## IN THE SUPREME COURT OF THE STATE OF NEVADA

Nos. 83598, 84971, and 85358
Electronically Filed
IN RE PARAMETRIC SOUND CORPORAT寸@N12 2023 08:50 PM SHAREHOLDERS' LITIGATION. Elizabeth A. Brown Clerk of Supreme Court

> PAMTP, LLC,
> Appellant,
v.

KENNETH F. POTASHNER; VTB HOLDINGS, INC.; STRIPES GROUP, LLC; SG VTB HOLDINGS, LLC; JUERGEN STARK; and KENNETH FOX, Respondents.

Consolidated Appeals from Final Judgment and Fees and Costs Awards Eighth Judicial District Court Case No. A-13-686890-B

## APPELLANT'S APPENDIX - VOLUME 16 OF 24

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## INDEX TO JOINT APPENDIX

## (Chronological)

| Date | Document Description | Vol. | Pages |
| :---: | :---: | :---: | :---: |
| 3/7/18 | Amended Class Action and Derivative Complaint | 1 | $\begin{array}{\|l\|} \hline \text { AA } 0001- \\ \text { AA } 0078 \\ \hline \end{array}$ |
| 3/27/18 | Order Denying Defendants' Motions to Dismiss the Amended Class Action and Derivative Complaint | 1 | AA 0079- <br> AA 0090 |
| 11/15/19 | Stipulation of Settlement | 1 | $\begin{array}{\|l\|} \hline \text { AA } 0091- \\ \text { AA } 0174 \\ \hline \end{array}$ |
| 5/19/20 | Final Judgment and Order of Dismissal With Prejudice | 1 | AA 0175- $\text { AA } 0203$ |
| 5/20/20 | PAMTP LLC's Complaint | 2 | $\begin{array}{\|l\|} \hline \text { AA 0204- } \\ \text { AA } 0270 \\ \hline \end{array}$ |
| 8/20/20 | Order Denying Defendants' Motions to Dismiss Plaintiff's Complaint | 2 | $\begin{array}{\|l\|} \hline \text { AA 0271- } \\ \text { AA } 0280 \\ \hline \end{array}$ |
| 9/3/20 | Director Defendants' Answer to Complaint | 2 | $\begin{aligned} & \text { AA } 0281- \\ & \text { AA } 0317 \end{aligned}$ |
| 9/3/20 | Answer to Plaintiff PAMTP LLC's Complaint | 2 | $\begin{array}{\|l\|} \hline \text { AA 0318- } \\ \text { AA } 0360 \\ \hline \end{array}$ |
| 5/18/21 | Order Granting Plaintiff's Motion Against Defendants Kenneth Potashner, Juergen Stark, and VTB Holdings, inc. Setting Evidentiary Hearing Re Spoilation Sanctions | 2 | AA 0361AA 0368 |
| 6/23/21 | Transcript of Evidentiary Hearing re: Spoliation Sanctions (6/18/21) | 3-4 | $\begin{aligned} & \text { AA } 0369- \\ & \text { AA } 0696 \end{aligned}$ |
| 7/15/21 | Findings of Fact, Conclusions of Law and Order Imposing Spoliation Sanctions | 5 | $\begin{aligned} & \text { AA } 0697- \\ & \text { AA } 0707 \end{aligned}$ |
| 8/3/21 | Order Denying Motion for Summary Judgment of Specially Appearing Defendants Stripes Group, LLC, SG VTB Holdings. LLC Juergen Stark, Kenneth Fox | 5 | AA 0708AA 0725 |


| Date | Document Description | Vol. | Pages |
| :---: | :---: | :---: | :---: |
| 8/3/21 | Order Denving Defendants' Motion in Limine to Exclude Plaintiff's Damages | 5 | AA 0726- <br> AA 0742 |
| 8/3/21 | Order Denying the Director Defendants' Motion for Summary Judgment | 5 | AA 0743- <br> AA 0760 |
| 8/3/21 | Order Denying Defendants' Motion in Limine to Exclude All Reference, Evidence, and Testimony Regarding Post Merger Conduct | 5 | AA 0761- <br> AA 0778 |
| 8/3/21 | Order Denying Defendants' Motion in Limine to Exclude the Opinions, Testimony, and Reports of J.T. Atkins | 5 | AA 0779- <br> AA 0795 |
| 8/3/21 | Order Denying Defendants' Motion in Limine to Exclude Evidence Related to Alleged Fraud by the Non- Director Defendants | 5 | $\begin{array}{\|l\|} \hline \text { AA 0796- } \\ \text { AA } 0813 \end{array}$ |
| 8/3/21 | Order Denying Motion for Summary Judgment of Defendant VTB Holdings, Inc. and Specially Appearing <br> Defendants Stripes Group, LLC SG VTB Holdings, LLC Juergen Stark, and Kenneth Fox | 5 | AA 0814- <br> AA 0831 |
| 8/3/21 | Order Granting in Part Defendants' Motion in Limine to Exclude Evidence and Testimony Related to Irrelevant or Undisclosed Measures of Damages | 5 | AA 0832- <br> AA 0838 |
| 8/23/21 | Order Granting Certain Director <br> Defendants' Motion for Determination <br> of Good Faith Settlement | 5 | AA 0839- <br> AA 0844 |
| 8/24/21 | Plaintiff PAMTP LLC's Memorandum of Law Regarding NRS 78.200 and NRS 78.211 | 5 | AA 0845- <br> AA 0850 |
| 8/24/21 | Defendants' Motion for Judgment on Partial Findings Pursuant to NRCP 52 (c) Regarding Lack of Control or Expropriation | 5 | $\begin{array}{\|l\|} \hline \text { AA } 0851- \\ \text { AA } 0865 \end{array}$ |
| 8/24/21 | Defendants' Motion for Judgment on Standing Pursuant to NRCP 52(c) | 5 | $\begin{aligned} & \hline \text { AA 0866- } \\ & \text { AA } 0876 \end{aligned}$ |


| Date | Document Description | Vol. | Pages |
| :---: | :---: | :---: | :---: |
| 8/24/21 | Defendantss' Motion for Judgment for Lack of Evidence on Gentile Damages Pursuant to NRCP 52(c) | 5 | $\begin{aligned} & \text { AA } 0877- \\ & \text { AA } 0886 \end{aligned}$ |
| 8/24/21 | Specially Appearing Defendants Juergen Stark's and Kenneth Fox's Motion for Judgment Under the Statute of Limitations Pursuant to NRCP 52(c) | 5 | AA 0887 AA 0896 |
| 8/25/21 | Non-Director Defendants' Trial Brief Re: Section 14(A) | 5 | AA 0897 AA 0904 |
| 8/25/21 | Opposition to Plaintiff PAMTP LLC's Memorandum of Law Regarding NRS 78.200 and NRS 78.211 | 5 | AA 0905AA 0914 |
| 8/26/21 | Transcript of Proceedings Bench Trial - Day 1 (8/16/21) | 6-7 | $\begin{aligned} & \text { AA 0915- } \\ & \text { AA } 1231 \end{aligned}$ |
|  | Trial Exhibit 244 | 7-8 | AA 1232- <br> AA 1573 |
|  | Trial Exhibit 376 | 9 | AA 1574AA 1575 |
| 8/26/21 | Transcript of Proceedings (8/17/21) Bench Trial - Day 2, Vol. 1 | 9 | AA 1576 AA 1719 |
| 8/26/21 | Transcript of Proceedings (8/17/21) Bench Trial - Day 2, Vol. 2 | 10 | AA 1720AA 1888 |
| 8/26/21 | Transcript of Proceedings (8/18/21) Bench Trial - Day 3, Vol. 1 | 11 | AA 1889AA 2018 |
|  | Trial Exhibit 5 | 11 | AA 2019- <br> AA 2022 |
|  | Trial Exhibit 6 | 11 | $\begin{array}{\|l} \hline \text { AA } 2023- \\ \text { AA } 2029 \\ \hline \end{array}$ |
|  | Trial Exhibit 26 | 11 | AA 2030 |
|  | Trial Exhibit 38 | 11 | AA 2031 |
|  | Trial Exhibit 95 | 11 | AA 2032 |


| $\underline{\text { Date }}$ | $\underline{\text { Document Description }}$ | $\underline{\text { Vol. }}$ | Pages |
| :--- | :--- | :---: | :--- |
|  | Trial Exhibit 106 | 11 | AA 2033 |
|  | Trial Exhibit 108 | 11 | AA 2034- <br> AA 2037 |
|  | Trial Exhibit 109 | AA 2038- <br> AA 2041 |  |
|  | Trial Exhibit 111 | 11 | AA 2042- <br> AA 2043 |
|  | Trial Exhibit 137 | 11 | AA 2044- <br> AA 2047 |
|  | Trial Exhibit 142 Exhibit 152 | 11 | AA 2048 |
|  | Trial Exhibit 194 | AA 2049- <br> AA 2050 |  |
|  | Trial Exhibit 277 | AA 2051- <br> AA 2092 |  |
|  | Trial Exhibit 296 | AA 2093- <br> AA 2095 |  |
|  | Transcript of Proceedings (8/18/21) | 11 | AA 2096- <br> AA 2097 |
| Bench Trial - Day 3, Vol. 2 |  |  |  |


| Date | Document Description | $\underline{\text { Vol. }}$ | Pages |
| :--- | :--- | :---: | :--- |
|  |  |  | AA 2251 |
|  | Trial Exhibit 94 | 12 | AA 2252 |
|  | Trial Exhibit 98 | AA 2253- <br> AA 2254 |  |
|  | Trial Exhibit 99 | 12 | AA 2255- <br> AA 2256 |
|  | Trial Exhibit 113 | 12 | AA 2257- <br> AA 2260 |
|  | Trial Exhibit 132 | 12 | AA 2261 |
|  | Trial Exhibit 171 | 12 | AA 2262 |
|  | Trial Exhibit 293 | 12 | AA 2263- <br> AA 2264 |
| $8 / 26 / 21$ | Transcript of Proceedings (8/19/21) <br> Bench Trial - Day 4, Vol. 1 | 13 | AA 2265- <br> AA 2267 2268- <br> AA 2387 |
|  | Trial Exhibit 775 | 13 | AA 2388 |
|  | Trial Exhibit 776 | 13 | AA 2389- <br> AA 2390 |
|  | Trial Exhibit 781 | 13 | AA 2391- <br> AA 2394 |
|  | Trial Exhibit 785 | AA 2395- <br> AA 2411 |  |
|  | Trial Exhibit 789 | AA 2412- <br> AA 2413 |  |
|  | Trial Exhibit 837 | 13 | AA 2414 |
|  | AA 2415- <br> AA 2416 |  |  |
|  | Trial Exhibit 821 | 13 |  |


| Date | Document Description | Vol. | Pages |
| :---: | :---: | :---: | :---: |
| 8/26/21 | Transcript of Proceedings (8/19/21) Bench Trial - Day 4, Vol. 2 | 14 | AA 2417AA 2597 |
|  | Trial Exhibit 265 | 14 | $\begin{aligned} & \text { AA } 2598- \\ & \text { AA } 2599 \\ & \hline \end{aligned}$ |
|  | Trial Exhibit 345 | 14 | AA 2600AA 2602 |
| 8/26/21 | Transcript of Proceedings (8/20/21) Bench Trial - Day 5 | 15 | AA 2603AA 2800 |
|  | Trial Exhibit 17 | 15 | $\begin{array}{\|l\|} \hline \text { AA 2801- } \\ \text { AA } 2803 \\ \hline \end{array}$ |
|  | Trial Exhibit 58 | 15 | $\begin{aligned} & \text { AA 2804- } \\ & \text { AA } 2805 \\ & \hline \end{aligned}$ |
|  | Trial Exhibit 60 | 15 | $\begin{aligned} & \text { AA } 2806- \\ & \text { AA } 2807 \end{aligned}$ |
|  | Trial Exhibit 116 | 15 | AA 2808 |
|  | Trial Exhibit 120 | 15 | $\begin{array}{\|l\|} \hline \text { AA } 2809- \\ \text { AA } 2816 \\ \hline \end{array}$ |
|  | Trial Exhibit 305 | 15 | AA 2817 |
|  | Trial Exhibit 1052 | 16 | AA 2818AA 2862 |
| 8/26/21 | Transcript of Proceedings (8/23/21) Bench Trial - Day 6, Vol. 1 | 16 | AA 2863AA 2984 |
|  | Trial Exhibit 84 | 16 | $\begin{array}{\|l} \hline \text { AA } 2985- \\ \text { AA } 3045 \\ \hline \end{array}$ |
|  | Trial Exhibit 110 | 17 | AA 3046 |
|  | Trial Exhibit 143 | 17 | $\begin{array}{\|l\|} \hline \text { AA } 3047- \\ \text { AA } 3048 \\ \hline \end{array}$ |
|  | Trial Exhibit 160 | 17 | AA 3049 |
|  | Trial Exhibit 166 | 17 | AA 3050AA 3058 |


| Date | Document Description | Vol. | Pages |
| :---: | :---: | :---: | :---: |
|  | Trial Exhibit 170 | 17 | AA 3059- <br> AA 3060 |
|  | Trial Exhibit 172 | 17 | $\begin{aligned} & \text { AA 3061- } \\ & \text { AA } 3064 \\ & \hline \end{aligned}$ |
|  | Trial Exhibit 267 | 17 | $\begin{array}{\|l\|} \hline \text { AA } 3065- \\ \text { AA } 3069 \\ \hline \end{array}$ |
|  | Trial Exhibit 271 | 17 | AA 3070 |
|  | Trial Exhibit 330 | 17 | $\begin{aligned} & \text { AA } 3071- \\ & \text { AA } 3073 \end{aligned}$ |
|  | Trial Exhibit 338 | 17 | AA 3074AA 3076 |
|  | Trial Exhibit 339 | 17 | AA 3077AA 3084 |
|  | Trial Exhibit 364 | 17 | $\begin{array}{\|l\|} \hline \text { AA } 3085- \\ \text { AA } 3087 \\ \hline \end{array}$ |
|  | Trial Exhibit 425 | 17 | $\begin{aligned} & \text { AA } 3088- \\ & \text { AA } 3106 \\ & \hline \end{aligned}$ |
| 8/26/21 | Transcript of Proceedings (8/23/21) Bench Trial - Day 6, Vol. 2 | 17 | AA 3107AA 3282 |
| 8/26/21 | Transcript of Proceedings (8/24/21) Bench Trial - Day 7, Vol. 1 | 18 | $\begin{aligned} & \text { AA 3283- } \\ & \text { AA } 3410 \end{aligned}$ |
|  | Trial Exhibit 428 | 18 | AA 3411AA 3415 |
|  | Trial Exhibit 464 | 18 | AA 3416- $\text { AA } 3422$ |
|  | Trial Exhibit 909 | 18 | $\begin{aligned} & \text { AA 3423- } \\ & \text { AA } 3433 \\ & \hline \end{aligned}$ |
| 8/26/21 | Transcript of Proceedings (8/24/21) Bench Trial - Day 7, Vol. 2 | 19 | AA 3434AA 3579 |
|  | Trial Exhibit 413 | 19 | $\begin{aligned} & \text { AA 3580- } \\ & \text { AA } 3600 \end{aligned}$ |


| Date | Document Description | Vol. | Pages |
| :---: | :---: | :---: | :---: |
| 8/26/21 | Transcript of Proceedings (8/25/21) Bench Trial - Day 8 | 20 | AA 3601AA 3703 |
| 9/2/21 | Notice of Submission of Proposed Order Granting Defendants' Motion for Judgment Pursuant to NRCP 52(c), Findings of Fact and Conclusions of Law, and Judgment Thereon | 20 | AA 3704AA 3735 |
| 9/3/21 | Notice of Submission of Plaintiff's Objections to Defendants' Proposed Order Granting Defendants' Motion for Judgment Pursuant to NRCP 52(c), Findings of Fact and Conclusions of Law, and Judgment Thereon | 20 | AA 3736- <br> AA 3771 |
| 9/3/21 | Order Granting Motion for Judgment Pursuant to NRCP 52(c) | 20 | AA 3772- <br> AA 3795 |
| 9/8/21 | Notice of Entry of Order Granting Defendants Motion for Judgment Pursuant to NRCP 52(c), Findings of Fact and Conclusions of Law, and Judgment Thereon | 20 | AA 3796AA 3822 |
| 9/22/21 | Non-Director Defendants' Memorandum of Costs | 20 | AA 3823AA 3831 |
| 9/22/21 | Defendant Kenneth Potashner's Verified Memorandum of Costs | 21 | $\begin{array}{\|l\|} \hline \text { AA } 3832- \\ \text { AA } 3872 \\ \hline \end{array}$ |
| 9/29/21 | Defendants' Motion for Attorneys' Fees | 21 | AA $3873-$ <br> AA 3901 |
| 9/30/21 | Plaintiff PAMTP LLC's Notice of Appeal | 21 | $\begin{aligned} & \text { AA } 3902- \\ & \text { AA } 3929 \end{aligned}$ |
| 10/7/21 | Motion to Retax Defendant Kenneth Potashner's Verified Memorandum of Costs | 21 | AA 3930AA 3945 |
| 10/7/21 | Motion to Retax Non-Director <br> Defendants' Memorandum of Costs | 21 | AA 3946AA 3964 |
| 10/13/21 | Plaintiff PAMTP LLC's Opposition to Motion for Attorneys' Fees | 21 | $\begin{aligned} & \text { AA } 3965- \\ & \text { AA } 4046 \end{aligned}$ |


| Date | Document Description | Vol. | Pages |
| :---: | :---: | :---: | :---: |
| 10/21/21 | Non-Director Defendants' Opposition to Plaintiff's Motion to Retax Costs | 21 | AA 4047- <br> AA 4069 |
| 10/21/21 | Opposition to Plaintiff's Motion to Retax Defendant Kenneth Potashner's Verified Memorandum of Costs | 22 | AA 4070- <br> AA 4131 |
| 10/28/21 | Reply in Support of Defendants' Motion for Attorneys' Fees | 22 | AA 4132- <br> AA 4159 |
| 11/9/21 | PAMTP, LLC's Reply in Support of Motion to Retax Non-Director Defendants' Memorandum of Costs | 22 | AA 4160 - <br> AA 4170 |
| 11/9/21 | PAMTP, LLC's Reply in Support of Motion to Retax Defendant Kenneth Potashner's Verified Memorandum of Costs | 22 | AA 4171- <br> AA 4178 |
| 12/16/21 | Plaintiff PAMTP LLC's Supplemental Brief in Opposition to Motion for Attorneys ${ }^{\prime}$ Fees | 22 | AA 4179AA 4189 |
| 12/16/21 | Supplemental Brief in Support of Defendants' Motion for Attorneys' Fees | 22 | AA 4190AA 4204 |
| 12/22/21 | Transcript of Hearing re: Defendants' Motion for Attorneys Fees (12/2/21) | 23 | $\begin{array}{\|l\|} \hline \text { AA 4205- } \\ \text { AA } 4311 \\ \hline \end{array}$ |
| 1/13/22 | Transcript of Hearing re: Plaintiff's Motions to Retax (11/16/21) | 23 | AA 4312- <br> AA 4369 |
| 6/7/22 | Order Denying Defendants' Motion for Attorneys' Fees | 23 | AA 4370- <br> AA 4386 |
| 6/15/22 | Notice of Entry of Order Denying, <br> Defendants' Motion for Attorneys' Fees | 23 | AA 4387 . <br> AA 4407 |
| 6/30/22 | Notice of Appeal | 23 | $\begin{array}{\|l\|} \hline \text { AA 4408- } \\ \text { AA } 4414 \\ \hline \end{array}$ |
| 8/29/22 | Order re: PAMTP LLC'S Motions to Re-Tax Costs | 23 | AA 4415 AA 4439 |
| 9/2/22 | Notice of Entry of Order re: PAMTP, LLC's Motions to Re-Tax Costs | 24 | AA 4440- <br> AA 4466 |
| 9/14/22 | Plaintiff PAMTP LLC's Case Appeal Statement | 24 | AA 4467 AA 4526 |


| $\underline{\text { Date }}$ | Document Description | $\underline{\text { Vol. }}$ | Pages |
| :---: | :--- | :---: | :---: |
| $9 / 16 / 22$ | Amended Judgment | 24 | AA 4527- <br> AA 4536 |
| $10 / 19 / 22$ | Order Granting Plaintiff's Motion to <br> Stay Execution of Amended Judgment <br> on Order Shortening Time | 24 | AA 4537- <br> AA 4547 |
| $12 / 12 / 22$ | Order Granting Defendants' Motion to <br> Amend Judgment | 24 | AA 4548- <br> AA 4562 |
| $12 / 18 / 22$ | Second Amended Judgment | 24 | AA 4563- <br> AA 4571 |

## INDEX TO JOINT APPENDIX

## (Alphabetical)

| $\underline{\text { Date }}$ | Document Description | $\underline{\text { Vol. }}$ | Pages |
| :---: | :--- | :---: | :--- |
| $3 / 7 / 18$ | Amended Class Action and Derivative <br> Complaint | 1 | AA 0001- <br> AA 0078 |
| $9 / 16 / 22$ | Amended Judgment | 24 | AA 4527- <br> AA 4536 |
| $9 / 3 / 20$ | Answer to Plaintiff PAMTP LLC's <br> Complaint | 2 | AA 0318- <br> AA 0360 |
| $9 / 22 / 21$ | Defendant Kenneth Potashner's <br> Verified Memorandum of Costs | 21 | AA 3832- <br> AA 3872 |
| $9 / 29 / 21$ | Defendants' Motion for Attorneys' Fees | 21 | AA 3873- <br> AA 3901 |
| $8 / 24 / 21$ | Defendants' Motion for Judgment for <br> Lack of Evidence on Gentile Damages <br> Pursuant to NRCP 52(c) | 5 | AA 0877- <br> AA 0886 |
| $8 / 24 / 21$ | Defendants' Motion for Judgment on <br> Partial Findings Pursuant to NRCP | 5 | AA 0851- <br> AA 0865 |
| E2p) Regarding Lack of Control or | 5 | AA 0866- <br> AA 0876 |  |
| $8 / 24 / 21$ | Defendants' Motion for Judgment on <br> Standing Pursuant to NRCP 52(c) | 2 | AA 0281- <br> AA 0317 |
| $9 / 3 / 20$ | Director Defendants' Answer to <br> Complaint | AA 0175- <br> AA 0203 |  |
| $5 / 19 / 20$ | Final Judgment and Order of <br> Dismissal With Prejudice | AA 0697- <br> AA 0707 |  |
| $7 / 15 / 21$ | Findings of Fact, Conclusions of Law <br> and Order Imposing Spoliation <br> Sanctions | 5 | AA 3930- <br> AA 3945 |
| $10 / 7 / 21$ | Motion to Retax Defendant Kenneth <br> Potashner's Verified Memorandum of <br> Costs | AA 3946- <br> AA 3964 |  |
| $10 / 7 / 21$ | Motion to Retax Non-Director <br> Defendants' Memorandum of Costs | 21 | A1 |


| Date | Document Description | Vol. | Pages |
| :---: | :---: | :---: | :---: |
| 9/22/21 | Non-Director Defendants’ <br> Memorandum of Costs | 20 | AA 3823- <br> AA 3831 |
| 10/21/21 | Non-Director Defendants' Opposition to Plaintiff's Motion to Retax Costs | 21 | $\begin{array}{\|l\|} \hline \text { AA } 4047- \\ \text { AA } 4069 \\ \hline \end{array}$ |
| 8/25/21 | Non-Director Defendants' Trial Brief Re: Section 14(A) | 5 | $\begin{array}{\|l\|} \hline \text { AA } 0897- \\ \text { AA } 0904 \\ \hline \end{array}$ |
| 6/30/22 | Notice of Appeal | 23 | AA 4408AA 4414 |
| 6/15/22 | Notice of Entry of Order Denying Defendants' Motion for Attorneys' Fees | 23 | AA 4387 AA 4407 |
| 9/8/21 | Notice of Entry of Order Granting Defendants Motion for Judgment Pursuant to NRCP 52(c), Findings of Fact and Conclusions of Law, and Judgment Thereon | 20 | AA 3796AA 3822 |
| 9/2/22 | Notice of Entry of Order re: PAMTP, LLC's Motions to Re-Tax Costs | 24 | AA 4440AA 4466 |
| 9/3/21 | Notice of Submission of Plaintiff's Objections to Defendants' Proposed Order Granting Defendants' Motion for Judgment Pursuant to NRCP 52(c), Findings of Fact and Conclusions of Law, and Judgment Thereon | 20 | AA 3736AA 3771 |
| 9/2/21 | Notice of Submission of Proposed Order Granting Defendants Motion for Judgment Pursuant to NRCP 52(c), Findings of Fact and Conclusions of Law, and Judgment Thereon | 20 | AA 3704AA 3735 |
| 8/25/21 | Opposition to Plaintiff PAMTP LLC's Memorandum of Law Regarding NRS 78.200 and NRS 78.211 | 5 | AA 0905- <br> AA 0914 |
| 10/21/21 | Opposition to Plaintiff's Motion to <br> Retax Defendant Kenneth Potashner's <br> Verified Memorandum of Costs | 22 | AA 4070- <br> AA 4131 |
| 6/7/22 | Order Denying Defendants' Motion for Attorneys' Fees | 23 | AA 4370- <br> AA 4386 |


| Date | Document Description | Vol. | Pages |
| :---: | :---: | :---: | :---: |
| 8/20/20 | Order Denying. Defendants' Motions to Dismiss Plaintiff's Complaint | 2 | $\begin{array}{\|l} \text { AA 0271- } \\ \text { AA } 0280 \\ \hline \end{array}$ |
| 3/27/18 | Order Denying Defendants' Motions to Dismiss the Amended Class Action and Derivative Complaint | 1 | AA 0079- <br> AA 0090 |
| 8/3/21 | Order Denying Defendants' Motion in Limine to Exclude All Reference, <br> Evidence, and Testimony Regarding <br> Post Merger Conduct | 5 | $\begin{aligned} & \text { AA } 0761- \\ & \text { AA } 0778 \end{aligned}$ |
| 8/3/21 | Order Denving Defendants' Motion in Limine to Exclude Evidence Related to Alleged Fraud by the Non- Director Defendants | 5 | $\begin{array}{\|l\|} \hline \text { AA } 0796- \\ \text { AA } 0813 \end{array}$ |
| 8/3/21 | Order Denying Defendants' Motion in Limine to Exclude Plaintiff's Damages | 5 | $\begin{aligned} & \text { AA } 0726- \\ & \text { AA } 0742 \end{aligned}$ |
| 8/3/21 | Order Denying Defendants' Motion in Limine to Exclude the Opinions, Testimony, and Reports of J.T. Àtkins | 5 | AA 0779- <br> AA 0795 |
| 8/3/21 | Order Denying Motion for Summary Judgment of Defendant VTB Holdings, Inc, and Specially Appearing <br> Defendants Stripes Group, LLC SG VTB Holdings, LLC Juergen Stark, and Kenneth Fox | 5 | $\begin{aligned} & \text { AA } 0814- \\ & \text { AA } 0831 \end{aligned}$ |
| 8/3/21 | Order Denying Motion for Summary Judgment of Specially Appearing Defendants Stripes Group, LLC, SG VTB Holdings. LLC Juergen Stark, Kenneth Fox | 5 | AA 0708- <br> AA 0725 |
| 8/3/21 | Order Denying the Director <br> Defendants' Motion for Summary Judgment | 5 | AA $0743-$ <br> AA 0760 |
| 8/23/21 | Order Granting Certain Director <br> Defendants' Motion for Determination <br> of Good Faith Settlement | 5 | AA 0839AA 0844 |


| Date | Document Description | Vol. | Pages |
| :---: | :---: | :---: | :---: |
| 12/12/22 | Order Granting Defendants' Motion to Amend Judgment | 24 | AA 4548AA 4562 |
| 8/3/21 | Order Granting in Part Defendants' Motion in Limine to Exclude Evidence and Testimony Related to Irrelevant or Undisclosed Measures of Damages | 5 | $\begin{array}{\|l\|} \hline \text { AA } 0832- \\ \text { AA } 0838 \end{array}$ |
| 9/3/21 | Order Granting Motion for Judgment Pursuant to NRCP 52(c) | 20 | AA 3772AA 3795 |
| 5/18/21 | Order Granting Plaintiff's Motion Against Defendants Kenneth Potashner, Juergen Stark, and VTB Holdings, inc. Setting Evidentiary Hearing Re Spoilation Sanctions | 2 | $\begin{array}{\|l\|} \hline \text { AA } 0361- \\ \text { AA } 0368 \end{array}$ |
| 10/19/22 | Order Granting Plaintiff's Motion to Stay Execution of Amended Judgment on Order Shortening Time | 24 | AA 4537- <br> AA 4547 |
| 8/29/22 | Order re: PAMTP LLC'S Motions to Re-Tax Costs | 23 | AA 4415- <br> AA 4439 |
| 5/20/20 | PAMTP LLC's Complaint | 2 | $\begin{array}{\|l\|l\|} \hline \text { AA 0204- } \\ \text { AA } 0270 \\ \hline \end{array}$ |
| 11/9/21 | PAMTP, LLC's Reply in Support of Motion to Retax Defendant Kenneth Potashner's Verified Memorandum of Costs | 22 | AA 4171 AA 4178 |
| 11/9/21 | PAMTP, LLC's Reply in Support of Motion to Retax Non-Director Defendants' Memorandum of Costs | 22 | AA 4160- <br> AA 4170 |
| 9/14/22 | Plaintiff PAMTP LLC's Case Appeal Statement | 24 | AA 4467 . <br> AA 4526 |
| 8/24/21 | Plaintiff PAMTP LLC's Memorandum of Law Regarding NRS 78.200 and NRS 78.211 | 5 | AA 0845 - <br> AA 0850 |
| 9/30/21 | Plaintiff PAMTP LLC's Notice of Appeal | 21 | $\begin{array}{\|l\|} \hline \text { AA } 3902- \\ \text { AA } 3929 \\ \hline \end{array}$ |
| 10/13/21 | Plaintiff PAMTP LLC's Opposition to Motion for Attorneys' Fees | 21 | $\begin{array}{\|l\|} \hline \text { AA } 3965- \\ \text { AA } 4046 \\ \hline \end{array}$ |


| Date | Document Description | Vol. | Pages |
| :---: | :---: | :---: | :---: |
| 12/16/21 | Plaintiff PAMTP LLC's Supplemental Brief in Opposition to Motion for Attorneys Fe s | 22 | AA 4179- $\text { AA } 4189$ |
| 10/28/21 | Reply in Support of Defendants' Motion for Attorneys' Fees | 22 | $\begin{array}{\|l\|} \hline \text { AA } 4132- \\ \text { AA } 4159 \\ \hline \end{array}$ |
| 12/18/22 | Second Amended Judgment | 24 | AA 4563- <br> AA 4571 |
| 8/24/21 | Specially Appearing Defendants <br> Juergen Stark's and Kenneth Fox's <br> Motion for Judgment Under the <br> Statute of Limitations Pursuant to NRCP 52(c) | 5 | AA 0887 AA 0896 |
| 11/15/19 | Stipulation of Settlement | 1 | $\begin{array}{\|l\|} \hline \text { AA 0091- } \\ \text { AA 0174 } \\ \hline \end{array}$ |
| 12/16/21 | Supplemental Brief in Support of Defendants' Motion for Attorneys' Fees | 22 | AA 4190AA 4204 |
| 6/23/21 | Transcript of Evidentiary Hearing re: Spoliation Sanctions (6/18/21) | 3-4 | $\begin{aligned} & \text { AA } 0369- \\ & \text { AA } 0696 \\ & \hline \end{aligned}$ |
| 12/22/21 | Transcript of Hearing re: Defendants' Motion for Attorneys Fees (12/2/21) | 23 | AA 4205AA 4311 |
| 1/13/22 | Transcript of Hearing re: Plaintiff's Motions to Retax (11/16/21) | 23 | AA 4312- <br> AA 4369 |
| 8/26/21 | Transcript of Proceedings Bench Trial - Day 1 (8/16/21) | 6-7 | AA 0915- <br> AA 1231 |
| 8/26/21 | Transcript of Proceedings (8/17/21) Bench Trial - Day 2, Vol. 1 | 9 | AA 1576AA 1719 |
| 8/26/21 | Transcript of Proceedings (8/17/21) Bench Trial - Day 2, Vol. 2 | 10 | AA 1720AA 1888 |
| 8/26/21 | Transcript of Proceedings (8/18/21) Bench Trial - Day 3, Vol. 1 | 11 | AA 1889AA 2018 |
| 8/26/21 | Transcript of Proceedings (8/18/21) Bench Trial - Day 3, Vol. 2 | 12 | AA 2098- <br> AA 2238 |


