametric share -- if a spin-off was executed, every Parametric shareholder would have received equity -- pro rata to their ownership in Parametric, they would have had the pro rata share of HHI.

Q Okay.

A So every discussion we've had over the last couple of days on spin-offs, it would have been a spin-off to all shareholders. It would not have been a spin off to anyone but all shareholders.

Q Okay. And the assignors knew that because that's what they were telling to you here; right?

A Correct.

Q And the assignors would have been, in their capacity as Parametric shareholders, therefore, shareholders of HHI in a spin-off?

A Correct.

Q Okay. 690.

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BY MR. STIGI:

Q Okay. So there was another loose end from the other day and I just want to clarify.

Do you recall having a conversation with Mr. Barry Weisbord about -- well, let me -- withdrawn.

Are you aware of Joshua's Weisbord litigation with Turtle Beach?

- A I am.
- Q And how are you aware of that?
- A At the earliest stages of it, Joshua came to me to share the situation and ask for advice on how to resolve it.
 - Q When was this roughly?
- A Several year -- about three or four years ago.

 Something like that. I don't know.
 - Q Okay. I'm just trying to put the context -- not on specific dates?
 - A Yeah.
 - Q But several years ago. Do you remember what he said to you and what you said to him?
 - A Yeah. He showed up at my house with binder after binder of e-mails and was going to demonstrate how he had been wronged. And I told him, Why don't you simplify this? What's the number that you would feel you would need to be made whole

by?

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And he gave me a number. And I could be wrong, but I'm going to ballpark it \$160,000, some kind of number of that nature. And I told him, Why don't you do something simple and see if Juergen would end this whole thing with that number?

And I believe that Juergen was willing to go to that number, but Joshua felt extremely wronged by the accusations made against him. And I believe he was also looking for some documentation that he was wronged.

And I think that requirement kept them from getting a deal done. And then things have progressed over the last several years.

Q Do you understand an understanding of why Joshua Weisbord -- and I'm using his first name to distinguish his father, just so we're clear -- why Joshua Weisbord approached you on this matter at all?

A Yeah. So -- although the family is a plaintiff here. I've been a friend to the family. I -- you know, Joshua's -- I've helped place him in several jobs, including Turtle Beach. I think I made an introduction there, and including Home Bay -- including -- I could give you a list of places I've helped Joshua get jobs. I've lent Joshua money when he needs money.

So kind of life -- I won't go as far as life coach, but somebody that would try to give advice, and you know, help in that capacity.

- Q Okay. And did you have a subsequent conversation with Joshua Weisbord about his litigation with Turtle Beach?
 - A Yes.

Q And what did you talk about?

A Yeah. So it was in the context of this case. So go to bat for me. You've got influence with Juergen. Get him to do the right thing.

And then it kind of evolved to -- you know, to Barry Weisbord, which is -- and I think there was a big false assumption of a significant relationship between me and Juergen, you know, which I simply don't have. I don't talk to Juergen.

The assumption that I'm able to influence him in some way to settle with his son. And you know, it climaxed relative to this case with a, Hey, Ken, if you're able -- and the number, I guess, went from 160,000 to 11 million, was the request that was given to me -- that, Ken, if you're able to get Juergen to do the right thing and pay my son \$11 million, this whole case goes away, the opt-out case goes away, and I'll also give you a million dollars, you know, for your effort.

And I responded, I've got no relationship with Juergen. I have no influence. All kinds of conflicts related to that. I actually identified somebody that's a good negotiator that -- named Jason Copa [phonetic], who could be relevant to that discussion, but I have no awareness of it

1	progressing in any way.		
2	Q And just so we're clear, you're referring to a		
3	discussion with Barry Weisbord?		
4	A That was a Barry Weisbord discussion with ongoing		
5	reinforcements from Joshua, who, again, he assumed I've got		
6	influence Juergen that Joshua didn't understand why I		
7	couldn't shake Juergen, you know, upside down and make him do		
8	the right thing on his case and perhaps this case as well.		
9	Q So in terms of and by the way, when was this		
10	conversation you just referred to with the 10 million and the		
11	one million?		
12	A Yeah. So I mean, we've had probably ongoing		
13	discussions over the course of a six-month period. I think		
14	there's been nothing in the last few months. But as recent as,		
15	you know, you know, several months back this was an active		
16	discussion, and the number of we need \$11 million to close		
17	this case down and settle the other case was effectively the		
18	last meaningful correspondence.		
19	Q So basically, this Barry Weisbord was suggesting		
20	that if you could talk to the people on the other side, it		
21	would be in everyone's best interests?		
22	MR. APTON: Objection.		
23	THE COURT: Overruled.		
24	THE WITNESS: Yeah. Here Ken's, here's the		
25	recipe. If you want this case to go away, make the other case		

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- Q The 6 being a footnote?
- 2 A Correct.

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- Q Okay. And where is the footnote?
- A Where is the footnote? Is it -- well, the following page, it says it includes options currently exercisable and those exercisable within 60 days.
 - Q And what's the number of the options listed in No. 6?
- 8 A 417,500.
 - Q The same number as on the prior page of 47?
- 10 A Correct.
- 11 Q In other words --
- 12 A In other words.
- Q -- Parametric ownership was options?
- A All any option -- all my ownership was options;
 that's correct.
 - Q Okay. And just to be clear, as well, if you go back to 047, we can look at the numbers in the footnotes on 047 and 048 to determine which of the individuals have shares, which have options, some combination and tally up those numbers; right?
 - A That's correct.
 - Q Okay. So let's go to 083 -- 244-083. Right at the bottom, actually -- yeah. At the very bottom you see the titled interests of Parametric executive officers and directors in the merger?

- 1 A Correct.
- Q Do you see that? Okay. So if you continue on 084, 085, 86, 87, can you tell me if that appears to be the -- a complete list of the interests of Parametric executive officers and directors in the merger?
 - A I'm sorry, sir. I'm not sure I understand the question.
 - Q As you read those pages?
 - A Yeah.

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- Q Okay. Is there -- is there anything that you're aware of, in terms of an interest in the merger of an executive officer that's not disclosed?
 - A No. I think it's all incorporated here.
- 14 Q Including your interests?
- 15 A Including mine.
 - Q Okay. It's all spelled out?
- 17 A Correct.
 - Q Okay. Now, is there anything mentioned in this section about HHI that you can recall?
- 20 A Well, I'm seeing on the 085 of an HHI option section.
 - Q And what does it say?
 - A It says that I agreed to certain amendments to the option, the HHI option.
- 24 Q And what does --
- 25 A And the amendment I made was that my option will

- 1 A That's correct.
 - Q And had the six people we talked about earlier?
- 3 A Correct.

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- ${ t Q}$ And then after the merger, the board --
- A Yeah. Newly --
 - Q Certain people -- let me finish -- would certain people leave the board and be replaced by others?
- A Yes.
- Q Okay. Who left the board?
- 10 A Jimmy Honore, Seth Putterman, Woody Norris, and Bob 11 Kaplan.
- 12 Q And do you recall who joined the board at that point?
- 13 A The board was joined by appointed directors from
 14 Turtle Beach's side, including Juergen and including Ken Fox.
 15 And I -- I don't recall -- well, obviously Andy Wolfe and
 16 myself survived as board members. And there might have been
- 18 Q So you and Andy Wolfe stayed on the board?

another person added to the board.

- 19 A Correct.
- 20 Q But was there a change in compensation structure for 21 board members after the merger?
- 22 A I don't recall there -- we had no board fees, per se, 23 that I recall --
- 24 Q Are you --
- 25 A -- at Parametric.

- Okay. So I'm just saying, was there a change from before and after?
 - I'm not aware of a change.
- Okay. Did you recall, for yourself, whether you received board fees serving on the board of postmerger Parametric?
 - Α I don't recall -- I -- I recall at some point saying that I should, but I don't recall ever receiving fees.
- And, of course, as part of the merger, you lost your Q job --
- 11 Correct. Α

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- 12 -- as executive chairman of Parametric? Q
- 13 Α Correct.
 - We saw earlier on -- in the proxy statement that all Q of the beneficial ownership was an option. You saw that before; right?
- 17 Α Correct.
- Do you recall whether you owned shares of Parametric Q 19 stock on the record date?
- 20 I don't believe I did. Α
- 21 925, please.
- 22 Α Okay.
- 23 Was this an e-mail exchange at the top between you 24 and Mr. Barnes?
- 25 Α There was.

- Q And on December 12th, 2013, you e-mail him asking whether you vote or not?
 - A Correct.

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- Q And why -- and you say your position is all options and not shares?
 - A That's correct.
 - Q And what was his response to you?
- 8 A Options don't vote.
 - Q No vote by you. You will not receive a proxy. No soup for you.
 - A Correct.
- 12 Q You --
- 13 THE COURT: You don't look like the soup Nazi.
- MR. STIGI: I'm sorry. I couldn't help myself. I
 worked around the corner from there once. I used to go there.
- 16 BY MR. STIGI:
- 17 Q You didn't even vote on the record, did you?
- 18 A No.
- 19 Q You couldn't because you didn't own any shares?
- 20 A That's correct.
 - Q Winding down here, I promise. Control. This goes to control; right?
- 23 A Okay.
- Q So the question is, you know, the huge question is whether you're in control.

Now, questions yesterday suggested that there were instances where you were threatening litigation against some of your board members.

Do you recall those questions?

A I do.

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- Q And, again, your answers yesterday, my question to you is in any of what was characterized as a threat of litigation, did you ever write a letter or hire a law firm, I don't know, like, a Kirkland & Ellis --
 - A I never --
- Q -- to threaten litigation against any of your board members?
- A No, I did not.
 - Q Did you have a draft complaint drafted by another law firm?
- 16 A No, I did not.
- 17 Q Kirkland & Ellis, maybe, to do something like that?
- 18 A No, I did not.
- 19 Q No. You, at one point, wanted Bob Kaplan off the 20 board of directors; right?
 - A I did.
 - Q We say some e-mails about that. Did he ever go off the board?
- 24 A He did not.
- 25 Q You -- we spent a lot of time yesterday on HHI. You

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subordinate of yours?

	A-13-6868	90-B In Re Parametric BT Day04 Vol I 2021-08-19
1	A	No.
2	Q	Or a close family members?
3	А	No.
4	Q	Mr. Potashner, if you had control of the company,
5	would you	have used it to get anything?
6	А	No.
7	Q	You didn't have control of the company, did you?
8	А	Far from.
9	Q	Thank you.
10		THE COURT: Are you done?
11		MR. STIGI: I am done.
12		THE COURT: Does anyone need a break before we
13	transfer a	and wipe down?
14		THE WITNESS: Can I take maybe a 5-minute break?
15		THE COURT: Yes. We may. That's why I'm asking.
16		THE WITNESS: Thank you.
17	(Pro	oceedings recessed at 2:42 p.m., until 2:53 p.m.)
18		THE COURT: All right. Mr. Hess, are you ready?
19		MR. HESS: Yes, Your Honor.
20		THE COURT: Sir, are you ready?
21		THE WITNESS: I am.
22		THE COURT: Okay. Pipe down, peanut gallery. Okay.
23		CROSS-EXAMINATION
24	BY MR. HESS:	
25	Q	Good afternoon, Mr. Potashner.
		JD Reporting, Inc.

1 A Good afternoon.

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- Q If someone provided testimony in this trial that you had changed Parametric's business model to abandon licensing in March of 2013, would that be false?
 - A That would be false.
- Q And yesterday Mr. Apton showed you a number of emails where you claim to be slow rolling licenses. Did you?
 - A I did not.
- Q And is it the case that you -- that was something that you voluntarily offered up to Mr. Stark and Ms. Kenworthy to try to get them interested in the deal?
- A I represented to them that they had a narrow window to get this deal done.
- Q Right And they didn't ask you to slow roll licenses; correct?
- A They did not.
 - Q And you didn't?
- 18 A And I did not.
 - Q Okay. Mr. Apton also discussed with you the idea of a veto right. Do you remember that?
 - A Correct.
 - Q Now, in July of 2013, it's fair to say you were very deep in merger negotiations with Turtle Beach; correct?
- 24 A Correct.
- 25 Q And if Parametric had decided to license away its --

the HyperSound field of use in the healthcare industry, what impact do you think that would have on the merger?

- I'm sorry. Repeat, please.
- So if in July of 2013 you had decided to license HyperSound for the healthcare field of use, what impact do you believe that would have had on the merger?
- Personally, I believe we still would have got the deal done. But Turtle Beach had represented that it was a must do, so it would have been a game of chicken with Turtle Beach. I don't know -- ultimately, I don't know what the outcome would have been.
- It may have reduced the value of the deal to them; correct?
 - It clearly would have reduced the value of the deal. Α
 - And they may have even walked away; correct? Q
 - Α And there was a risk that they would walk away.
- Okay. If we could look at 631, which I believe we looked at earlier. I'm sorry I picked the email with the smallest print.
 - We read this earlier --Α
- Yeah.

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- -- so I'm more flexible with it. Α
- 23 Okay. So just to refresh, this is an email correspondence between you and Mr. Todd in late May of 2013; 25 correct?

1 A Correct.

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Q And this is -- Mr. Todd is sharing with you in the first sentence there, it says, "Assuming we don't get to yes this week, the following is a game plan/leanings."

Do you see that?

- A Correct.
- Q And what is the "yes" he's referring to?
- A Yeah. Assuming that the merger falls apart and we're not going to go forward with the merger.
- Q And in May 2013 I believe you testified the merger was not looking so good; right?
 - A That's correct.
- 13 Q And why is that?
 - A There were obstacles occurring probably on both sides, but significant challenges, as I mentioned before, getting confidence relative to guidance of numbers, things of that nature.
 - Q And were you waiting on a final decision from Mr. Fox?
 - A And as I mentioned earlier, Juergen's board was not fully on board, so they were clearly -- Juergen was signaling I don't have full support for this.
 - Q So in addition to Mr. Fox, there were other members of Turtle Beach's board who also were not necessarily in favor of the merger?

1 A That's correct.

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Q Okay. And Mr. Stigi noted that there was a long list. And I don't do this lightly; I do want to go through the list with a little more detail.

Mr. Todd says, "It's time for us to go on offense and build this into a real company."

Right?

- A Correct.
- Q This being Parametric?
- 10 A Correct.
 - Q And the first thing is that we need to get HHI funding, at least \$5 million; correct?
 - A Correct.
 - Q The next thing is we need to get Parametric funded, at least \$10 million; correct?
- 16 A Correct.
 - Q The next one is we "need to immediately evaluate glass opportunity, and if Woody potential solution real or not."

What is the "glass" opportunity?

A Yeah. We had a theory that instead of TV with speakers that you could vibrate the glass in such a way with the ultrasonic waves that the TV screen could become the speaker as well, so you save the speakers, no speakers required.

- Q And at this time Mr. Norris didn't necessarily have that solved?
 - A He had it theoretically modeled, why it could happen.
- Q Okay. And then it says, "Three, need to get licenses from Sig/TV ears, Turtle Beach, and if Woody is real with glass, we need development partnership with Corning."

Correct?

A Correct.

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Q And then it says, "Current technology, 600,000 gets all this done so that we have a sound core."

Do you see that?

- A Correct.
- Q And I'm going to skip to number -- the sub-bullets for everyone's benefit, and go to 5, which is Current Technology Quality. Do you see that?
 - A Yes.
- Q Number 5. Mr. Todd says, "It is too tinny and even with woofer not good enough for consumer application."
- Was that true as of the HyperSound technology as of May 27th?
 - A That's correct.
- Q He says, "There is no science to how it was EQ'd where volume is set or compression level. All done based on Woody's ear eight months ago."

Is that true?

A Correct. Yeah. So this is saying that, hey, these speakers aren't loud enough to be viable in its current state.

Q Right. And I'll condense the kind of latter quarter about that is I think you mentioned earlier that the demos needed kind of some precise --

A Right.

Q -- environmental conditions for them to work; correct?

A Correct.

Q And it would be the case -- for example, if HyperSound were put into a museum, would it be effective?

A Multiple speakers. But the situation you hit is accurate that we would demo it, we'd put somebody in a closed room where the sound is very focused and controlled, which is very different than a kid in a college dorm room. So this generation demonstrated we can send the sound in a focused way, but it clearly didn't have the consumer requirements built in yet.

Q Right. Six says, "Engineering needs to be enhanced."

Is that true?

A Yes.

Q Seven is -- I'm sorry, we're going to skip seven. So, eight, "Need to add to invention group."

What is that?

A We needed more engineers.

Q Okay. The next one, "Need a film strategy with current providers."

So do I understand correctly that the HyperSound technology is dependent upon the use of a Mylar film; correct?

A That's correct.

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- Q And what's the problem with that film?
- A Very expensive. Very limited supply. So we didn't have a high volume of solutions.
- Q Okay. Number 10, "Organizationally, we need to develop a product line ownership focus. If the world were perfect, each team would have a leader, an engineer, sales and project grunt. Obviously we can't afford."

Correct?

- A Correct.
- Q Eleven is, "CEO. When? Who? How much?"

 Is that true?
- A That's accurate.
 - Q It says, "Presumably, we're going to set down a CEO, either -- of Parametric either way."

Correct?

- A Correct.
- Q And Number 12 is, "Need to build supply chain confidencies. Sassan not the guy."

24 Is that true?

A That's accurate.

Q Yes. Turtle Beach had the ability to sell products around the world; correct?

A Correct.

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- Q It had an experience management team; correct?
- A That's correct.

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Q And I think Mr. Stigi touched this, but without the Turtle Beach merger, how easy would this have been for Parametric to do?

A Yeah, this is a not easy task. You know, we evolved the company, as I mentioned, from a garage with a couple guys to something that was substantially more, but the next layer of evolution was going to be extremely difficult.

- Q And how long do you think it would have taken?
- A This would have been a two to three year playbook.
- Q Okay. Mr. Potashner, if there's testimony in this court that Parametric's stock price was not volatile, would that be false?
 - A That would be false.
- Q Can I direct you to Exhibit 531. This is an email from you to a buyer at Houlihan Lokey; is that correct?
 - A Okay.
 - Q And you say,

"I have put a lot of pressure on ourselves to complete financing in the next couple weeks for several reasons, with the largest one being the volatility of our stock and the current favorable valuation."

Correct?

- 1 A Correct.
 - Q And that's dated March 13th, 2013; correct?
 - A Yes.

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- Q And this is the month that you began negotiations with Turtle Beach; correct?
 - A Correct.
- Q The next sentence actually also of note, "I also see us in a stronger negotiating position with Stripes if we have cash on our balance sheet."

Correct?

- A Correct.
- Q Now, why do you believe that is?
- A Yeah. So there's several things in this document. So one is, hey, if I have to sell some stock in an instrument and the price I get is going to be tied to the stock price, I want to do that while the stock in a good position. So the timing, the stock was up, let's sell some in a transaction. And I'll still take a discount, but it's going to be a discount off a higher number, so that's good.

Second and most importantly, the point you're hitting is, if I'm negotiating with Turtle Beach and they look at my balance sheet and say this company is six months of cash, they don't have any option but to take whatever deal we give them. You know, you've got incredible leverage. So I'm taking leverage away from Turtle Beach's negotiating position by

1 having a strong cash position myself; I'm going to be around.