| Date | Document Description | Vol. | Pages |
| :---: | :---: | :---: | :---: |
| 8/26/21 | Transcript of Proceedings (8/19/21) Bench Trial - Day 4, Vol. 1 | 13 | AA 2268AA 2387 |
| 8/26/21 | Transcript of Proceedings (8/19/21) Bench Trial - Day 4, Vol. 2 | 14 | AA 2417 . <br> AA 2597 |
| 8/26/21 | Transcript of Proceedings (8/20/21) Bench Trial - Day 5 | 15 | $\begin{array}{\|l} \text { AA 2603- } \\ \text { AA } 2800 \end{array}$ |
| 8/26/21 | Transcript of Proceedings (8/23/21) Bench Trial - Day 6, Vol. 1 | 16 | AA 2863 - <br> AA 2984 |
| 8/26/21 | Transcript of Proceedings (8/23/21) Bench Trial - Day 6, Vol. 2 | 17 | AA 3107AA 3282 |
| 8/26/21 | Transcript of Proceedings (8/24/21) Bench Trial - Day 7, Vol. 1 | 18 | AA 3283- <br> AA 3410 |
| 8/26/21 | Transcript of Proceedings (8/24/21) Bench Trial - Day 7, Vol. 2 | 19 | AA 3434AA 3579 |
| 8/26/21 | Transcript of Proceedings (8/25/21) Bench Trial - Day 8 | 20 | AA 3601AA 3703 |
|  | Trial Exhibit 5 | 11 | AA 2019- <br> AA 2022 |
|  | Trial Exhibit 6 | 11 | $\begin{array}{\|l\|} \hline \text { AA 2023- } \\ \text { AA } 2029 \\ \hline \end{array}$ |
|  | Trial Exhibit 17 | 15 | AA 2801AA 2803 |
|  | Trial Exhibit 26 | 11 | AA 2030 |
|  | Trial Exhibit 38 | 11 | AA 2031 |
|  | Trial Exhibit 58 | 15 | AA 2804- $\text { AA } 2805$ |
|  | Trial Exhibit 60 | 15 | AA 2806- $\text { AA } 2807$ |
|  | Trial Exhibit 78 | 12 | $\begin{array}{\|l\|} \hline \text { AA 2239- } \\ \text { AA } 2240 \\ \hline \end{array}$ |


| Date | Document Description | Vol. | Pages |
| :---: | :---: | :---: | :---: |
|  | Trial Exhibit 82 | 12 | $\begin{aligned} & \text { AA } 2241- \\ & \text { AA } 2243 \end{aligned}$ |
|  | Trial Exhibit 83 | 12 | AA 2244 |
|  | Trial Exhibit 84 | 16 | AA 2985AA 3045 |
|  | Trial Exhibit 87 | 12 | $\begin{aligned} & \text { AA } 2245- \\ & \text { AA } 2246 \\ & \hline \end{aligned}$ |
|  | Trial Exhibit 88 | 12 | $\begin{aligned} & \text { AA } 2247- \\ & \text { AA } 2248 \end{aligned}$ |
|  | Trial Exhibit 89 | 12 | AA 2249 |
|  | Trial Exhibit 90 | 12 | $\begin{aligned} & \text { AA } 2250- \\ & \text { AA } 2251 \end{aligned}$ |
|  | Trial Exhibit 94 | 12 | AA 2252 |
|  | Trial Exhibit 95 | 11 | AA 2032 |
|  | Trial Exhibit 98 | 12 | $\begin{aligned} & \text { AA } 2253- \\ & \text { AA } 22.54 \end{aligned}$ |
|  | Trial Exhibit 99 | 12 | $\begin{aligned} & \text { AA } 2255- \\ & \text { AA } 2256 \\ & \hline \end{aligned}$ |
|  | Trial Exhibit 106 | 11 | AA 2033 |
|  | Trial Exhibit 108 | 11 | AA 2034AA 2037 |
|  | Trial Exhibit 109 | 11 | AA 2038- <br> AA 2041 |
|  | Trial Exhibit 110 | 17 | AA 3046 |
|  | Trial Exhibit 111 | 11 | $\begin{aligned} & \text { AA } 2042- \\ & \text { AA } 2043 \end{aligned}$ |
|  | Trial Exhibit 113 | 12 | AA 2257- <br> AA 2260 |
|  | Trial Exhibit 116 | 15 | AA 2808 |


| Date | Document Description | Vol. | Pages |
| :---: | :---: | :---: | :---: |
|  | Trial Exhibit 120 | 15 | $\begin{aligned} & \text { AA } 2809- \\ & \text { AA } 2816 \end{aligned}$ |
|  | Trial Exhibit 132 | 12 | AA 2261 |
|  | Trial Exhibit 137 | 11 | $\begin{array}{\|l\|} \hline \text { AA } 2044- \\ \text { AA } 2047 \\ \hline \end{array}$ |
|  | Trial Exhibit 142 | 11 | AA 2048 |
|  | Trial Exhibit 143 | 17 | AA 3047AA 3048 |
|  | Trial Exhibit 152 | 11 | $\begin{aligned} & \text { AA 2049- } \\ & \text { AA } 2050 \end{aligned}$ |
|  | Trial Exhibit 160 | 17 | AA 3049 |
|  | Trial Exhibit 166 | 17 | $\begin{aligned} & \text { AA 3050- } \\ & \text { AA } 3058 \end{aligned}$ |
|  | Trial Exhibit 170 | 17 | AA 3059- <br> AA 3060 |
|  | Trial Exhibit 171 | 12 | AA 2262 |
|  | Trial Exhibit 172 | 17 | AA 3061AA 3064 |
|  | Trial Exhibit 194 | 11 | $\begin{array}{\|l\|} \hline \text { AA 2051- } \\ \text { AA } 2092 \\ \hline \end{array}$ |
|  | Trial Exhibit 244 | 7-8 | AA 1232AA 1573 |
|  | Trial Exhibit 265 | 14 | $\begin{aligned} & \text { AA } 2598- \\ & \text { AA } 2599 \end{aligned}$ |
|  | Trial Exhibit 267 | 17 | $\begin{array}{\|l} \hline \text { AA } 3065- \\ \text { AA } 3069 \\ \hline \end{array}$ |
|  | Trial Exhibit 271 | 17 | AA 3070 |
|  | Trial Exhibit 277 | 11 | $\begin{array}{\|l\|} \hline \text { AA 2093- } \\ \text { AA } 2095 \\ \hline \end{array}$ |
|  | Trial Exhibit 293 | 12 | AA 2263AA 2264 |


| Date | Document Description | Vol. | Pages |
| :---: | :---: | :---: | :---: |
|  | Trial Exhibit 296 | 11 | AA 2096AA 2097 |
|  | Trial Exhibit 305 | 15 | AA 2817 |
|  | Trial Exhibit 330 | 17 | $\begin{array}{\|l} \text { AA 3071- } \\ \text { AA } 3073 \\ \hline \end{array}$ |
|  | Trial Exhibit 338 | 17 | $\begin{array}{\|l\|} \hline \text { AA } 3074- \\ \text { AA } 3076 \\ \hline \end{array}$ |
|  | Trial Exhibit 339 | 17 | AA 3077AA 3084 |
|  | Trial Exhibit 345 | 14 | AA $2600-$ AA 2602 |
|  | Trial Exhibit 346 | 12 | $\begin{array}{\|l\|} \hline \text { AA } 2265- \\ \text { AA } 2267 \\ \hline \end{array}$ |
|  | Trial Exhibit 364 | 17 | AA 3085AA 3087 |
|  | Trial Exhibit 376 | 9 | AA $1574-$ AA 1575 |
|  | Trial Exhibit 413 | 19 | AA 3580AA 3600 |
|  | Trial Exhibit 425 | 17 | AA 3088AA 3106 |
|  | Trial Exhibit 428 | 18 | $\begin{array}{\|l\|} \hline \text { AA } 3411- \\ \text { AA } 3415 \\ \hline \end{array}$ |
|  | Trial Exhibit 464 | 18 | $\begin{aligned} & \text { AA } 3416- \\ & \text { AA } 3422 \end{aligned}$ |
|  | Trial Exhibit 775 | 13 | AA 2388 |
|  | Trial Exhibit 776 | 13 | AA 2389AA 2390 |
|  | Trial Exhibit 781 | 13 | $\begin{aligned} & \text { AA 2391- } \\ & \text { AA } 2394 \\ & \hline \end{aligned}$ |
|  | Trial Exhibit 785 | 13 | AA 2395- <br> AA 2411 |


| Date | Document Description | $\underline{\text { Vol. }}$ | Pages |
| :--- | :--- | :---: | :--- |
|  | Trial Exhibit 789 | 13 | AA 2412- <br> AA 2413 |
|  | Trial Exhibit 821 | 13 | AA 2414 |
|  | Trial Exhibit 837 | 13 | AA 2415- <br> AA 2416 |
|  | Trial Exhibit 909 | 18 | AA 3423- <br> AA 3433 |
|  | Trial Exhibit 1052 | 16 | AA 2818- <br> AA 2862 |

## AFFIRMATION

Pursuant to NRS 239B.030, the undersigned does hereby affirm that the preceding document does not contain the social security number of any person.

Respectfully submitted this 12th day of January, 2023.

> McDonald Carano LLP
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## CERTIFICATE OF SERVICE

I hereby certify that I am an employee of McDonald Carano LLP, and on January 12, 2023, a true and correct copy of the foregoing was efiled and e-served on all registered parties to the Supreme Court's electronic filing system.

/s/ CaraMia Gerard

An Employee of McDonald Carano LLP

# 8-K 1 parametric_8k-110713.htm PARAMETRIC SOUND CORPORATION <br> UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> WASHINGTON, D.C. 20549 

## FORM 8-K

## CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): November 7, 2013
Parametric Sound Corporation
(Exact name of registrant as specified in its charter)

| $\frac{\mathbf{N e v a d a}}{\text { (State or Other Jurisdiction of }}$$\mathbf{0 0 0 - 5 4 0 2 0}$ <br> Incorporation) | (Commission <br> (I.R.S. Employer <br> Identification No.) |
| :---: | :---: | :---: |

13771 Danielson Street, Suite L
Poway, California 92064
(Address of Principal Executive Offices)
(Former name or former address, if changed since last report)

888-477-2150
(Registrant's telephone number, including area code)
Check the appropriate box below if the Form 8 -K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
£ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

S Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14.a-12)
$£ \quad$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
£ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## In re Parametric Sound <br> Corp.

DX-1052
No. A-13-686890-B
Page 1 of 45

## Item 8.01. Other Information.

On November 4, 2013, Parametric Sound Corporation (the "Company") filed a preliminary proxy statement with the Securities and Exchange Commission ("SEC") in connection with the proposed merger with VTB Holdings, Inc. ("Turtle Beach").

The Company has updated its investor presentation slides and is furnishing the updated presentation attached as Exhibit 99.1 to this report, which the Company may use from time to time in conversations with investors and analysts.

This material is not a substitute for the preliminary proxy statement that the Company filed with the SEC on November 4, 2013, the definitive version of the proxy statement which will be mailed to security holders in connection with the proposed merger. WE URGE INVESTORS AND SECURITY HOLDERS TO READ THE PROXY STATEMENT AND ANY OTHER RELEVANT DOCUMENTS, BECAUSE THEY WILL CONTAIN IMPORTANT INFORMATION ABOUT TURTLE BEACH, THE COMPANY AND THE PROPOSED MERGER. Investors and security holders can obtain these materials and other documents filed with the SEC free of charge at the SEC's website, www.sec.gov. Free copies of the proxy statement (when available) and other documents filed with the SEC also can be obtained by directing a request to Parametric, Attention: Investor Relations, telephone: (888) 477-2150.

The directors and executive officers of the Company and other persons may be deemed to be participants in the solicitation of proxies in respect of the proposed transaction. Information regarding the interests of the Company's directors and executive officers in the proposed merger is available in its preliminary proxy statement filed with the SEC on November 4, 2013. Other information regarding the participants in the proxy solicitation and a description of their direct and indirect interests, by security holdings or otherwise, is contained the proxy statement and other relevant materials to be filed with the SEC when they become available.

## Item 9.01 Financial Statements and Exhibits

(d) Exhibits
Exhibit
No.
$\frac{\text { No. }}{99.1} \quad \frac{\text { Description }}{\text { Investor Presentation dated November 7, } 2013 .}$

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: November 7, 2013
Parametric Sound Corporation
By: /s/ James A. Barnes
James A. Barnes
Chief Financial Officer, Treasurer and Secretary

3

EX-99.1 2 pamt_ex9901.htm INVESTOR PRESENTATION NOVEMBER 2013
Exhibit 99.1


I NVESTOR PRESENTATION
NO VEMBER $2 \begin{array}{llll}0 & 1 & 3\end{array}$


## Cautionary Note on Forward-Looking Statements

This presentation includes "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements include, for example, statements regarding benefits of the proposed merger, integration plans, expected synergies and anticipated future financial and operating performance and results, including estimates for growth. There are a number of risks and uncertainties that could cause actual results to differ materially from the forward-looking statements made herein. A discussion of some of these risks and uncertainties is contained or referred to in the preliminary proxy statement filed with the SEC by Parametric Sound Corporation on November 4, 2013 in the section entitled "Risk Factors" and elsewhere. Additional factors that could cause Parametric Sound Corporation's results to differ materially from those described in the forward-looking statements can be found in its Annual Report on Form 10-K for the fiscal year ended September 30, 2012, and Quarterly Reports on Form 10-Q for the quarterly periods ended December 31, 2012, March 31, 2013 and June 30, 2013, as such reports may have been amended, each filed with the SEC and available on the SEC's website, www.sec.gov. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of this presentation. Neither Parametric Sound Corporation nor Voyetra Turtle Beach undertakes any obligation to publicly release any revision to its forwardlooking statements to reflect events or circumstances after the date of this presentation, except as required by law.


## Additional Information

This material is not a substitute for the preliminary proxy statement that Parametric Sound Corporation filed with the Securities and Exchange Commission on November 4, 2013, nor the definitive version of the proxy statement which will be mailed to security holders in connection with the proposed merger. WE URGE INVESTORS AND SECURITY HOLDERS TO READ THE PROXY STATEMENT AND ANY OTHER RELEVANT DOCUMENTS, BECAUSE THEY WILL CONTAIN IMPORTANT INFORMATION about Voyetra Turtle Beach, Parametric Sound Corporation and the proposed merger. Investors and security holders can obtain these materials and other documents filed with the SEC free of charge at the SEC's website, www.sec.gov. Free copies of the proxy statement (when available) and other documents filed with the SEC also can be obtained by directing a request to Parametric, Attention: Investor Relations, telephone: (888) 477-2150.

The directors and executive officers of Parametric Sound Corporation and other persons may be deemed to be participants in the solicitation of proxies in respect of the proposed transaction. Information regarding Parametric Sound Corporation's directors and executive officers is available in its preliminary proxy statement filed with the SEC by Parametric Sound Corporation on November 4, 2013. Other information regarding the participants in the proxy solicitation and a description of their direct and indirect interests, by security holdings or otherwise, is contained the proxy statement and other relevant materials to be filed with the SEC when they become available.


## Presenters

| Ken Potashner | Executive Chairman of Parametric Sound |
| :--- | :--- |
| Juergen Stark | Chief Executive Officer of Turtle Beach |
| John Hanson | Chief Financial Officer of Turtle Beach |



## Agenda

## Transaction Overview

## Ken Potashner



AA 2825

## Parametric Sound Merger with Voyetra Turtle Beach

## Turtle Beach

Parametric Sound

- Over 35 years of audio technology innovation and commercialization
- \#1 gaming headset position
- 53\% U.S. dollar market share
- Large, loyal installed consumer base
- Excellent retail relationships and distribution with 27,000 storefronts in 44 countries
- Economical and effective supply chain
- 2x net revenue increase from 2010-2012
- 2012 net revenue of $\mathbf{\$ 2 0 7}$ million, EBITDA of $\$ 48$ million ${ }^{1}$ and net income of $\$ 26.5$ million


## Transaction Summary

| Company Name | Parametric Sound Corporation (Nasdaq: PAMT) |
| :---: | :---: |
| Consideration | Shares of Parametric Sound common stock |
| Approximate Pro Forma Ownership of Parametric Common Stock (Fully-diluted) | - $80 \%$ by pre-merger Turtle Beach security holders (including optionees) ${ }^{1}$ <br> - $20 \%$ by pre-merger Parametric Sound security holders (including optionees) ${ }^{1}$ |
| Headquarters | San Diego, California |
| Required Approvals \& Timing | - NASDAQ approval <br> - Parametric shareholder approval <br> - Timing of expected close: Late 2013 / Early 2014 (subject to clearing SEC comments) <br> - Consummation of a "Qualified Offering" under which Parametric Sound must raise $\$ 5$ million or more of debt or equity capital satisfying certain conditions <br> - Other customary conditions |

[^0]
## Parametric Sound Transaction Rationale

| Leading and Diversified Audio Technology Company with Attractive Global End-Market Opportunities |  |
| :---: | :---: |
| Develop | Ability to leverage Turtle Beach's vast expertise in audio technology <br> Offers Parametric greater financial resources to fund existing / future product development |
| Commercialize | Ability to commercialize HyperSound ${ }^{\oplus}$ products in various end markets: <br> Digital Signage/Commercial <br> Gaming and PC Audio <br> Health Care <br> Consumer Audio |
| Distribute | Access to Turtle Beach's end-to-end supply chain <br> Leverage deep, global retail relationships to distribute HyperSound ${ }^{\text {© }}$ products |
| Market | Leverage Turtle Beach's leading and established consumer audio brand to support adoption of HyperSound ${ }^{\text {e }}$ products |
| Stronger Financial Profile | Combined market cap of $\$ 545$ million and enterprise value of $\$ 611$ million ${ }^{1}$ <br> $\sqrt{ }$ Combined 2012 net revenue of $\$ 207$ million <br> $\checkmark$ Combines attractive growth engine with stable, recurring revenue model generating significant free cash flow |

## Exceptional and Seasoned Executive Team

## Current Turtle Beach Management

## Juergen Stark

Chief Executive Officer, President

- Chief Executive Officer of Voyetra Turtle Beach since 2012
- Former COO of Motorola's mobile device business
- Over eight years in senior management positions with Motorola
- Former CEO and co-founder of Centerpost Corporation


## John Hanson

Chief Financial Officer, Treasurer \& Secretary

- Former CFO at Dialogic, Inc., a mobile telecommunications network appliance and software business
- 3 years as CFO for OneCommunications Corp
- Previous experience as CFO for Worldport Communications, Millenium Rail and Wace USA

| Richard Kulavik <br> Chief Technology Officer | Dominick Pagnozzi <br>  <br> Development |
| :--- | :--- |
| Bob Picunko <br> Chief Marketing Officer | Robert Andris <br>  <br> Operations |
| Jim Adams | Jeff Goldstein <br>  <br> Strategy |

## Current Parametric Sound Management

## Ken Potashner

Executive Chairman

- Appointed a Director of Parametric Sound in December 2011 and Executive Chairman in March 2012
- Chairman of the Board at Newport Corporation
- 4 years as President, CEO and Chairman of SONICblue Inc.
- Chairman of Board at Maxwell Technologies from 1996 to 2003


## Elwood "Woody" Norris

Founder, Director, President \& Chief Scientist

* Original inventor of HyperSound* technology and awarded the $\$ 500,000$ Lemelson-MIT Prize for revolutionizing acoustics
- Has been inventing for more than 30 years with a record of successful inventions


## Jim Barnes

Co-Founder, Chief Financial Officer, Treasurer \& Secretary

## Todd Savitt

Vice President of Sales \& Marketing

## Agenda

## Turtle Beach Overview




## Turtle Beach is the Leading Audio Technology Focused Gaming Headset Brand



- Over 35 years of audio technology innovation
- \#1 gaming headset position with 53\% U.S. dollar market share and large, loyal installed consumer base
- High quality products
- 65\% brand rating among console gamers and $77 \%$ among 18-24 year olds who are familiar with Turtle Beach
- 27,000 storefronts in $\mathbf{4 4}$ countries
- Economical and effective supply chain
- $2 x$ net revenue increase from 2010-2012
- Strong profitability with 20\%-23\% EBITDA margin from 2010-2012



## Over 35 Years of Audio Technology Innovation Led to Creation of Category



12

## Diverse Product Line



## Product Innovation and Quality



## Widely Recognized Success



SCORE: 10/10 "The Turtle Beach Ear Force XP510 has a superior, integrative design with sturdy components, a form factor with excellent comfort, great sound editing software with several sound customization options and wide cross-platform portability to console and mobile."

QUALITY "Turtle Beach is one of the companies leading gaming headgear out of the basement and into the real world... XP510 is a veritable media-holic's dream..."

VERSATILITY "The ability to natively work with a number of devices and deliver fantastic audio quality is exactly what you should expect... [and] precisely what Turtle Beach has delivered."

CONTROL "Turtle Beach's Ear Force Z Seven is a PC gamer's dream headset. The amount of fully customizable options, as well as quick on-the-fly audio adjustments from the wired touch controller, is outstanding."

## Bloomberg Businessweek

REPUTATION " 10 million gamers ...have fueled Turtle Beach's meteoric growth...in 2010 Turtle Beach forged a partnership with Activision's Call of Duty franchise, the most popular game in the world..."


## Industry Leading Brand



2012 U.S. Gaming Headset Dollar Market Share


Strong Brand Awareness

- Positive brand rating among Xbox 360 and PlayStation 3 console gamers
- +7 points to $65 \%$ in 2013
- $77 \%$ among $18-24$ year-olds


## Market-Leading Products

- 9 of the top 10 best selling third-party gaming headsets in 2012 in U.S. dollar share
- The top five best-selling third-party gaming headsets in the U.S. since 2005 in U.S dollar share

Source: The NPD Group, Inc., January 2013, July 2013 Turtle Beach Brand Awareness and Sentiment Study by The NPD Group, Inc

## Installed Consumer Base

Large Audience of Gamers

165 million Americans
played video games in 2012


There are two gamers in each US game-playing household

In 2013 U.S. consumers spent $\$ 20.8$ billion on gaming


## \$370 million <br> on gaming headsets


$51 \%$ of U.S. households own a gaming console

Each of those households owns an average of two


## Broad Global Retail Distribution



## Economical and Effective Supply Chain



> Turtle Beach available in 15,000 stores in North America and
> nearly 12,000 across Europe, Africa, the Middle East and Asia


## Agenda

## Parametric Sound Overview



## HyperSound ${ }^{\circledR}$

- Innovative -- sound creation along a directional ultrasonic beam fundamentally changes how sound is created and delivered to listeners
- Immersive -- emitter technology beams audio like a laser and immerses the listener in clear, distinct, robust 3D sound
- Controlled -- ability to control the placement of sound - key to targeted commercial and consumer applications including digital signage, kiosks, retail, home entertainment, video gaming, health care, mobile devices, tablets, computers and slot machines
- Disruptive - the potential to dramatically change sound reproduction and hearing loss markets


21

## HyperSound ${ }^{\circledR}$ - Key Areas of Innovation

## Audio <br> 



- Proprietary pre-processing of audio signal (EQ, compression, limiters)
- Proprietary post-processing of combined signal (Hilbert, recursion)
$\checkmark$ Lower distortion
$\checkmark$ Improved audio performance
$\checkmark$ Improved frequency response
$\checkmark$ Exceptional transient response

- Invention and use of transductor
- Unique amplification circuitry
$\checkmark$ Low voltage cables
$\checkmark$ Lower power consumption

Emitters

- Invention to break size barrier for thin film
- Unique innovation in back-plate configuration

Combination creates first truly usable ultrasoundbased audio system...
... with innovation that is protected

- 26 patents issued
- 31 patents pending
- Additional filings in process
$\checkmark$ Lower cost
$\checkmark$ Improved audio output \& performance
$\checkmark$ Smaller size



## Agenda

## Significant Growth Opportunities for the Combined Company



## Grow Console Gaming Headset Segment

## Existing Console Dynamics

- Large and growing installed base of current-gen consoles
- More than 130mm current-generation Xbox 360 and PS3 consoles sold worldwide with millions playing multiplayer games everyday
- Microsoft and Sony are expected to continue to sell and support current generation consoles
- Opportunity to target new consumers and drive upgrades and replacements for existing consumers
- Only 22\% of US Xbox 360 and PS3 owners currently use a headset, more than half are still using their first headset
- Turtle Beach plans to capture a significant portion of sales from gamers upgrading to their second, more advanced headset
- Plans to increase points of distribution and the number of interactive sales kiosks in international markets in order to grow ex-U.S. market share


## New Console Transition

- Launch of the Xbox One and PS4 is anticipated to add millions of consoles to the installed base and generate demand in accessory sales
- Turtle Beach is currently one of only two companies with official licenses to produce headsets for the Xbox One
- Industry sources are anticipating significant growth in 2014 and beyond

Projected Global Units Sold (millions)


## Grow PC Gaming Headset Segment

## PC Market Dynamics

- PC game markets in Korea, Japan, U.S., U.K. and Germany all showed growth in 2012, together these markets increased PC game revenue by $9 \%$ in 2012, to $\$ 8.4$ billion
- In 2012 PC gaming generated $\$ 6.8$ billion in revenue in China, the fastest growing PC market tracked in the study, a 9\% increase over 2011
- Turtle Beach believes a strong PC gaming headset product offering is important for gaining market share in PC-dominated gaming markets, including China, Germany and the Nordic countries


## PC Gaming Growth Strategy

- Turtle Beach plans to target key markets with a strong PC gaming headset product line-up
- Launched tournament-grade Z SEVEN and Z22 wired headsets in Q2-Q3 2012
- PC headsets have received positive reviews, including a category-leading 9.7 out of 10 score for the Z SEVEN from Top Ten Reviews
- The Z300 headset, which will launch in Q4 2013, adds a high-end wireless surround sound headset to the PC line-up
"When it comes to getting the absolute most out of a game's sound design, the Ear Force $Z$ Seven really is a truly worthy purchase."
-- Game Rant, September 2013
"It's a headset full of features that's comfortable and packs a punch no matter what game, song or movie you're playing. It's easily one of the most versatile, customizable headsets on the market."
-- Game Zone, September 2013
"I'm walking away from the Z Seven extremely impressed. Turtle Beach has once again delivered a product that produces at the highest level for serious gamers."
-- Unwinnable, April 2013


## Develop and Expand Media Headsets



## Media headsets are a new category

that spans music, movies and gaming

- Cross-platform versatility
- Audio presets for music, movie and gaming
- Hidden microphones for chat and voice calls
- The majority of Turtle Beach wired headsets, and even some wireless headsets, include a standard 3.5 mm audio adaptor cord to make them compatible with mobile devices
- Turtle Beach wireless headsets use the latest Bluetooth technology so they can be used with mobile devices, including tablets smartphones, and Bluetooth stereos and TVs

The iSeries headsets will raise Turtle Beach's brand awareness and broaden its consumer base
"...These cans have literally forever changed the way I listen to music. I feel like I've been cheated when it comes to music; like I have to re-listen to every song I've ever heard to catch the audio that I didn't hear until I experienced it with the 160 . The headset is phenomenal."

60 Headset Review, October 2013, 2d-x.com


## (4) Develop HyperSound ${ }^{\circledR}$ Products

## Commercial Applications - Utilize HyperSound ${ }^{\circledR}$ Localized Audio to Create Specific Areas of High Fidelity Surround Sound



## (5) Develop HyperSound ${ }^{\circledR}$ Products

## Health Care Applications - Leverage the Significant Hearing Improvement from HyperSound ${ }^{\oplus}$ to Create Living Room Audio Add-on for Hearing Impaired

## Market Overview

- The World Health Organization estimates that over 360 million people world-wide live with disabling hearing loss
- Approximately 48 million in the U.S. have some impairment according to a 2011 report in the Archives of Internal Medicine
- The global wholesale hearing aid market is $\$ 4$ billion with $\mathbf{1 0 - 1 1}$ million units sold annually
- Experiencing 2-4\% annual unit growth driven by demographic development
- Over $\mathbf{1 0 \%}$ of population in OECD countries suffer from hearing loss


## Underserved Market

- Average of 8 years between diagnosis until someone takes action
- Approximately $\mathbf{1}$ in $\mathbf{5}$ people who need a hearing aid actually get one
- Vet administration contracting for record number of hearing aids
- ADA and other guidelines require hearing impaired equal access to businesses and government buildings
- Education represents a large target market


## Hearing Impaired Opportunities

- Our research suggests HyperSound ${ }^{\text {® }}$ penetrates to inner ear providing greater DB gain than conventional speakers
- Preference testing indicates that HyperSound ${ }^{\text {e }}$ clarity is preferred over conventional speakers by more than $70 \%$ of persons with hearing loss
- In May 2013 clinical study results were announced comparing HyperSound ${ }^{6}$ with conventional speakers - - results confirmed improved clarity and comprehension among clinical subjects consistent with preference testing
- Hearing impaired and aging population are targets for a novel "out-of-the-ear" solution for a range of home entertainment products
- FDA clearance being sought for virtual hearing aid product
- Personal sound amplification product (PSAP) market also targeted



## (6) Develop HyperSound ${ }^{\circledR}$ Products

## Consumer Applications - Utilize the 3D Nature of HyperSound ${ }^{\oplus}$ to Create Full Surround Sound Experience With Two Emitters



Home Entertainment

- Flat panel TV shipments are expected to grow to over 289 million in 2015
- Global 4K TV shipments are expected to grow to 780,000 in 2013 and 22 million units in 2017
- Soundbars represent the fastest growing segment in the global loudspeaker market and their popularity is helping drive the market
- Global market for all loudspeakers is projected to reach $\$ 6.1$ billion by 2018

Video and Computer Gaming

- PlayStation / Xbox / Nintendotype gaming
- 2.1 system for PCs
- The world video game market (equipment and software) estimated at $\$ 68$ billion in 2012


## PC Audio

- Over 310 million personal computers are in use in the U.S. and over 1.6 billion globally


## ${ }^{7}$ Develop HyperSound ${ }^{\circledR}$ Products

Licensing Opportunities - Leverage Broad Applications of HyperSound ${ }^{\oplus}$ into External, Licensed Products
Licensing Strategy
$\checkmark$ Have flexibility to license the IP of
HyperSound ${ }^{\oplus}$ for alternative
applications
$\checkmark$ Will consider licenses that maximize
long term economics with regard to
building new channels, products, and
platforms

Recent Developments

- Recently filed a U.S. patent application on technology that enables transparent materials to implement HyperSound ${ }^{\text {* }}$


## Licensing Opportunities

Areas for potential licensing consideration include:
$\checkmark$ Automotive
$\checkmark$ ATMs
$\checkmark$ Video display manufacturers
$\checkmark$ TV manufacturers
$\checkmark$ Computer manufacturers

## Agenda

## Financial Highlights

## Multi-Year Trends

- Doubled net revenues from 2010 to 2012
- Seasonal business that has historically realized approximately $50 \%$ of annual net revenue and cash flow during the September to December period (holiday season)
- Significant investment in infrastructure and staff from 2010 to 2012 to support current and long term growth
- Console refresh in November 2013 is expected to reverse the declining sales trend between 2012 and 2013 that were driven by consumer anticipation of the new models
- Launch of new Xbox One and PS4 consoles expected to lead to increased console unit shipments in Q4 2013, 2014 and beyond
- Microsoft's delay of the Xbox One hardware and software until early 2014 is expected to result in a deferral of Turtle Beach's Xbox One headset-related revenues and profits for Q4, but substantially all of which are expected to be realized in early 2014
- Turtle Beach is one of only two companies currently officially licensed to develop Xbox One compatible gaming headsets


## First Half 2013 Trends

- Investments made to continue to grow competencies in product management and engineering
- Shifted significant portion of marketing programs into first half of 2013 (versus earlier years) ahead of next generation console launches
- Proactive inventory management programs were initiated in first half of 2013 to rationalize inventory levels ahead of next generation console launches



## Overview of Turtle Beach Financials



## Select Turtle Beach Historical Cash Flow Items

| Select Cash Flow <br> Statement Items <br> (\$K) | FY2010 | FY2011 | FY2012 | 6 months ending <br> $6 / 30 / 2013$ |
| :--- | :---: | :---: | :---: | :---: |
| Net Cash from <br> Operations | $\$ 1,106$ | $\$ 2,401$ | $\$ 5,000$ | $\$ 22,271$ |
| Change in Net <br> Working Capital | $\$(22,506)$ | $\$(26,552)$ | $\$(20,317)$ | $\$ 40,492$ |
| Capital <br> Expenditures | $\$(822)$ | $\$(1,634)$ | $\$(5,945)$ | $\$(2,862)$ |

Note: Change in net working capital includes change in accounts receivable, irventories, accounts payable, accrued liabilities and prepaid expenses and other current assets


## Pro Forma Financials

| Select Income Statement Items (\$K) | Parachetricsound: | Unaudited Pro forma | PARAMIETRI Soumo | Unaudited Combined Pro Forma |
| :---: | :---: | :---: | :---: | :---: |
| Period | $\begin{aligned} & 9 \text { mo ended } \\ & 6 / 30 / 2013 \end{aligned}$ | $\begin{aligned} & 9 \text { mo ended } \\ & 6 / 30 / 2013 \end{aligned}$ | FYE 9/30/2012 |  |
| Net Revenue | \$476 | \$165,075 | \$234 | \$207,370 |
| Gross Profit | \$232 | \$55,052 | \$114 | \$73,306 |
| Operating Income (Loss) | \$(5,100) | \$15,680 | \$ $(4,474)$ | \$37,608 |
| Other Expense, net | \$1 | \$ $(2,903)$ | \$12 | \$ $(2,910)$ |
| Provision for Income Taxes | -- | \$6,000 | -- | \$13,522 |
| Net Income (Loss) | \$(5,099) | \$6,777 | \$ $(4,462)$ | \$21,176 |



## Pro Forma Capitalization

| Select Balance Sheet Items (\$K) | PARAMETRIC SOUNO | Unaudited Combined Pro Forma as of June 30, 2013 |
| :---: | :---: | :---: |
| Cash \& Cash Equivalents | \$3,283 | \$11,302 |
| Revolver | -- | 18,000 |
| Term Loan | -- | 39,750 |
| Due to Shareholders | -- | 6,250 |
| Series B Redeemable Preferred Stock | -- | 13,197 |
| Capitalized Leases | 141 | 141 |
| Total Debt | \$141 | \$77,338 |
| Shareholder Equity | 4,821 | 69,023 |
| Total Capitalization | \$4,962 | \$146,361 |

Note: Revolver draw changes with seasonality of business and pays down annually



## Our Core Principles and Creating Long-Term Shareholder Value

## Core Principles

$\checkmark$ Developing innovative and technology in ways that benefit consumers is the key to long term success
$\checkmark$ Doing products "right" that are high quality, user friendly and well packaged with attention to detail
$\checkmark$ Bringing passion that helped us become the market leader in gaming headsets to the broader media headset category and HyperSound ${ }^{\star}$ applications

Creating Long-Term Shareholder Value
$\checkmark$ Deliver innovative, differentiated products
$\checkmark$ Win with consumers
$\checkmark$ Generate healthy gross margins
$\sqrt{ }$ Reward lead, talented team who deliver innovative, differentiated products

39

## Agenda

## Appendix



## Turtle Beach EBITDA - Reconciliation of Non-GAAP Financial Measure

| (\$K) | FY2010 | FY2011 | FY2012 | 6 months <br> ended <br> $6 / 30 / 2012$ | 6 months <br> ended <br> $6 / 30 / 2013$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
| EBITDA | $\$ 18,527$ | $\$ 38,968$ | $\$ 47,812$ | $\$ 8,252$ | $\$(4,215)$ |
| Interest <br> Expense, net | $(581)$ | $(2,932)$ | $(4,738)$ | $(1,303)$ | $(2,563)$ |
| (Provision), <br> Benefit for <br> Income Taxes | $(7,584)$ | $(13,782)$ | $(14,008)$ | $(2,272)$ | 3,487 |
| Depreciation <br> and |  |  |  |  |  |
| Amortization | $(240)$ | $(700)$ | $(2,606)$ | $(576)$ | $(2,351)$ |
| Total Income <br> (Loss) | $\$ 10,122$ | $\$ 21,554$ | $\$ 26,460$ | $\$ 4,101$ | $\$(5,642)$ |

Note: Refer to Financial Highlights on page 33 for overview of drivers of financial performance


41

DISTRICT COURT CLARK COUNTY, NEVADA

IN RE PARAMETRIC SOUND )
CORPORATION SHAREHOLDERS' )
LITIGATION

This Document Relates to:
ALL ACTIONS
CASE NO. A-13-686890-B DEPT NO. XI

TRANSCRIPT OF PROCEEDINGS

BEFORE THE HONORABLE ELIZABETH GONZALEZ, DISTRICT COURT JUDGE MONDAY, AUGUST 23, 2021

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BENCH TRIAL - DAY 6 - VOLUME I
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APPEARANCES :

FOR PAMPT LLC:

FOR KENNETH POTASHNER, NORRIS, PUTTERMAN, KAPLAN, \& WOLFE:

FOR VTB HOLDINGS, STRIPES GROUP, SG VIB HOLDINGS, KENNETH FOX \& JUERGEN STARK:

GEORGE F. OGILVIE, III, ESQ. ADAM M. APTON, ESQ.
J. STEPHEN PEEK, ESQ. JOHN P. STIGI, III, ESQ. ALEJANDRO E. MORENO, ESQ.