- Q So in other words, by doing this you'd be able to extract better terms from Stripes and Turtle Beach in this deal?
 - A That's correct.
- Q Correct. Now, Mr. Potashner, it's been alleged over the last few days that beginning around the time of this email you were cozying up to Turtle Beach and Stripes. Are you aware of that testimony?
 - A Correct.
 - O Is that true?
- 12 A No.

- Q And is this effort to improve your cash balance sheet to extract better terms out of Stripes consistent with an effort by you to cozy up to Stripes?
 - A No.
- Q Let's take a look at 557. Now, earlier Mr. Stigi showed you Exhibit 554, which is the first email in the string of this, which is Mr. Stark's March 29th, 2013 email to you, among others, laying out the -- you recall the four options --
 - A Correct.
- Q -- that Turtle Beach was considering. You recall that. And if you look back -- again, this is Mr. Todd in providing -- I guess both Mr. Barnes and Mr. Todd are providing their reactions to those options. Do you see that?

A I do.

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Q Okay. I'm going to focus on Mr. Todd's email. Mr. Todd says,

"As we think about their thoughts, we should evaluate on the basis that we have three options with IP. One is keep doing what we are doing and remain completely independent. Two, partner with Turtle Beach/Stripes and together maximize value of the IP. Or, three, sell to Turtle Beach/Stripes and have them control IP. I think our primary goal has to be to avoid number one."

A Correct.

Q Do you see that? Did you agree with Mr. Todd's analysis?

A Yeah. Number one has huge execution risks, so it clearly would be the most risky path for us to pursue.

Q Right. Right. He goes on to say,

"Also, if we partner in some way

(license), we need to not underestimate what

they bring to the party besides economics and
engineering. They clearly have created a

great brand with a positioning that is

consistent with the positioning we desire, the

- Q 20 percent; right?
- A Yes.

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- Q Oh. So what he's saying is that 20 percent of Parametric's value was created in one single day?
 - A Correct.
- Q Okay. He then goes on, and so he's going through the options. And at number 4, which is not unfortunately, it's cut off in here, but it is at 554. And option number 4, if you recall, was "Purchase Parametric outright, including rights to health."
 - Do you recall that?
 - A I do.
- Q And Mr. Todd's response to that option is, "I would answer it is of interest and easier than Number 3 but understand valuation hurdles. Internally, value health contribution to valuation would be difficult."
- 17 Do you see that?
- 18 A I do.
 - Q And was it true that the valuation of Parametric at this time was challenging for the transaction?
- 21 A It was.
- 22 Q And why is that?
 - A We were valued -- companies are more easily valued if you're able to put a multiple on the earning stream, a revenue steam. We were a company being valued on potential. So it's

So that's a kind of reference to Mr. Fox and these

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A-13-686890-B | In Re Parametric | BT Day04 Vol I | 2021-08-19 other directors at Turtle Beach? 1 2 Α That's correct. And do you know why -- why were they opposed to the 3 Q Do you know? 4 merger? 5 Why were they --Α 6 Why were they reluctant to engage in the merger? Q 7 Yeah. I think they were clearly concerned on whether Α 8 we had the goods or not. They were concerned on spending 9 effectively north of one hundred million dollars on an 10 acquisition. And they also had dialogues, is this the best way 11 to take Turtle Beach public, you know, as opposed to an IPO 12 downstream. So there were several considerations that had them 13 on the fence. Quite frankly, at the end of the day I've heard Ken 14 15 say the only reason he did this deal was because he wanted to 16 support Juergen. 17 Right. And, in fact, right in this very email you 18 refer to that where you say, 19 "Also, you know this, but the schmoozing 2.0 a boss in the private equity world is hugely 21 different than in the corporate world. 22 world comes down to telling the boss you've 23 hired me, now give me my at bat." 24

Correct?

Α Correct.

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- Q And you agree with that?
 - A And I do agree with that.
 - Q Okay. And that's basically what you said just happened here; right?
 - A Yes.

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- Q Let's go to 279. Now, this is an email from you to the Parametric Board dated October the 3rd, 2013; correct?
- A Correct.
- Q We're now two months after the merger was announced; correct?
- A Correct.
- Q And you write, "We had a very difficult meeting with Juergen and the TB CTO," which I believe would refer to the chief technology officer; correct?
 - A That's correct.
- Q Okay. And it goes on to say, "They were very disappointed in that the technology has not advanced to their satisfaction and also upset on the product strategy as well."
 - Correct?
- 20 A That's correct.
 - Q And it goes on to say a lot of things, which you're happy to read, but I'm going to just focus on, "Without access to the best resources we are positioned to fail and the deal most likely will unravel or be renegotiated."
 - Do you see that?

1 A I do.

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- Q And do you recall in this time frame Mr. Stark was upset with Parametric's execution to its proposed business plan?
 - A He was.
- Q And was Mr. Stark threatening to unravel or renegotiate the deal?
 - A He was.
 - Q And this was obviously a concern to you; correct?
- 10 A Correct.
 - Q And it was a concern to the board; correct?
- 12 A That's correct.
- 13 Q And did you believe Mr. Stark?
 - A I did. And I'll also just add, this is where we had to pull Andy Wolfe in up from the board role to rolling his sleeves up, which was one of the earlier discussions we had yesterday on Andy going above and beyond his board capacity. Go ahead. Sorry.
 - Q That's quite all right. Okay. So then his is 826. Are you there? 826. So this is the day before and we -- this is an email from you to Sassan Chakamian. Again, I forget who Sassan Chakamian is. Who is that?
 - A He was overseeing our purchasing and some of our operations.
 - Q Okay. So this begins with at the bottom of this page

A-13-686890-B | In Re Parametric | BT Day04 Vol I | 2021-08-19 an email from Mr. Stark to you, again October the 2nd. And it 1 2 says, 3 "Good discussion today. I would like to help make sure there is real progress on this 4 5 going forward. I would like to propose a 6 weekly meeting with core group with 7 deliverable actions each week. Okay with 8 you?" 9 Do you see that? 10 Α Correct. 11 And the subject is Soundbar. What is that referring Q 12 to? 13 Turtle Beach believed that one of the relevant Α Yeah. 14 products going forward would be for us to produce as soundbar 15 based on the technology. 16 Right. And Mr. Sassan in the second email down 17 says -- his reaction is, "I guess this is good news, as he is 18 still positive about the deal." 19 Correct? 2.0 Α Correct. 21 And he says, Q 22 "But we really need to manage the 23 progress. Currently neither the engineering 24 nor R&D have a detail schedule with a clear 25 goal, deliverables and due date. I suggest

1 A Yes.

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- Q And this is kind of -- this is kind of like a philosophical discussion you guys are having about communicating to the market. Is that fair?
 - A Let me just finish reading real quick.
 - Q Yeah.
 - A Okay, I've read it.
- Q Okay. So you write to him that "If something has real potential and you discuss its potential in an actual fashion that is not hyping it, if you overstate its potential, you would be."

Right?

- A Correct.
- Q Okay. And then Mr. Stark responds to you:

 "You guys have been talking about the commercial business, pilots, et cetera, for

by, the more important it is to start tracking

towards the long-term potential. Otherwise,

it becomes not credible. Your Q3 revenues

show significant drop from Q2 and disrupt the $\,$

more than a year now. The more time that goes

steady climb to the long-term potential."

Correct?

- A Correct.
- Q And then he goes on to say,

"Every quarter that goes by without pilots that were announced six, nine, twelve months ago converting into real dollars becomes a bigger and bigger issue to the long-term story. This is a significant issue that I'm going to have to deal with next year and I'm very concerned about it. Make sense?" Right?

A Correct.

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- Q Now, this is kind of what you've been testifying to today is Mr. Stark having concerns about putting out numbers that he's then going to have to be accountable for; correct?
 - A That's correct.
- Q Okay. And he talks about pilots that were announced six, nine, twelve months ago.
 - A Right.
- Q Now, is the -- one of those pilots the McDonald's opportunity we talked about yesterday?
 - A Yes.
- Q And as I think you'll recall, that was a -- a HyperSound emitter was put into a McDonald's franchise?
 - A Into the ceiling of a restaurant, yes.
- Q And that was done for free; correct?
- 24 A Correct.
- 25 Q Um --

- A We had one in the Rite Aid -- at a Rite Aid in a pharmacy, so -- so we did seed some pilots but they did not convert into revenue opportunity.
- Q Okay. And so there's -- and all these pilots were installing a HyperSound technology for free somewhere?
 - A Correct.

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- Q Correct. And I think I saw in one of the materials that there was a pilot project at Build-A-Bear.
 - A Correct.
 - Q Correct. And were there any other pilots?
- A I think they had one in a museum environment.
 - Q Right. And did -- did any of those -- and so all those were free; right?
 - A Correct.
 - Q Did any of those convert into revenue producing opportunities?
- A I think in some cases we might of charged for the pilots, but none of them manifested in order streams.
- MR. HESS: Apologies for the pause. It hopefully is getting us more time.
- 21 THE COURT: It's okay.
- 22 BY MR. HESS:
 - Q Can we look at -- oh, please.
- 24 A I'm going to stand up. Thanks.
 - Q Please. By all means. Look at Exhibit 72. It's

yesterday. And I wanted to focus just on the first paragraph of this. This is, again, your June 29th, 2013 e-mail to the board of directors providing an update on the merger discussions. Do you see that?

A I do.

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- Q And can you read the first paragraph, or I guess maybe it's the second paragraph, that says, it starts, "The key concern I have has been the financing challenges for VTB." Right?
 - A Correct.
- Q And that paragraph goes on talk about, in some detail, issues that Turtle Beach had been having at that time with respect to its lender PNC and covenants regarding a debt facility; correct?
 - A That's correct.
- Q And they're talking about them having to amend that credit facility in order to provide them some relief from their current constraints on it; correct?
 - A That's correct.
- Q And then it says, at the beginning of that paragraph that, "Juergen and I correspond on a daily basis on this topic."
 - Is that true?
 - A That -- that was true.
 - Q Did you feel that you were provided full and thorough

- Q And you were made aware in October of 2013 that all those the revenues and EBITDA associated with Turtle Beach's projected sales connected with the new Xbox in 2013 were going to be eliminated and shifted to 2014; correct?
 - A That's correct.
- Q Okay. And you knew that was going to have a significant adverse impact on the 2013 financials; correct?
- A That there'd be a significant -- yeah, a significant shift in revenues, yes.
 - Q Right. Right. Just 2013; right?
- A Correct.

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- Q And you also knew that just in general, the dual console transition was itself going to have, or create significant headwinds for the 2013 financial revenues?
 - A That's correct.
- Q Okay. Now, I think you testified earlier you felt that because this was premised on a long-term strategic rationale, those facts were irrelevant to you?
 - A Yeah. Well, irrelevant is too strong. But --
- Q Okay.
- A -- but nothing that's going to have me reconsider the deal. That this was long-term strategic for putting companies together. If revenues shift from one quarter to the next quarter that's, you know, that's disappointing, but that's not changing the key parameters of the transaction.

- Q Okay. It's been mentioned before, but -- but the -- the merger was structured as a -- no cash changed hands; right? This was a --
 - A That's correct.
- Q -- stock issuance? So -- so it was based on a -- on a ratio; right?
 - A That's correct.
- Q So if both companies were having performance troubles, then the ratio might still stay the same; right?
- 10 A Correct.

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- Q Okay. And we discussed a little bit earlier that Mr. Stark was having some complaints about Parametric's performance in the fall of 2013; correct?
- 14 A Correct.
- MR. HESS: If we can go to 857.
- 16 BY MR. HESS:
 - Q It's an e-mail from Mr. Barnes to you on October 25th, 2013. And there were Stark -- the first e-mail in the chain however is one from you to Mr. Barnes that same day, with the subject "Juergen". Do you see that?
 - A Yes.
 - Q Okay. And you write, "Just had a tough call with Juergen on the numbers in the proxy from Parametric; 1 million in 2013, 22 million in '14, 35 million in '15, 42 in '16. Will call you in ten minutes to discuss."

Do you -- first of all, the -- those -- those numbers reflect revenue numbers for Parametric that were disclosed in the proxy as being used in the fairness opinion?

A I'd have to match these up to the proxy numbers. But I -- I assume that that's the case.

Q And do you -- do you recall the substance of this tough call you had with Mr. Stark on or around October 25th, 2013?

A I don't. But whenever numbers are moving, that's by definition going to be a tough call.

Q Right. And so to -- so it's -- so is it your testimony that Mr. Stark thought that those numbers were unrealistic?

A Yes. He would have -- again, if I bring numbers down, he's not going to see later numbers as credible.

Q Right. And then there's a discussion about, you know, the consequence, what to do about all that. And on the top, well, yeah, you say, "Do we have flexibility to modify the numbers?"

Do see that?

A Yes.

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Q Presumably, that means the ones in the -- in the proxy?

A Correct.

Q Okay. And Mr. Barnes says, "I don't think so, but

Q And is it fair, Mr. Potashner, that given what you knew about Parametric's business comparative to the challenges that Turtle Beach was facing at this time, that if not in Parametric's best interest to attempt to renegotiate the merger?

A Yeah. So on the Turtle Beach side, I mean, they were going to simply be a victim of when does this console transition happen. They're the market leader. They've got, you know, the brand on that stuff. So I think there was less risk, in my mind, in terms of their execution going forward. I'm sitting here with technology that I need to turn into products, turn into sales, so I had substantially more risk on my side of execution. There's — there's higher execution challenges on my side than Parametric's — on the Turtle Beach's side.

Q Right.

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A But I also did not believe that Turtle Beach was acquiring us for our revenue. They were acquiring us for our technology. So I would have rationalized that, hey, my numbers are moving, but guess what, that's not why you're buying me. So it's less -- yeah, it could be used against me to negotiate better terms for Turtle Beach, but I don't think the deal is at risk if I take my \$1 million revenue stream down to, you know, half a million, or -- or for \$2 million, bringing it down to \$1 million.

Q Understood. Great. Thanks. Let's just do a small cleanup item.

MR. HESS: If we can look at Exhibit 86.

BY MR. HESS:

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Q Mr. Apton showed you this e-mail yesterday and as -- as purported evidence that this -- this press release represented an offer from Turtle Beach to you, to leave the HHI business. Do you remember that?

A Correct.

Q In connection with this merger, what does "Paris" mean to you?

A Yeah. We had -- Paris is the name for one of the companies, and Beam was the name for the other one. So Paris, Turtle Beach.

- Q So was the -- was the merger sub Paris Acquisition Corporation?
- A Correct.
 - Q Okay. So Parametric's Paris; correct?
 - A Correct.
- Q All right. If you look at this cover e-mail from Mr. Stark, and you go down past the list of names, past the paren, paragraph, the next paragraph says, "I've attached an attached draft from Paris."
 - A Right.
 - Q So that means the attached press release was drafted

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A-13-686890-B | In Re Parametric | BT Day04 Vol I | 2021-08-19
     the deal's over; correct?
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               That's correct.
          Α
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               Did Mr. Stark have a different position with respect
     to HHI at any time?
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          Α
               No.
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               I think Mr. Stigi covered this, but just for the sake
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     of my own conscience, did Mr. Stark offer you any gentlemen's
8
     agreement with respect to HHI?
 9
               He did not.
          Α
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          Q
               Nor did he seek to give you one?
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               He did not seek to give me anything.
          Α
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               And again, Mr. Apton spent a lot of time yesterday
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     going over the -- what I think you referred to as pokes at him
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     about the HHI option; correct?
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          Α
               Correct.
               Did any of those pokes change Mr. Stark's position?
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               No.
          Α
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               And let me ask you, at the end of the day, did
          Q
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     anything involving this HHI issue, in any way, shape or form,
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     alter the merger ratio?
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               Not at all.
          Α
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               MR. HESS: Last exhibit, Your Honor.
23
               THE COURT: Really?
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               MR. HESS:
                          942.
25
     BY MR. HESS:
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Q Again, this is actually smaller than the last small e-mail I showed you, Mr. Potashner, so I'm sorry.

The bottom e-mail here is a January 15th, 2014 e-mail from Mr. Todd to you; correct?

A Correct.

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- Q And January 15, 2014, is the closing date of the merger that brings us all here; correct?
 - A Correct.
- Q And he writes to you, "Congrats on deal closing.

 Despite all the BS, you did an amazing job getting this done.

 I never thought we would find anyone stupid enough to buy, but
 I overestimated Juergen."

Do you see that?

- A I do.
- Q Did you agree with Mr. Todd on January 15th, 2014?
- A I think he overstated things a bit. So I think there's a lot of humor intended in this.
- Q Yeah.
 - A But he clearly was saying, we got -- we got a great deal.
 - Q Right. And do you know why Mr. Todd felt that you guys had gotten such a good deal?
 - A Yeah. So Mr. Todd was front line on operations and that long list of things you read off before, were things he would have needed to lead the execution of. So he was staring

at, you know, tremendous -- necessity for tremendous accomplishments to move this company forward, all with risk in it. And the fact that someone took all that execution risk off the table and gave us a very good price, as we thought, for the company, was a win.

Q Great. Thank you, Mr. Potashner.

MR. HESS: I will wipe down in just a minute.

THE COURT: Thank you. Mr. Apton, as soon as we wipe down, you're up.

Forty-nine minutes. That's about between 30 and 60.

MR. HESS: I can forecast. Your Honor, can I hand this to the witness?

THE COURT: You may. Sir, we have some additional documents for you.

THE WITNESS: Thank you, very much.

THE COURT: I know you're excited about that.

THE WITNESS: I am.

REDIRECT EXAMINATION

19 BY MR. APTON:

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- Q Mr. Potashner, I'd like to go to Exhibit 10 from this morning. This was an investor presentation for Parametric.
 - A Yes. It's on the screen? Okay.
- Q Yeah. All right. Now, this was used to solicit investments from potential buyers of Parametric stock; yes?
 - A Correct.

- Q And did you have any role in creating this?
- 2 A I did.

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- Q Okay. And you would agree that it's important to be honest and accurate in solicitations to investors; yes?
 - A Yes.
 - Q So you weren't lying when you put content in here that appears on pages 4, 5, 7, or 10, for example?
 - A Okay. Let -- let me see the pages.
- Q Sure. Okay. And then you can determine whether or not it's true?
- A Correct.
- 12 Q Okay.
- 13 MR. APTON: Page 4, please?
- 14 BY MR. APTON:
 - Q While they load that, I'll just say, earlier today you made it seem like Parametric was this failing entity, no prospects, a lot of expenses. And the statements in this investor presentation --
 - A I didn't say that at all. I'm sorry for the interruption. Go ahead. But I -- I --
 - Q No? Well, the statements in this presentation would suggest otherwise.
 - A Yeah.
- 24 MR. STIGI: Objection.
- 25 THE WITNESS: So I never said it's a failing entity.