RICHARD C. GORDON, ESQ. DAVID A. KOTLER, ESQ. JOSHUA D. N. HESS, ESQ. RYAN MOORE, ESQ.

RECORDED BY: JILL HAWKINS, COURT RECORDER TRANSCRIBED BY: JD REPORTING, INC.

## I N D EX

## W I T N E S S E S

## WITNESSES FOR THE PLAINTIFF:

ELWOOD GRANT NORRIS
Direct Examination by Mr. Apton ..... 9
Cross-Examination by Mr. Peek ..... 27
Redirect Examination by Mr. Apton ..... 50
RONALD ETKIN
Direct Examination by Mr. Ogilvie ..... 55
Cross-Examination by Mr. Kotler ..... 67
Redirect Examination by Mr. Ogilvie ..... 73
Recross-Examination by Mr. Kotler ..... 75
ALAN GOLDBERG
Direct Examination by Mr. Ogilvie ..... 78
Cross-Examination by Mr. Moore ..... 90
Redirect Examination by Mr. Ogilvie ..... 103

## EXHIBITS

## PLAINTIFF'S EXHIBITS ADMITTED:

4 ..... 7
17 ..... 7
26 ..... 7
28-30 ..... 7
32 ..... 7
38 ..... 7

| A-13-68 | 2021-08-23 |
| :---: | :---: |
| 40 | 7 |
| 43 | 7 |
| 46 | 7 |
| 50 | 7 |
| 52-57 | 7 |
| 69-70 | 7 |
| 72 | 7 |
| 74-76 | 7 |
| 78-79 | 7 |
| 82-86 | 7 |
| 88-91 | 7 |
| 94 | 7 |
| 96-111 | 7 |
| 113 | 7 |
| 119 | 7 |
| 127-134 | 7 |
| 136-139 | 7 |
| 142-173 | 7 |
| 178 | 7 |
| 180 | 7 |
| 183-184 | 7 |
| 222-223 | 7 |
| 230 | 7 |
| 245 | 59 |
| 246 | 82 |

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A-13-686890-B | In Re Parametric | BT Day6 Vol I | 2021-08-23
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299-300
306
$312 \quad 7$
314-318

321

324
326
328
345-346 7
$360 \quad 7$
363-364 7
369-370 7
372 7
374 7
376-383 7
403-405 7

LAS VEGAS, CLARK COUNTY, NEVADA, AUGUST 16, 2021, 9:07 A.M.

*     *         *             *                 * 

THE COURT: Anything housekeeping before I go grab my coffee?

MR. APTON: Your Honor, we have some exhibits that we stipulated to.

THE COURT: Great. Tell me the numbers.
MR. APTON: This is from plaintiff's list.
THE COURT: Okay.
MR. APTON: 4, 17, 26, 28, 29, 30, 32, 38, 40, 43, $46,50,52,53,54,55,56,57,69,70,72,74,75,76,78,79$, 82, 83, 84, 85, 86, 88, 89, 90, 91, 94, 96, 97, 98, 99, 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 113, 119, 127, 128, 129, 130, 131, 132, 133, 134, 136, 137, 138, $139,142,143,144,145,146,147,148,149,150,151,152$, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 178, 180, 183, 184, 222, 223, 230, 257, 263, 265, 267, 269, 270, 271, 273, $274,275,277,283,286,299,300,306,312,314,315,316$, $317,318,321,324,326,328,330,331,338,339,345,346$, $360,363,364,369,370,372,374,376,377,378,379,380$, $381,382,383,403,404,405,407,408,409--$

THE COURT: Can you stop for a second and go back to 380 and make sure -- I gave something to Val on the last case -- since I may have distracted her. So go back to 380 and JD Reporting, Inc.
start again.
MR. APTON: 380, 381, 382, 383, 403, 404, 405, 407, 408, 409, 414, 419, 424, 425, 431, 433, 441, 443, 445, 448, $458,460,470,471$, and 473.

THE COURT: Is that an accurate recitation of the plaintiff's list that has been stipulated to?

MR. HESS: I think there's just one -- one issue is that 286 I think was actually 268 based upon a correction from --

MR. APTON: Oh, yes.
MR. HESS: So not 286 but 268 .
THE COURT: And do you stipulate to $268 ?$
MR. APTON: Yes.
UNIDENTIFIED SPEAKER: Yes.
THE COURT: So those will be admitted with the change of 286 to 268.
(Plaintiff's Exhibit Number(s) 4, 17, 26, 28-30, 32, 38, 40, $43,46,50,52-57,69-70,72,74-76,78-79,82-86,88-91,94$, 96-111, 113, 119, 127-134, 136-139, 142-173, 178, 180, 183-184, 222-223, 230, 257, 263, 265, 267-271, 273-275, 277, 283, $299-300,306,312,314-318,321,324,326,328,330-331$, $338-339,345-346,360,363-364,369-370,372,374,376-383$, 403-405, 407-409, 414, 419, 424-425, 431, 433, 441, 443, 445, 448, 458, 460, 470-471, 473 admitted.)

THE COURT: Thank you, gentlemen. Any other

A-13-686890-B | In Re Parametric| BT Day6 Vol I | 2021-08-23
housekeeping matters before I go get my coffee?
(No audible response.)
THE COURT: Sorry my 8:30 took so long, but Mr. Peek can tell you who those people are and why they talk so long.
(Pause in the proceedings.)
THE COURT: All right. Are we ready to start, Counsel?

MR. APTON: Yes, Your Honor.
THE COURT: Good morning. How are you today, sir?
THE WITNESS: Wonderful.
THE CLERK: It's my understanding you have agreed to be sworn over our video line; is that correct?

THE WITNESS: That is, ma'am.
THE COURT: If you would raise your right hand, please, to be sworn.

## ELWOOD GRANT NORRIS

[having been called as a witness and being first duly sworn, testified as follows:]

THE CLERK: Okay. Please state and spell your name for the record.

THE WITNESS: Elwood Grant Norris.
THE COURT: Thank you, sir.
(Colloquy off the record.)
THE COURT: All right, Counsel. You may continue.
And, sir, if you need a break at any time, you let us

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day6 Vol I | 2021-08-23
know. Okay?
THE WITNESS: I will.

## DIRECT EXAMINATION

BY MR. APTON:
Q Good morning, Mr. Norris. My name is Adam Apton. I represent the plaintiff in this case.

Can you hear me?
A Yes, sir.
Q Okay. If you need -- if you can't hear me for any reason, just let me know, and I'll keep my voice up. Okay?

A I'll turn up my volume a little. Okay.
Q Dr. Norris, during discovery in this case, you provided your counsel with handwritten notes; correct?

A I'm sorry. I didn't understand that.
Q During the course of this case, did you provide your counsel with handwritten notes that you took?

A Yes, I did.
Q Are those notes in Exhibit 289?
A $\quad$ D89.
THE COURT: 2-8-9.
THE WITNESS: I don't see them on my screen, but I'm sure that's correct. I did review those.

BY $\operatorname{MR}$. APTON:
Q Dr. Norris, do you have a hard copy of the documents in front of you?

A Yes, not front of me, but I can turn around and get it. Just a second.

Q Okay.
A Right here.
Q Excellent.
A Hold on. Did you say D89?
Q No, 2. 289.
A Oh, 289. That's why I didn't -- yes, I have those. Yes.

Q So these notes reflect various things that occurred in your life on a daily basis; correct?

A Yes.
Q And they are fairly detailed. Would you agree?
A Yes.
Q So what was your typical practice in taking these notes?

A I kept daily notes like this on a yellow legal pad for probably 25 years.

Q So --
A Just as a reminder to myself of what happened that day of any significance.

Q I'd like to talk to you about some of the notes. In 289, can you go to page 30. It's in the lower right-hand corner. You'll see 289-030.

A Oh, okay. Just a second. JD Reporting, Inc.

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A-13-686890-B | In Re Parametric | BT Day6 Vol I | 2021-08-23
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    Yes, I have that.
    Q And at the top it says, Met with J. Todd.
            That's John Todd; correct?
    A Yes.
    Q Who is John Todd?
    A He was a friend of Ken Potashner.
    Q And what was your relationship with him like?
    A I had never met him before this.
    Q Why did Parametric hire John Todd?
    A Why did Todd what?
    Q Why did Parametric hire John Todd?
    A Actually, Ken Potashner hired John Todd to be his
    right-hand man. But John Todd, by some SEC demand, was banned
    from holding any kind of a title in a public company, to my
understanding.

Q And had Mr. Potashner told you that when he was hired?

A I'm not so sure. I think I may have found that out independently.

Q And what was your relationship with Mr. Todd during the course of his employment at Parametric?

A He was pretty much the daily interface between management and Ken Potashner.

Q After the merger was done with VTB, did you and he have a final conversation?

A There was a brief conversation that I might mention, but it was personal to myself. He said, Now that this is all well and done, can we shake hands and be friends?

And I said, That's not possible.
And he used an expletive to me. And I said --
MR. PEEK: Objection. Hearsay --
THE WITNESS: -- next time --
MR. PEEK: -- Your Honor, what Mr. Todd said.
THE COURT: Overruled. "He used an expletive," is not the substance. It's a description.

So don't tell me exactly what he said.
THE WITNESS: That was --
BY MR. APTON:
Q What led to that --
A -- that was --
Q Sorry, Dr. Norris. What led to that conversation? Can you elaborate and tell us how your relationship with Mr. Todd deteriorated.

A It was at the very end, the last time I met with him, and I believe at that point the merger with Turtle Beach was pretty much in place. And he was in the office, and he came up to me, and he reached out his hand and said --

THE COURT: Don't tell me what he said, sir.
THE WITNESS: -- Now that this is all over --
THE COURT: Sir, don't tell me what he said.

JD Reporting, Inc.

So he reached out his hand, and he said something to you. Then what happened?

THE WITNESS: He said, Can't we be friends --
THE COURT: Don't tell me what he said.
THE WITNESS: -- and I said --
THE COURT: I can't hear what he said.
THE WITNESS: I said, Not possible. It's just not possible.

THE COURT: Okay.
THE WITNESS: And then he probably (video
interference) other comments.
THE COURT: Mr. Norris, the Judge is instructing you
about testimony. Would you please --
Are you able to not hear the Judge?
MR. APTON: We can move on.
THE COURT: Let's move on.
MR. APTON: Yeah, okay.
THE COURT: I will not pay attention to what Mr. Todd said.

MR. PEEK: I know that, Your Honor.
THE COURT: Okay.
BY MR. APTON:
Q Dr. Norris, can you turn to page 33.
A Yes.
Q I want to focus your attention to your notes for JD Reporting, Inc.

April 1st, which continued to the next page.
A Monday, the 1st.
Q April 1st on page 33.
A Yes.
Q And your notes indicate that you tell Potashner, quote, Not to agree to a deal. Then bring the terms to the BOD for a yes or a no, but that the Board needs to be part of the deciding what the terms are in advance.

Do you see that?
A I don't see that. I see, "Monday 4/1/13, 1:00 p.m., meeting at factory."

Is that what you're referring to?
Q Yes. Can you read your notes there.
A "At 9:53 a.m., Ken P. called to be sure I will not be attending today's meeting with Turtle Beach."
"I specifically told him I did not want him to agree to a deal then bring the terms to the Board of Directors for a yes or no but that the board needs to be a part of the deciding what the terms are in advance. We don't want to just say yes or no."
"He agreed wholeheartedly."
Q So, Dr. Norris, that would appear to be a pretty basic instruction. Did you feel it was necessary to tell him that?

A Well, I can't put myself precisely back to that date, JD Reporting, Inc.

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A-13-686890-B | In Re Parametric | BT Day6 Vol I | 2021-08-23
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but I can tell you that there were a number of times when Mr. Potashner went beside the Board and attempted to make agreements with Turtle Beach.

Q And those agreements would have been without first obtaining Board approval; correct?

A That's correct.
Q And if you could go to the following page, I'll call it the second paragraph, starting, "I know my writing is poor..."

Do you see that?
A Yes.
Q Can you read that paragraph, please.
A "I know my writing is poor today, probably due to the stress of the deal and Ken's tactics, threats, et cetera. This guy is relentless. We've pretty much been negotiating one thing or another since the day we first met with him. It's unending. It's always some slippery slope. He's plotting." Ken is (sic) expecting the HHI agreement today before Turtle Beach? I don't know.

Q So what -- what do you recall about Mr. Potashner's tactics? Can you elaborate that.

A Well, this is still back in 1013 (sic). I know that the issue with Mr. Potashner evolved over time until my feelings became what they were, but I don't know what they were exactly by that date, but it's obvious from reading this that I

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A-13-686890-B | In Re Parametric | BT Day6 Vol I | 2021-08-23
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had lost faith in Ken Potashner.
Q Do you recall any instances which had led you to lose faith in Ken Potashner?

A He had an ongoing practice of springing details of any subject, Turtle Beach or otherwise, to the Board or to myself and Mr. Barnes, who frequently met on Monday mornings to discuss various events of the week forthcoming. And it came to be that whenever Mr. Potashner came into the office there was always some curveball being tossed at us.

I can tell you from the very beginning, prior to the notes on this page because I had made trips both to Los Angeles area and back East to meet with potential investors, and every time Mr. Potashner and I made a presentation, he would take me outside the room and tell me that he was out of the deal unless I gave him this, that or the other, more than what we had bargained for when we first made our deal with him.

He said, If I don't get what I want, I'm out of here.
And I said, These are issues that need to be taken up with the Board, not with me, individual. I'm just the inventor. I'm not the CEO. I'm not the president.

So I kept getting him to relent, but it came up again and again.

Q Are you done, sir?
MR. PEEK: I think he's waiting for a question.
MR. APTON: Okay.

BY MR. APTON:
Q Dr. Norris, if we could go to page 53, please.
A Just a second.
Okay. I have that, that meeting, 6/6 -- 6/5/13.
Q Well, I was going to direct you to the bottom of the page, 6/6/13.

A Yes.
Q Then you write, "Juergen called with an offer to do the deal."

Do you see that?
A Yes.
Q So was Juergen calling to give you an offer or just bring you up to speed here?

A It's difficult in the context of the dates and how far along discussions were to say which it might have been.

Q At this point in time, had you not been receiving information from Potashner about the negotiation?

A They were always general and always very positive. And occasionally he would make a threat to me that if I goofed up this deal there were consequences, serious consequences. But I was for the deal, and I've always been for the deal.

Q If you could go to page 60, please.
A I'm a little slow. Okay. Yes. Friday, 6/28/13.
Q Well, on the bottom of the page, so 629, the

A-13-686890-B | In Re Parametric | BT Day6 Vol I | 2021-08-23
following day --
A Yes.
Q -- you have some notes. It says, Ken told Hentrich today that TB knew about it a long time ago. TB lawyer said did not know about it. Always assumed we owned 100 percent.

Is that referring to HHI?
A What you're reading isn't exactly what I'm seeing. There's a big black mark across the bottom of my page. Are you seeing that?

A I do, yes.
Q And right above that I have, Ken told Tony Hentrich that to know (sic) about it a long time ago.

That doesn't ring a bell to me.
Q Do you recall whether there came a point in time when Juergen Stark claimed that he was unaware Potashner owned options in HHI?

A I know that Potashner made that representation, but I'm not sure of the date.

Q If you could go to the next page, sir, page 61.
A Yes.
Q On the left-hand side, it writes -- you write, SONICblue trouble.

Do you see that?
A Yes.
Q To what are you referring?
A-13-686890-B | In Re Parametric | BT Day6 Vol I | 2021-08-23

A I have no idea.
Q Okay. Let's go to the next page, 62, sir.
A Okay.
Q And towards the bottom you have a note: Ken called Seth and said Todd and the doctors will sue.

Do you see that?
A Yes.
Q Is this another example of Ken threatening you with a lawsuit?

A Or to quit. Yes, one or the other. It was very constant with Ken.

Q And if we could go to page 64, please.
A Yes, 7/3/13.
Q Yes. You have two notes here: One, I believe, Call Andy. I don't know any Board that would not have fired. Is that correct?

A Yes.
Q And then underneath you say, Ken said he's been talking to Juergen re HHI.

Is that correct?
A That's correct.
Q So does this refresh your recollection as to a certain point when the Board told Ken to cease discussions about HHI?

A Yes. Ken represented that Turtle Beach was okay with JD Reporting, Inc.

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A-13-686890-B | In Re Parametric | BT Day6 Vol I | 2021-08-23
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him owning HHI. And I finally realized at some point, I'm not sure whether it was exactly at this point, but Turtle Beach attitude was if they were not acquiring all the rights to the technology there was no deal.

Q And had the Board made a decision as to whether Ken Potashner had a conflict of interest?

A Well, generally speaking, the Board recognized early on that Ken's conflict of interest was between himself and the Board of Directors. I often said to him, and you'll probably see it along the line in these notes, I wonder if Ken is working for the company or working for himself, because it was always an undercurrent to any conversation we had with the guy.

Q Did the Board ever take any formal action to fire Potashner?

A We had -- I had personally made the threat to him a number of times. And he said, Go ahead, and you'll see the biggest lawsuit you've ever seen in your life.

Q And so based on that, you decided not to proceed with formal action?

A Well, I actually spoke with the Board -- some Board members with Ken absent, privately, numerous of the Board members. And they were in agreement that they were fearful of what would happen because he was a big-time guy, and he was very, very strong in his presentation that we had no authority to do that. He could fire the Board maybe, but the Board could
not fire him.
Q And if you could go to page 65, sir.
A Yes. Continued.
Q It seems that you report an e-mail forwarded to you by Seth Putterman that Ken was attempting to set up a meeting with Juergen and Ron of Turtle Beach; is that right?

A That's what it says, yes.
Q And was this after a point in time when the Board told Ken to cease discussions about HHI?

A I'm assuming that you've seen a page that says that, but I know that at some point he was told not to talk about it anymore because it was off the table.

Q And if we could go to page 68, sir.
A Yes. Monday, 7/8.
Q Yes. Do you have a lengthy bullet point list, at the top of which is, Ken has lied to me/us/Board, and then you list I don't know, one, two, three, four, five, maybe a dozen different bullet points?

Do you see that?
A Yes.
Q And some of those -- each of these bullet points are instances when Mr. Potashner lied to you; correct?

A Which one is that?
Q Each bullet point is an instance --
A Oh, yes, of course. Yes.

Q And that includes HHI, yes?
A Yeah, I see it. Yes.
Q The list also includes an accusation from Ken to you saying that you were violating your duty to PAMT shareholders; correct?

A Which one is that?
Q I don't know, halfway down maybe. The fifth one down.

A I can accept it. That's fine.
Q Okay. The point being that it was not uncommon for Mr. Potashner to lie to you; correct?

A It was the MO.
Q And now on the next page, page 69.
A Yes.
Q You have a note in which it says, Josh says Ken first approached him about spinoff six months ago.

Is that in regards to HHI?
A Yes. Who is Josh? His name doesn't ring a bell with me.

Q And these notes were taken in July of '13; correct?
A Yes.
Q If we could go to page 71, sir.
A Yes, sir.
"The saga with John and Ken goes on."
Q And underneath that, you say, "I'm quite
discouraged"?
A I am what? Oh, "I'm quite discouraged," yes.
Q I had a hard time reading that one. Can you please read that note.

A Yes.
I am quite discouraged by this whole fiasco. It's draining, sapping all my energy. I hate it. Our CEO should be leading the charge for our shareholders but insisted (sic) he's the biggest -- biggest obstacle to our success.

And then I wrote a very famous line. "'Trust is the foundation of everything.' I have lost all trust in Ken, also John," meaning John whatever his name is, "I am ready to bail on the whole thing."

Q If we could go to page 74, sir.
A Yes, sir. Hold on. Yes.
Q And halfway down the page there's a note. I think it says, "Juergen called me."

A Yes.
Q I had a hard time reading this one. If you could read this one as well, please.

A Juergen called me at about 7:30 a.m., totally pissed at Ken. Ken called Ron Dornink (Turtle Beach Chairman), without Andy, without telling J.S. in advance; still
negotiating HHI even after he sent me an e-mail yesterday 12:58 p.m. saying he will relinquish all -- all. Going behind our back and still soft dealing. Juergen said if Ken got the option for 5 percent -- 5 percent a few months ago now it's worth millions. He deceived PAMT -- that's Parametric -- BOD and the shareholders.

Q On the next page, sir, I believe is the note you referred to earlier: "Who is Ken working for? Himself." Is that right?

A That's correct. In big letters.
Q And if we could go to the next page, sir, page 76.
A Yes.
Q The note starting, "Just looked at my e-mail."
A Yes.
Q If you could read that one as well.
A Just looked at my e-mail and noticed that at 7:00 -or 8:37 a.m. Ken absolutely denied talking to anyone at Turtle Beach, a bald-faced lie. Shortly after, Juergen called. I read him Ken's words. He said Ken has spoken or texted him numerous times, and collectively they spent hours on the matter without Andy.

Q And then underneath that you say -- you question, Is lying to the BOD, Board of Director (me), repeatedly grounds for termination? And you say, I believe so.

Then underneath, you appear to quote: "This guy
never quits. He keeps circling." And then you write, "Ron Doornink."

Did Ron Dornink say those words to you?
A Does Ron Doornink what?
Q Did Ron Doornink say those words to you?
A No.
I thought of another comment that I made at the same time: If he dies and goes to hell, he'll argue with the devil or God to get him back into heaven. He never quits, ever.

I also remember saying he could be in quicksand up to his neck, and he would never give up. He's relentless. And in a way that's a virtue, but in this case it's a fault because he was ignoring the company and the Board of Directors and the shareholders.

Q Dr. Norris, I don't want to take up too much of your time. The notes continue but if we could just look at a different e-mail for my purposes here.

If you could go to Tab 293.
A -93?
Q Yes.
A Okay. I've got it.
Q And this is an e-mail from the July 2013 time frame.
A Yes.
Q And you write in your e-mail, Ken, you lie. You seem to have no idea what fiduciary duty even means.

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A-13-686890-B | In Re Parametric | BT Day6 Vol I | 2021-08-23
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Do you see that?
A Absolutely.
Q Do you recall which lie that was in connection with?
A Practically every conversation we had with this guy was tainted or shaded or not quite accurate.

Q And if you could go to Exhibit 352, please.
A Okay. Yes.
Q And in this e-mail Mr. Potashner is accusing you of lashing out at him again. Do you see that?

A Yes. Yes, I do.
Q Do you recall what that was in connection with?
A Not specifically, no.
MR. APTON: Okay. Dr. Norris, I have no further
questions at this point. I just reserve in case we have some follow-up after your counsel questions you. Okay?

THE WITNESS: Yes.
Could I make one basic comment before we disconnect?
THE COURT: Yes, sir, you may.
THE WITNESS: I'm not doctor.
MR. APTON: Oh. Well, your reputation precedes you,
I guess. I thought you are.
THE WITNESS: I have over a hundred patents, but I'm not doctor.

THE COURT: All right. Thank you, sir. Thank you for that clarification.

If you could wipe down, Counsel.
We have a COVID protocol in the courtroom. There will be a slight delay while one lawyer wipes down the podium and the next one comes up, sir.

Do you need a break, or are you okay, sir?
THE WITNESS: I'm fine.
THE COURT: Okay. Mr. Peek. CROSS-EXAMINATION

BY MR. PEEK:
Q Good morning, Doctor.
THE COURT: Mr. Peek has a sense of humor. Many
people do not remember that or know it. So... BY MR. PEEK:

Q Well, Woody and I know each other. We've spoken before, haven't we?

A With your mask all the way up above your nose, I'm not sure I recognize you.

Q Is that better now, Woody?
THE COURT: Put it back on, Mr. Peek.
THE WITNESS: Oh, yes. Okay.
BY MR. PEEK:
Q I appreciate the fact that you're here today, and I appreciate that you kept copious notes over what appeared to be a very long period of time in 2013, but I want to ask you a few questions generally about the notes.

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As I read your notes, I saw a lot of entries there about you continuing to work on the HHS or the sound that you had developed; correct?

A That's correct.
Q And I saw a lot of references to buy Mylar, buying different emitters, doing glass, doing experiments. Was I reading that correctly in these notes?

A That's correct.
Q And that's because the HHS, you were continuing to work on HHS to further develop it and improve it; correct?

A That's correct.
Q Was HHS, if you will, ready for commercialization in 2013?

A Yes, I was working on that.
Q I know you were working on it, but was it ready to be sold into the marketplace as a stand-alone product, for example?

A No.
Q Was it still in the development stage?
A Yes.
Q Did you have all the patents necessary for the product?

A Was what necessary?
Q Did you have all the patents necessary to protect the product?

A I thought that we had plenty of patents filed, probably ten patents or more at that time. But as soon as we concluded the deal with Turtle Beach, we began a whole flurry of new patent applications. And that was my primary duty when I went into the employ of Turtle Beach. I worked on patent documents on a nearly daily basis.

Q And you were actually still working on patents before the merger with Turtle Beach as well; weren't you?

A Yeah. There were patents probably filed for six or eight years or more before that. This was the longest invention $I$ ever worked on and it was the most difficult.

Q Let's talk a little bit about your background, Mr. Norris. Tell us, first of all, about your educational background and then a little bit about your employment background, but I'm not going to go back to when you're right out from college. Let's say I'm going to go back to about the year 2000.

So tell me about your educational background and your employment back to 2000.

A I have a tough time with dates, but I will tell you that I filed patents starting when I was discharged from the Air Force in 1959. And I've never been denied a patent. And at one time not too long ago I counted up at least 100 U.S. patents that I've been granted on a whole wide variety of subjects. And I could name a few if you'd like, but I've been
very successful in commercializing patents, turning them into money. That's a difficult thing for an inventor.

Q So what is your educational background, Mr. Norris?
A I have one quarter of University of Washington to my credit, and I dropped out because I felt like I was wasting my time with so many subjects that I had signed up for that weren't apropos to what I was working on.

I worked full-time for the University of Washington for 11 years, and I was able to attend classes, monitor the classes at will, as long as I bought the textbooks. I'm an avid reader. I've met with a number of professors, such as Professor Putterman, and a number of others that have said they haven't met very many graduates that are as educated on the subjects I'm interested in that I am. I'm scientifically as knowledgeable as about anyone you'll want to meet.

Most of my patents involve technical things such as electronics, physics, and the list goes on. I could look at my wall over there and tell you I've got over 50 of my patents hanging on the wall, but they cover a wide variety of subjects, not just HyperSound. Acoustics.

I have a patent on a plasma antenna that was declared secret by the government when I first got it, and it's on making an antenna that's made out of gas that can turn off and on so that an enemy country can't see your antenna. It's now being used, I'm told. We sold it to the Air Force.

I invented the Jabra headphone, which sells over \$200 million a year in product.

I have a habit of forgetting what my patents are.
I founded a company a couple years ago called WRAP, W-r-a-p, that is a product that's being sold to over 500 police agencies around the country and in more than 50 countries. Very successful.

So I've got a wide variety of ideas that pop in my head, and I've been lucky enough to turn a number of them into money to fund the next one.

Q Thank you so much for that. Now, before Parametric, you worked for a company called -- and I don't know if it's just the initials -- LRAD?

A I founded LRAD. That's a device called a Long Range Acoustic Device. I developed that with a number of other employees. I wasn't a sole invention. But it's a larger speaker-type device that can disrupt riots and crowds from a distance, disrupt things that are going on, like in a mob or whatever. It's very successful. I think they do more than \$30 million a year in business right now, mostly with the government and law enforcement.

Q And at some time you left LRAD?
A Pardon me?
Q At some time you left LRAD and formed Parametric?
A Yes. I was --

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A-13-686890-B | In Re Parametric | BT Day6 Vol I | 2021-08-23
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Q When was that?
A Pardon me?
Q When did that happen?
A I don't remember. I was invited to retire by the CEO, who I hired, because he had put together a whole organization. And the feeling was at that time, because LRAD was all the company was working on, that product was sufficiently invented. And I had another invention that I put into a little subsidiary called Parametric, and it was based on HyperSound. And he made a comment in a board of directors meeting on the day he asked me to retire that he thought HyperSound was a piece of shit, to quote him exactly.

And so I said, Okay, I'll leave if I get to take that technology with me, which he did. And I started Parametric Sound with a friend of mine named Jim Barnes, who is a CPA that I've been loyal to for more than 20 years. And so then we founded Parametric, and Jim Barnes and I put in the initial funding personally. But we got a prototype working, and then we funded it with a little public money from a broker in New York.

Q Did Jim Barnes come to work at Parametric?
A Did I what?
Q Did Jim Barnes come to work at Parametric?
A I think initially we both worked for free until --
Q I wasn't asking whether he worked for free. Did he
come to work, at least?
A Oh, yes. He did.
Q And what position did he hold at Parametric?
A He was in charge of all financing, paying the bills, follow up on patent applications, discussing with funding sources other money that we needed to raise.