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A-13-686890-B | In Re Parametric | BT Day04 Vol I | 2021-08-19
                                Where did --
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               MR. STIGI:
                           30?
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               THE COURT:
                           30.
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               MR. APTON: I will represent it's an e-mail from --
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               THE COURT: E-mail between Stark and Potashner,
 5
     apparently.
 6
               MR. HESS: No objection.
 7
               MR. STIGI: No objection.
8
               MR. APTON: Thank you.
 9
               THE COURT: It's admitted.
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                     (Exhibit Number(s) 30 admitted.)
11
               MR. APTON:
                           Thank you.
12
               THE COURT:
                           Thank you.
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     BY MR. APTON:
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               This is an e-mail in which you tell Stark and Ms.
          Q
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     Kenworthy, that Parametric stock was, quote, "taking a beating
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     due to you deferring signing licensing deals," close quote.
17
               Did the e-mail say that?
18
               That's what the e-mail says. And if --
          Α
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               Were you lying in that e-mail?
          Q
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               Yes. Yep.
          Α
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               Okay.
          Q
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               MR. APTON: Exhibit 111, please.
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     BY MR. APTON:
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               And one of the first questions from Mr. Hess was
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     whether Mr. Stark ever asked you to slow-roll licensing
                           JD Reporting, Inc.
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BY MR. APTON:

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- Q This one was put into evidence earlier. But this is another example, I'll represent to you, of you saying you're, "stockpiling announcements," quote/unquote.
 - A Okay.
 - Q Do you agree --
- 14 A I -- I'm --
 - Q -- on stockpiling announcements?
 - A I apologize for being redundant, but I have not -was not stockpiling announcements, I was not slowing licenses
 down, I wasn't --
 - Q You were lying?
- 20 A -- delaying revenue.
- 21 THE COURT: One at a time, please.
- 22 MR. HESS: Let the witness finish, please.
- 23 MR. APTON: I'm sorry.
- 24 THE WITNESS: So, I had a strategy again of -- of 25 trying to motivate Turtle Beach to move forward on the deal

expeditiously, and I was creating pressure that I'm not going to be able to hold off these licensing deals, or these announcements, so you better get this in now, otherwise it's going to cost you a lot more to buy my company. So I was -- you'll -- you'll find a multitude of examples of me applying that strategy to -- to Turtle Beach.

BY MR. APTON:

Q So --

A And you also will find a multitude of what really was happening in e-mails internally to the board and to internal folks demonstrating I was having meetings, I was doing press releases, I was doing everything in my power to move the company forward.

Q And just so I understand, so e-mails from you to people internally are truthful, but people externally are not truthful? I believe that's what you said earlier.

A No. I'm saying that my negotiations with Turtle
Beach --

Q Were untruthful?

A -- included a approach of representing that I'm slowing things down for them to get the good deal now.

Q But e-mails internally, they do -- you did mean what you said in those --

A You'll have to give me an example of internal --

Q Okay.

A Correct.

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- Q You said he was a quote, "Morgan Stanley employee"?
- A That's correct.
 - Q There's more to it though; isn't there?

- A He's my window -- he's a wealth manager and my window into Morgan Stanley's broad base business.
 - Q He's your personal broker; is he not?
 - A He's my wealth manager.
- Q Okay. And as a result of referring Houlihan Lokey to you, he received a referral fee; correct?
 - A I receive a referral fee?
- Q He did.
 - A I have no idea what -- whether he gets anything for that nature of business.
- 11 Q Okay.

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- A He's a window to me, to Morgan Stanley, who we use to put a multi-hundred million dollar credit line in place at Newport, so I've got a long history of Morgan Stanley, and JPMorgan relationships. And Jesse is the window on the Morgan Stanley side.
- Q Okay. I just wanted to make the point, he's not an anonymous Morgan Stanley employee, you know him very well, that he --
 - A I do know him very well.
 - Q -- received a referral fee --
- 22 A I have no --
 - Q -- for referring --
- 24 A -- no knowledge of any referral fee.
- Q Okay. If we can, let's look at Exhibit 5 -- DX-504.

This is your Employment Contract, earlier this morning.

A Okay.

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- Q And you -- well, do you have it open, Mr. Potashner? It's not necessary that you have it open. I just wanted to refer you to it.
 - A All right.
- Q Because I wanted to make sure you are -- that your testimony from this morning was still true right now.
 - A Okay.
- Q You're familiar with the terms, you've always been familiar with the terms, you understand how your options work under the Agreement; correct?
- A I do.
 - Q Okay. So what are parachute payments?
 - A If you're -- if you have a year where your total aggregate compensation exceeds what is has been running, it could get defined as a parachute payment with different tax implications, I think it's 280G tax implications.
 - Q Relative to a chance in control?
 - A I don't know if it's only in a chance of control, but a chance of control could -- could trigger that for sure.
 - Q Okay. Was there -- did you ever receive an analysis about your 280G, potential liability, from Mr. John Hanson at Turtle Beach?
 - A I did.

- Q Okay. And was that December of 2013 more or less?
- 2 A I assume it would be.
 - MR. APTON: I'd like to move to admit Exhibit 345.
- 4 THE COURT: Any objection to 345?
 - MR. HESS: Probably not, Your Honor. But hold on.
 No objection from us.
- 7 THE COURT: It'll be admitted.
 - (Exhibit Number(s) 345 admitted.)
- 9 BY MR. APTON:

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- Q Okay. Mr. Potashner, I believe, if you can look at the first page.
- 12 A Okay.
- Q This is a -- I'll quote, a "280G calculation". It's from McGladrey. Do you know -- are you familiar with the firm, McGladrey?
 - A Vaguely remember them. But -- but I assume that they did the modeling.
 - Q Okay. And if you go up to the next page, is the actual analysis. And it discusses your parachute payments that would go into effect upon the change in control: Number one, on page two, 175,000 performance-vested options granted April 3rd, 2012. And it indicates that the performance vesting conditions were not met, but vesting is accelerated on account of the CIC, which stands for change in control.
 - Did I read that correctly?

And we've had this conversation before. Q

> So sir, he doesn't answer your questions. THE COURT:

THE WITNESS: Okay.

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THE COURT: You have to answer his.

THE WITNESS: Okay. Go ahead.

THE COURT: We're trying to get you done today.

1 THE WITNESS: I appreciate that.

THE COURT: I know that's a challenge.

THE WITNESS: Yeah. So to answer your question, out of the parachute payment of \$3.468 million, I believe the only line that I received would have the \$350,000 loan. So -- BY MR. APTON:

Q But --

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A And that would have been my tax consequence as well. This was actually designed to determine tax exposure, and I didn't have the tax exposure since I didn't realize this income.

Q But not for lack of trying. I understand that your options expired, potentially, but you spoke to Mr. Stark to extend the expiration date, several times; did you not?

A If I wanted to realize this income, I would not have done that. I wouldn't have -- I would have exercised the options and sold them.

Q But the strike price was below the trading price at this point in time; was it not?

A That's -- no -- no, the strike price was 4.50 and this deal was done well north of 4.50.

Q Are you saying that you never contacted Mr. Stark to extend the expiration date on your options?

A I did. But I'm --

Q You did.

A -- saying that if I -- if my goal -- your point was my goal was to realize this gain, and I'm saying if I wanted to realize this gain, I would have sold the stock. I would have exercised the options, sold the stock. I did not do that.

- Q When did you --
- A I -- I --

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- Q -- reach out to Mr. --
- A -- took \$350,000 of severance pay.
 - Q When was the first time you reached out to Mr. Stark to extend your options?

A My desire was to stay affiliated with the company in a board capacity and therefore keep the options -- extend the options as opposed to have them accelerate invest.

Q Did there come a point in time when they were about to expire worthless and you contacted him and threatened him, just that you would sell, creating downward pressure on the stock if he didn't the expiration dates?

A I don't agree with the word "threaten". So the -the --

- Q Would you like to look at Exhibit 238?
- MR. PEEK: Objection, Your Honor. Can the witness answer his question?

THE COURT: Hold on. Sir, were you finished answering the question?

THE WITNESS: Yeah. I'm sorry, me or him?

1 MR. PEEK: She's looking at you.

MR. STIGI: You need to answer your answer, sir.

THE COURT: Were you done answer the question?

THE WITNESS: Yeah. I was going to -- I was not. I said that as the options did hit the extended expiration date, they were slightly in the money or near -- near the money. And I told Juergen that I don't think it would make sense for me -- I -- I'd like not to have to exercise the stock and make pennies. And two, I don't think you want me selling a bunch of options for, you know, a meaningless price, you know, see somebody selling and then having to report that. So it would make sense for both of us for you to further extend the options and he declined.

BY MR. APTON:

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- Q Does Exhibit 238 in the skinny binder contain that conversation, that communication that you just described?
- A Let me read it.
- 18 THE CLERK: (Indiscernible).
 - THE COURT: Hold on a second. Let's see, if 238's what we believe it is, and then we'll see if there's an offer.
- 21 MR. PEEK: It wasn't part of the disclosed --
- 22 THE CLERK: It's --
- 23 MR. PEEK: -- initially disclosed, so we're trying to
- 24 | find it, Your Honor.
- 25 THE COURT: Okay.

A-13-686890-B | In Re Parametric | BT Day04 Vol I | 2021-08-19 1 statement. 2 That's the continued involvement you were offering? 3 Correct. Now, earlier today you testified about a company 4 5 named SteelSeries, and it was your testimony that you told Juergen that you would start talking to others, SteelSeries, 6 7 that the deal didn't move forward; right? 8 Α Correct. And that's your way of putting pressure on him; is 9 10 that correct? 11 That's correct. Α 12 But you did the exact opposite, didn't you? take a look at Exhibit 484. 13 14 THE COURT: 484. Yeah. 15 MR. APTON: 484 was admitted earlier. 16 MR. PEEK: Okay. 17 BY MR. APTON: 18 This one's dated August 3rd, 2013. And it indicates 19 that you were not shopping the company, but rather, you 2.0 agreed -- well, you agreed that you would not shop the company. 21 And in fact, you were continuing to slow licensing track 22 discussions with both Amazon and (indiscernible) building; is 23 that correct? 24 I'm trying to see who this is an email to. Who is Α 25 this email -- this is from me to who?

1 Q I would assume Juergen Stark.

THE COURT: Can you back up so we can see the other e-mails around it, so the witness can confirm that?

MR. APTON: Um-hum.

THE COURT: And it says from Juergen Stark on the top e-mail, so does that assist you in answering the question, sir?

THE WITNESS: Yeah, this is consistent. I'm representing to Juergen that I'm not shopping the company when, in reality, I -- as demonstrated earlier, I very much was.

BY MR. APTON:

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Q But you just said that you told him you were going to shop with SteelSeries.

THE COURT RECORDER: Mr. Apton, I need you to get back.

MR. APTON: Oh, sorry. Sorry.

THE COURT RECORDER: Thank you.

MR. APTON: I've watched too many performances from Steve.

THE COURT: Well, he keeps his voice up.

THE WITNESS: So there's a difference between -- I told -- so Juergen wanted a no-shop in the definitive -- in the contract. I didn't accept it.

BY MR. APTON:

- Q You said no-shop?
- A He wanted a --

- Q No-shop or go-shop? Sorry.
- A He wanted a no-shop. He didn't want to give me a go-shop.
 - Q He wanted no-shop?
 - A Yeah. Juergen wanted --
- Q Right.

- A -- no shopping of the company. I pushed back and said that's not going to happen. We negotiated the fact that I will be -- will be able to shop the company; okay? And as I said previously, the strategy of -- with Juergen to keep him moving along in the right direction is the tactics I took.
- Q Uh-huh. And, in fact, with respect to Amazon, at least, that was a very strong deal. Plaintiff's Exhibit 31, the language was "interested in buying the company." That's your language?
- A That's correct. They, at early stages, represented that as a possibility.
- Q And in Exhibit 31, I believe that was an internal email, so it was true, Amazon was interested in buying the company; yes?
- A At early stages, they expressed that as a -- as a possibility. As it evolved, they found competitive technology, I think it was called Holisonic (phonetic), and convinced themself that our technology wasn't unique enough that they wanted to run with us.

1 Q Yeah.

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- 2 A So we ceased discussions with Amazon.
 - Q Okay. And --
 - A But I believe Amazon was included in the Houlihan Lokey final 50 company reach out, where we were aggressively shopping the company.
 - Q Yeah. Motorola, Exhibit 57 from yesterday --
- 8 A Okay.
 - Q -- they were also an interested buyer. And in Motorola's own e-mail, they wanted to own your IP, which is really all the company had at this point; correct?
 - A I have no recollection of Motorola ever wanting to buy the company.
 - Q Well, they wanted to own your IP?
- 15 A Of course.
 - Q Yeah. Which is equivalent to buying the company given that Parametric, all they had, really, was IP.
 - A They were offering us zero dollars for our company.

 It was kind of, hey, we'll fund a joint development project with you, but we're going to own the IP when we're done; right? So that's a "give us the company for free" discussion.
 - Q You testified just earlier that Turtle Beach was buying you for your IP, too?
 - A For 100 and -- yeah, north of \$100 million, yes.
 - Oh. So Motorola's offer was zero dollars?

A Motorola's offer was to do a joint development project with us, but they -- yes, we'll get some technological advancement, but they own the IP that comes out of that co-development.

Q Well, you never got an offer from Motorola because you sent them to Juergen Stark.

A I --

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Q Isn't that right?

A -- never got an offer from Motorola because -- actually, I did get an offer from Motorola, which was, do a joint development project with us, and we will own the IP, and I said, no, thank you.

Q And when they came back during go-shop, you forwarded them to Juergen Stark; correct?

A No. I think the sequence in getting to that co-development project was through Juergen knowing their contact.

Q Okay. And as Exhibit 57 shows, you forwarded them to Juergen Stark, who spoke to them first?

MR. APTON: If we could zoom in on 57.

THE WITNESS: Let me see the whole context.

MR. PEEK: We did this yesterday, yeah.

MR. STIGI: Your Honor, we --

MR. APTON: We did this yesterday.

MR. STIGI: -- had testimony on all of this

yesterday. Are we doing it all again? Objection.

THE COURT: There is some follow-up that can occur. So to the extent there has been differing testimony during the examination by defendants and this witness, I will permit limited inquiry.

THE WITNESS: Okay.

MR. APTON: So --

THE WITNESS: I don't recall the sequence, but

Juergen worked at Motorola. This guy reached out to us. I

said, Juergen, do you know this guy? Juergen was not involved

with any discussions with them relative to what a joint

development project could be, whatsoever. And once I

understood what it was they were interested in, I expressed

zero interest.

BY MR. APTON:

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Q And now, moving on, you testified earlier about the fairness of the deal, Houlihan Lokey, Craig-Hallum. You said they all approved of it, but you know that wasn't true, because you knew that VTB's projections were materially off by the time of the fairness opinion; right?

A No.

Q Let's go to Exhibit 490, please. This was admitted earlier today. And you indicate that you had concerns -- or that they had concerns -- VTB had concerns about future financial expectations, console shift effect, et cetera, et

A-13-686890-B | In Re Parametric | BT Day04 Vol I | 2021-08-19 cetera. This is August of 2013.

A Okay.

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Q And we could -- you would agree that that's reflected in the e-mail? Just whether those words appear in the e-mail.

A Let me read it, please. This is me again saying that we should be presenting what we believe the actual numbers will be, which are the higher numbers. This is me again saying, don't take -- you know, Juergen's motivated to hedge. His hedged numbers shouldn't go into the analysis. His most likely numbers should be the basis for the analysis.

Q And Exhibit 82, this is your e-mail with Todd, John Todd, where he's recognizing that EBITDA is down 8 to 10 million shortly after the fairness opinion. We did that yesterday.

A Yeah.

Q Do you recall that?

A I recall it in the context, again, of Juergen wanting to show hedged numbers. And I think, yesterday, we discussed that 10 minutes later, Juergen brought the numbers back up, and then 10 minutes later than that, he brought them back down again. So he was waffling in terms of, am I presenting worst case numbers, or I'm presenting most likely numbers.

Q But it was more serious than that, because Exhibit 374 --

MR. APTON: Which I don't know if is in evidence yet.

132

was asking whether you knew that problems at VTB were more serious than you were suggesting, and this e-mail reflects

Houlihan Lokey saying that Craig-Hallum was concerned about the numbers in the fairness opinion. They wanted to disclaim the numbers for 2013; isn't that true?

A Yeah. As we said before, Craig-Hallum expressed questions in terms of whether they -- the numbers are the right numbers, achievable numbers.

- Q The problem is, if you go to page 2 and look at the second paragraph from the top, this is Juergen's e-mail.
 - A Okay.

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- Q Juergen says, "The Xbox One move is worth about 20 to 25 million in revenue and 9 to 10 million EBITDA."
- But do you know how much they missed in EBITDA in 2013?
 - A At this point in time, I assume he was telling me accurately what he thought.
 - O Well, but this --
 - A You know, what they achieved later is inconsequential to this point in time.
- Q I mean, this is October 31st.
- 22 A Right.
- 23 Q So there's only, let's see, November --
- 24 A Yeah.
 - Q -- December, two months left.

A Right. But he's representing it on this date, that he believes that 9 to 10 million of EBIT is -- could be impacted, and with that, he's still within the range that was provided to the fairness opinion.

MR. APTON: Let's look at Exhibit 265, which I hope defendants will consent to or stipulate to.

THE COURT: It's not admitted either.

MR. PEEK: Bear with us a moment, Your Honor.

THE COURT: It's okay. We have a half-hour until the end of the day.

THE WITNESS: Go ahead.

BY MR. APTON:

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- Q Are you looking at Exhibit 265, Mr. Potashner?
- A I believe I am.
- Q While your counsel considers, without reading the document, can I ask you some questions?

THE COURT: Hold on a second. Any objection? It appears to be a Potashner/Weisbord e-mail.

MR. STIGI: No objection, Your Honor.

THE COURT: It'll be admitted.

(Exhibit Number(s) 265 admitted.)

THE COURT: Okay, let's go.

BY MR. APTON:

Q So, now, Mr. Potashner, this is November 8th, 2013. I'm looking at the underlying e-mail.

- 1 A Right.
 - Q And it's from you to Mr. Stark. Do you see that?
- 3 A I do.

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- Q Uh-huh. And you go on to tell him that "Jim Barnes, John Todd, Ken Potashner all believe you are embarking us on a path harmful to the PAMT shareholder."
 - A Correct.
- Q This is a week after the e-mail we were just talking about; right?
 - A Correct.
- Q Okay. The next line. "Our banker HL," Houlihan Lokey, "believes the same." Right?
- 13 A Correct.
 - Q We've heard testimony Houlihan Lokey is apparently very credible in the industry. Would you agree with that?
- 16 A Correct.
 - Q Next, "Lake Street will do the deal, but they say it makes no sense."
- 19 Who is Lake Street?
- 20 A An investor group.
 - Q Hum. And, "Dave Mossberg my IR firm says it makes no sense. So essentially," quote, "my entire team feels our motivations are not aligned with," it says, "ours." I think you mean yours; is that right?
 - A Yeah, so the core here --

- Q But -- sorry, if I can just continue.
- 2 A Go ahead.