Q He's an individual in whom you placed a lot of trust?
A He what?
Q Was he an individual in whom you placed a lot of trust? Jim Barnes, I'm talking about.

A Yeah. I still missed what you said.
Q Was Jim Barnes an individual with whom you placed -in whom you placed a lot of trust?

A Absolutely. Yes. Jim and I have been very close friends for probably 30 years or more. I found out through the years he was one of the few people I could absolutely trust. He was honest and very knowledgeable about finances. I believe, but this is a guess, I'm pretty sure Jim is a qualified forensic accountant.

Q Do you know that he is, in fact, a qualified forensic accountant or just he has a skill set like that?

A I'm sorry. Your mask is definitely interfering.
THE COURT: Speak up, outside voice, please,
Mr. Peek.
MR. PEEK: I thought I was yelling already. Am I too JD Reporting, Inc.

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A-13-686890-B | In Re Parametric | BT Day6 Vol I | 2021-08-23
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loud, Jill?

THE WITNESS: I'm really sorry, guys.
THE COURT: Mr. Norris, maybe if you lower your volume a little bit, it will be crisper when it comes through from Mr. Peek.

THE WITNESS: Okay. I just did.
THE COURT: Okay. Let's try again, Mr. Peek. Outside voices, please. BY MR. PEEK:

Q I think you said that Jim Barnes was a forensic accountant. How do you come to know that?

A I believe I was informed of that by Jim. But it's been so many years ago, I don't know that for sure.

Q Thank you. Since you've been asked a lot of questions about HHI, tell the Court a little bit about what is HHI.

A At the time when it became -- in my opinion, it became obvious to Mr. Potashner he was not going to cajole the board into doing what he wanted to do because we were firmly against it, all the board members. At some point he came up with this idea that he could do a deal with a third-party company that did not directly involve Parametric and that he could raise as much as $\$ 15$ million, of which he would maybe give up to $\$ 5$ million to Parametric to go away and let him run it on his own.

And from the onset we didn't like that idea, but he was just relentless on trying to appeal to our -- I guess our greed because we were not overly funded at the time. And I think he also, and I'm not sure of this, but I'm pretty sure he also offered us, besides up to $\$ 5$ million of money he raised, a royalty.

Q Mr. Norris, my question was just what was HHI? What was it?

A It was Health something or other. He formulated the idea with John Todd, but he never really gave us a lot of detail. He had his own ideas, his own contacts and was very confident that he could fund it and was trying to appeal to, in my opinion, to our greed, that we could get as much as \$5 million for Parametric.

Q Did you understand that HHI was a subsidiary of Parametric?

A I'm not sure that document or documents like that were ever executed because of the reluctance of the board of directors. And I think he proceeded on his own, but I'm not absolutely -- I'm not even totally in any way sure that it was a given. I don't think I've ever seen a document that made HHI official.

Q Did you -- although you may not have seen documents, did you have an understanding that HHI was owned by Parametric, the parent?

A I don't believe that ever came to pass.
Q Do you recall that Mr. Potashner was granted options for stock in HHI, granted by the board of directors?

A I vaguely remember that he pushed for that idea, but I think it was to, again, cause HHI to in fact be a real company.

Q In any event --
A I do recall that I had conversations with other board members, Jimmy Honore, Bob Kaplan, Seth Putterman, Jim Barnes, and we all acknowledged he was trying his best to peel that off, but none of us was in agreement with that.

Q Let me go back again. Was he granted options to acquire stock in HHI by the board of Parametric?

A Not to my knowledge.
Q You're not aware, then, of board approval of options in favor of Mr. Potashner; is that correct?

A I have no knowledge of that.
Q Okay.
A I think that's something I would remember.
Q Well, you remember that one of the issues with
Mr. Stark was options held by Mr. Potashner; correct?
A I seem to remember that, yes. And Mr. Potashner [inaudible].

Q And do you know how Mr. Potashner -- did
Mr. Potashner achieve those options based upon board action?

A I think he represented that to Juergen Stark, but I'm not totally sure it was correct.

Q Okay. Do you recall how many options he held for stock in HHI?

A I have no idea.
Q In any event, you do recall that the options that Mr. Potashner held at HHI became a source of friction for the merger. Is that right?

A Oh, yes. He represented to Juergen Stark that he owned that and that he was unwilling to relinquish that. And Stark said without HHI -- without all of the technology, that's the way he put it -- there is no deal. We want to make a deal for all of the technology or none of it.

Q And you wanted to make the deal with Mr. Stark and Turtle Beach; is that fair?

A He never what?
Q You wanted to make the deal with Mr. Stark for a merger; is that fair?

A I believe he did, yes.
Q No, you wanted to make that deal?
A Yes. And he often accused me of trying to break that deal, but I never had that in mind, ever.

Q Were you always in favor of the merger with Turtle Beach?

A Yes. Early on I came to appreciate the fact that's JD Reporting, Inc.
paramount in my psyche that Juergen Stark was an honorable man, that he was honest and that he would do what he said he would do or at least try to, as opposed to Mr. Potashner. And so I really wanted to make the deal.

Q Aside from the fact that Mr. Stark was, as you say, very honest, did what he said he would do, why did you want to do the deal with Turtle Beach?

A Actually, I made a trip to New York where their headquarters was at the time and I met the board of directors and I think a number of other shareholders and presented the product. And I saw them all to be men of character and understanding of business. They were running a fairly successful business at the time.

And when I demoed the HyperSound product to the board of directors, I think all but one of them was absolutely gung-ho over the idea right away. And I was encouraged by that, that they were willing to spend a significant amount of money, and they followed up on that. And I believe they spent as much as $\$ 20$ million trying to promote that product after we did the merger.

Q So you though this was the right company to develop your product, your patent?

A Yes. We had talked to a number of companies, primarily through Ken Potashner. He had tried to line up Qualcomm and a bunch of other companies, and it all fell

A-13-686890-B | In Re Parametric | BT Day6 Vol I | 2021-08-23
through.
Q Did any of those other conversations, such as Qualcomm, come to any fruition?

A I don't know because I couldn't put any faith in the reports he was giving to the board. At one point he said it's very close, we think we can do this deal. At another point, upon putting him in a corner, he wasn't sure that it would ever happen.

Q Well, I know that in Exhibit -- I believe it's 293, if you'll go back to that one again, it references a conference call with Qualcomm.

Would you go back and look at Exhibit 293.
A I'll do that. Just a second. 293. Yes, I have it.
Q Do you see at the top there's a reference to a Qualcomm call? Do you see that?

A How far down is it?
Q Well, it's right at the top. It's the first two entries. You say to Mr. Norris --

A Well, "I stopped fighting with you." Is that it? THE COURT: One at a time, please.

Sir, did you find it?
BY MR. PEEK:
Q Did you find what I was talking about?
A Yes.
THE COURT: Okay. Now Mr. Peek.

THE WITNESS: It starts off, "I stopped fighting with you." Is that the sentence?

BY MR. PEEK:
Q Yes, where Mr. Potashner wrote, "I stopped fighting with you."

Do you see below that there's a dial-in number?
A What about the number?
Q There's a dial-in number that he sent to you?
A Yes.
Q And was it a dial-in number for a conference call with Qualcomm?

A Yes.
Q And did you participate in that call?
A No.
Q Why not?
A Actually, there's nothing in that that invites me to. I think he was just using that to convince me it was true. You know --

Q Well, you wrote to him before -- earlier you said, "If you want me on the Qualcomm call, forward me the call-in number."

Do you see that entry?
A Where is that?
Q Right below the "I stopped fighting with you" email.
A Read more of it. I don't see it.

Q Okay. So there's an entry, the "I stopped fighting," and then below that there's another entry where it says, "You lie. You seem to have no idea of what fiduciary duty even means. If you want me on the Qualcomm call, forward me the call-in number."

Do you see that, that you wrote?
A Yes. That was after the preceding.
Q Well, you asked him for the Qualcomm dial-in number, did you not, in that email?

A Yes.
Q And then he sent you the Qualcomm dial-in number, did he not?

A Yeah, but I didn't take that as an invite to participate in that call. Maybe I was too stupid. But I know I did not participate in that or any Qualcomm call.

Q Had you had prior communications with Qualcomm before the July 19th date where that call-in is referenced?

A Say that again.
Q Had you had conversations with Qualcomm before July 19th of 2013?

A Myself?
Q Yes.
A I never did, ever.
Q Now, you flew up to Seattle to meet with Amazon; did you not?

A I grew up in Seattle.
Q You flew up to Seattle to meet with Amazon. Do you recall that?

A Yes, I do.
Q And was that at the invitation of Mr. Potashner?
A I believe so, yes.
Q And you met with Amazon for what purpose?
A I remember that meeting pretty well.
Q Okay. Tell us about that meeting.
A Pardon me?
Q Tell us about the meeting.
A It was a general meeting with low level people about what Amazon did. Maybe they could sell our product. I don't know what.

Q Did Amazon at that meeting express any interest in your product?

A You know, I don't think I even took the product with me or that we made a demo, so I can't really say anything about that. I don't know.

Q Okay. So going back to the HHI and the merger transaction, did Mr. Potashner ultimately give up whatever claims he had to HHI?

A There was a point in the negotiation with Turtle Beach where he finally recognized without all the technology, including HHI, there would never be a deal, so he changed his

A-13-686890-B | In Re Parametric | BT Day6 Vol I | 2021-08-23
tactic. Somehow he got himself on the board of directors, at least for a short time with Turtle Beach. But it's kind of hazy to me how that happened. But I think he came to the realization that it was futile to continue that.

Q And you were, of course, requesting Mr. Potashner, in order to make the merger happen, to give up his options in HHI, were you not?

A I'm sorry, but I didn't hear you very well.
Q Were you asking Mr. Potashner to give up his options in HHI in order to have the merger with Turtle Beach?

A I think it was more generic. We insisted, as the board, that he give up the whole concept of HHI. I don't remember options or any of that. I mean, it doesn't mean that it's not true, but I don't recall that at all.

Q And did Mr. Potashner acquiesce in your insistence that he give up any claims to HHI? Did he agree?

A Well, at some point he gave it up.
Q Why did you want Mr. Potashner to give it up?
A There would be no deal with Turtle Beach without all of the asset, including HHI.

Q Had you made a decision that you wanted to merge with Turtle Beach, as a board member?

A Oh, yes.
Q And tell us why you wanted to merge with Turtle Beach.

A It was a mix. Part of it, I must admit, was to get away from having the deal with Ken Potashner. But an overriding reason for doing it was I liked the company, I liked what they were doing and I liked their management, Juergen Stark and all the guys that I met from their board of directors. And I thought it would be a good mix. And they agreed they would spend whatever it took to commercialize the product.

Q Is that all the reasons you had? Did you have more?
A Well, they offered to hire me. It wasn't that critical, but I agreed to it because, again, I liked the company. I liked everyone I met in the company.

Q Did you come to -- so you did go to work for Turtle Beach after the merger?

A Yes, I did.
Q Did you come to appreciate that they, in fact, did spend the money that they had said that they would spend to develop the product?

A Yes. I don't know where I got this information, but I moved over to their headquarters, which was in La Jolla, and I interfaced on a daily basis with all the people that were involved in HyperSound. And they relayed to me that the company was spending millions of dollars.

And I saw the people they hired. They hired the president of a well-known hearing aid company. I met him. JD Reporting, Inc.

They hired a whole bunch of other people.
I was not in management. I was the inventor, along with a couple other guys that we hired from university, PhDs in acoustics. And I saw good faith in them attempting to execute on what they had committed to.

Q Do you recall that there was a decision made by the board with respect to what the ownership of the merged company would be?

A I have a general idea of that, but I'm not big on that.

Q Do you recall discussing the ownership after the merger between the two companies at the board level of Parametric?

A I know that my shares were reduced a number of times. But my feeling along the way was whatever I get is way more than I will ultimately get with Ken at the helm because I accepted through daily reinforcement that Turtle Beach was being honest about the thing and that they were making a serious effort. They probably hired 10 or 15 people, high-priced people, engineers, sales people, et cetera, in an attempt to make HyperSound successful.

Q Did you come to believe that the split or the ownership of the new company was fair?

A I did. Yes.
Q And why did you do that?

A Well, because they had an ongoing business. They were probably the number one headphone -- gaming headset company in the world and they were generating lots of revenue. Now, all companies have growing pains and at this point in history now they've overcome those, but they were struggling with the growing pains of Turtle Beach, as well as funding HyperSound. But they did that for, I think, almost two years. I'm not sure.

Q For how long did you continue to consult with Turtle Beach?

A At least a year, maybe two years. I don't remember.
Q And during that time I think you came to appreciate that they were actively making an effort to commercialize the product?

A Yes. In fact, one of the duties I had was reviewing all patent applications, and in addition they would bring in new hires for the HyperSound division under whatever it was called, and I would spend an hour with them giving them a little speech on the history of HyperSound and how I came up with it. And they were wanting my genius in any way they could to encourage these new employees that they really had something great and it had a potential good future.

Q Did Mr. Potashner control you as a member of the board of directors?

A At what point?

Q At any point?
A You mean before the merger?
Q Yes.
A He had no control over me at all and that was his frustration.

Q What about the other members of the board of directors, did he have any control over any of the other members of the board of directors?

A No. I had lots of private conversations with all the members. All the members of the board were friends of mine. Jimmy Honore was a vice-president of production at Sony Pictures and I met him years ago. He's an executive there. Seth Putterman helped me to get the $\$ 500,000$ award I got from MIT as inventor of the year. Bob Kaplan introduced me to Jim Barnes many years before and remained a friend. I know all of these guys and I was close to all of them. Probably, if the truth be known, I was at least proportionately responsible for all the other board members being elected to the board.

Q Was Mr. Potashner a controlling shareholder of Parametric?

A No. I must tell you an event, though, that happened. At one point early on, we went out to make presentations to potential investors, individuals. And on the very first meeting we went to with an investor in the general San Diego area, Ken made a little speech; I demoed the product. And then
when I was finished, Ken grabbed me and took me outside and he said, Look, if I don't get the majority ownership of this company, I'm going to quit right now.

And I said, I don't have that authority, and I wouldn't do it if I could. And so it was relentless. He wanted control of the company. And, my God, if he had ever gotten it, who in the heck knows what would have happened.

Q In any event, he never did get control of the company. Would that be fair?

A That's absolutely the truth.
Q And he -- in terms of ownership of shares of the company, you held far more shares of stock in the company than Mr. Potashner?

A Yes, I did.
Q Did one hundred percent of the board approve the merger of Parametric with Turtle Beach?

A Absolutely. After we had much discussion of what the actual terms were and, importantly, we had a third party fairness opinion that we weren't walking into a trap.

Q Did you --
A And we really went about it how you're supposed to.
Q Were you present when the third party made its presentation to the board?

A Yes, I was.

A-13-686890-B | In Re Parametric| BT Day6 Vol I | 2021-08-23

Q Did you accept the presentation from this third party?

A Did I accept it?
Q Yes. Did you accept it as being fair and accurate?
A Yes. They pointed out a number of things, as I recall, that were vague to me, but I was happy that it was a good deal.

Q Was Jim Barnes, to your knowledge, working with this third party with respect to its presentation?

A No. He worked for the company, for Parametric.
Q I know he worked for the company. Was he, to your knowledge, providing them information?

A Providing information? Yes, he was.
MR. PEEK: May I have a moment, Your Honor?
THE COURT: You may.
BY MR. PEEK:
Q Mr. Norris, one name on the board you did not mention was Andy Wolfe.

A Yes.
Q What did you come to learn about Andy Wolfe with respect to his role on the board?

A Ken Potashner recommended him for the board as an assistant to forward the company. And I was very suspicious of him at first, but I later realized that Andy was really independent of Ken.

MR. PEEK: That's all I have, Your Honor.
THE COURT: Could you wipe down, please.
MR. PEEK: Thank you, Mr. Norris. I appreciate your time this morning. And I hope you get your doctorate at some time.

THE WITNESS: No hurry about that.
THE COURT: Could you wipe down, please.
MR. PEEK: I will, Your Honor.
MR. KOTLER: We're not going to have any questions, Your Honor.

THE COURT: Redirect?
MR. APTON: Yes, Your Honor.
THE COURT: Thank you, Mr. Peek.
MR. PEEK: Thank you, Your Honor.
THE COURT: Mr. Apton.
REDIRECT EXAMINATION
BY MR. APTON:
Q Mr. Norris, just a few more questions, okay? Do you recall a certain point in time when you, Mr. Potashner and Mr. Barnes assigned your votes to VTB or Ken Fox?

A Assigned what to --
Q Did you enter into a voting agreement for the merger?
A Oh, goodness, I don't remember that. It's probably true, but I don't know.

Q You don't recall the circumstances that led to that; JD Reporting, Inc.
do you?
A No, I don't.
Q Mr. Norris, if we could go back to your notes for just a quick second in tab 289. And I'd like you to go to page 137.

A Oh. Page 137?
Q Yes.
A I thought you said 289.
Q 289, and within 289, page 137.
A Oh. Let's do that again. Just a second. I'm on 289. Oh, my goodness.

MR. PEEK: Object, Your Honor, to this line of questioning. This was not gone into on my cross.

THE COURT: Overruled. You can answer. Are you there, sir?

THE WITNESS: What was that?
THE COURT: Are you at the page he asked you to go to, sir?

THE WITNESS: I've got 289.
THE COURT: What page, Mr. Apton?
THE WITNESS: It's my yellow legal pad notes; right?
THE COURT: Yes. What page?
BY MR. APTON:
Q Mr. Norris, page 1-3-7. 137.
A Okay. Hold on. I'm a little slow. I'm getting JD Reporting, Inc.
there. I've got it. Yes. "Trust is the foundation of everything," again.

Q Yes. Towards the bottom, the fourth bullet point from the bottom, you write, "I believe Ken is a lousy CEO. None of his team, including himself, shows up for work. We rarely see J.T., Steve Thesing, Sassan or Tracy."

Did I read that correctly?
A I don't see that. The way I see page 137, there's a quote at the top, "Trust is the foundation of everything." Is that the page?

Q Yes, it is. And if you go about two-thirds down --
A "Ken protects his own." Does it say, "Ken protects his own"?

Q Right.
A "But seems to care less for other team members."
Q And then underneath that.
A "Ken is a lousy CEO. None of his team, including himself, shows up for work. We rarely see J.T., John Todd, Steve Thesing, Sassan or Tracy."

Q To the best of your recollection, on average how many days a week did Ken Potashner show up to work?

A Maybe one -- for an hour or two, if that.
Q And that was his usual schedule?
A Yes. I would be in Jim's office and we would both cringe when he showed up because we knew some new thing was
about to occur.
Q Mr. Norris, if I told you that Mr. Potashner somehow interfered with or inhibited some of the conversations with Qualcomm or Amazon, would you be surprised?

A I wouldn't be surprised by anything from Ken.
Q Did there come a time when you found out that business at Turtle Beach was not as good as initially represented?

A Not that I recall, no.
Q If business at Turtle Beach had in fact declined, would Ken Potashner have told you that?

A Well, if the decline eventually went away, we'd have to find out one way or another, but I don't know anything beyond that.

Q And, Mr. Norris, if at the time of the fairness opinion that Mr. Peek discussed, if you had known that Turtle Beach's finances were materially less than represented at that time, would you have still voted for the merger?

A Well, that's a hypothetical. I didn't know any of that.

Q And, Mr. Norris, do you remember the study that Dr. Putterman conducted in regards to your HyperSound invention?

A My HyperSound invention?
Q Yes. I believe it was after the merger at his lab at UCLA. Does that ring a bell?

JD Reporting, Inc.

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A-13-686890-B | In Re Parametric | BT Day6 Vol I | 2021-08-23
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A No.

MR. APTON: Mr. Norris, I have no questions. Thank you.

THE COURT: Any follow-up from anyone?
MR. PEEK: I have no further questions.
Thank you, Mr. Norris.
THE COURT: Thank you.

Mr. Apton, don't wipe down because I assume you're requesting the next witness. Or is Mr. Ogilvie?

MR. APTON: Mr. Ogilvie.
THE COURT: Then you wipe down.
Thank you, sir. Have a nice day.
COURT RECORDER: It's off.

THE COURT: It's all right.
COURT RECORDER: He's still there. Do you want me to put it back up?

THE COURT: No. Can someone tell Mr. Norwood (sic) I said thank you and to have a nice day since he's not there anymore.

Mr. Ogilvie, would you like a break before we start?
Yes, Judge. That would be lovely.
Ten minutes.
Who's our next witness?

MR. APTON: Thank you, Your Honor.
MR. OGILVIE: Please, Your Honor.

JD Reporting, Inc.

THE COURT: Who's our next witness? Just so I can put it in my notes.

MR. APTON: Ronald Etkin.
THE COURT: Etkin?
MR. APTON: E-t-k-i-n. Yes, Your Honor.
THE COURT: Thank you. Ten minutes. (Proceedings recessed at 10:30 a.m., until 10:38 a.m.)

THE COURT: Good morning, Mr. Etkin. How are you today?

MR. ETKIN: Good morning, Your Honor.
THE COURT: It's my understanding you've consented to be sworn over our video line; is that correct?

MR. ETKIN: Correct.
THE COURT: If you'd raise your right hand, please. RONATD ETKIN
[having been called as a witness and being first duly sworn, testified as follows:]

THE CLERK: Please state your name for the record. THE WITNESS: Ronald Etkin.

THE COURT: Mr. Ogilvie, you're up.
MR. OGILVIE: Thank you, Your Honor. DIRECT EXAMINATION

BY MR. OGILVIE:
Q Good morning, Mr. Etkin. How are you today?
A Good morning. How are you?

JD Reporting, Inc.

Q Good. Could you speak up just a little bit when you respond? You're -- I can hear you, but it's just a little bit faint.

A Okay.
Q Okay. Mr. Etkin, are you familiar with a publically traded corporation known as Parametric Sound Corporation?

A Yes.
Q Did you ever own shares in Parametric Sound Corporation?

A Yes.
Q And did you -- do you have a brokerage account at Wells Fargo Advisors?

A Yes.
Q Did you own -- or did you hold your Parametric shares with Wells Fargo Advisors?

A Yes.
Q Do you have a package of documents in front of you?
A Yes.
Q I'd ask you to turn to Exhibit 245. Can you find that for me?

A Find 245? No, that's back here. I'm looking for it. I forgot my glasses. 245.

All right. I think I found it.
Q Do you need your glasses to read?
A I can do it -- to some extent, I can do it, but I can JD Reporting, Inc.
make out what this stuff says.
Q Okay. So Exhibit 245 is a two-page document. Do you recognize this document?

A 245. Let me just find it. Hold on. I'm a little nervous here.

Q You're fine. We're all friends in this courtroom.
A All right. Yeah. I recognize the document, 245.
Yeah, I see it.
Q You're looking at Exhibit 245, a two-page document?
A Yes.
Q What is Exhibit 245?
A It shows the amount of shares that my wife and I had in Parametric in our accounts.

Q Okay. So my question was, what is Exhibit 245?
A It's a private statement from my Wells Fargo account.
Q Okay. And the statement --
MR. OGILVIE: Your Honor, is -- strike that.
BY MR. OGILVIE:
Q Mr. Etkin, is -- let me ask you this. Do you have -do you and your wife have two accounts at Wells Fargo Advisors?

A Yes.
Q And what -- in whose names are those accounts?
A One is in Muriel Etkin's account, and the other is in Ronald Etkin CPA -- SEP IRA account.

Q The two-page document, Exhibit 245, is that a true JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day6 Vol I | 2021-08-23
and correct copy of Wells Fargo statements for -- or portions thereof for Muriel B. Etkin's account and Ronald W. Etkin's account?

A Yes.
MR. OGILVIE: Your Honor, I'd move for the admission of Exhibit 245.

THE COURT: Any objection?
MR. KOTLER: Objection, Your Honor, completeness.
THE COURT: So do you have additional portions that you want to supplement in a different exhibit?

MR. KOTLER: We do, Your Honor.
THE COURT: What's the proposed exhibit number?
MR. KOTLER: Well, we have -- we have two. So 1043, which has been provided and is included in Mr. Etkin's binder, is the full universe of his brokerage statements. We also provided the missing pieces, if you will, from 245. That was 1076. It was provided to Mr. Apton, I guess, after he sent Mr. Etkin the binder, and given the remote nature --

THE COURT: It's okay.
MR. KOTLER: -- they haven't been able to get him to it.

THE COURT: Mr. Ogilvie, any objection to 1043 and 1076, which appear to be complete versions of the brokerage statements?

MR. OGILVIE: Your Honor, I don't have an objection JD Reporting, Inc.

A-13-686890-B | In Re Parametric| BT Day6 Vol I | 2021-08-23
to those, but I would like to use Exhibit 245.
THE COURT: I got that part.
MR. OGILVIE: Okay.
THE COURT: Because he has it, so we're going to use 245.

MR. OGILVIE: He has it, and it's shorter.
THE COURT: 1043, 1076, and 245 are all admitted to resolve the completeness objection and to make sure the witness can refer to the document he has.
(Plaintiff's Exhibit Number(s) 245 admitted.) (Defense Exhibit Number(s) 1043 and 1076 admitted.)

THE COURT: If there is a problem with the witness being able to access 1043 and 1076, we will have to figure out a way to deal with it.

MR. KOTLER: I believe he has 1043, I'm told, so I think --

THE COURT: Okay.
MR. KOTLER: -- that will deal with all that. Thank you, Your Honor.

THE COURT: All right. Mr. Ogilvie, you may
continue.
MR. OGILVIE: Thank you, Your Honor.
BY MR. OGILVIE:
Q Mr. Etkin, going to the first page of Exhibit 245, it is the -- a portion of the account under your wife's name; is

A-13-686890-B | In Re Parametric | BT Day6 Vol I | 2021-08-23
that correct?

A Correct.
Q And do you see the period covered for the statement immediately under your wife's name?

A Yeah. July -- January 31st. January 1 to January 31st, 2014.

Q Okay. So can you tell from this statement the number of shares that were held in your wife's account at Wells Fargo Advisors in Parametric Sound Corporation on January 15th, 2014 ?

A Yes, 2,000 shares.
Q Turning your attention to the next page, the second page of Exhibit 245, that is the Ronald W. Etkin's SEP IRA account; is that correct?

A Yes.
Q And is it the same January 1 through January 31, 2014 statement period?

A Yes.
Q And can you tell from this document, page 2 of Exhibit 245, how many shares that were held in your SEP IRA account of Parametric Sound Corporation on January 15th, 2014?

A 5,000 shares.
Q Thank you, sir. Mr. Etkin, could I turn your attention to a different exhibit now, Exhibit 475?

A 475? Let me see. I'm going to try to find that. Is this 475 here? Yeah, it's 475. Okay, I'm there. Okay. 475.

Is this -- yeah, 475. Okay. Yeah, I'm at 475.
Q Okay. Let me direct your attention to -- let's see. So Exhibit 475 is a 26-page document. Let me turn -- direct your attention to page 4 of 475. That is 475-004.

A Yes.
Q Are you familiar with an entity known as PAMTP, LLC?
A Yes.
Q And what is PAMTP, LLC?
A It's a limited partnership where we assigned our shares in this case to PAMTC, LLC (sic)?

Q And --
A We assigned our --
Q I'm sorry?
A We assigned our rights to -- to this case to -- and the shares that we own to this limited liability company.

Q Okay. And so the page 4 of Exhibit 475, the top says, "Limited Liability Company Operating Agreement for PAMTP, LLC, a Multiple Member Managed Limited Liability Company." Do you recognize this document?

A Yes.
Q And what is this document?
A It's an Operating Agreement for this limited liability company.

Q The limited liability company that you assigned your rights in this litigation to?

A Yes.
Q Let me direct your attention to page 15 of Exhibit -or I'm sorry, page 14 of Exhibit 475, so that's 475-014.

A Yes, I'm right there.
Q Do you see two signatures on page 14 of Exhibit 475?
A Yes.
Q Do you recognize those signatures?
A Yeah. One is mine, and one is my wife's.
Q Okay. The -- there is -- the top -- there's three signature blocks, and the second signature block is signed, and to the right, it says, "Printed Name: Ronald W. Etkin."

Is that your signature in that signature block?
A Yes.
Q And it says, "Shares: 5,000." Is that the number of shares that you held in your SEP IRA account with Wells Fargo Advisors of Parametric Sound Corporation on January 15th, 2014?

A Yes.
Q Immediately below that, there is -- it says, "Printed Name: Muriel Etkin," it says, "Shares: 2,000," and then there's a signature block immediately to the left.

Do you recognize that signature?
A Yes.
Q And whose signature is that?
A My wife's, Muriel Etkin.
Q And did Muriel own or hold 2,000 shares of Parametric JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day6 Vol I | 2021-08-23

Sound Corporation in her Wells Fargo Advisors account on January 15th, 2014?

A Yes.
Q It says, for both of those signatures, signature blocks, it says, "Signed this 15 day of April 2020."

Did you and your wife sign this document on or about April 15th, 2020?

A Yes, we did.
Q Let me turn your attention now, Mr. Etkin, to page of Exhibit 475. So that's just two pages -- two pages further.

A 16? Yes, I'm there.
Q Does it say "Exhibit A" and then have a table underneath it?

A Yes.
Q At line 7 and 8, it represents Ronald W. Etkin, 5,000 shares, and Muriel Etkin, 2,000 shares.

Is that the number of shares for -- the rights for those number of shares that you assigned to PAMPT (sic) on or about April 15th, 2020?

A Yes. Yes, it is.
Q Directing your attention now a couple pages further to page 20.

A Okay.
Q Page 20 is entitled Assignment of Claim, and it has the name Muriel Etkin written in the first blank.

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A-13-686890-B | In Re Parametric | BT Day6 Vol I | 2021-08-23
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Do you see that?
A Yes.
Q And this document says that, "Muriel Etkin hereby assigns, transfers and sets over unto PAMTP LLC, a limited liability company, organized on April 8th, 2020, with assigned filing number 7828500 (sic), hereinafter referred to as the Assignee, all of the Assignor's right, title and interest to any claim that Assignor has or could have arising from his/her/its ownership of Parametric Sound Corporation," defined as Parametric, "stock, including any and all claims arising from or related to the merger between VTB Holdings, Inc. and Parametric Sound Corporation on January 15th, 2014 against Parametric or any other entity or individual that could be liable for the acts and/or omissions alleged in the litigation entitled In re Parametric Sound Corporation Shareholders' Litigation, No. A-13-686890-B, Clark County, Nevada," defined as "the Litigation."

Is this the document -- oh, I'm sorry. Down at the bottom, do you recognize that signature?

A Yeah. Yes.
Q And whose signature is that, sir?
A My wife's, Muriel Etkin.
Q And is this the document by which your wife assigned her rights, title, and interest --

A Yes.

Q -- in any and all claims arising from the ownership of her Parametric shares to PAMTP, LLC?

A Yes.
Q Directing your attention to the following page, sir, page 19 of Exhibit 475.

A Yes.
Q Do you see your name at the top?
A Yes.
Q And it's the identical document, save and except for the names and signatures, as the Assignment of Claim that your wife signed.

Is that your signature at the bottom?
A Yes, it is.
Q And did you sign this? It says, "This 17 day of April 2020."

Did you sign this document on or about April 17th, 2020?

A Yes.
Q Did your wife sign her copy of this document on or about April 17th, 2020?

A Yes.
Q And is this a document by which you assigned all your right, title, and interest in any and all claims arising from your ownership of Parametric shares in this litigation to PAMTP, LLC?

A Yes.
Q Sir, did there come a point in time that it was brought to your attention that some of the holdings of shares by other members of PAMTP, LLC were incorrect?

A Yes.
Q And who brought that to your attention?
A Barry Weisbord.
Q Okay. And was there any -- any action taken as a result to correct that number of shares?

A I think we got a new signature page we had to sign off on.

Q I'm sorry. Say that again, please.
A We had to sign off on a new signature page.
Q Did you enter into an Amended Operating Agreement? MR. PEEK: Objection, Your Honor. THE COURT: Overruled. MR. PEEK: Best evidence would be -THE COURT: Overruled.

BY MR. OGILVIE:
Q You can answer, sir.
A Yes.
Q And when did you sign this Amended Operating Agreement?

A Around July sometime.
Q July of this year, 2021?

A Yes.
Q But as it relates to the shares held by you and your wife that are set forth in Exhibit 475, is that -- is the number of shares that's reflected in Exhibit 475, 7,000 shares, is that accurate for you and your wife?

A Yes.
MR. OGILVIE: Thank you, sir. Your Honor, I'll pass the witness.

THE COURT: Thank you, Mr. Ogilvie. If you'd wipe down, please.

MR. OGILVIE: Yep.
THE COURT: Just a minute, sir. We're following our COVID protocols and disinfecting the lectern while the lawyers change, so give us a second.