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- MR. HESS: He hasn't finished answering.
- 4 MR. PEEK: He hasn't finished answering.
- 5 THE WITNESS: Okay.
- 6 THE COURT: Mr. Potashner, did you have more to say?
- 7 THE WITNESS: I did. Thank you.
- 8 THE COURT: Okay.
 - THE WITNESS: Just so we're clear what we're talking about, this was the concept of not providing guidance; right?
- 11 BY MR. APTON:
- 12 Q Okay.
- A So, Juergen, if you want to get my investors on board, if you want to help us raise money with Lake Street or others, you got to give guidance.
- 16 Go ahead, sir.
 - Q So are you telling the truth in this e-mail, or are you lying? Because it's to Juergen, so it's external.
- 19 MR. PEEK: Objection, argumentative, Your Honor.
- 20 THE COURT: Overruled. It's not your witness.
- 21 THE WITNESS: Lying about what?
- 22 BY MR. APTON:
- Q Anything in here. You tell me what's true and what's not.
 - A The truth is that not providing guidance is harmful

A-13-686890-B | In Re Parametric | BT Day04 Vol I | 2021-08-19 to our objectives. 1 2 Okay. And what about the paragraph second from the 3 bottom, "I have allowed you to play a major non-traditional role in running the company." 4 5 Who were you referring to with respect to that? 6 That was me, again, representing to Juergen that he's Α 7 in control, everything's good, I'm letting him make -- make 8 decisions, et cetera. 9 Like veto rights on licensing deals? Q 10 Α He had no veto rights on --11 No. 12 -- any licensing deals. And he had no control of the Α 13 company, whatsoever. 14 Like asking you to slow-roll licensing discussions? Q 15 As I mentioned, no licensing discussions were Α 16 slow-rolled, no press releases were delayed. 17 So then what are you referring to in this e-mail? 18 I'm implying to him that he's -- hey, we're listening Α 19 to you, we're following your directives on where we got to go. 2.0 I'm massaging his ego. 21 Let's continue. 22 MR. APTON: Exhibit 170. I believe this was put into 23 evidence earlier today. 24 THE CLERK: No, it was not. 25 MR. APTON: Was it not?

MR. PEEK: Yes.

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1 THE COURT: Okay.

MR. APTON: Just one moment.

BY MR. APTON:

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Q In this e-mail, you're learning that it's actually a lot more than logistical. PNC is forcing the dissolution of HHI; correct?

A Turtle Beach had always wanted the dissolution of HHI, so this is nothing new.

Q No. They wanted to keep HHI as part of Parametric and get rid of any outside ownership, i.e., you and John Todd, but this is the complete dissolution of HHI.

MR. PEEK: Objection, Your Honor. That -- BY MR. APTON:

Q Correct?

THE COURT: Overruled.

MR. PEEK: That completely mischaracterizes this.

THE COURT: Overruled. The witness has an opportunity to explain.

THE WITNESS: I have no knowledge of a bank -- what a bank-forced dissolution means, given that Turtle Beach had already expressed it's going to -- wanted all the equity and the structure to go away for HHI.

MR. APTON: And one more e-mail, Exhibit 237, please, which is not in evidence, but I hope defendants will stipulate.

MR. PEEK: Perhaps if he'd lay a foundation as we go

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1	through this, it'd be a lot easier to stipulate.
2	THE COURT: Well, hold on, Mr. Peek.
3	MR. PEEK: As opposed to just
4	MR. HESS: 237. Okay.
5	THE COURT: Can we look at it?
6	MR. STIGI: We'll to dig it out.
7	MR. PEEK: Again, it's another one of those not
8	THE COURT: Mr. Peek, thank you. It appears to be an
9	e-mail from the witness to Mr. Weisbord.
10	THE WITNESS: Do I have this one? What number?
11	MR. APTON: Yes. It's 237 in your binder, the skinny
12	binder.
13	THE WITNESS: Got it.
14	(Pause in the proceedings.)
15	THE WITNESS: Go ahead.
16	THE COURT: Hold on a second, sir.
17	THE WITNESS: Oh, I'm sorry. I'm waiting for
18	THE COURT: We're waiting.
19	MR. PEEK: I don't see the pure impeachment
20	communications with
21	THE COURT: It will be admitted.
22	(Exhibit Number(s) 237 admitted.)
23	MR. PEEK: Josh Weisbord, but certainly, if he
24	THE COURT: Keep going.
25	MR. PEEK: I disagree, Your Honor, but it's
	JD Reporting, Inc.

Q Let me rephrase my question. Mr. Potashner, who was it that, in your words, created unrealistic numbers?

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- A Yeah. So this is November 2014, so -- so this is likely referencing 2014 performance, probably, you know, given the timing of this, I guess it probably would have been Q2 or Q3 announcements for 2014, and it would imply that the -- that the reported numbers were below the analyst's expectations. And that that's not a good thing to do, for a CEO to deliver numbers below the analyst's expectations.
- Q And you described the purported numbers as, quote, "unrealistic," correct?
 - A If I could (indiscernible) it. I did.
- Q Now, earlier, you mentioned that you were quite communicative with your board members. Do you remember that?
 - A That's correct.

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- Q But you didn't control the board. That's what you testified?
 - A That's correct.
- Q But you did actively seek to remove them if they disagreed with you; yes?
- A I didn't do anything to actively remove anybody other than threaten that, I think, in a moment of -- or a couple moments of heat.
 - Q I'm sorry, did you say threaten?
- A I -- you said that I actively moved to remove board members, and I'm saying I did no such thing.
 - Q And then you used the word "threaten," correct?

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               MR. APTON:
                           Thank you.
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     BY MR. APTON:
               Mr. Potashner, you're asking Mr. Norris for his
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     support in removing Bob Kaplan from the board; correct? Yes or
     no?
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               I'm not asking -- I'm sorry, asking who?
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               Mr. Norris.
          Q
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               Okay. I'm floating the concept of, gee, should we be
          Α
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     upgrading the board and identifying Bob as probably somebody
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     that should be retired.
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               And Exhibit 478, which was admitted earlier today, in
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     that e-mail -- if you could turn to it.
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          Α
               Yeah.
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               It's in your skinny binder --
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          Α
               Yep.
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               -- on page 2. I'm sorry, page 3. This is where you
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     tell Mr. Kaplan that, "John Todd almost quit after that meeting
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     in that you were effectively accusing he and I of cheating the
2.0
     company."
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          Α
               Correct.
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               Do you see those words?
          Q
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               Yes.
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               And then you ask him to consider moving into an
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     advisory position to the company and stepping down from the
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Q Mr. Potashner, can you confirm that 480, 483, and 485 are communications from you concerning HHI during a period when the board had told you not to communicate about HHI?

A I was told not to -- not to negotiate deal points relative to HHI, and I complied with that -- with that order. I continued to have HHI operational discussions, and the board was fully aware that I was doing so.

- Q But earlier today, you used the words "clearly and crisply" when describing exactly what you were told in terms of HHI, which was no discussions at all.
 - A No negotiations --
 - Q Do you recall that?

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- A No negotiations with Juergen relative to HHI. That's correct.
 - Q No discussions with anyone about HHI?
 - A That's incorrect. That's incorrect.
- Q And then I'd like to talk to you about the proxy statement, which was Exhibit 244. Mr. Stigi had asked you about console transition and risk warnings in the proxy statement. Do you recall that?
 - A Correct.
- Q And when did those console transition problems come into effect? Was that in the third quarter of 2016 -- '14?
- A I don't recall.
 - Q '13, excuse me.

- 1 A I don't recall the dates.
 - Q Well, Mr. Hess asked you earlier. He said fall of '13, and you said yes, so --
 - A Okay.

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- Q -- does that refresh your recollection?
- A If I said yes, that would be accurate.
- Q Okay. But the projections in the proxy on page 244, 8-83, those were developed well in advance of the fall of 2013; were they not?
- A Yeah. I mean, everybody had an awareness that the transition was going to occur. They could have been -- that awareness would have been a year ahead of -- of the transaction.
 - Q So --
- A We all knew that there was going to be a console transaction -- transition.
- Q So you would agree that the proxy statement -- the projections in the proxy statement could not possibly have accounted for the console transition issues that had begun just a few months earlier; correct?
- A No, I'm -- no, the proxy would have been generated with the best understanding at that point in time when the transition was going to occur and what the financial implications would be.
 - Q But that's not true because those projections there

A-13-686890-B | In Re Parametric | BT Day04 Vol I | 2021-08-19 1 the year. 2 Okay. So any projections that were incorporated into Α 3 any documents relative to Turtle Beach numbers were generated by Turtle Beach, and I assumed any numbers given to me by 4 5 Turtle Beach were accurate. 6 So if these numbers were wrong, it's Turtle Beach's 7 fault? 8 I'm -- I can't comment on whether they're right or 9 wrong. I can comment that we relayed at any point in time 10 numbers that were represented to us by Turtle Beach. 11 But as of October 31st, 2013, you knew that these 12 numbers were off because you received e-mails saying that the 13 Craig-Hallum opinion was exposed. For example, Exhibit 171. 14 Α Okay. 15 We can put that up. 16 Α Okay. So they were -- I'm sorry, go ahead. 17 Exhibit 171. Q 18 Α Okay. 19 Does Exhibit 171 show that you were aware the Q 2.0 fairness opinion was at risk? 21 So the -- my recollection is that there were ranges 22 of numbers given, and there was movement up and down the range, 23 but I don't know of any point in time that numbers fell out of 24 the range that would have prevented the fairness opinion from 25 being registered. I do know there was -- as we looked earlier,

there was concerns by Craig-Hallum in terms of, gee, are they still in the range or not, and energy by Turtle Beach represented that they still were in the range, and therefore, no need to put further energy into the fairness opinion, it was still valid.

- Q And one last point. Mr. Stigi asked you -- or he referred you to an e-mail in which you were asking if you get to vote in the merger. That was DX-925.
 - A Correct.

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- Q The reason you didn't get to vote in the merger was because you had already signed your shares to Ken Fox and Stripes Group; correct?
 - A I had no shares.
 - Q Well, we looked --
- A I signed a -- there was a request, which I've seen several times before, so I don't think it's non-traditional, that requires participants to commit how they're going to vote on a certain issue. So I don't -- I've seen that several times before. I think, in my case, it didn't matter because I don't believe I had any shares. I had options.
- Q Now, if we could go to Exhibit 477. This was put into evidence earlier. And I just want to confirm, Mr. Potashner, that based on the content of this e-mail when you see it, it shows that you valued HHI, as of April 10, 2013, as being one billion, with a B, dollars.