THE WITNESS: Right. No problem.
THE COURT: Mr. Kotler?
MR. OGILVIE: Your Honor, I would note that Mr. -never mind.

THE COURT: Yeah, I was going to say something, but I'm not.

So, Mr. Kotler, are you ready?
MR. KOTLER: Thank you, Your Honor.
CROSS-EXAMINATION
BY MR. KOTLER:
Q Mr. Etkin, good morning. My name is David Kotler. I JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day6 Vol I | 2021-08-23
represent Turtle Beach and some of the other defendants. If you can't hear me, just let me know; okay?

A Okay.
Q So you've had the pleasure of knowing Mr. Barry Weisbord since childhood, correct?

A Correct.
Q And you've also known one of the other assignors, Mr. Goldberg, since childhood; the same neighborhood; correct?

A Correct.
Q And you work for Mr. Santulli, who's also one of the assignors in this case; is that right?

A Yes.
Q And I believe you told us at your deposition that you invested in Parametric because Mr. Goldberg and Mr. Santulli had invested; correct?

A Correct.
Q At the time you invested in Parametric, you really didn't know anything about the company other than that those two gentlemen had invested in it; is that fair?

A That's fair.
Q I think you told us that you invested in Parametric because you like the action; does that sound right?

A Right.
Q I want to just follow up briefly on this amended LLC agreement that Mr. Ogilvie asked you about.

JD Reporting, Inc.

Do you -- can you tell me everything you recall when Mr. Weisbord told you that you needed to correct the LLC agreement and sign a new one?

A I don't really remember.
Q Do you remember if there were any changes to the LLC agreement other than fixing the share percentages that had been messed up?

A No. I think that was the only thing that was changed.

Q You have never spoken with Juergen Stark, the CEO of Turtle Beach; correct?

A Correct.
Q Never met him in person?
A No.
Q And the same is true for Ken Fox of Stripes Group; you've never met him or spoken to him; correct?

A Correct.
Q I believe you told us that you did not read the proxy statement that Parametric issued before you voted in favor of the merger; is that correct?

A Correct.
Q So if there was discussion in the proxy statement as to why the Parametric board of directors was recommending the merger, that's not something that you would have known or paid attention to before voting for the merger; correct?

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A-13-686890-B | In Re Parametric | BT Day6 Vol I | 2021-08-23
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A Correct.
Q And if there was discussion in the proxy statement about Turtle Beach's business and how it was performing, that's not something that you would have known or paid attention to before voting for the merger, correct?

A Well, I might have looked at the financial statement before. That's about it.

Q Where would you have found those financial statements if you didn't look at the proxy?

A Well, you know, under -- on Finance, Yahoo. Yahoo Finance.

Q Did you understand at the time that Turtle Beach was a -- was not a publically traded company and didn't have publically recorded -- reported financials; sir?

A No, I know I saw some of that. I know they did like million or something like that. I remembered 30 million or something like that.

Q You have a recollection of that, knowing that information before you voted for the merger; sir?

A Yes.
Q You were asked some questions about your share assignment, and I believe Mr. Ogilvie may have asked you a question he didn't mean to ask.

You did not actually assign shares in Parametric or Turtle Beach to the LLC because you had sold those shares back in 2016, or '17, or '18; correct?

A I sold them in 2016, '17, or '18; correct.
Q Right. So at the time that you signed the assignment in 2020, you didn't actually own any shares of Parametric or Turtle Beach; correct?

A Correct.
Q I believe you made a profit of about $\$ 62,000$ on your Turtle Beach transactions. Does that sound about right?

A No. I think my wife -- looking at this statement, my wife lost 19,000, and I made 62,000.

Q Just for the sake of completeness, if I could direct your attention to Exhibit 1043 that is in your binder.

Do you have that, sir?
A I'm looking for it. What is 1043? Oh, I see 1043 here.

Q Yeah, so this is the full copy of all the brokerage statements that you were good enough to provide to your counsel, and I'm going to direct you to page 3 of the exhibit. It says Etkin 3 at the bottom.

Do you see that; sir?
A Yes.
Q And the handwriting at the top of the page, that is your handwriting; is that correct?

A Yes.
Q And I thank you for the summary. Does this reference JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day6 Vol I | 2021-08-23
the approximately $\$ 19,000$ that your wife lost on her purchases and sales of Parametric and Turtle Beach stock?

A Yes.
Q And if you flip over to Etkin 4, this is also your handwriting, sir?

A Yes.
Q And this reflects the approximately $\$ 62,000$ in profit that you made on your purchases and sales of Turtle Beach stock; is that correct?

A Yes.
Q And just to be clear, it looks like, according to your notes, you sold all of your remaining Turtle Beach shares in May of 2018; is that correct?

A Correct.
Q At the time that you sold -- that you and your wife sold your Turtle Beach shares, do you know who you sold them to?

A We sold them -- Wells Fargo sold them. I don't know who they sold them to.

Q I take it that neither you nor your wife entered into an agreement with whoever bought the shares in which you reserved any of the rights that you had with respect to the pre-merger Parametric shares?

A No. I've never heard of such a thing. But that's -no.

Q So, for all you know, both you and your wife sold all those shares into the market with no strings attached; is that fair?

A That's fair.
MR. KOTLER: Thank you, Mr. Etkin. I don't have any further questions. Thank you for your time.

THE COURT: Any more follow-up? Anybody? Mr.
Ogilvie?
Could you wipe down, please?
MR. KOTLER: Yes, sir. Yes, ma'am.
(Pause in the proceedings.)
THE COURT: Mr. Ogilvie?
MR. OGILVIE: Thank you, Your Honor. REDIRECT EXAMINATION

BY MR. OGILVIE:
Q Just a little follow-up, Mr. Etkin, if I could.
A All right.
Q And you don't even have to turn a page here. You could go to what Mr. Kotler was just asking you about, which is page 4 of Exhibit 1043. Are you still there?

A Yes.
Q It's your handwritten notes?
A Yeah. Yes.
Q So these -- this is -- at the top, it reflects your purchases of Parametric stock, and it shows that in 2012, you JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day6 Vol I | 2021-08-23
purchased 3,000 shares at -- for a total cost of 49,500; is that correct?

A That's correct.
Q And then again in 2012, another purchase of 2,000 shares at a total cost of $\$ 18,042$; correct?

A Correct.
Q And then -- and so those -- that was the 5,000 shares that you held in your Wells Fargo -- Wells Fargo Advisors account on January 15th, 2014; correct?

A Correct.
Q And then the next line skips four years -- well, two years after the merger, to the next purchase being March 28th, 2016; is that correct?

A Correct. Trying to get even.
Q Trying to get even. Okay. So then that is followed -- that March 28, 2016 purchase is followed by one, two, three, four, five, six, seven additional purchases ending on December 6th, 2017; correct?

A Yes.
Q And all of these purchases, they were from March 28th, 2016 to December 6th, 2017. That was after a stock split; is that correct? Or, actually, I'm sorry.

A Before -- before the stock split.
Q Before the stock split, yes. And at some point, do you have a recollection of how low the stock went, price?

A Went like to 40 cents, I think. It was somewhere around 40 cents before the stock split.

MR. OGILVIE: Thank you, sir.
THE COURT: Anymore, Mr. Ogilvie?
MR. KOTLER: Your Honor, can I ask two questions from

THE COURT: Hold on. I'm waiting to see if Mr. Ogilvie really wants more because he hasn't wiped down. MR. KOTLER: I can --

BY MR. OGILVIE:
Q Mr. Etkin, I misspoke. It was a reverse stock split; is that correct?

A Yeah. That's correct. (Indiscernible) before.
MR. OGILVIE: Thank you, sir.
THE COURT: All right. You going to ask from there?
MR. KOTLER: Yeah, so -- since I'll just have two questions.

THE COURT: Keep your voice up.
MR. KOTLER: Thank you.
RECROSS-EXAMINATION

BY MR. KOTLER:
Q Mr. Etkin, did you ever speak with any member of the Parametric board of directors prior to the merger?

A No.
Q And with regard to your purchases of Turtle Beach JD Reporting, Inc.
stock in 2016, it looks like you did a little more than get back to even; right? If you -- so you lost money on your Parametric stock, and you made money on your Turtle Beach purchases; is that fair?

A Well, I consider it all the same, but whatever. MR. KOTLER: All right, thank you. No further questions.

THE COURT: Anything else?
MR. OGILVIE: No, Your Honor.
THE COURT: All right. Thank you, sir. We appreciate your time. Have a very nice afternoon.

THE WITNESS: Thank you, Your Honor.
THE COURT: Next witness?
MR. OGILVIE: Alan Goldberg, Your Honor.
THE COURT: Can someone let him know we're ready? Mr. Ogilvie, how many more witnesses do you have this afternoon?

MR. OGILVIE: We have Mr. Goldberg, and two more assignors, and then Juergen Stark. We will begin with Juergen Stark.

THE COURT: Okay. And who's examining Mr. Stark, you or Mr. Apton?

MR. OGILVIE: Mr. Apton.
THE COURT: Any guess as to how long he's going to take?

MR. OGILVIE: It will be into tomorrow.
THE COURT: Okay. So he'll have four to six hours?
MR. OGILVIE: Hopefully, on the shorter end of that range -- shorter end of that range, but yes.

THE COURT: Okay. Is --
MR. GOLDBERG: Hello.
THE COURT: -- Mr. Stark your last witness? Good morning, Mr. Goldberg. How are you today?

MR. GOLDBERG: Doing well. Thank you.
THE COURT: It's my understanding you've consented to be sworn over our video line; is that correct?

MR. GOLDBERG: That's correct.
THE COURT: If you'd raise your right hand, please. ALAN GOLDBERG
[having been called as a witness and being first duly sworn, testified as follows:]

THE CLERK: Please state your name for the record. THE WITNESS: Alan Goldberg.

THE COURT: You can put your hand down. Thank you, sir.

We're all wearing masks in the courtroom. If you have trouble hearing us, let us know. If you need to take a break, let us know. Okay?

THE WITNESS: Okay.
THE COURT: Mr. Ogilvie, you're up.

JD Reporting, Inc.

MR. OGILVIE: Thank you, Your Honor.
And in answer to your question, there are probably two more witnesses after Mr. Stark.

THE COURT: Thank you.

## DIRECT EXAMINATION

BY MR. OGILVIE:
Q Good morning, Mr. Goldberg. How are you?
A Doing well. Thank you.
Q Where are you joining us from?
A New Jersey.
Q Are you -- sir, are you familiar with a publicly-traded corporation known as Parametric Sound Corporation?

A Yes.
Q Did you ever own shares of Parametric Sound Corporation?

A Yes.
Q Did you have a brokerage account with Oppenheimer?
A Yes.
Q Did you hold your shares in Parametric in your brokerage account with Oppenheimer?

A Yes.
Q Do you have a package of documents in front of you, sir?

A Yes, I do.

Q I'd like to direct your attention to Exhibit 246. Do you have that in front of you?

A Yes.
THE COURT: And that's a proposed exhibit; right, Mr. Ogilvie?

MR. OGILVIE: Proposed Exhibit 246.
THE COURT: Thank you.
MR. OGILVIE: And while we're on that topic, Your Honor, there will be an objection to Exhibit 246 similar to the objection to Exhibit 245 that we went through with Mr. Etkin. The objection will be completeness. The defense will introduce two defense exhibits, Exhibit 1041 and Exhibit 1075, which plaintiff's have --

THE COURT: To resolve the completeness.
MR. OGILVIE: -- plaintiff's don't have an objection to it.

THE COURT: So let's lay the foundation on 246, and then we'll get to the point where I can ask the question.

MR. OGILVIE: Thank you.
MR. MOORE: Thank you, Your Honor.
BY MR. OGILVIE:
Q Mr. Goldberg, do you recognize Exhibit 246?
A Yes.
Q And what is Exhibit 246?
A An Oppenheimer -- Oppenheimer statement for Alan JD Reporting, Inc.

Goldberg, my IRA.
Q Okay. You actually have two accounts at Oppenheimer; is that correct?

A Yes. There's also an account with my wife --
Q Okay.
A -- a regular account.
Q And so let me back up just a second and direct your attention to page 1 of Exhibit 246. Is that what you indicated as statement of account at Oppenheimer?

A Yes.
Q And which --
A Page 1 is the IRA account.
Q I'm sorry. I didn't catch that, sir.
A Page 1, it says IRA account.
Q Okay. So this is Alan Goldberg's IRA account; is that correct?

A That's correct.
Q And then directing your attention back to page 4 of Exhibit 246. Can you turn to that for me.

A Yes.
Q And what is -- beginning with page 4 and continuing through page 7 of Exhibit 246, what are those pages?

A Alan Goldberg and Anne Goldberg, joint account.
Q So your two accounts at Oppenheimer are for the benefit of Alan Goldberg, IRA, and then the second account is JD Reporting, Inc.

Alan Goldberg and Anne Goldberg, joint account; is that correct?

A Yes, correct.
Q Okay. If you turn back to the first page again, do you see the period that this account -- or that this statement is for?

A $1 / 1 / 14$ to $1 / 31 / 14$.
Q Okay. Is the first two pages of Exhibit 246 true and correct -- a true and correct copy of portions of your Oppenheimer statement of account for the period of January 2014?

A Well, yes, but it would be the first three pages which shows the account. I mean it shows --

Q I'm sorry --
A Just shows the account number.
Q You were correct. I'm sorry, sir. The first three pages are true and correct copies of portions of your statement of account at Oppenheimer for January 2014?

A Yes.
Q Okay.
A That would be the IRA account.
Q Okay. And then pages 4, 5, 6, and 7, is that the same period, January 2014?

A Correct.
Q And are pages 4, 5, 6, and 7 of Exhibit 246 true and JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day6 Vol I | 2021-08-23
correct copies of portions of your statement of account at Oppenheimer for the joint account between you and your wife?

A Correct.
MR. OGILVIE: Your Honor, I'd move for the admission of Exhibit 246.

THE COURT: Any additional objection besides completeness?

MR. MOORE: No, Your Honor, just the completeness.
THE COURT: So 246, 1041, and 1075 will be admitted.
(Plaintiff's Exhibit Number(s) 246 admitted.)
(Defense Exhibit Number(s) 1041 and 1075 admitted.)
BY MR. OGILVIE:
Q Mr. Goldberg, let me direct your attention now to page 3 of Exhibit 246, 246-003.

A Yes.
Q This is, again, the period ending January 31, 2014. This page is entitled Portfolio Holdings. Do you see under the section "Equities" reference to Parametric Sound Corporation?

A Yes.
Q Do you see a quantity of 6,750?
A Yes.
Q Mr. Goldberg, does the first three pages of Exhibit 246 reflect the fact that you've held 6,750 shares of Parametric Sound Corporation in your IRA account at Oppenheimer as of January 15, 2014?

A Correct.
Q Let me direct your attention now to pages 4 through 7. This is the, as you testified, the statement of account for January 2014 for you and your wife's joint account. Specifically, let's go to page 005.

Are you with me?
A Got it. Same thing, 6,750 shares on --
Q Okay.
A -- Parametric.
Q So does Exhibit 246 reflect the fact that you and your wife held a total of 13,500 shares in Parametric Sound Corporation as of January 15, 2014?

A Correct.
Q Mr. Goldberg, let me direct your attention to a different exhibit. If you could open Exhibit 475.

A Got it.
Q Are you with me? Exhibit 475.
A Yes, I'm there.
Q And, specifically, could you turn to page 4 of page -- or Exhibit 475?

A Page 4. I'm there.
Q Page 4, at the top, says, "Limited Liability Company Operating Agreement for PAMTP, LLC, a multiple member-managed liability company." Do you see that?

A Yes, I do.

Q Are you familiar with PAMTP, LLC?
A Yes, I am.
Q What is PAMTP, LLC?
A That was a group the shareholders got together in this lawsuit.

Q Is it the entity that the -- that you and other shareholders in Parametric Sound Corporation formed for purposes --

A Yes.
Q -- of pursuing litigation?
A Yes.
Q Let me direct your attention to page 15 of Exhibit 475. That's 475-015.

A Got it.
Q Page 15 of Exhibit 475 says, "Certification of members." At the top, it says, "The undersigned hereby agree, acknowledge, and certify to adopt this operating agreement."

And then down at the bottom of the page, there is a signature block that says, "Signed 15th day of April, 2020," and then there are two signatures.

Do you recognize those signatures?
A Me and my wife.
Q So there is a signature right on the signature line. It appears to say Alan Goldberg. Is that your signature?

A That's me.

Q And then immediately underneath that, there's another signature. Do you recognize that to be your wife's signature?

A My wife.
Q And then over to the side, it says, "Printed name, Alan and Anne Goldberg, Joint Tenancy/WROS" with the number of shares, 10,250. Is that an accurate -- is that an accurate depiction of the number of shares that you and your wife held in Parametric Sound Corporation on January 15, 2014 ?

A No, that was a little light.
Q Okay. So your prior testimony with respect to Exhibit 246 is that you and your wife together held 13,500 shares in Parametric Sound Corporation on January 15, 2014; is that correct?

A That's correct.
Q Okay. Turning your attention to the next page, which is page 16 of Exhibit 475. Do you see that?

A Yes, I do.
Q And at line 5, it says Alan Goldberg and Anne Goldberg (JT/WROS) and then reflects 10,250 shares held on January 15, 2014. Is that an accurate reflection of the number of shares that you and your wife held in Parametric Sound Corporation on January 15, 2014?

A No.
Q Did it come to your attention at some point that this operating agreement reflected an incorrect number of shares

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A-13-686890-B | In Re Parametric | BT Day6 Vol I | 2021-08-23
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that you and your wife held in Parametric Sound Corporation on January 15, 2014?

A Yes.
Q And when did that come to your attention?
A I believe at the deposition, whenever that was.
Q And when you say "the deposition," is that -- are you referring to your deposition in this case?

A Correct.
Q Okay. Did you have some discussions with any other members of PAMTP, LLC, about that?

A I might have mentioned it to Barry Weisbord --
Q Okay.
A -- but he'd really recall. Somehow or some way, he knew that I had more shares.

Q Okay. Somehow or some way, Mr. Weisbord became aware that the number of shares set forth in the operating agreement, that is Exhibit 475, for you and your wife was incorrect; is that right?

A That's correct.
Q Okay. And was there any action taken to correct that discrepancy?

A I believe we changed it sometime in early July because I got a sheet that I had to sign with different numbers for me and my wife. And I believe the hedge fund -- Adam Kahn had different numbers as well. We had to pay more money to the JD Reporting, Inc.

A-13-686890-B | In Re Parametric| BT Day6 Vol I | 2021-08-23
lawyers.
Q I'm sorry. I'm not sure -- I didn't hear it. I don't know if the record caught what you just said. You mentioned Adam Kahn?

A Yes. I think his were wrong, too, and mine was wrong, and because they were wrong, the -- everybody had to pay the lawyers a certain amount of money per share. So I had to pay -- I got another bill, and I had to sign off on that.

Q Okay. Did you and the other members of PAMTP, LLC, enter into an amended operating agreement because of this discrepancy?

MR. MOORE: Again, Your Honor. Same objection, Your Honor.

MR. PEEK: Same objection.
THE WITNESS: Yes.
THE COURT: Overruled.
BY MR. OGILVIE:
Q I'm sorry, sir. I didn't -- there was an objection. I didn't hear your response.

A That was a "yes."
Q Okay. And was that the document that you indicated that you believe you signed in July?

A Sometime in July.
Q And that's July of this year; is that correct?
A Correct.

Q Mr. Goldberg, let me stay with Exhibit 475 and direct your attention to page 22.

A Okay. I'm on 22 -- 475-022?
Q I'm sorry. That's an incorrect page. Hold on. That's looking at the plaintiff number rather than the exhibit number.

So let's turn to page 475-020, page 20 of
Exhibit 475.
A Got it. Okay.
Q It's an assignment of claim with Alan Goldberg handwritten in the top blank. And then there's a signature down at the bottom. Do you recognize that signature?

A It's my signature.
Q And the date is 17th day of April, 2020. Did you sign this document on or about April 17th, 2020 ?

## A Yes.

Q And immediately underneath your signature, in the top paragraph, it says that Alan Goldberg -- skipping some words --
"hereby assigns, transfers and sets over to PAMTP, LLC, a limited liability company, organized on April 8, 2020, with the assigned filing number all of the assigner's right, title, and interest in any claim that assigner has or could have arising from his/her/its ownership of Parametric Sound

A-13-686890-B I In Re Parametric | BT Day6 Vol I | 2021-08-23

Corporation stock, including any and all claims arising from or related to the merger between VTB Holdings, Inc. and Parametric Sound Corporation on January 15th, 2014, against Parametric or any other entity or individual that could be liable for the acts and/or omissions alleged in the litigation entitled In Re: Parametric Sound Corporation Shareholders litigation."

Then it has a case number.
Is this the document by which you assigned all of your right, title, and interest represented by the shares that you held in Parametric Sound Corporation on January 15th, 2014, to PAMTP, LLC?

A Correct.
Q Let me direct your attention to the following page, page 21 of Exhibit 475.

A I'm there.
Q It's the -- the name Anne Goldberg is handwritten in the blank at the beginning of this first paragraph, which is entitled Assignment of Claim. There's a signature down at the bottom. Do you recognize that signature?

A My wife's.
Q And it says dated this 17th day of April, 2020. Did your wife sign this document on or about April 17th, 2020?

JD Reporting, Inc.

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A-13-686890-B | In Re Parametric | BT Day6 Vol I | 2021-08-23
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A Yes.
Q And was it your wife's intention to assign all of her right, title, and interest in any and all claims arising from her ownership of Parametric Sound Corporation shares to PAMTP, LLC?

A Yes.
MR. OGILVIE: Thank you, sir. Mr. Kotler is probably going to ask you some questions, and then I may have a little follow-up for you. Appreciate it.

THE COURT: If you can wipe down, please, Mr. Ogilvie.

Sir, under our COVID protocols, counsel have to wipe down the lecturn before we switch. Mr. Ogilvie is going to do that real quick before we go to the next counsel.

Thank you, Mr. Ogilvie.

## CROSS-EXAMINATION

BY MR. MOORE:
Q Good day, Mr. Goldberg. My name is Ryan Moore. I represent Turtle Beach and some of the other defendants in this action.

Can you hear me okay, Mr. Goldberg?
A Yes.
Q Great. And if at any point in time you can't hear me, please do let me know, and I'll try my best to speak up for you.

JD Reporting, Inc.

A Okay.
Q Mr. Goldberg, you've trained horses for the past 50 years; is that right?

A Correct.
Q And you train horses for three of your fellow assigners in this case; isn't that right?

A Presently or during the past 50 years?
Q Well, during the past 50 years, you've trained horses for Mr. Robert Masterson?

A Yes, not in the last five years.
Q And in the past 50 years, you've trained horses for Mr. Richard Santulli.

A Presently.
Q And you also have trained horses for Mr. Barry Weisbord; is that right?

A Not in the last five years, but before that, yes.
Q And Mr. Berry Weisbord, you've been good friends with him for quite some time; is that right?

A A very long time.
Q Mr. Weisbord -- I'm sorry. Excuse me. Mr. Goldberg, between you and your wife, you invested approximately $\$ 180,000$ in Parametric shares that you held as of the date of the merger; is that right?

A Correct.
Q And according to the Oppenheimer brokerage statements JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day6 Vol I | 2021-08-23
that you've produced in this action, as of January 31st, 2014, that $\$ 180,000$ investment, that reflected approximately 10 percent of your investment portfolio at the time; is that right?

A What do you mean by -- by investment portfolio with Oppenheimer or in general?

Q Let's take a look at one of the documents. I believe in the packet of documents that you have in front of you, you should have a document DX-1041?

A DX-1041. Hold on one second. THE COURT: And let us know when you've found it, sir.

## THE WITNESS: Got it. I'm there.

 BY MR. MOORE:Q Okay. And if you could turn to -- if you'll look at the bottom right-hand corner of the pages, you'll see that it's marked with Goldberg, underscore, and then a number?

A Okay. I see that.
Q If you could please turn to Goldberg, underscore, 8. And just let me know when you're there, sir.

A I am there.
Q And here at Goldberg, underscore, 8, this is a statement of account for the period January 2014 for the IRA account that you held at Oppenheimer; is that right?

A Yes.

Q And if you look under the portfolio summary section, where it says, "Total asset value," for that period of time, January of 2014, your total asset value in that account was approximately $\$ 118,000$. Do you see that?

A Correct.
Q Now, if you could turn to Goldberg 13. And just let me know when you're there, sir.

A One second. I'm there.
Q And this is a statement of account for the joint account that you held with your wife at Oppenheimer; is that right?

A Yes.
Q And in the same portfolio summary section of that account statement, you'll see that the total asset value is listed as approximately $\$ 2.1$ million. Do you see that?

A Yes, I do.
Q And that, again, is for the period ending January 31st of 2014?

A Correct.
Q So you would agree with me that between the two accounts, you held approximately $\$ 2$ million worth of securities; right?

A With Oppenheimer.
Q With Oppenheimer, yes. You agree with me?
A Correct. Well, it says two-one, so we could be JD Reporting, Inc.
pretty exact, if that's the case.
Q Sure. So you held approximately -- you know, if you combine 2.1 million with 118,000 , that's somewhere in the neighborhood of $\$ 2.1$ million that you held at these two Oppenheimer accounts as of the end of January 2014; is that right?

A Yeah, I'll go along with that.
Q And so if your initial investment -- I'm sorry. Excuse me. The investment that you and your wife held, the $\$ 180,000$, let's take a look at that. So if you go to Goldberg 10, please, sir.

A Goldberg 10. Okay. So we're going back?
Q We are, yes.
A Okay. All right. I'm there.
Q And if you look at Goldberg 10, you'll see there's a section called "Equities: Common stock," sir?

A Total equities -- equity, common -- I'm trying to see --

Q It should be -- it should start in the middle of the page.

A I see it in the middle of the page. I see "Equities: Common stock." I'm there. Gotcha.

Q You'll see that underneath, sir, Parametric Sound Corporation is listed, and if you track it all the way over to the right, you'll see that that lists a cost basis for the
shares that you held in this IRA account for Parametric Sound Corporation as about $\$ 103,000$. Do you see that?

A Yes, I do.
Q And cost basis, that's -- you'll agree with me, that's what you paid for the stock when you bought it; right?

A Yes.
Q Great.
A (Indiscernible.)
Q If you turn to Goldberg 16, please.
A Goldberg 16. Okay.
Q Just let me know when you're there, sir.
A I'm there. I'm there.
Q And this, again, sir, this is the statement for your -- the joint Oppenheimer account that you held with your wife; is that right?

A Correct.
Q And that's for the period ending the end of January 2014?

A Correct.
Q And you see that here, again, Parametric Sound Corporation is listed. And in this account, the cost basis for your Parametric shares that you held in that account is approximately $\$ 76,000$. Do you see that?

A Yes, I do.
Q So you agree with me that if you combine the cost JD Reporting, Inc.
basis from your IRA account and the cost basis from your joint account with your wife, that means that the investment that you held in Parametric stock at the end of January 2014 was approximately $\$ 180,000$. Is that a fair assessment?

A Well, I'm going to have to go back to the IRA and look, unless you have the number offhand.

Q The number is 100 -- it was $\$ 103,000$ of a cost basis in your IRA account --

A 180,000 .
Q Yes, 180,000.
A Okay. I'm with you.
Q Great. So you agree with me that the rough math, \$180,000 investment, $\$ 2$ million investment portfolio, that works out to about 10 percent; is that right?

A Maybe a little less.
Q Okay. And it was Barry Weisbord who told you to assign your potential claims from the Parametric Turtle Beach merger to the LLC that he was forming to bring this lawsuit; is that right?

A That is correct.
Q And when Barry Weisbord told you to assign your potential claims to the LLC, you did not have any understanding at that time that you had been really wrong to buy Parametric or Turtle Beach; is that right?

A When -- well, I knew something was going on because I JD Reporting, Inc.
got a class action suit notice from shareholders or whoever -for the lawyers for the shareholders, and that's when I called Barry Weisbord about what's going on with Parametric, tah-dah deh-dah deh-dee.

Q But at that point in time, when you had that discussion with Barry Weisbord to assign your potential claims, you didn't know that you had really been wronged; am I right about that?

A I just thought it was a bad stock deal. I didn't know -- I didn't know much about it other than at that point in time, my $\$ 180,000$ investment was worth 10 or 12,000 . It went south quick after the merger, but I never -- you know, I never thought there was any collusion or anything like that.

Q And did you go along with a request from Mr. Weisbord to sign a revised LLC agreement that changed some things around the LLC agreement? I think you testified about that a little bit earlier; is that right?

A Yeah, well, I realized I had more shares and actually I owed more money to the lawyers, and it was the equitable thing to do.

MR. PEEK: Your Honor, would you ask him to speak up. THE COURT: Sir, could you speak up, please.

THE WITNESS: Are you talking to me? Hello?
THE COURT: Yes, sir. It turned out you had more stock than you thought; right?

JD Reporting, Inc.

THE WITNESS: Yes.
THE COURT: So you had to pay more to the lawyers; right?

THE WITNESS: Correct.
THE COURT: Okay.
THE WITNESS: So we had to sign a new agreement at the time with the right amount of stocks for everybody. BY MR. MOORE:

Q And you learned about that after the deposition -your deposition in this case that occurred on March 5th, 2021; is that right?

A That is correct.
Q And I'd like to turn your attention to -- go back to plaintiff -- to Exhibit 475. And we'll just be quick about this.

A Okay. I'm back there.
Q So if you can go to 475, page 15.
A Fifteen. I'm there.
Q And that's the certification that you and your wife signed on or about April 15th, 2020; is that right?

A Correct. That is correct.
Q And that lists, next to your name, the joint account that you held with your wife; is that right?

A That lists joint.
Q It did not list your IRA account; correct? JD Reporting, Inc.

A I believe when it says "JT/WROS," it would just be joint account, yes.

Q And if you turn to page 16, the following page, the Exhibit A that's there.

A Yes.
Q And you see that there on line 5, it again lists you and your wife's name and the joint account under the account name?

A Correct.
Q And that does not list your IRA account; is that right?

A That is correct.
Q Now, Mr. Goldberg, at the time of your deposition back in March of this year, you did not know who Juergen Stark was; is that right?

A I didn't know much about anything when I gave my deposition, other than --

Q My question -- I'm sorry, sir. My question -THE COURT: Let him finish. Sir, could you finish your answer?

THE WITNESS: The answer is "No."
BY MR. MOORE:
Q Thank you, sir. And at the time of your deposition back in March, you did not know who Ken Fox was; is that right?

A Correct.

Q And you did not have any conversations with any board member of Parametric Sound Corporation before the merger in this case; correct?

A Correct.
Q And you did not read the proxy statement that Parametric issued in 2013 in connection with its merger with Turtle Beach; is that right?

A Correct.
Q So the proxy statement that you did not read, it obviously didn't play any role in your decision to remain invested in Parametric and to vote in favor of the merger; is that a fair statement?

A Correct.
Q And you also -- you held no stocks in Turtle Beach at the time of your deposition on March 5th, 2021; is that right?

A Correct.
Q In fact, you started selling your Turtle Beach shares, including your premerger shares, when a game called Fortnite was released and Turtle Beach's stock prices started increasing; isn't that right?

A Correct.
Q And, in fact, you sold all of your Turtle Beach stock at that time; isn't that right?

A Correct.
Q And this included the shares that you held at the JD Reporting, Inc.
time of the merger; right?
A Correct.
Q And it also -- and you also sold all the shares that you bought after the merger; right?

A Correct.
Q Now, according to a little Googling, Fortnite was released on July 25th, 2017. Is that time period, July 25th, 2017, is that consistent with your recollection as to the approximate time when you sold all of your Turtle Beach stock?

A I would say yes, but it could have been a little after that.

Q Okay. And that was --
A Does that make any sense? I'm not sure -- it would be -- it would be after Fortnite and probably within that year.

Q So it would have been within 2017?
A What date did you say Fortnite came out?
Q July 25th, 2017.
A Well, it would be either in '17 or maybe even early '18. I couldn't tell you.

Q Thank you, sir. And that's -- and that's before you and your wife executed your assignments of claim on April 17th, 2020; is that right?

A That is correct.
Q And you do not know to whom you sold any of your Turtle Beach or Parametric shares; is that right?

A That is correct.
Q And when you sold your shares, you did not enter into any agreement with any subsequent purchasers of that stock in which you reserved any rights that you had with respect to your premerger Parametric shares; am I right about that?

A That is correct.
Q And for all you know, you just sold all of your premerger Parametric shares into the open market with no strings attached?

A That is correct.
MR. MOORE: Thank you for your time, Mr. Goldberg. That's all for me.

THE WITNESS: You're welcome.
MR. MOORE: Thank you, Your Honor.
THE COURT: If you could wipe down, please.
MR. MOORE: Absolutely.
MR. STIGI: Yes. I just would like to add a quick question with Mr. Moore.

THE COURT: Yes.
MR. STIGI: I don't think I'll have a lot, but I do have a quick question.

THE COURT: Then I will erase his stop time.
MR. MOORE: Oh, let me wipe down first.
(Pause in the proceedings.)
MR. STIGI: No questions, Your Honor.

JD Reporting, Inc.

THE COURT: Thank you.
You done?
MR. MOORE: Yes. Thank you, Your Honor.
THE COURT: Mr. Ogilvie, follow up.
MR. OGILVIE: Thank you, Your Honor. REDIRECT EXAMINATION

BY MR. OGILVIE:
Q Mr. Goldberg, very quickly. Mr. Moore directed your attention to two pages of Exhibit 475. First was page 15 which had the signature of you and your wife next to the printed name, Alan and Anne Goldberg, reflecting 10,250 shares, and then the following page, Exhibit A, which reflected 10,250 shares.

Your prior testimony was that Exhibit 246, which was the account statements from Oppenheimer for your IRA account and you and your wife's joint account reflected a total holding of Parametric shares on January 15, 2014, of 13,500 shares; is that correct?

A That is correct.
Q I'm sorry. You have to speak up.
A That is correct.
MR. OGILVIE: Did you get that?
THE COURT: He said, "That is correct."
MR. OGILVIE: I just wanted to make sure the record was clear.

BY MR. OGILVIE:
Q Notwithstanding, what's reflected on pages 15 and 16 of Exhibit 475, which reflects 10,250 shares, is there any doubt in your mind that as of January 15, 2014, you and your wife held a total of 13,500 shares in Parametric Sound Corporation?

A That's correct.
Q Is there any doubt in your mind?
A No doubt.
Q No doubt.
Thank you, sir.
MR. OGILVIE: Nothing further, Your Honor.
THE COURT: Anybody have any additional questions for him?

MR. MOORE: No, Your Honor.
THE COURT: Thank you. Thank you, sir. Have a very nice afternoon.

THE WITNESS: That's it?
THE COURT: As we are breaking for lunch, I'm going to ask a loaded question, Mr. Apton. Now, I have overruled the objection related to the Best Evidence related to the amended operating agreement because I think testimony is also appropriate, but can you tell me what proposed exhibit number the amended operating agreement is?

And then you would see the smile on my face if the

A-13-686890-B | In Re Parametric | BT Day6 Vol I | 2021-08-23
mask wasn't there because that's what's called a hint by those people who practice here all the time.

MR. APTON: Your Honor, I have to check with Karen to see where we're at, and then I'll get the exhibit number.

THE COURT: Okay.
MR. PEEK: There is no exhibit number currently, Your Honor, for that.

THE COURT: Mr. Peek, I am well aware of that. I am trying to address the issue in a very nice way so all of you have the opportunity to say whatever you want to say about it, but I get past this issue.

Okay. I'll see you guys at 1:00.
MR. MOORE: Thank you, Your Honor.
MR. OGILVIE: Thank you, Your Honor.
THE COURT: And then I have two more, Mr. Ogilvie, of the assigners and then Mr. Stark?

MR. OGILVIE: That's correct, Your Honor.
THE COURT: Is Mr. Stark going to be here live, or is he coming by video?

MR. HESS: He'll be here live, Your Honor.
THE COURT: Okay. And I got the impression that he's going to be today and part of tomorrow. And then are you going to do your directs of him after that?

MR. HESS: Yes, Your Honor.
THE COURT: And then is that your last witness,

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A-13-686890-B | In Re Parametric | BT Day6 Vol I | 2021-08-23
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MR. OGILVIE: No.
THE COURT: Okay. So you're going to have what after him? Best guess.

MR. OGILVIE: Potentially two.
THE COURT: Potentially two more. Okay. I'm just trying to get an idea of my week.

MR. HESS: And, Your Honor, just on -- I mean, it would probably be nice to touch in on that in terms of just going through the order of those other witnesses. One of them is not located in the United States. We have a bit of a time zone issue, so --

THE COURT: That's okay. I've had people testify from China in their PJs before. In nonjury trials, it doesn't matter what they wear. I don't care as long as they're awake.

MR. HESS: Right. Well, that's -- that will be the issue.

MR. PEEK: That's the problem.
THE COURT: Well, what continent are they on?
MR. HESS: I believe they're in Europe, Your Honor.
THE COURT: Okay. That's not as much of a challenge.
MR. HESS: It's not China. That is true.
(Pause in the proceedings)
(Proceedings recessed at 11:50 a.m., until 12:51 p.m.)
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JD Reporting, Inc.

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A-13-686890-B | In Re Parametric | BT Day6 Vol I | 2021-08-23
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## CERTIFICATION

I CERTIFY THAT THE FOREGOING IS A CORRECT TRANSCRIPT FROM THE AUDIO-VISUAL RECORDING OF THE PROCEEDINGS IN THE ABOVE-ENTITLED MATTER TO THE BEST OF MY ABILITY.

## AFFIRMATION

I AFFIRM THAT THIS TRANSCRIPT DOES NOT CONTAIN THE SOCIAL SECURITY OR TAX IDENTIFICATION NUMBER OF ANY PERSON OR ENTITY.

DANA L. WIL工IAMS
LAS VEGAS, NEVADA 89183


DANA L. WILLIAMS, TRANSCRIBER

08/23/2021
DATE

## BY MR. APTON: [7]

9/4 9/23 12/13 13/22 17/1 50/17 51/23 BY MR. KOTLER: [2] 67/24 75/21
BY MR. MOORE: [4] 90/17 92/14 98/8 99/22 BY MR. OGILVIE: [12] 55/23 57/18 59/23 66/19 73/15 75/10 78/6 79/21 82/12 87/17 103/7 104/1
BY MR. PEEK: [7] 27/9 27/13 27/21 34/9 39/22 40/3 49/16
COURT RECORDER:
[2] 54/13 54/15
MR. APTON: [19] 6/5 6/8 6/10 7/2 7/10 7/13 8/8 13/15 13/17 16/25 26/13 26/20 50/12 54/2 54/10 54/24 55/3 55/5
105/3
MR. ETKIN: [2] 55/10 55/13
MR. GOLDBERG: [3]
77/6 77/9 77/12
MR. HESS: [8] 7/7 7/1 105/20 105/24 106/8 106/16 106/20 106/22
MR. KOTLER: [15] 50/9 58/8 58/11 58/13 58/20 59/15 59/18 67/22 73/5 73/10 75/5 75/9 75/16 75/19 76/6 MR. MOORE: [10] 79/20 82/8 87/12 102/11 102/14 102/16 102/23 103/3 104/15 105/13

## MR. OGILVIE: [35]

 54/25 55/21 57/17 58/5 58/25 59/3 59/6 59/22 67/7 67/11 67/17 73/13 75/3 75/14 76/9 76/14 76/18 76/23 77/1 77/3 78/1 79/6 79/8 79/15 79/19 82/4 90/7 103/5 103/22 103/24 104/12 105/14 105/17 106/2 106/5MR. PEEK: [18] 12/6 12/8 13/20 16/24 33/25 49/14 50/1 50/3 50/8 50/14 51/12 54/5 66/15 66/17 87/14 97/21 105/6 106/18
MR. STIGI: [3] 102/17 102/20 102/25
THE CLERK: [4] 8/11 8/19 55/18 77/17
THE COURT: [128]
THE WITNESS: [38]
8/10 8/13 8/21 9/2 9/21 12/7 12/12 12/24 13/3 13/5 13/7 13/10 26/16 26/19 26/22 27/6 27/20

34/2 34/6 40/1 50/6 51/16 51/19 51/21 55/19 67/15 76/12 77/18 77/24 87/15 92/13 97/23 98/1 98/4 98/6 99/21 102/13 104/18
UNIDENTIFIED SPEAKER: [1] 7/14 \$ \$103,000 [2] 95/2 96/7 \$118,000 [1] 93/4 \$15 [1] 34/23
\$18,042 [1] 74/5 \$180,000 [6] 91/21 92/2 94/10 96/4 96/13 97/11
\$19,000 [1] 72/1
\$2 [2] 93/21 96/13
\$2 million [2] 93/21
96/13
\$2.1 [2] 93/15 94/4
\$2.1 million [2] 93/15 94/4
\$20 [1] 38/19
\$200 [1] 31/2
\$200 million [1] 31/2
\$30 [1] 31/20
\$30 million [1] 31/20
\$5 [3] 34/24 35/5 35/14
\$5 million [1] 35/14
\$500,000 [1] 47/13
\$62,000 [2] 71/7 72/7
\$76,000 [1] 95/23

| - |
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| - |
| - |
|  |
|  |

'13 [1] 22/20
'17 [3] 71/1 71/2 101/18
'18 [3] 71/1 71/2 101/19
'Trust [1] 23/12

\section*{| - |
| :--- |
| -93 |
| 0 |}

003 [1] 82/14
004 [1] 61/4
005 [1] 83/5
014 [1] 62/3
015 [1] 84/13
020 [1] 88/7
022 [1] 88/3
030 [1] 10/24
08/23/2021 [1] 107/18
1
1 is [1] 80/12
1-3-7 [1] 51/24
1/1/14 to [1] 81/7
1/31/14 [1] 81/7
10 [5] 45/19 94/11
94/12 94/15 97/11
10 percent [2] 92/3
96/14
10,250 [5] 85/6 85/19
103/11 103/12 104/3
100 [3] 6/12 29/23 96/7
100 percent [1] 18/5

101 [1] 6/13
1013 [1] 15/22
102 [1] 6/13
103 [1] 6/13
104 [1] 6/13
1041 [5] 79/12 82/9
82/11 92/9 92/10
1043 [10] 58/13 58/22 59/7 59/11 59/13 59/15
71/12 71/14 71/14
73/20
105 [1] 6/13
106 [1] 6/13
107 [1] 6/13
1075 [3] 79/12 82/9
82/11
1076 [5] 58/17 58/23
59/7 59/11 59/13
108 [1] 6/13
109 [1] 6/13
10:30 [1] 55/7
10:38 [1] 55/7
11 [1] 30/9
110 [1] 6/13
111 [2] 6/13 7/19
113 [2] 6/13 7/19
118,000 [1] 94/3
119 [2] 6/14 7/19
11:50 a.m [1] 106/24
12,000 [1] 97/11
127 [1] 6/14
127-134 [1] 7/19
128 [1] 6/14
129 [1] 6/14
12:51 [1] 106/24
12:58 p.m [1] 24/2
13 [6] 14/10 17/4 17/6
17/24 19/13 93/6
13,500 [4] 83/11 85/11
103/17 104/5
130 [1] 6/14
131 [1] 6/14
132 [1] 6/14
133 [1] 6/14
134 [2] 6/14 7/19
136 [1] 6/14
136-139 [1] $7 / 19$
137 [6] 6/14 51/5 51/6
51/9 51/24 52/8
138 [1] 6/14
139 [2] 6/15 7/19
14 [3] 62/3 62/5 81/7
142 [1] 6/15
142-173 [1] 7/19
143 [1] 6/15
144 [1] 6/15
145 [1] 6/15
146 [1] 6/15
147 [1] 6/15
148 [1] 6/15
149 [1] 6/15
15 [17] 45/19 62/2 63/5
82/25 83/12 84/12
84/15 85/8 85/12 85/20
85/22 86/2 98/17 103/9
103/17 104/2 104/4
150 [1] 6/15
151 [1] 6/15
152 [1] 6/15

153 [1] 6/16
154 [1] 6/16
155 [1] 6/16
156 [1] 6/16
157 [1] 6/16
158 [1] 6/16
159 [1] 6/16
15th [12] 60/9 60/20
62/16 63/2 63/7 63/19
64/12 74/9 84/19 89/4
89/13 98/20
16 [7] 6/1 63/11 85/16
95/9 95/10 99/3 104/2
160 [1] 6/16
161 [1] 6/16
162 [1] 6/16
163 [1] 6/16
164 [1] 6/16
165 [1] 6/17
166 [1] 6/17
167 [1] 6/17
168 [1] 6/17
169 [1] 6/17
17[3] 6/10 7/17 65/14
170 [1] 6/17
171 [1] 6/17
172 [1] 6/17
173[2] 6/17 7/19
178 [2] 6/17 7/19
17th [6] 65/16 65/20
88/14 88/15 89/25 101/21
17th day [1] 89/24
180 [2] 6/17 7/19
180,000 [2] 96/9 96/10
183 [1] 6/17
183-184 [1] 7/19
184 [2] 6/18 7/19
19 [1] 65/5
19,000 [1] 71/10
1959 [1] 29/22
19th [2] 41/17 41/20
1:00 [1] 105/12
1:00 p.m [1] 14/10
1st [3] $14 / 1$ 14/2 14/3

## 2

2,000 [5] 60/10 62/19
62/25 63/16 74/4
2-8-9 [1] 9/20
2.1 million [1] 94/3

20 [4] 32/16 63/22
63/24 88/7
2000 [2] 29/17 29/19
2012 [2] 73/25 74/4
2013 [5] 25/22 27/24
28/13 41/20 100/6
2014 [31] 60/6 60/9
60/15 60/20 62/16 63/2
64/12 74/9 81/11 81/18
81/23 82/16 82/25 83/4
83/12 85/8 85/12 85/20
85/22 86/2 89/4 89/13
92/1 92/23 93/3 93/18
94/5 95/18 96/3 103/17
104/4
2016 [6] 71/1 71/2
74/13 74/16 74/21 76/1
2017 [6] 74/18 74/21

101/7 101/8 101/15 101/17
2018 [1] 72/13
2020 [16] 63/5 63/7
63/19 64/5 65/15 65/17
65/20 71/4 84/19 88/14
88/15 88/21 89/24
89/25 98/20 101/22
2021 [6] 1/12 6/1 66/25
98/10 100/15 107/18
21 [1] 89/17
22 [2] $88 / 288 / 3$
222 [1] 6/18
222-223 [1] 7/20
223 [2] 6/18 7/20
23 [1] 1/12
230 [2] 6/18 7/20
245 [20] 56/19 56/21
56/22 57/2 57/4 57/7
57/9 57/11 57/14 57/25
58/6 58/16 59/1 59/5
59/7 59/10 59/24 60/12
60/19 79/10
246 [19] 79/1 79/6 79/9
79/17 79/22 79/24 80/8
80/19 80/22 81/8 81/25
82/5 82/9 82/10 82/14
82/23 83/10 85/11
103/14
246-003 [1] 82/14
25 [1] 10/18
257 [2] 6/18 7/20
25th [3] 101/7 101/7
101/17
26 [2] 6/10 7/17
26-page [1] 61/3
263 [2] 6/18 7/20
265 [2] 6/18 7/20
267 [1] 6/18
267-271 [1] 7/20
268 [4] 7/8 7/11 7/12
7/16
269 [1] 6/18
270 [1] 6/18
271 [2] 6/18 7/20
273 [1] 6/18
273-275 [1] 7/20
274 [1] 6/19
275 [2] 6/19 7/20
277 [2] 6/19 7/20
28 [2] 6/10 74/16
28-30 [1] 7/17
283 [2] 6/19 7/20
286 [4] 6/19 7/8 7/11 7/16
289 [10] 9/18 10/7 10/8
10/23 51/4 51/8 51/9
51/9 51/11 51/19
289-030 [1] 10/24
28th [2] 74/12 74/21
29 [1] 6/10
293 [4] 25/18 39/9
39/12 39/13
299 [1] 6/19
299-300 [1] 7/21
3

3 of [1] 82/14
3,000 [1] 74/1
AA 2970

| 3 | $419 \text { [2] }$ | 7 | 97/16 98/9 98/14 98/20 |  |
| :---: | :---: | :---: | :---: | :---: |
| 30 [5] 6/10 7/17 10/23 | $424 \text { [1] 7/3 }$ | 7 of [2] 80/22 81/25 | 99/16 102/5 105/10 | additional [4] |
| 33/15 70/16 | 424-425 [1] 7/23 | 700[2] 80/22 | above [3] 18/11 27/ | 74/17 82/6 104/1 |
| 300 [2] 6/19 7/21 | 2] | 7/3/13 [1] |  | address [1] 105/9 |
| 306 [2] 6/19 7/21 |  | $7 / 8$ [1] 2 | VE-ENTITLED [1] | admission [2] 58/5 |
| 31 [2] 60/15 82/16 | 431 [2] 7/3 | 70 [2] 6/11 7/1 | 7 | 82 |
| 312 [2] 6/19 7/21 | 4 | 71 [1] 22/22 |  |  |
| 314 [1] 6/19 | 2] | 72 [2] 6/11 7/1 | absolutely | admitted [10] |
| 314-318 [1] 7/21 | 443 [2] | 74 [2] 6/11 23/1 | 26/2 | 5/14 |
| 315 [1] 6/19 |  | 74-76 [1] 7/18 | 48/11 48 |  |
| 316 [1] 6/19 |  | 75 [1] 6/11 |  |  |
| 317 [1] 6/20 | $21$ | 76 [3] 6/11 7/18 24/11 | accept [4] 22/9 $49 / 349 / 4$ | adopt [1] 84/17 |
| 318 [2] 6/20 7/21 | $460 \text { [2] } 7 / 47 / 24$ | 78 [1] 6/11 | accepted [1] | $9$ |
| 31st [4] 60/5 60/6 92/1 | 470 [1] 7/4 | 78-79 [1] 7/18 | access [1] 59/13 | Advisors [7] |
|  | 470-471 [1] 7 |  | according [3] 72/1 | 56/15 57/20 60/9 62/16 |
| $321 \text { [2] } 6$ | 471 [2] 7/4 7/24 |  | 91/25 101/6 | 63/1 74/8 |
| 324 [2] 6/20 7/21 | 473 [2] 7/4 7/24 | 7:30 a.m [1] 23/23 | account [57] | AFFIRM [1] 10 |
| 326 [2] 6/20 7/21 | 60/25 60/25 60/25 6 | 8 | 59/25 60/8 60/1 | 107/7 |
| 328 [2] 6/20 7/21 | 61/1 61/3 61/4 61/16 |  | 60/20 62/15 63/1 74/ | after [22] |
| 33 [2] 13/23 14/3 | 62/3 62/5 63/10 65/5 |  | 78/18 78/21 80/4 80/ | 24/1 24/18 26/15 38/19 |
| 330 [1] 6/20 | 67/3 67/4 83/15 83/17 |  | 80/9 80/12 80/14 80/15 | 41/7 44/14 45/11 48/1 |
| 330-331 [1] 7/21 | 83/20 84/13 84/15 | 83 [1] 6/12 | 80/23 80/25 81/1 81/5 | 53/24 58/17 74/12 |
|  | 85/16 86/17 88/1 88/8 |  | 81/10 81/13 81/15 | 74/21 78/3 97/12 |
| 338-339 | 89/17 98/14 98/17 | 86 [2] | 81/18 81/21 82/1 82/ | 101/4 101/11 101/1 |
| 339 [2] 6/20 7/22 | 03/9 104/3 | 88 | 82/24 83/3 83/4 92/23 | 105/23 106/3 |
| 345 [1] 6/20 | 475-004 [1] | 88 | 3/ | afternoon [3] |
| 345-346 [1] 7/22 | 475-014 [1] | 89 | 93/14 95/1 95/14 95/21 | 76/17 104/17 |
| 346 [2] 6/20 7/22 | 475-015 [1] | 89183 [1] | 95/22 96/1 96/2 96/8 | again [21] |
| 352 [1] 26/6 | 475-020 [1] | 8:30 took [1] 8/3 | 98/22 98/25 99/2 99/ | 16/22 26/9 34/7 36 |
| 360 [2] 6/21 7/22 | 475-022 [1] 88 | 8:37 a.m [1] 24/17 | 9/7 99/10 103/15 | 6/12 39/10 41/18 |
| 363 [1] 6/21 | 49 | 8th [1] 64/5 | 103/15 103/16 | 44/11 51/10 52/2 66/12 |
| 363-364 [1] 7/22 | 5 | 9 | 33/21 34/1 | 93/17 95/13 95/20 9 |
| 364 [2] 6/21 7/22 | 5 percent [2] 24/4 24/4 |  | accounts | against [3] 34/20 64/12 |
|  | 5,000 [4] 60/21 62/14 | $91 \text { [2] }$ | 57/20 57/22 80/2 80/24 | 89/ |
| $370 \text { [2] 6/21 }$ | 63/15 74/7 | 93 [1] 25/19 | 93/21 94/5 | agencies |
| 372 [2] 6/21 7/22 |  | 94 [2] 6/12 7/18 | curate [7] 7/5 26/ | ago [8] 18/4 18/1 |
| 374 [2] 6/21 7/22 |  | 96 [1] 6/12 | 67/5 85/6 85/6 | 24/4 29/23 31/4 |
| 376 [1] 6/21 |  | 96-111 [1] |  | 34/13 47/12 |
| 376-383 [1] 7/22 | $15$ | 97 [1] 6/12 |  | $3 / 168$ |
| 377 [1] 6/21 | 52-57[1] 7/18 | $98 \text { [1] }$ | sing [1] 26/8 | 0 93/24 95/4 95/25 |
| 378 [1] 6/21 | 53 [2] 6/11 17/2 | 99 [1] 6/12 <br> 9:07 A.M [1] 6/1 | accusing [1] 26/8 achieve [1] 36/25 | $96 / 12$ |
| $\begin{aligned} & 379[1] 6 / 21 \\ & 38[2] 6 / 107 \end{aligned}$ | 54 [1] 6/11 | $\begin{aligned} & \text { 9:07 A.M [1] } 6 / 1 \\ & \text { 9:53 a.m [1] } 14 / \end{aligned}$ | achieve acknowledge [1] 84 | agreed [4] 8/11 14/21 |
|  | 55 [1] 6/11 |  | knowledged [1] | 44/7 44/11 |
| $71$ | 56 [1] 6/11 | A |  | agreement [23] 15/18 |
| 381 [2] 6 | 57 [2] | a.m [7] 6/1 14/14 23/23 | Acoustic [1] 31/1 | $236 / 11$ 50/22 |
| 382 [2] 6/22 7/2 | 5th [2] 98/10 100/15 | 24/17 55/7 55/7 106/24 | acoustics [2] 30/20 | 1/17 61/22 66/14 |
| 383 [3] 6/22 7/2 7/22 | 6 | ABILITY [1] |  | 69 |
| 4 | 6,750 [3] 82/20 82/23 |  |  |  |
|  |  | about [64] 10/22 13/13 | acquiring [1] 20/3 | 16 98/6 10 |
| $4 \text { of [2 }$ | 6/2 | 7/17 18 | across [1] 18/8 | 104/22 104 |
| 4 through [1] 83/2 | 1] | 9/24 21/9 21/11 | tion [9] 20/13 20 | agreements [2] 15/ |
| 4/1/13 [1] 14/10 | 1] | $3 / 23$ | 66 66/8 68/22 |  |
| 40 [4] 6/10 7/17 75/1 | 6/6/13 | 29/12 29/13 29/1 | 0/20 92/1 97/1 | ahead [1] 20/1 |
| 75/2 | 61 [1] |  | ACTIONS [1] | aid [1] 44/25 |
| 403 [2] 6/22 7/2 | 61 [1] | 33/10 33/17 34/15 | tively [1] 46/13 | Air [2] 29/22 30/2 |
| 403-405 [1] 7/23 | 62 [1] 1 | 34/15 39/23 40/7 42/ | ts [2] 64/14 89 | Alan [14] 76/14 77/14 |
| 404 [2] 6/22 7/2 | 62,000 | 2/12 42/1 | actual [1] 48/1 | 7/18 79/25 80/1 |
| 405 [3] 6/22 7/2 7/23 | 629 [1] 17/25 | 45/18 47/6 48/22 49/20 | actually [11] 7/8 11/12 | 0/23 80/25 81/1 8 |
| 407 [2] 6/22 7/2 | 64 [1] 19/12 |  | 0/20 29/7 38/8 40/16 | 85/5 85/18 88/10 88/1 |
| 407-409 [1] 7/23 | 65 [1] |  | 70/24 71/4 74/22 80/2 | 103/11 |
| 408 [2] 6/22 7/3 | 68 [1] 21/13 | 68/18 68/25 70/3 70 | 8 | ALEJANDRO [1] 1/18 |
| 409 [3] 6/22 7/3 7/23 | 69-70 [1] $7 / 18$ | 70/21 71/7 71/8 73/19 | AM [4] 1/16 9/5 | all [77] 1/8 8/6 8/24 |
| 414 [2] 7/3 7/23 | 69-70 [1] 7/ | 81/15 89/25 95/2 | 86/24 87/4 | 12/2 12/24 20/3 23 |
|  | 6th [2] 74/18 74 | 96/14 97/3 97/8 97/10 | add [1] 102/17 | $\begin{aligned} & \text { 23/13 24/2 24/2 26/24 } \\ & \text { AA } 2971 \end{aligned}$ |

all... [66] 27/16 28/21 28/24 29/13 32/7 33/4 34/20 36/10 37/11 37/13 38/11 38/15 38/25 42/24 43/14 43/19 44/5 44/9 44/21 46/4 46/16 47/4 47/9 47/10 47/15 47/16 47/18 50/1 54/14 56/23 57/6 57/7 59/7 59/18 59/20 64/7 64/10 65/1 65/22 65/23 71/16
72/12 73/1 73/1 73/17 74/20 75/15 76/5 76/6 76/10 77/21 88/22 89/1 89/11 90/2 90/3 94/14 94/24 100/22 101/3 101/9 102/7 102/7 102/12 105/2 105/9
alleged [2] 64/14 89/7
almost [1] 46/7
alone [1] 28/16
along [6] 17/15 20/10 45/2 45/15 94/7 97/14
already [1] 33/25 also [15] 22/3 23/13 25/10 35/4 35/5 58/15 68/7 68/10 72/4 80/4 91/14 100/14 101/3 101/3 104/22
although [1] 35/23 always [8] 15/17 16/9 17/18 17/18 17/21 18/5 20/12 37/23
am [11] 23/2 23/6 23/14 30/14 33/25 84/2 92/21 97/7 102/5 105/8 105/8
Amazon [6] 41/24 42/2 42/7 42/13 42/15 53/4 amended [6] 66/14 66/22 68/24 87/10 104/21 104/24 amount [4] 38/17 57/12 87/7 98/7
Andy [6] 19/15 23/25 24/21 49/18 49/20 49/24
Angeles [1] 16/11 Anne [6] 80/23 81/1 85/5 85/18 89/19 103/11
another [10] 15/16 19/8 25/7 32/8 39/6 41/2 53/13 74/4 85/1 87/8
answer [5] 51/14 66/20 78/2 99/20 99/21
antenna [3] 30/21 30/23 30/24
any [66] 7/25 8/25 9/9 10/21 11/14 16/2 16/5 19/15 20/12 20/13 35/20 36/7 37/6 39/2 39/3 39/4 41/15 42/15 43/13 43/16 46/20 47/1 47/7 47/7 48/9 50/9

53/19 54/4 58/7 58/22 64/8 64/10 64/13 65/1 65/23 66/8 66/8 69/5 71/4 72/22 73/5 73/7 75/22 76/24 82/6 86/9 86/20 88/23 89/1 89/5 90/3 90/23 96/22 97/13 100/1 100/1 100/10 101/13 101/24 102/3 102/3 102/4 104/3 104/8 104/13 107/10 Anybody [2] 73/7 104/13
anymore [3] 21/12 54/19 75/4
anyone [3] 24/17 30/15 54/4
anything [8] 6/3 42/18 53/5 53/13 68/18 76/8 97/13 99/16
appeal [2] 35/2 35/12
appear [3] 14/22 24/25 58/23

## APPEARANCES [1]

 1/14appeared [1] 27/23 appears [1] 84/24 applications [3] 29/4 33/5 46/16
appreciate [8] 27/22
27/23 37/25 44/16
46/12 50/3 76/11 90/9
approached [1] 22/16
appropriate [1] 104/23
approval [2] 15/5 36/15
approve [1] 48/16 approximate [1] 101/9 approximately [10] 72/1 72/7 91/21 92/2 93/4 93/15 93/21 94/2 95/23 96/4
April [17] 14/1 14/3
63/5 63/7 63/19 64/5
65/15 65/16 65/20
84/19 88/14 88/15
88/21 89/24 89/25
98/20 101/21
April 15th [1] 98/20
April 17th [3] 88/15 89/25 101/21
April 8 [1] 88/21
apropos [1] 30/7
APTON [11] 1/16 2/5 2/7 9/5 50/15 51/20 54/8 58/17 76/22 76/23 104/20
are [50] $8 / 48 / 68 / 9$ 9/18 10/13 13/14 14/8 14/19 16/18 16/23 18/9 18/25 21/21 26/21 27/5 30/13 31/3 31/18 51/14 51/17 55/8 55/24 55/25 56/5 57/22 59/7 61/6 67/3 67/21 73/20 77/8 78/2 78/7 78/9 78/11 78/11 80/22 80/24 81/17 81/25 83/6 83/17 84/1 84/20 86/6 94/13

97/23 104/19 105/22 106/19
area [2] 16/12 47/25 argue [1] 25/8
arising [7] 64/8 64/10 65/1 65/23 88/24 89/2 90/3
around [5] 10/1 31/6 66/24 75/2 97/15 as [71] $8 / 178 / 1810 / 20$ 19/22 20/5 23/22 24/15 28/1 28/16 29/2 29/2 29/8 30/10 30/10 30/11 30/13 30/14 30/15 30/16 34/23 34/23 35/13 35/13 38/3 38/5 38/19 38/19 39/2 41/13 43/11 43/22 46/6 46/6 46/23 47/14 49/4 49/5 49/22 53/7 53/7 55/16 55/17 56/6 61/6 64/6 64/10 64/17 65/10 66/8 67/2 69/22 76/24 77/15 77/16 78/12 80/9 82/25 83/3 83/12 86/25 91/22 92/1 93/15 94/5 95/2 101/8 104/4 104/19 106/15 106/15 106/21
Aside [1] 38/5
ask [10] 27/24 56/19
57/19 70/23 75/5 75/15 79/18 90/8 97/21
104/20
asked [7] 32/11 34/14 41/8 51/17 68/25 70/21 70/22
asking [3] 32/25 43/9 73/19
assessment [1] 96/4 asset [4] 43/20 93/2 93/3 93/14
assign [5] 70/24 90/2 96/17 96/21 97/6 assigned [12] 50/20 50/21 61/9 61/12 61/14 61/24 63/18 64/5 64/23 65/22 88/21 89/11
Assignee [1] 64/7
assigner [1] 88/24
assigner's [1] 88/22 assigners [2] 91/6 105/16
assignment [6] 63/24
65/10 70/22 71/3 88/10 89/21
assignments [1] 101/21
Assignor [1] 64/8
Assignor's [1] 64/7
assignors [3] 68/7
68/11 76/19
assigns [2] 64/4 88/19 assistant [1] 49/23 assume [1] 54/8
assumed [1] 18/5
assuming [1] 21/10
at [136]
attached [2] 73/2 102/9
attempt [1] 45/21
attempted [1] 15/2 attempting [2] 21/5 45/4
attend [1] 30/9
attending [1] 14/15 attention [29] 13/18 13/25 60/11 60/23 61/2 61/4 62/2 63/9 63/21 65/4 66/3 66/6 69/25 70/4 71/12 79/1 80/8 80/18 82/13 83/2 83/14 84/12 85/15 85/24 86/4 88/2 89/16 98/13 103/9
attitude [1] 20/3
audible [1] $8 / 2$
AUDIO [1] 107/4
AUDIO-VISUAL [1]

## 107/4

AUGUST [2] 1/12 6/1
AUGUST 16 [1] 6/1
authority [2] 20/24 48/4
average [1] 52/20
avid [1] 30/11
awake [1] 106/15
award [1] 47/13
aware [3] 36/15 86/15 105/8
away [4] 34/24 38/16 44/2 53/12

## B

back [29] 6/23 6/25
14/25 15/22 16/12 24/3 25/9 27/19 29/15 29/16 29/19 36/12 39/10 39/12 42/20 51/3 54/16 56/21 70/25 76/2 80/7 80/18 81/4 94/12 96/5 98/13 98/16 99/14 99/24
background [5] 29/12
29/14 29/15 29/18 30/3
bad [1] 97/9
bail [1] 23/14
bald [1] 24/18
bald-faced [1] 24/18
banned [1] 11/13
bargained [1] 16/16
Barnes [12] 16/6 32/15 32/17 32/21 32/23
33/10 33/12 34/10 36/9
47/15 49/8 50/20
Barry [8] 66/7 68/4
86/11 91/14 96/16
96/21 97/3 97/6
based [4] 7/8 20/18 32/9 36/25
basic [2] 14/23 26/17
basis [9] 10/11 29/6
44/21 94/25 95/4 95/21
96/1 96/1 96/7
be [57] $7 / 158 / 128 / 15$
11/12 12/3 13/3 14/7
14/14 14/14 14/18
14/22 16/8 16/18 23/8
25/10 27/3 27/23 28/15
34/4 36/5 38/11 42/25
43/19 44/6 45/8 47/17