BY MR. STIGI: 1

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- Do you see, on the top line, it says, "Ken Potashner 280G Calculations"?
 - Α Yes.
 - Could you read just the first sentence after that?
- Α "The following calculations are intended for illustrative purposes only."
- 8 MR. STIGI: Thank you. No questions.
- 9 THE COURT: Anybody else have follow-ups?
- 10 MR. HESS: I have no further questions, Your Honor.
- 11 THE COURT: Sweet. Any more questions?
- 12 MR. APTON: No, Your Honor. Thank you.
- 13 THE COURT: Thank you, sir. If I were you, I would 14 leave before they change their mind.
- 15 THE WITNESS: I appreciate it. Thank you.
- 16 THE COURT: Have a very nice day.
- 17 THE WITNESS: You, too.

day.

- 18 THE COURT: So the defendants today used 314 minutes, 19 and the plaintiffs used 55. That totals 369 minutes for the 2.0
- 21 What is our plan for tomorrow? Thank you, Ramsey. 22 Plan for tomorrow, Mr. Ogilvie?
- 23 MR. OGILVIE: Oh. Yes. Mr. Kaplan, Putterman, and 24 Norris, to the extent that we can finish them in one day.
- 25 THE COURT: Okay. So we're starting with the motion

at 9:00 o'clock, related to the Motion for Good Faith Settlement, because apparently my approval is a condition of the settlement being finished.

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And then I have not received any oppositions. If there are any, if someone could make sure you e-mail it to Dan so I can read it before I take the bench. And then we will immediately start with the witnesses who are appearing remotely, and then we will go 'til about 4:45, depending on how things go.

MR. PEEK: Now, tomorrow, that's not the day you have that meeting? That's next Friday?

THE COURT: That's next Friday.

MR. PEEK: Do you have a running total, Your Honor, for all of us, so we -- or we could have it either tonight or tomorrow? If you don't, that's fine. Tomorrow, would be nice.

THE COURT: You want me to do math right now?

MR. PEEK: Yes, please.

THE COURT: You want to know your side or their side?

MR. PEEK: I want to know both sides, Your Honor.

THE COURT: Okay.

MR. OGILVIE: Thirteen-and-a-half to nine.

MR. PEEK: They've used thirteen-and-a-half then, Your Honor, and we've used nine?

THE COURT: The plaintiffs have used a total of 539 minutes at this point.

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we'll probably push them to Monday, unless, of course,

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     defendants wanted to stipulate to exhibits.
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               THE COURT: Oh, you're so nice.
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               MR. HESS: Not that one.
               THE COURT: So 9:00 o'clock tomorrow, 9:00 o'clock
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     Monday.
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               MR. STIGI: Thank you, Your Honor.
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               MR. PEEK: Thank you.
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               THE COURT: Be well.
 9
                          Thank you, (indiscernible).
               MR. HESS:
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               MR. STIGI: You, too.
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               MR. HESS:
                          Thank you.
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           (Proceedings recessed for the evening at 4:43 p.m.)
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                           JD Reporting, Inc.
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CERTIFICATION

I DO HEREBY CERTIFY THAT I HAVE TRULY AND CORRECTLY TRANSCRIBED THE AUDIO/VIDEO PROCEEDINGS IN THE ABOVE-ENTITLED CASE TO THE BEST OF MY ABILITY.

AFFIRMATION

I AFFIRM THAT THIS TRANSCRIPT DOES NOT CONTAIN THE SOCIAL SECURITY OR TAX IDENTIFICATION NUMBER OF ANY PERSON OR ENTITY.

DANA L. WILLIAMS
LAS VEGAS, NEVADA 89183

DANA L. WILLIAMS, TRANSCRIBER

08/25/2021

DATE

JD Reporting, Inc.

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From: Ken <ken.potashner@gmail.com>
Sent: Friday, November 8, 2013 4:15 AM

To: Joshua Weisbord < jnweisbord@gmail.com>

Subject: Fwd: With all due respect

100% confidential. I will call u

Sent from my iPad

Begin forwarded message:

From: Ken < ken.potashner@gmail.com > Date: November 8, 2013, 6:24:38 AM EST

To: Juergen Stark < juergen.stark@turtlebeach.com>

Subject: With all due respect

The trigger point for my email outburst yesterday was receiving word from my biggest investor that he may no longer vote for the deal.the irony of course is that this trip was designed to get the vote and we managed to lose our strongest advocate.

Jim Barnes, John Todd, and Ken Potashner all believe you are embarking us on a path harmful to the PAMT shareholder

Our banker HL believes the same

Lake street will do the deal but they say it makes no sense,

Dave Mossberg my IR firm says it makes no sense

So essentially my entire team feels our motivations are not aligned with ours.

I know you don't care for emails of this nature but it represents the reality of where we are currently it.

I have allowed you to play a major non traditional role in running the company and this only makes sense if we are aligned. I can give you many examples of this if you like.

We don't need to discuss this in that we already have endlessly. I anticipate that josh might compromise the stability of some of our other investors ,specifically Bob Turner. I am much less confident about the vote now and I can longer present it as a fait accomplis.

Sent from my iPad

From: John Hanson < john.hanson@turtlebeach.com>

Sent: Monday, December 30, 2013 9:38 AM

To: Ken Potashner kpotashner@parametricsound.com; Juergen Stark

<juergen.stark@turtlebeach.com>

Subject: 280G Update from McGladrey
Attach: KenP280Gvupdated123013.docx

Ken:

Here are the updated 280G calculations. This information is being provided for your reference and use and should not be construed as legal or tax advice. As we have discussed, 280G legal and tax advice is dependent upon your individual situation and you should consult advisors accordingly.

Thanks, John

--

John Hanson

Chief Financial Officer



Turtle Beach, Inc.

john.hanson@turtlebeach.com 100 Summit Lake Dr. Suite 100 Valhalla, NY 10595 www.turtlebeach.com



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Ken Potashner 280G calculations @ various stock values

The following calculations are intended for illustrative purposes only. Any U.S. tax advice contained herein was not intended or written to be used, and cannot be used for the purpose of avoiding penalties that may be imposed under the Internal Revenue Code or applicable state or local tax law provisions.

Parachute payments

- 1. 175,000 performance-vested options granted 4/3/12 @ \$4.50 exercise price (performance vesting conditions were not met but vesting is accelerated on account of the CIC)
- 2. His employment agreement provides for severance pay of 12 months of base compensation. We understood that his base compensation was \$350,000 (note: this may not be current).
- 3. 45,000 time-vested options were granted on 2/21/13 @ \$11.22 exercise price (note: the exercise price is a close estimate but may not be exact). Grants within 12 months of the CIC are presumed to be parachute payments but the presumption can be overcome by clear and convincing evidence. The historic pattern of granting options in the first quarter of the year to executives may be sufficient evidence to overcome the presumption. In that case, a much lesser amount would be treated as a parachute payment.

Base Period Compensation

2012 W-2 box 1: \$418,666 2013 (estimated) \$600,000

Total \$1,018,666/ 2 = \$509,333 "Average base period compensation"

"3 X Threshold"

 $$509,333 \times 3 = $1,527,999$

If total parachute payments are less than the "3 X Threshold" then there are no "excess parachute payments" that would be subject to the personal 20% excise tax (on Potashner) or that would be non-deductible for corporate income tax purposes. However, if the parachute payments equal or exceed the "3 x Threshold" then the excess of the parachute payments over the "Average base period compensation" (NOT the 3 X threshold amount) are considered "excess parachute payments subject to the personal 20% excise tax (on Potashner) and would be non-deductible for corporate income tax purposes.

Calculation of Excess Parachute Payments

1.As originally estimated based on a \$20.05 per share value.

- A. 175,000 performance options X [\$20.05 4.50 exercise price] = \$2,721,250
- B. 12 months severance pay = \$350,000
- C. 45,000 options granted w/in 12 months X [\$20.05 11.22] = \$397,350Total parachute payments at \$20.05/share value \$3,468,600

 $3 \times \text{threshold} = \$1,527,999$

Since the parachute payments exceed the 3 X threshold the excess is: \$3,468,600
Less: Average base period compensation - 509,333
Excess Parachute Payments \$2,959,267
20% excise tax \$591,853

2. Based on a \$15.00 per share value.

- A. 175,000 performance options X [\$15.00 4.50 exercise price] = \$1,837,500
- B. 12 months severance pay = \$350,000
- C. 45,000 options granted w/in 12 months X [\$15.00 11.22] = $\frac{$170,100}{$2,357,600}$

3 X threshold = \$1,527,999

Since the parachute payments exceed the 3 X threshold the excess is: \$2,357,600
Less: Average base period compensation - 509,333
Excess Parachute Payments \$1,848,267
20% excise tax \$369,653

3. Based on a \$13.00 per share value.

- A. 175,000 performance options X [\$13.00 4.50 exercise price] = \$1,487,500
- B. 12 months severance pay = \$350,000
- C. 45,000 options granted w/in 12 months X [\$13.00 11.22] = $\frac{$80,100}{$1,917,600}$

3 X threshold = \$1,527,999

Since the parachute payments exceed the 3 X threshold the excess is: \$1,917,600
Less: Average base period compensation - 509,333
Excess Parachute Payments \$1,408,267
20% excise tax \$281,653

4. Based on a \$11.00 per share value.

- A. 175,000 performance options X [\$11.00 4.50 exercise price] = \$1,137,500
- B. 12 months severance pay = \$350,000
- C. 45,000 options granted w/in 12 months X [\$11.00 11.22] = $\frac{$0$}{$1,487,500}$

3 X threshold = \$1,527,999

Since the parachute payments are less than the 3 X threshold there are no excess parachute payments