48/10 52/24 53/4 53/5 54/21 55/12 58/23
64/13 66/17 72/11 77/1 77/11 79/9 79/11 81/12 81/21 82/9 85/2 89/6 93/25 94/19 98/14 99/1 101/14 101/14 101/18 105/18 105/20 105/22 106/9 106/16
Beach [50] 12/20 14/15 15/3 15/19 16/5 19/25 20/2 21/6 23/24 24/18 29/3 29/5 29/8 37/15 37/24 38/7 42/24 43/2 43/10 43/19 43/22 43/25 44/14 45/17 46/6 46/10 48/17 53/7 53/10 68/1 69/11 70/12 70/25 71/5 71/8 72/2 72/8 72/12 72/16 75/25 76/3 90/19 96/17 96/24 100/7 100/14 100/17 100/22 101/9 101/25 Beach's [3] 53/17 70/3 100/19
became [5] 15/24
34/17 34/18 37/7 86/15 because [29] 16/11 20/11 20/23 21/12 25/12 28/9 30/5 32/5 32/6 34/19 35/3 35/18 39/4 44/11 45/16 46/1 52/25 54/8 59/4 68/14 68/22 70/25 75/8 86/23 87/6 87/10 96/25 104/22 105/1
been [26] 7/6 8/17 15/4
15/15 17/15 17/16
17/21 19/18 29/22
29/24 29/25 31/9 32/16
33/14 34/13 34/14
55/16 58/14 58/20 69/6
77/15 91/17 96/23 97/7
101/10 101/15
before [32] 1/11 6/3
8/1 11/8 15/18 26/17 27/15 29/7 29/10 31/11 40/19 41/16 41/19 47/2 47/15 54/20 69/19
69/25 70/5 70/7 70/19
74/23 74/23 74/24 75/2
75/13 90/13 90/14
91/16 100/2 101/20
106/14
began [1] 29/3
begin [1] 76/19
beginning [3] 16/10
80/21 89/20
behind [1] 24/2
being [12] 8/17 16/9
22/10 30/25 31/5 45/18
47/18 49/4 55/16 59/13
74/12 77/15
believe [26] 12/20
19/14 24/7 24/24 33/18
34/12 36/1 37/19 38/18
39/9 42/6 45/22 52/4
53/24 59/15 68/13
69/18 70/22 71/7 86/5
AA 2972

| B | $3$ | 76/15 77/19 79/18 | [ | $65 / 1971 / 1681 / 9$ |
| :---: | :---: | :---: | :---: | :---: |
| believe... [6] 86/22 | breaking [1] 104/19 | 80/19 90/10 90/21 | $26 / 17 \text { 32/10 }$ |  |
| 86/24 87/22 92/7 |  | 98/17 104/23 | comments [1] 13/11 | corner [3] 10/24 39/7 |
| 106/20 |  |  |  |  |
| bell [3] 18/13 22/18 | bring | 2 |  |  |
| bell [3] 18/13 22 |  |  | mercialize [2] 44/7 |  |
|  | broker [1] 32/19 | care [2] | 46/13 | 0 |
| $41 / 262 / 18$ | brokerag | ca | me | 64/12 64/15 78/12 |
| 18 |  |  |  |  |
| it [1] 80/25 | 1 | 61/10 61/14 68/11 86/7 | commi | 2/24 83/12 84/7 8 |
| [1] 91/17 | brought [2] 66/3 6 | 89/10 91/6 9 | common [3] | 2 |
| [1] | et [5] 21/15 21/ | 100/ | 94/17 | 4 89/8 89/13 90 |
| es [2] |  |  | communication | 4/24 95/2 95/21 100/2 |
| 7] 36 | bunch [2] | caught [1] |  | 104/6 |
| 66/17 90/24 104 |  |  |  | correct [126] <br> correction [1] 7/8 |
| 106/4 107/5 |  | cents [2] 75/1 75/2 | [36 11 |  |
| better [1] 27/18 | but [76] | $\text { CEO [6] } 16 / 2023 / 8$ | 13 31/4 3 |  |
| etween [8] 11/22 20/8 | 10/1 11/13 12/2 14/7 | 32/5 52/4 52/17 69/1 | 32/7 34/22 36/6 38/21 | 94/25 95/4 95/21 |
| /12 64/11 82/2 89/3 | 14/18 15/1 15/24 15/25 | certain [3] 19/23 50/19 | 44/3 44/12 44/12 44/23 | 96/1 96/7 |
|  | 16/21 17/21 18/17 2 | 87/7 | 44/25 45/7 45/2 | could [53] 15/7 17 |
|  | 20/25 21/11 23/9 25/12 | certification | 48/3 48/7 48/10 48/ | 17/23 18/19 19/12 |
| $3 / 8$ | 25/16 26/22 27/24 | 98/19 107/1 | 48/13 49/10 49/11 | 20/25 20/25 21/2 21/13 |
|  | 28/15 29/2 29/15 29 | certify [2] 84/ | 49/23 61/15 61/17 | 22/22 23/16 23/21 |
| biggest [3] 20/17 23/10 | 29/25 30/19 31/16 | cetera [2] 15/14 45/20 | 61/18 61/23 61/24 64/5 | 24/11 24/15 25/10 |
| /10 | 32/18 33/18 34/12 35 | Chairman [1] 23/24 | 68/18 70/13 83/22 | 5/16 25/18 26/6 26/17 |
| bill [1] | 35/4 35/10 35/19 36/4 | challenge [1] | 83/2 | 7/11 29/25 30/17 33/16 |
| bills [1] 33/4 | 36/11 37/1 37/22 38/4 |  | complete [1] 58/23 | 34/21 34/23 35/12 |
|  | 41/13 41/14 43/2 43 | changed [4] 42/25 69/9 | completeness [7] 58/8 | 35/13 42/13 46/20 48/5 |
| 71/ | 43/8 43/14 44/2 44/11 | 86/22 97/15 | 59/8 71/11 79/11 79/14 | 50/2 50/7 51/3 56/1 |
|  | 44/19 45/9 45/15 46/5 | changes [1] 69/5 | 82/7 82/8 | 0/22 64/8 64/13 71/11 |
| $34 / 1556 / 156 / 297 / 17$ | 46/7 49/6 49/24 50/24 | character [1] 38/11 | concept [1] | 3/9 73/16 73/19 83/15 |
|  | 52/15 53/13 56/2 56/25 | charge [2] 23/9 33/4 | concluded [1] 29 | 33/19 88/24 89/6 92/15 |
|  | 59/1 67/2 67/19 7 | check [1] 105/3 | conducted [1] 53/22 | 2/19 93/6 93/25 97/22 |
|  | 76/5 77/4 81/12 86/13 | childhood [2] 68 | conference [2] 39/10 | 9/19 101/10 102/15 |
|  | 91/16 97/5 97/12 | 68/8 |  | n't [2] 39 |
| block | 101/10 102/20 104 | China [2] | confident [1] 35/12 | 101/19 |
| 62/20 84/19 |  |  | conflict [2] 2016 20/3 | sel |
| 2] | buy [2] 28/5 96/23 |  | connection [3] 26/3 | 9/16 26/15 27 |
| oard [54] 14/7 14/17 | buy | ci |  | 90/12 90 |
| /2 | C |  | ted [ | counted [1] 29/23 |
| 16/19 19/15 19/23 20/5 |  |  |  |  |
| 20/7 20/9 20/13 20/20 | call [13] |  |  | COUNTY [3] 1/2 6/1 |
| 20/20 20/21 20/25 | 39/11 39/15 40/10 |  |  |  |
| 20/25 21/8 21/16 24/23 | 40/13 40/20 40/20 41/4 |  |  |  |
| 25/13 32/10 34/19 | 41/5 41/14 41/15 41/17 | 43/16 64/10 65/1 65/23 |  | 63/21 |
| 34/20 35/18 36/3 36/8 | call-in [3] 40/20 41/5 |  |  | course [4] |
| 36/13 36/15 36/25 38/9 | 41/17 | $97 / 6$ | contacts [1] 35/11 | $21 / 2543 / 5$ |
| 9/5 43/1 43/12 | called [19] | clarification [1] 26 | $\text { [1] } 107 /$ | 4] |
| 43/22 44/5 45/7 45/12 | $17 / 8 \quad 19 / 4 \quad 23 / 19 \quad 23 /$ | $\text { CLARK [3] } 1 / 26 / 1$ | context [1] 17/14 | $1 / 2434 / 15$ |
| $46 / 24$ 47/6 47/8 47/10 $47 / 18$ 47/18 48/16 | 23/24 24/18 31/4 31 | 64/16 | continent [1] 106/ | courtroom [3] 27/ |
| 47/18 47/1 | 31/14 32/9 46/18 55/16 |  | tinue [5] 8/24 | 7/6 77/21 |
| 9/1 | 77/15 94/16 97/2 | classes [2] | /4 46/9 59 | ver [1] |
| 49/22 69/23 75/23 | 100/18 105/1 | [2] 72/11 103/25 | nued [2] 14/1 | covered [1] 60 |
| 100/1 | calling [1] | close [3] 33/14 39/6 |  | OVID [3] 27/2 |
| Bob [2] 36/9 47/14 | came [12] 12/21 1 | close $47 / 16$ | continuing [3] 28/ | 90/12 |
| BOD [3] 14/6 24/5 | 16/8 16/21 18/14 34/20 | coffee [2] | del | A [2] 32/15 |
|  | 36/1 37/25 43/3 46/12 | collectively [1] 24/20 | control [5] 46/23 47 | edit [1] |
| $52 / 2463 / 473 / 1$ | 46/19 101 | college [1] 29/16 | /7 48/6 48/9 | ringe [1] |
|  | can [42] 6/23 8/4 | Colloquy [1] 8/23 | ntrolling [1] 47/1 | risper [1] 34 |
| $18$ | 10/1 10/23 12/3 12/17 | collusion [1] 97/13 | conversation [5] 11/25 | critical [1] 44/1 |
|  | 13/15 13/23 14/13 | combine [2] 94/3 95/25 | 12/1 12/16 20/12 26/4 | cross [7] 2/6 2/10 2/15 |
| /12 | 15/12 15/21 16/10 22/9 | come [13] 32/21 32/23 | conversations [6] 36/8 | 27/8 51/13 67/23 90/16 |
|  | 23/3 30/23 31/17 39/6 | 34/11 39/3 44/13 | 9/2 41/19 47/9 53/3 | Cross-Examination [6] |
|  | 51/14 54/17 55/1 56/2 | 0 53/6 | 100/1 | 2/6 2/10 2/15 27/8 |
| $95 / 5101 / 4$ |  | 8 |  | 67/23 90/16 |
| break [5] 8/25 | 56/25 59/9 60/7 60/18 | comes [2] 27/4 34/4 | es | wds [1] 3 |
| break [s] 8/25 | 66/20 69/1 75/5 75/9 | coming [1] 105/19 | copious [1] $27 / 23$ | $\begin{aligned} & \text { currently [1] 105/6 } \\ & \text { AA } 2973 \end{aligned}$ |


|  | ```develop [3] 28/10 38/21 44/18 developed [2] 28/3 31/15 development [1] 28/19 device [3] 31/14 31/15 31/17 devil [1] 25/8 dial [5] 40/6 40/8 40/10 41/8 41/11 dial-in [5] 40/6 40/8 40/10 41/8 41/11 did [114] didn't [20] 9/14 10/8 35/1 41/13 43/8 53/19 68/18 70/9 70/13 70/23 71/4 80/13 87/2 87/18 87/19 97/7 97/9 97/10 99/16 100/10 Diego [1] 47/24 dies [1] 25/8 different [8] 21/18 25/17 28/6 58/10 60/23 83/15 86/23 86/25 difficult [3] 17/14 29/11 30/2 direct [20] 2/5 2/9 2/14 9/3 17/5 55/22 61/2 61/3 62/2 71/11 71/18 78/5 79/1 80/7 82/13 83/2 83/14 84/12 88/1 89/16 directed [1] 103/8 directing [3] 63/21 65/4 80/18 directly [1] 34/22 Director [1] 24/23 directors [15] 14/17 20/9 25/13 32/10 35/19 36/3 38/9 38/15 43/1 44/6 46/24 47/7 47/8 69/23 75/23 directs [1] 105/23 discharged [1] 29/21 disconnect [1] 26/17 discouraged [3] 23/1 23/2 23/6 discovery [1] 9/12 discrepancy [2] 86/21 87/11 discuss [1] 16/7 discussed [1] 53/16 discussing [2] 33/5 45/11 discussion [4] 48/18 69/22 70/2 97/6 discussions [4] 17/15 19/23 21/9 86/9 disinfecting [1] 67/13 disrupt [2] 31/17 31/18 distance [1] 31/18 distracted [1] 6/25 DISTRICT [2] 1/2 1/11 division [1] 46/17 do [108] doctor [3] 26/19 26/23 27/10 doctorate [1] 50/4 doctors [1] 19/5``` |  |  | 67/25 71/19 72/4 73/5 73/16 75/11 75/22 79/10 |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | e-mail [8] 21/4 24 24/13 24/16 25/17 |  |
|  |  |  |  | $\begin{aligned} & \text { Etkin's [5] 57/23 58/2 } \\ & 58 / 258 / 1460 / 12 \end{aligned}$ |
|  |  |  | E-t-k-i-n [1] 55/5 each [3] 21/21 21/24 |  |
|  |  |  |  | urope [1] 106/20 ven [10] 24/1 25/2 |
|  |  |  | 27/14 $\quad$ even [10] 24/1 25/25 |  |
|  |  |  | $\begin{aligned} & \text { earlier [3] 24/8 40/ } \\ & 97 / 17 \end{aligned}$ | 4/14 74/15 76/2 |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  | $\begin{aligned} & \text { East [1] } 16 / 12 \\ & \text { educated [1] } 30 / 13 \\ & \text { educational [3] } 29 / 13 \end{aligned}$ | 7/21 48/9 <br> vents [1] 16/7 <br> ventually [1] 53/12 |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  | effort [2] 45 | $36 / 1$ 37/22 39/7 41/23$48 / 756 / 875 / 22 ~ 78 / 15$ |
|  |  |  |  |  |
|  |  |  | elaborate [2] 12/17 15/21 <br> elected [1] 47/18 |  |
|  |  |  |  | [2] |
|  |  |  |  |  |
|  |  |  | elected [1] 47/18 electronics [1] 30/17 |  |
|  |  |  | ELIZABETH [1] 1/1 | verything [3] 52/2 <br> 52/9 69/1 |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  | evolved [1] 15/23 exact [1] 94/1 |
|  |  |  | employees [2] 31/16 exact [1] 94/1  <br> exactly [5] 12/11 $15 / 25$$\|$ |  |
|  |  |  |  |  |  |
|  |  |  | employment [3] 11/21 |  |
|  |  |  |  | ation |
|  |  |  | 29/14 29/19  <br> encourage [1] 46/21 $2 / 62 / 72 / 92$ |  |
|  |  |  |  | 4 2/15 2/16 9/3 |
|  |  |  |  | 7/8 50/16 55/22 67 |
|  |  |  |  | 3/14 75/20 78/5 |
|  |  |  | ending [4] 74/17 82/16 93/17 95/17 | examining [1] 76/21 |
|  |  |  |  |  |
|  |  |  | enemy [1] 30/24 example [2] 19/8 28/17 <br> energy [1] 23/8 Excellent [1] 10/5 <br> except [1] 65/9  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  | execute [1] 45/4 |
|  |  |  | enough [2] 31/9 66/14 executed [2] 35/ |  |
|  |  |  | enter <br> $87 / 10$ 102/2 $101 / 21$ <br> executive [1] $47 / 12$ |  |
|  |  |  |  |  |  |
|  |  |  | entered [1] 72/20 |  |
|  |  |  | entitled [6] 63/24 64/15 ${ }^{\text {ent }}$ exhibit [77] 7/17 9/18 |  |
|  |  |  |  |  |
|  |  |  |  | /25 58/6 58/10 58/12 |
|  |  |  |  | 9/1 59/10 59/11 59/24 |
|  |  |  |  |  |
|  |  |  |  | 60/23 61/3 61/16 62/2 |
|  |  |  |  |  |
| demoed [2] |  |  |  | 1/18 73/20 79/1 79/4 |
|  |  |  |  |  |
|  |  |  |  | 9/6 79/9 79/10 79/12 |
|  |  |  |  | 9/12 79/22 79/24 80 |
|  |  |  |  | 0/19 80/22 81/8 81/2 |
|  |  |  |  | 2/5 82/10 82/11 82/14 |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  | (1) |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  | 103/14 |
|  |  |  |  | 104/3 104/23 105/4 |
|  |  |  |  |  |
|  |  |  |  |  |

Exhibit 1075 [1] 79/12 Exhibit 246 [15] 79/1 79/9 79/22 79/24 80/8 80/19 80/22 81/8 81/25 82/5 82/14 82/23 83/10 85/11 103/14
Exhibit 352 [1] 26/6 Exhibit 475 [13] 83/15 83/17 83/20 84/13 84/15 85/16 86/17 88/1 88/8 89/17 98/14 103/9 104/3
Exhibit A [1] 103/12 exhibits [4] $2 / 195 / 14$ 6/5 79/12
expecting [1] 15/18 experiments [1] 28/6 expletive [2] 12/5 12/9 express [1] 42/15 extent [1] 56/25

## F

face [1] 104/25
faced [1] 24/18
fact [12] 27/22 33/20 36/5 37/25 38/5 44/16 46/15 53/10 82/23 83/10 100/17 100/22 factory [1] 14/11 faint [1] 56/3 fair [12] 37/15 37/18 45/23 48/10 49/4 68/19 68/20 73/3 73/4 76/4 96/4 100/12
fairly [2] 10/13 38/12
fairness [2] 48/20 53/15
faith [4] 16/1 16/3 39/4 45/4
familiar [4] 56/5 61/6 78/11 84/1
famous [1] 23/12
far [3] 17/15 39/16 48/13
Fargo [11] 56/12 56/15 57/15 57/20 58/1 60/8 62/15 63/1 72/18 74/8 74/8
fault [1] 25/12
favor [4] 36/16 37/23
69/19 100/11
fearful [1] 20/22
feel [1] 14/23
feeling [2] 32/6 45/15
feelings [1] 15/24
fell [1] 38/25
fellow [1] 91/5
felt [1] 30/5
few [5] 24/4 27/24
29/25 33/16 50/18
fiasco [1] 23/7
fiduciary [2] 25/25
41/3
Fifteen [1] 98/18
fifth [1] 22/7
fighting [5] 39/19 40/1 40/4 40/24 41/1
figure [1] 59/13
filed [3] 29/1 29/9 29/21
filing [2] 64/6 88/22
final [1] 11/25
finally [2] 20/1 42/24
Finance [2] 70/10 70/11
finances [2] 33/17 53/17
financial [2] 70/6 70/8
financials [1] 70/14
financing [1] 33/4
find [7] 39/21 39/23
53/13 56/19 56/21 57/4 60/24
fine [3] 22/9 27/6 57/6 finish [2] 99/19 99/19
finished [1] 48/1 fire [3] 20/13 20/25 21/1
fired [1] 19/15
firmly [1] $34 / 19$ first [22] 8/17 15/4 15/16 16/16 22/15 29/13 30/22 39/17
47/23 49/24 55/16 59/24 63/25 77/15 81/4 81/8 81/12 81/16 82/22 89/20 102/23 103/9 five [4] 21/17 74/17 91/10 91/16
fixing [1] 69/6
flew [2] 41/24 42/2
flip [1] $72 / 4$
flurry [1] 29/3
focus [1] 13/25 follow [8] 26/15 33/5 54/4 68/24 73/7 73/16 90/9 103/4
follow-up [5] 26/15
54/4 73/7 73/16 90/9
followed [3] 38/18
74/15 74/16
following [7] 15/7 18/1
65/4 67/12 89/16 99/3 103/12
follows [3] 8/18 55/17 77/16
Force [2] 29/22 30/25
FOREGOING [1] 107/3 forensic [3] 33/19 33/20 34/10
forgetting [1] 31/3
forgot [1] 56/22
formal [2] 20/13 20/19
formed [2] 31/24 84/7
forming [1] 96/18 formulated [1] 35/9 forth [2] 67/3 86/16 forthcoming [1] 16/7
Fortnite [4] 100/19 101/6 101/14 101/16
forward [3] 40/20 41/4 49/23
forwarded [1] 21/4 found [6] 11/18 33/15 53/6 56/23 70/8 92/11 foundation [4] 23/13

52/1 52/9 79/17
founded [3] 31/4 31/14 32/17
four [4] 21/17 74/11 74/17 77/2
fourth [1] 52/3
FOX [4] 1/21 50/20 69/15 99/24
frame [1] 25/22
free [2] 32/24 32/25
frequently [1] 16/6 friction [1] 37/7
Friday [1] 17/24
friend [3] 11/6 32/15
47/15
friends [6] 12/3 13/3
33/15 47/10 57/6 91/17
front [6] 9/25 10/1
56/17 78/23 79/2 92/8
fruition [1] 39/3
frustration [1] 47/5
full [3] 30/8 58/15
71/16
full-time [1] 30/8
fund [3] 31/10 35/12
86/24
funded [2] 32/19 35/3
funding [3] 32/18 33/5 46/6
further [8] 26/13 28/10
54/5 63/10 63/21 73/6
76/6 104/12
futile [1] 43/4
future [1] 46/22

## G

game [1] 100/18
gaming [1] 46/2
gas [1] 30/23
gave [5] 6/24 16/15
35/10 43/17 99/16
general [5] 17/18 42/12
45/9 47/24 92/6
generally [2] 20/7
27/25
generating [1] $46 / 3$
generic [1] $43 / 11$
genius [1] 46/20
gentlemen [2] 7/25 68/19
GEORGE [1] $1 / 15$
get [22] $8 / 1$ 10/1 16/17 25/9 32/13 35/13 44/1
45/15 45/16 47/13 48/2 48/9 50/4 58/20 74/14 74/15 76/1 79/18 103/22 105/4 105/11 106/7
getting [2] 16/21 51/25 give [10] 17/12 25/11 34/24 42/21 43/6 43/9 43/12 43/16 43/18 67/14
given [2] 35/21 58/18
giving [2] 39/5 46/18
glass [1] 28/6
glasses [2] 56/22 56/24
go [39] 6/3 6/23 6/25

8/1 10/23 15/7 17/2
17/23 18/19 19/2 19/12 20/16 21/2 21/13 22/22 23/16 24/11 25/18 26/6 29/15 29/16 34/24 36/12 39/10 39/12 44/13 51/3 51/4 51/17 52/11 73/19 83/5 90/14 94/7 94/10 96/5 97/14 98/13 98/17
God [2] 25/9 48/7
goes [3] 22/24 25/8 30/17
going [28] 17/5 24/2 29/15 29/16 31/18 34/18 42/20 48/3 50/9 59/4 59/24 60/24 67/19 71/18 75/15 76/24 90/8 90/13 94/12 96/5 96/25 97/3 104/19 105/18 105/22 105/22 106/3 106/10
Goldberg [43] 68/8 68/14 76/14 76/18 77/8 77/14 77/18 78/7 79/22 80/1 80/23 80/23 80/25 81/1 81/1 82/13 82/22 83/14 84/24 85/5 85/18 85/19 88/1 88/10 88/18 89/19 90/18 90/21 91/2 91/20 92/17 92/19 92/22 93/6 94/11 94/12 94/15 95/9 95/10 99/13 102/11 103/8 103/11 Goldberg 10 [1] 94/11 Goldberg's [1] 80/15 gone [1] 51/13
GONZALEZ [1] 1/11 good [19] 8/9 9/5
27/10 44/6 45/4 46/22 49/7 53/7 55/8 55/10
55/24 55/25 56/1 67/25 71/17 77/7 78/7 90/18 91/17
goodness [2] 50/23
51/11
goofed [1] 17/19
Googling [1] 101/6
GORDON [1] 1/20
got [23] 24/3 25/21
30/18 30/22 31/8 32/18 43/1 44/19 47/13 51/19 52/1 59/2 66/10 83/7 83/16 84/4 84/14 86/23 87/8 88/9 92/13 97/1 105/21
Gotcha [1] 94/22
gotten [1] 48/7
government [2] 30/22 31/21
grab [1] 6/3
grabbed [1] 48/1
graduates [1] 30/13
GRANT [2] $8 / 168 / 21$
granted [4] 29/24 36/2 36/3 36/12
great [5] 6/7 46/22
90/23 95/7 96/12
greed [2] 35/3 35/13
grew [1] 42/1
grounds [1] 24/23 group [3] 1/21 69/15 84/4
growing [2] 46/4 46/6
guess [6] 26/21 33/18
35/2 58/17 76/24 106/4
gung [1] 38/16
gung-ho [1] 38/16
guy [5] 15/15 20/12
20/23 24/25 26/4
guys [5] 34/2 44/5 45/3 47/16 105/12

## H

habit [1] 31/3
had [73] 11/8 11/16
16/1 16/2 16/4 16/11 16/15 17/16 20/5 20/6 20/12 20/15 20/15 20/24 23/3 23/21 26/4 28/3 29/1 30/6 32/5 32/8 35/11 36/8 37/22 38/23 38/24 41/16 41/16 41/19 41/19 42/22 43/21 44/9 44/17 45/5 46/1 46/15 46/21 46/22 47/4 47/9 48/7 48/18 48/19 53/10 53/16 57/12 66/10 66/13 68/4 68/15 68/19 69/6 70/25 72/22 86/14 86/23 86/25 86/25 87/6 87/7 87/8 96/23 97/5 97/7 97/18 97/24 98/2 98/6 102/4 103/10 106/13
halfway [2] 22/7 23/18
hand [10] 8/14 10/24
11/13 12/22 13/1 18/21
55/14 77/13 77/19
92/16
hands [1] 12/3
handwriting [3] 71/22
71/23 72/5
handwritten [5] 9/13
9/16 73/22 88/11 89/19
hanging [1] 30/19
happen [4] 20/23 32/3 39/8 43/6
happened [5] 10/20
13/2 43/3 47/21 48/8
happy [1] 49/6
hard [3] 9/24 23/3 23/21
has [14] 7/6 21/16
24/19 27/11 33/21
58/14 59/4 59/6 59/9
59/15 63/24 64/8 88/24 89/10
hasn't [1] 75/8
hate [1] 23/8
have [116]
haven't [3] 27/15 30/13
58/20
having [4] 8/17 44/2
55/16 77/15
HAWKINS [1] 1/24
hazy [1] 43/3
he [131]
he'd [1] 86/13
he'll [3] 25/8 77/2 105/20
he's [11] 15/17 16/24 19/18 23/10 25/11 33/7 47/12 54/15 54/18 76/24 105/21
head [1] 31/9
headphone [2] 31/1 46/2
headquarters [2] 38/9
44/20
headset [1] $46 / 2$
Health [1] 35/9
hear [11] 9/7 9/9 13/6
13/14 43/8 56/2 68/2
87/2 87/19 90/21 90/23
heard [1] 72/24
hearing [2] 44/25
77/22
Hearsay [1] 12/6
heaven [1] 25/9
heck [1] 48/8
hedge [1] 86/24
held [32] 36/21 37/3
37/7 48/13 60/8 60/19
62/15 67/2 74/8 82/23
83/11 85/7 85/11 85/19
85/21 86/1 89/13 91/22
92/24 93/10 93/21 94/2
94/4 94/9 95/1 95/14
95/22 96/3 98/23
100/14 100/25 104/5
hell [1] 25/8
Hello [2] 77/6 97/23
helm [1] 45/16
helped [1] 47/13
Hentrich [2] 18/3 18/11
her [10] 6/25 63/1 64/9
64/24 65/2 65/19 72/1
88/25 90/2 90/4
here [16] 10/4 16/17
17/13 19/14 25/17
27/22 56/21 57/5 60/25 71/15 73/18 92/22 95/20 105/2 105/18 105/20
hereby [3] 64/3 84/16 88/19
hereinafter [1] 64/6
HESS [1] $1 / 21$
HHI [30] 15/18 18/6
18/16 19/19 19/24 20/1 21/9 22/1 22/17 24/1 34/15 34/16 35/7 35/15 35/21 35/24 36/3 36/5 36/13 37/4 37/7 37/11 42/20 42/22 42/25 43/6 43/10 43/12 43/16 43/20
HHS [4] 28/2 28/9 28/10 28/12
high [1] 45/20
high-priced [1] 45/20
him [39] 11/7 11/8 12/19 14/16 14/16

14/23 15/16 16/15 16/16 16/21 20/1 20/9 20/15 21/1 22/16 24/19 24/19 25/9 26/9 32/12 34/24 39/7 40/19 41/8 44/25 47/12 49/22 49/24 58/20 69/13 69/16 69/16 76/15 91/18 97/21 99/19 104/14 105/23 106/4 himself [6] 20/8 20/11 24/8 43/1 52/5 52/18 hint [1] 105/1
hire [3] 11/9 11/11 44/10
hired [8] 11/12 11/17 32/5 44/24 44/24 45/1 45/3 45/19
hires [1] 46/17 his [29] 11/12 11/21 12/22 13/1 20/24 22/18 23/14 25/11 34/25
35/11 35/11 35/19 36/10 42/25 43/6 43/9 47/4 49/21 52/5 52/12 52/13 52/17 52/23 53/24 58/15 64/9 87/5 88/25 102/22
his/her/its [2] 64/9 88/25
history [2] 46/5 46/19 ho [1] 38/16
hold [11] 10/6 23/17 33/3 51/25 56/14 57/4
62/25 75/7 78/20 88/4 92/10
holding [2] 11/14 103/16
holdings [6] $1 / 201 / 21$
64/11 66/3 82/17 89/3
honest [4] 33/17 38/2 38/6 45/18
Honor [55] 6/5 8/8 12/8
13/20 49/14 50/1 50/8
50/10 50/12 50/14
51/12 54/24 54/25 55/5 55/10 55/21 57/17 58/5 58/8 58/11 58/25 59/19 59/22 66/15 67/7 67/17 67/22 73/13 75/5 76/9 76/12 76/14 78/1 79/9 79/20 82/4 82/8 87/12 87/13 97/21 102/14 102/25 103/3 103/5 104/12 104/15 105/3 105/7 105/13 105/14 105/17 105/20 105/24 106/8 106/20
honorable [2] 1/11 38/1
Honore [2] 36/9 47/11 hope [1] 50/4
Hopefully [1] 77/3 horses [5] 91/2 91/5 91/8 91/11 91/14 hour [2] 46/18 52/22 hours [2] 24/20 77/2 housekeeping [2] 6/3 8/1
how [22] 8/9 12/17
17/14 34/11 36/24 37/3 39/16 43/3 46/9 46/19 48/22 52/20 55/8 55/24 55/25 60/19 70/3 74/25 76/16 76/24 77/8 78/7
humor [1] 27/11 hundred [2] 26/22 48/16
hurry [1] 50/6
HyperSound [11]
30/20 32/10 32/12
38/14 44/22 45/21 46/7
46/17 46/19 53/22
53/23
hypothetical [1] 53/19
I
I'd [7] 10/22 51/4 56/19 58/5 79/1 82/4 98/13 I'II [12] 9/10 9/11 15/7 32/13 39/13 67/7 75/16 90/24 94/7 102/20 105/4 105/12
I'm [87] 9/14 9/21
11/18 16/17 16/19
16/20 16/20 17/24 18/7
18/18 20/1 21/10 22/25
23/2 26/19 26/22 27/6
27/16 29/15 29/16
30/10 30/14 30/14
30/25 33/10 33/18
33/22 34/2 35/4 35/4
35/17 35/19 35/20 37/1
43/8 45/9 46/8 48/3
51/10 51/25 51/25
56/21 57/4 59/15 60/24
60/25 61/1 61/13 62/3
62/4 63/11 64/18 66/12
67/20 71/14 71/18
74/22 75/7 80/13 81/14
81/16 83/18 83/21 87/2
87/2 87/18 88/3 88/4
89/18 91/20 92/13 93/8
94/8 94/14 94/17 94/22
95/12 95/12 96/5 96/11 98/16 98/18 99/18
101/13 103/20 104/19 106/6
I've [15] 17/21 25/21 29/22 29/24 29/25
30/11 30/18 31/8 31/9
32/16 35/21 51/19 52/1 72/24 106/13
idea [11] 19/1 25/25
34/21 35/1 35/10 36/4 37/5 38/16 41/3 45/9 106/7
ideas [2] 31/8 35/11
identical [1] 65/9
IDENTIFICATION [1] 107/10
if [85] $8 / 148 / 259 / 99 / 9$ 15/7 16/17 17/2 17/19 17/23 18/19 19/12 20/3 20/10 21/2 21/13 22/22 23/16 23/21 24/3 24/11 24/15 25/8 25/16 25/18 26/6 27/1 28/12 29/25

31/12 32/13 34/3 39/10 interfered [1] 53/3 40/20 41/4 47/16 48/2 interference [1] 13/11 48/5 48/7 51/3 52/11 interfering [1] 33/22 52/22 53/2 53/10 53/12 into [18] 16/8 25/9 53/15 53/16 55/14 58/16 59/12 67/9 68/1 69/5 69/22 70/2 70/9 71/11 72/4 73/16 75/7 76/2 77/13 77/21 77/22 81/4 83/15 87/3 90/10 90/23 92/15 92/15 92/19 93/1 93/6 94/1 94/2 94/8 94/10 94/15 94/24 95/9 95/25 98/17 99/3 102/15 104/25 ignoring [1] 25/13 III [2] $1 / 15$ 1/18 immediately [5] 60/4 62/18 62/20 85/1 88/17 importantly [1] 48/19 impression [1] 105/21 improve [1] 28/10 in [251] inaudible [1] 36/23 INC [3] 1/25 64/11 89/3 included [2] 58/14 100/25
includes [2] 22/1 22/3 including [7] 42/25 43/20 52/5 52/17 64/10 89/1 100/18
incorrect [4] 66/4
85/25 86/17 88/4 increasing [1] 100/20
independent [1] 49/25 independently [1] 11/19
indicate [1] $14 / 5$ indicated [2] 80/8 87/21
Indiscernible [2] 75/13 95/8
individual [6] 16/19
33/7 33/9 33/12 64/13 89/6
individuals [1] 47/23
information [5] 17/17 44/19 49/12 49/13 70/19
informed [1] 34/12 inhibited [1] 53/3 initial [2] 32/17 94/8 initially [2] 32/24 53/7 initials [1] 31/13 insisted [2] 23/10 43/11
insistence [1] 43/15
instance [1] 21/24
instances [2] 16/2 21/22
instructing [1] 13/12 instruction [1] 14/23 intention [1] 90/2
interest [9] 20/6 20/8 42/15 64/7 64/24 65/23 88/23 89/12 90/3
interested [1] 30/14
interface [1] 11/22
interfaced [1] 44/21

28/16 29/5 30/1 31/9
32/9 34/19 48/20 50/22
51/13 66/14 72/20 73/2
77/1 87/10 102/2 102/8
introduce [1] 79/11
introduced [1] 47/14
invented [2] 31/1 32/8
invention [5] 29/11
31/16 32/8 53/22 53/23
inventor [4] 16/20 30/2
45/2 47/14
invested [7] 68/14
68/15 68/17 68/19
68/21 91/21 100/11
investment [9] 92/2
92/3 92/5 94/8 94/9
96/2 96/13 96/13 97/11
investor [1] 47/24
investors [2] 16/12 47/23
invitation [1] 42/5
invite [1] 41/13
invited [1] 32/4
invites [1] 40/16
involve [2] 30/16 34/22
involved [1] 44/22
IRA [19] 57/24 60/12
60/19 62/15 80/1 80/12
80/14 80/15 80/25
81/21 82/24 92/23 95/1
96/1 96/5 96/8 98/25
99/10 103/15
is [230]
isn't [4] 18/7 91/6 100/20 100/23
issue [6] 7/7 15/23 105/9 105/11 106/12 106/17
issued [2] 69/19 100/6 issues [2] 16/18 36/20 it [194]
it's [43] 8/11 10/23
12/10 13/7 15/16 15/17 15/25 17/14 23/7 24/4 25/12 30/22 30/24
31/12 31/16 31/19 34/12 39/5 39/9 39/17
39/17 43/2 43/14 50/23
51/21 54/13 54/14
55/11 56/2 57/15 58/19 59/6 60/25 61/9 61/22
65/9 73/22 77/10 88/10 88/13 89/19 92/16 106/22
its [5] 48/23 49/9 64/9 88/25 100/6

## J

J.S [1] 23/25
J.T [2] 52/6 52/18

Jabra [1] 31/1
January [34] 60/5 60/5
60/5 60/9 60/15 60/15
60/20 62/16 63/2 64/12
74/9 81/11 81/18 81/23
AA 2976

January... [20] 82/16
82/25 83/4 83/12 85/8 85/12 85/20 85/22 86/2 89/4 89/13 92/1 92/23 93/3 93/18 94/5 95/18 96/3 103/17 104/4
January 15 [9] 82/25 83/12 85/8 85/12 85/20 85/22 86/2 103/17 104/4
January 15th [2] 89/4 89/13
January 2014 [8] 81/11 81/18 81/23 83/4 92/23 94/5 95/18 96/3
January 31 [1] 82/16
January 31st [2] 92/1 93/18
JD [1] 1/25
Jersey [1] 78/10
JILL [2] 1/24 34/1
Jim [13] 32/15 32/17
32/21 32/23 33/10
33/12 33/14 33/18
34/10 34/12 36/9 47/14 49/8
Jim's [1] 52/24
Jimmy [2] 36/9 47/11
JOHN [12] 1/18 11/3
11/5 11/9 11/11 11/12
11/13 22/24 23/14 23/14 35/10 52/18
joining [1] 78/9
joint [13] 80/23 81/1
82/2 83/4 85/5 93/9 95/14 96/1 98/22 98/24
99/2 99/7 103/16
Jolla [1] 44/20
Josh [2] 22/15 22/18
JOSHUA [1] 1/21
JT [2] 85/19 99/1
JT/WROS [2] 85/19 99/1
JUDGE [4] 1/11 13/12 13/14 54/21
JUERGEN [18] 1/21
17/8 17/12 18/15 19/19 21/6 23/19 23/23 24/3 24/18 37/1 37/9 38/1 44/4 69/10 76/19 76/19 99/14
July [14] 22/20 25/22 41/17 41/20 60/5 66/24 66/25 86/22 87/22 87/23 87/24 101/7 101/7 101/17
July 19th [1] 41/20 July 2013 [1] 25/22 July 25th [2] 101/7 101/17
just [54] 7/7 9/10 10/2 10/20 10/25 13/7 14/19 16/19 17/3 17/12 24/13 24/16 25/16 26/14 30/20 31/13 33/21 34/6 35/2 35/7 39/13 40/17 50/18 51/4 51/10 55/1

56/1 56/2 57/4 63/10 67/12 68/2 68/24 71/11 72/11 73/16 73/19 75/16 80/7 81/15 82/8 87/3 92/20 93/6 95/11 97/9 98/14 99/1 102/7 102/17 103/24 106/6 106/8 106/9

## K

Kahn [2] 86/24 87/4 KAPLAN [3] 1/18 36/9 47/14
Karen [1] 105/3
keep [2] 9/10 75/18 keeps [1] 25/1
Ken [49] 11/6 11/12 11/23 14/14 15/18 16/1 16/3 18/3 18/11 19/4 19/8 19/11 19/18 19/23 19/25 20/5 20/10 20/21 21/5 21/9 21/16 22/3 22/15 22/24 23/13 23/24 23/24 24/3 24/8 24/17 24/19 25/24 38/24 44/2 45/16 47/25 48/1 49/22 49/25 50/20 52/4 52/12 52/12 52/17 52/21 53/5 53/11 69/15 99/24
Ken's [3] 15/14 20/8 24/19
KENNETH [2] 1/17 1/21
kept [3] 10/17 16/21 27/23
kind [2] 11/14 43/2 knew [4] 18/4 52/25 86/14 96/25
know [64] 9/1 9/10 13/20 15/8 15/13 15/19 15/22 15/24 18/5 18/12 18/17 19/15 21/11 21/17 22/7 27/12 27/14 28/15 31/12 33/20 34/11 34/13 36/24 39/4 39/9 40/18 41/14 42/14 42/17 42/19 44/19 45/14 47/15 49/11 50/24 53/13 53/19 68/2 68/18 70/10 70/15 70/15 72/16 72/18 73/1 76/15 77/22 77/23 87/3 90/24 92/11 92/20 93/7 94/2 95/11 97/7 97/10 97/10 97/12 99/14 99/16 99/24 101/24 102/7
knowing [2] 68/4 70/18 knowledge [4] 36/14 36/17 49/8 49/12 knowledgeable [2] 30/15 33/17
known [9] 44/25 47/17 53/16 56/6 61/6 68/7 69/24 70/4 78/12 knows [1] 48/8 KOTLER [8] 1/21 $2 / 10$ 2/12 67/16 67/21 67/25

73/19 90/7
L
La [1] 44/20
lab [1] 53/24
larger [1] 31/16
LAS [2] 6/1 107/12
lashing [1] 26/9
last [6] 6/24 12/19 77/7
91/10 91/16 105/25
later [1] 49/24
law [1] 31/21
lawsuit [4] 19/9 20/17 84/5 96/18
lawyer [2] 18/4 27/3
lawyers [6] 67/13 87/1
87/7 97/2 97/19 98/2
lay [1] 79/17
leading [1] 23/9
learn [1] 49/20
learned [1] 98/9
least [6] 29/23 33/1
38/3 43/2 46/11 47/17
leave [1] 32/13
lectern [1] 67/13
lecturn [1] 90/13
led [4] 12/14 12/16
16/2 50/25
left [4] 18/21 31/22
31/24 62/20
left-hand [1] 18/21
legal [2] 10/17 51/21
lengthy [1] 21/15
less [3] 52/15 53/17
96/15
let [29] 8/25 9/10 34/24
36/12 57/4 57/19 60/24
61/2 61/3 62/2 63/9
68/2 76/15 77/22 77/23
80/7 82/13 83/2 83/14
84/12 88/1 89/16 90/24
92/11 92/20 93/6 95/11
99/19 102/23
let's [12] 13/16 19/2
29/12 29/16 34/7 51/10
61/2 79/17 83/5 88/7 92/7 94/10
letters [1] 24/10
level [2] 42/12 45/12
liability [9] 61/15 61/17
61/18 61/23 61/24 64/5
83/22 83/24 88/20
liable [2] 64/14 89/6
lie [5] 22/11 24/18 25/24 26/3 41/3
lied [2] 21/16 21/22
life [2] 10/11 20/17
light [1] 85/9
like [23] 10/17 10/22
11/7 29/25 30/5 31/18
33/21 35/1 35/17 51/4
54/20 59/1 68/22 70/15 70/16 70/17 72/11 75/1 76/1 79/1 97/13 98/13 102/17
liked [5] 44/3 44/3 44/4 44/11 44/12
limited [9] 61/9 61/15
61/17 61/18 61/22

61/24 64/4 83/22 88/20 made [20] 16/11 16/13 line [12] $8 / 12$ 20/10 16/16 18/17 20/5 20/15 25/7 30/23 32/10 35/21 38/8 42/18 43/21 45/6 47/25 48/23 71/7 71/10 72/8 76/3
mail [8] 21/4 24/1
24/13 24/16 25/17
25/22 25/24 26/8
majority [1] 48/2
make [16] 6/24 15/2
17/19 26/17 37/12 37/14 37/17 37/20 38/4 43/6 45/21 47/22 57/1 59/8 101/13 103/24
making [3] 30/23 45/18 46/13
man [2] 11/13 38/1
managed [2] 61/18 83/23
management [3] 11/23
44/4 45/2
many [9] 27/11 30/6
30/13 34/13 37/3 47/15
52/20 60/19 76/16
March [7] 74/12 74/16
74/20 98/10 99/14
99/24 100/15
March 5th [2] 98/10
100/15
mark [1] 18/8
marked [1] 92/17 market [2] 73/2 102/8
marketplace [1] 28/16
mask [3] 27/16 33/22 105/1
masks [1] 77/21
Masterson [1] 91/9
materially [1] 53/17
math [1] $96 / 12$
matter [3] 24/20
106/15 107/5
matters [1] 8/1
may[11] 6/25 8/24
11/18 26/18 35/23
49/14 49/15 59/20
70/22 72/13 90/8
maybe [11] 20/25
21/17 22/7 34/3 34/23
41/14 42/13 46/11
52/22 96/15 101/18
me [88] 6/7 9/7 9/9 9/10 10/1 12/5 12/11 12/22 12/23 12/25 13/4 16/13 16/14 16/19 17/19 18/13 21/16 22/19 23/19 23/23 24/1 24/23 29/18 31/23 32/2 32/11 32/14 36/12 37/21 40/16 40/17 40/20 40/20 41/4 41/4 42/10 42/18 43/3 44/10 44/22 47/4 47/13 47/14 48/1 48/1 49/6 54/15 56/20 57/4 57/19 60/24 61/2 61/3 62/2 63/9 68/2 68/2 69/1 80/7 80/19 82/13 83/2 83/6 83/14 83/17 84/12 AA 2977
me... [22] 84/22 84/25 86/24 88/1 89/16 90/21 90/24 90/24 91/20 92/20 93/7 93/20 93/24 94/9 95/4 95/11 95/25 96/12 97/23 102/12 102/23 104/23
me/us/Board [1] 21/16 mean [7] 43/13 43/13 47/2 70/23 81/13 92/5 106/8
meaning [1] 23/14
means [3] 25/25 41/4 96/2
meet [4] 16/12 30/15 41/24 42/2
meeting [11] 14/11 14/15 17/4 21/5 32/11 42/8 42/9 42/11 42/12 42/15 47/24
member [6] 43/22
46/23 61/18 75/22
83/23 100/2
member-managed [1] 83/23
members [14] 20/21
20/22 34/20 36/9 47/6 47/8 47/10 47/10 47/18 52/15 66/4 84/16 86/10 87/9
men [1] 38/11
mention [2] 12/1 49/17
mentioned [2] 86/11 87/4
merge [2] 43/21 43/24
merged [1] 45/7
merger [35] 11/24
12/20 29/8 37/8 37/18
37/23 38/20 42/20 43/6 43/10 44/14 45/12 47/2 48/17 50/22 53/18 53/24 64/11 69/20
69/24 69/25 70/5 70/19
72/23 74/12 75/23 89/2
91/23 96/18 97/12
100/2 100/6 100/11
101/1 101/4
messed [1] 69/7
met [15] 11/2 11/8
12/19 15/16 16/6 30/11
30/13 38/9 42/7 44/5
44/12 44/25 47/12 69/13 69/16
middle [2] 94/19 94/21
might [4] 12/1 17/15
70/6 86/11
million [14] 31/2 31/20 34/23 34/24 35/5 35/14 38/19 70/16 70/16
93/15 93/21 94/3 94/4 96/13
millions [2] $24 / 544 / 23$
mind [4] 37/22 67/18
104/4 104/8
mine [4] 32/15 47/10
62/8 87/5
minute [1] 67/12
minutes [2] 54/22 55/6 missed [1] 33/11 missing [1] 58/16 misspoke [1] 75/11 MIT [1] 47/14 mix [2] $44 / 144 / 6$ MO [1] 22/12 mob [1] 31/18 moment [1] 49/14 MONDAY [5] 1/12 14/2 14/10 16/6 21/14 money [12] 30/2 31/10 32/19 33/6 35/5 38/18 44/17 76/2 76/3 86/25 87/7 97/19
monitor [1] 30/9 months [2] 22/16 24/4 MOORE [5] 1/22 2/15 90/18 102/18 103/8 more [27] 16/15 29/2 29/10 31/6 31/19 32/16 33/15 40/25 43/11 44/9 45/15 48/13 50/18 73/7 75/8 76/1 76/16 76/18 78/3 86/14 86/25 97/18 97/19 97/24 98/2 105/15 106/6
MORENO [1] $1 / 18$ morning [11] 8/9 9/5 27/10 50/4 55/8 55/10 55/24 55/25 67/25 77/8 78/7
mornings [1] 16/6 most [2] 29/11 30/16 mostly [1] 31/20 move [4] 13/15 13/16 58/5 82/4
moved [1] 44/20
Mr [56] 2/5 2/6 2/7 2/9 2/10 2/11 2/12 2/14 2/15 2/16 27/11 27/19 34/18 36/2 36/16 50/15 51/20 54/8 54/9 54/10 54/20 55/8 55/20 55/24 56/5 57/19 58/14 58/17 58/22 59/20 67/9 67/16 67/17 67/21 68/4 68/7 68/10 68/14 68/14 68/25 69/2 70/22 73/7 73/12 73/19 75/4 75/7 76/16 76/18 76/21 76/22 76/23 77/7 77/8 78/3 78/7
Mr. [107] 8/3 9/5 11/16 11/20 12/8 12/18 13/12 13/18 15/2 15/20 15/23 16/6 16/8 16/13 21/22 22/11 26/8 27/7 29/13 30/3 33/24 34/3 34/5 34/7 35/7 36/21 36/21 36/22 36/24 36/25 37/7 37/14 37/17 38/3 38/5 39/18 39/25 40/4 42/5 42/21 43/5 43/9 43/15 43/18 46/23 47/19 48/14 49/17 50/3 50/13 50/18 50/19 50/20 51/3 51/24 53/2 53/2 53/15 53/16 53/21 54/2 54/6

54/17 58/18 59/24
60/22 63/9 67/25 73/5 73/16 75/11 75/22 77/25 79/5 79/10 79/22 82/13 82/22 83/14 86/15 88/1 90/7 90/11 90/13 90/15 90/18 90/21 91/2 91/9 91/12 91/14 91/17 91/20 91/20 97/14 99/13 102/11 102/18 103/4 103/8 103/8 104/20 105/8 105/15 105/16 105/18 106/1
Mr. Apton [1] 104/20 Mr. Barnes [2] 16/6 50/20
Mr. Barry [1] 91/14
Mr. Berry [1] 91/17
Mr. Etkin [10] 58/18
59/24 60/22 63/9 67/25
73/5 73/16 75/11 75/22 79/10
Mr. Goldberg [12] 79/22 82/13 82/22 83/14 88/1 90/18 90/21 91/2 91/20 99/13 102/11 103/8
Mr. Kotler [1] 90/7 Mr. Moore [2] 102/18 103/8
Mr. Norris [17] 9/5 13/12 29/13 30/3 34/3 35/7 39/18 49/17 50/3 50/18 51/3 51/24 53/2 53/15 53/21 54/2 54/6
Mr. Norwood [1] 54/17 Mr. Ogilvie [7] 77/25 79/5 90/11 90/13 90/15 103/4 105/15
Mr. Peek [9] 8/3 27/7 33/24 34/5 34/7 39/25 50/13 53/16 105/8 Mr. Potashner [26] 11/16 15/2 15/23 16/8 16/13 21/22 22/11 26/8 36/21 36/22 36/24 36/25 37/7 38/3 40/4 42/5 42/21 43/5 43/9 43/15 43/18 46/23 47/19 48/14 50/19 53/2 Mr. Potashner's [1] 15/20
Mr. Richard [1] 91/12
Mr. Robert [1] 91/9
Mr. Stark [7] 36/21 37/14 37/17 38/5 105/16 105/18 106/1 Mr. Todd [4] 11/20 12/8 12/18 13/18
Mr. Weisbord [3] 86/15 91/20 97/14
much [12] 11/22 12/21 15/15 25/15 31/11 34/23 35/13 38/19 48/18 97/10 99/16 106/21
multiple [2] 61/18 83/23

Muriel [9] 57/23 58/2
62/19 62/24 62/25
63/16 63/25 64/3 64/22
must [2] 44/1 47/21 my [67] 6/3 8/1 8/3 8/11 9/5 9/10 9/11 9/21 11/14 15/8 15/13 15/23 18/8 23/7 24/13 24/16 25/17 29/4 30/4 30/5 30/16 30/17 30/18 31/3 31/8 34/17 35/7 35/13 36/14 38/1 45/14 45/15 46/20 48/7 51/11 51/13 51/21 53/23 55/2 55/11 56/22 57/12 57/14
57/15 62/8 62/24 64/22 67/25 71/9 71/9 77/10 80/1 80/4 84/22 85/3 86/24 88/13 89/23 90/18 90/24 97/11 99/16 99/18 99/18 104/25 106/7 107/5
Mylar [1] 28/5 myself [5] 10/20 12/2 14/25 16/6 41/21

## N

name [22] 8/19 9/5 22/18 23/14 29/25 49/17 55/18 59/25 60/4 62/11 62/19 63/25 65/7 67/25 77/17 85/4 89/19 90/18 98/22 99/7 99/8 103/11
named [1] 32/15
names [2] 57/22 65/10 nature [1] 58/18
nearly [1] 29/6
necessary [4] 14/23 28/21 28/23 28/24
neck [1] 25/11
need [6] 8/25 9/9 16/18 27/5 56/24 77/22
needed [2] 33/6 69/2
needs [2] 14/7 14/18
negotiating [2] 15/15 24/1
negotiation [2] 17/17 42/23
neighborhood [2] 68/8 94/4
neither [1] 72/20
nervous [1] 57/5
NEVADA [4] 1/2 6/1
64/16 107/12
never [18] 11/8 25/1
25/9 25/11 29/22 35/10 37/16 37/22 41/23
42/25 48/9 67/18 69/10
69/13 69/16 72/24
97/12 97/12
new [12] 29/4 32/19
38/8 45/23 46/17 46/21 52/25 66/10 66/13 69/3 78/10 98/6
next [20] 12/7 14/1 18/19 19/2 22/13 24/7 24/11 27/4 31/10 54/9
54/23 55/1 60/11 74/11

74/12 76/13 85/15 90/14 98/22 103/10 nice [6] 54/12 54/18 76/11 104/17 105/9 106/9
no [58] 1/5 1/6 8/2 10/7 14/7 14/18 14/20 19/1 20/4 20/24 25/6 25/25 26/12 26/13 28/18 36/17 37/5 37/12 37/20 40/14 41/3 43/19 47/4 47/9 47/21 49/10 50/6 51/2 53/9 54/1 54/2 54/5 54/17 56/21 64/16 67/15 69/8 69/14 70/15 71/9 72/24 72/25 73/2 75/24 76/6 76/9 82/8 85/9 85/23 99/21 100/14 102/8 102/25 104/9 104/10 104/15 105/6 106/2
none [4] 36/11 37/13 52/5 52/17
nonjury [1] 106/14
nor [1] 72/20
NORRIS [28] 1/18 8/16 8/21 9/5 9/12 9/24 12/16 13/12 13/23
14/22 17/2 25/15 26/13 29/13 30/3 34/3 35/7
39/18 49/17 50/3 50/18 51/3 51/24 53/2 53/15 53/21 54/2 54/6
Norwood [1] 54/17
nose [1] 27/16
not [85] 7/11 10/1 11/18 12/4 12/10 13/7 13/7 13/14 13/18 14/6 14/14 14/16 16/19 16/20 16/20 17/16 18/5 18/18 19/15 20/1 20/3 20/18 21/1 21/11 22/10 26/5 26/12 26/19 26/23 27/12 27/17 29/15 29/23 30/20 34/18 34/22 35/3 35/4 35/17 35/19 35/20 35/23 36/14 36/15 37/2 40/15 41/9 41/12 41/15 41/25 43/7 43/14 45/2 45/9 46/8 49/17 50/9 51/13 53/7 53/9 54/18 67/20 69/18 69/24 70/4 70/13 70/24 87/2 91/10 91/16 96/22 98/25 99/10 99/14 99/24 100/1 100/5 100/9 101/13 101/24 102/2 106/11 106/21 106/22 107/9 note [7] 19/4 22/15 23/4 23/18 24/7 24/13 67/17
notes [25] 9/13 9/16 9/18 10/10 10/16 10/17 10/22 13/25 14/5 14/13 16/11 18/3 19/14 20/10 22/20 25/16 27/23
27/25 28/1 28/7 51/3
51/21 55/2 72/12 73/22 AA 2978
nothing [2] 40/16 104/12
notice [1] 97/1 noticed [1] 24/16 Notwithstanding [1] 104/2
now [22] 12/2 12/24
22/13 24/4 27/18 30/24 31/11 31/20 39/25
41/24 46/4 46/5 48/3 60/23 63/9 63/21 82/13 83/2 93/6 99/13 101/6 104/20
number [49] 7/17 15/1 20/16 30/11 30/12 31/9 31/15 38/10 38/23 40/6 40/7 40/8 40/10 40/21 41/5 41/8 41/11 45/14 46/2 49/5 58/12 59/10 59/11 60/7 62/14 63/17 63/18 64/6 66/9 67/4 81/15 82/10 82/11 85/5 85/7 85/20 85/25 86/16 88/5 88/6 88/22 89/10 92/17 96/6 96/7 104/23 105/4 105/6 107/10
numbers [3] 6/7 86/23 86/25
numerous [2] 20/21 24/20

## 0

Object [1] 51/12
objection [16] 12/6
58/7 58/8 58/22 58/25
59/8 66/15 79/9 79/10
79/11 79/15 82/6 87/12
87/14 87/18 104/21
obstacle [1] 23/11
obtaining [1] 15/5
obvious [2] 15/25 34/18
obviously [1] 100/10
occasionally [1] 17/19
occur [1] 53/1
occurred [2] 10/10 98/10
off [9] 8/23 21/12 30/23
36/11 40/1 54/13 66/11
66/13 87/8
offer [2] 17/8 17/12
offered [2] 35/5 44/10
offhand [1] 96/6
office [3] 12/21 16/8 52/24
official [1] 35/22
often [2] 20/9 37/21
OGILVIE [26] 1/15 2/9 2/11 2/14 2/16 54/9 54/10 54/20 55/20 58/22 59/20 67/9 68/25 70/22 73/8 73/12 75/4 75/8 76/16 77/25 79/5 90/11 90/13 90/15 103/4 105/15
oh [17] 7/10 10/8 10/25
21/25 23/2 26/20 27/20

33/2 37/9 43/23 50/23 51/6 51/10 51/11 64/18 71/14 102/23
okay [98] 6/9 8/19 9/1 9/9 9/10 9/11 10/3 10/25 13/9 13/17 13/21 16/25 17/4 17/24 19/2 19/3 19/25 22/10 25/21 26/7 26/13 26/15 27/5 27/7 27/20 32/13 34/6 34/7 36/18 37/3 39/25 41/1 42/9 42/20 50/18 51/25 56/4 56/5 57/2 57/14 57/16 58/19 59/3 59/17 60/7 60/25 60/25 61/1 61/2 61/16 62/9 63/23 66/8 68/2 68/3 74/15 76/21 77/2 77/5 77/23 77/24 80/2 80/5 80/15 81/4 81/8 81/20 81/22 83/8 85/10 85/15 86/9 86/12 86/15 86/20 87/9 87/21 88/3 88/9 90/21 91/1 92/15 92/18 94/12 94/14 95/10 96/11 96/16 98/5 98/16 101/12 105/5 105/12 105/21 106/3 106/6 106/13 106/21 omissions [2] 64/14 89/7
on [119]
one [44] 7/7 7/7 15/15 19/10 19/14 21/17 21/23 22/6 22/7 23/3 23/21 23/22 24/15 26/17 27/3 27/4 29/23 30/4 31/10 33/16 36/20 38/15 39/5 39/10 39/20 46/2 46/15 47/22 48/16 49/17 52/22 53/13 57/23 62/8 62/8 68/7 68/10 69/3 74/16 92/7 92/10 93/8 93/25 106/10
ongoing [2] 16/4 46/1 only [1] 69/8
onset [1] 35/1 open [2] 83/15 102/8 operating [11] 61/17 61/22 66/14 66/22 83/23 84/17 85/25 86/16 87/10 104/22 104/24
opinion [4] 34/17 35/13 48/20 53/16 Oppenheimer [20] 78/18 78/21 79/25 79/25 80/2 80/9 80/24 81/10 81/18 82/2 82/24 91/25 92/6 92/24 93/10 93/23 93/24 94/5 95/14 103/15
opportunity [1] 105/10 opposed [1] 38/3
option [1] 24/4 options [11] 18/16 36/2 36/12 36/15 36/21 36/25 37/3 37/6 43/6

43/9 43/13 or [90] 14/7 14/18 14/20 15/16 16/5 16/5 16/15 17/12 19/10 19/10 20/11 24/17 24/19 25/9 26/5 26/5 27/5 27/12 28/2 29/2 29/9 29/10 31/18 33/15 33/21 35/9 35/17 37/13 38/3 41/15 42/18 43/13 45/19 45/22 50/20 52/6 52/19 52/22 53/3 53/4 53/13 54/9 56/14 58/1 62/3 62/25 63/6 63/18 64/8 64/11 64/13 64/13 64/14 65/16 65/19 69/16 69/24 70/4 70/16 70/16 70/24 71/1 71/1 71/2 71/4 74/22 76/22 81/5 83/20 86/13 86/15 88/15 88/24 89/2 89/5 89/5 89/7 89/25 91/7 92/6 96/24 97/1 97/11 97/13 98/20 101/18 101/25 105/18 107/10 107/10
order [3] 43/6 43/10 106/10
organization [1] 32/6 organized [2] 64/5 88/21
other [33] 7/25 13/11 16/15 19/10 27/14 31/15 33/6 35/9 36/8 38/10 38/25 39/2 45/1 45/3 47/6 47/7 47/18 52/15 57/23 64/13 66/4 68/1 68/7 68/18 69/6 84/6 86/9 87/9 89/5 90/19 97/10 99/17 106/10
others [1] 30/12 otherwise [1] 16/5 our [20] 8/12 16/16 23/8 23/9 23/11 24/3 35/2 35/2 35/13 42/13 54/23 55/1 55/12 57/13 61/9 61/12 61/14 67/12 77/11 90/12
out [19] 11/18 12/22 13/1 16/14 16/17 26/9 29/16 30/5 30/23 33/15 47/22 49/5 53/6 53/13 57/1 59/13 96/14 97/24 101/16
outside [4] 16/14 33/23 34/8 48/1
over [20] 8/12 12/24 15/23 26/22 27/23
30/18 30/18 31/1 31/5 38/16 44/20 47/4 47/7 55/12 64/4 72/4 77/11 85/4 88/19 94/24
overcome [1] 46/5
overly [1] 35/3 overriding [1] 44/3 overruled [6] 12/9 51/14 66/16 66/18 87/16 104/20
owed [1] 97/19
own [12] 34/25 35/11 35/11 35/19 52/12 52/13 56/8 56/14 61/15 62/25 71/4 78/15 owned [4] 18/5 18/15 35/24 37/10
ownership [10] 45/7 45/11 45/23 48/2 48/12 64/9 65/1 65/24 88/25 90/4
owning [1] 20/1
P
p.m [3] 14/10 24/2 106/24
package [2] 56/17 78/23
packet [1] 92/8
pad [2] 10/17 51/21
page [91] 10/23 13/23
14/1 14/3 15/7 16/11
17/2 17/6 17/23 17/25
18/9 18/19 18/19 19/2
19/12 21/2 21/10 21/13 22/13 22/13 22/22
23/16 23/18 24/7 24/11 24/11 51/5 51/6 51/9 51/17 51/20 51/22
51/24 52/8 52/10 57/2
57/9 57/25 59/24 60/11 60/12 60/18 61/3 61/4 61/16 62/2 62/3 62/5 63/9 63/22 63/24 65/4 65/5 66/10 66/13 71/18 71/22 73/18 73/20 80/8 80/12 80/14 80/18
80/21 80/22 81/4 82/14 82/17 83/5 83/19 83/20 83/21 83/22 84/12
84/15 84/18 85/15
85/16 88/2 88/4 88/7
88/7 89/16 89/17 94/20
94/21 98/17 99/3 99/3
103/9 103/12
page 137 [1] 51/5
page 30 [1] 10/23
page 33 [2] 13/23 14/3
page 53 [1] 17/2
page 60 [1] 17/23
page 61 [1] 18/19
page 64 [1] 19/12
page 65 [1] 21/2
page 68 [1] 21/13
page 69 [1] 22/13
page 71 [1] 22/22
page 74 [1] 23/16
page 76 [1] 24/11
pages [14] 63/10 63/10 63/21 80/22 81/8 81/12
81/17 81/22 81/25
82/22 83/2 92/16 103/9
104/2
paid [3] 69/24 70/4 95/5
pains [2] 46/4 46/6
PAMPT [2] 1/15 63/18
PAMT [2] 22/4 24/5
PAMTC [1] 61/10

PAMTP [15] 61/6 61/8 61/17 64/4 65/2 65/25 66/4 83/23 84/1 84/3 86/10 87/9 88/20 89/14 90/4
paragraph [4] 15/8
15/12 88/18 89/20
PARAMETRIC [85] 1/4 11/9 11/11 11/21 24/5 31/11 31/24 32/9 32/14 32/17 32/21 32/23 33/3 34/22 34/24 35/14 35/16 35/24 36/13 45/13 47/20 48/17 49/10 56/6 56/8 56/14 57/13 60/9 60/20 62/16 62/25 64/9 64/10 64/12 64/13 64/15 65/2 65/24 68/14 68/17 68/21 69/19 69/23 70/24 71/4 72/2 72/23 73/25 75/23 76/3 78/12 78/15 78/20 82/18 82/24 83/9 83/11 84/7 85/8 85/12 85/21 86/1 88/25 89/3 89/5 89/8 89/13 90/4 91/22 94/23 95/1 95/20 95/22 96/3 96/17 96/23 97/3 100/2 100/6 100/11 101/25 102/5 102/8 103/17 104/5
paramount [1] 38/1
Pardon [3] 31/23 32/2 42/10
parent [1] 35/25 part [5] 14/7 14/18 44/1 59/2 105/22
participate [3] 40/13 41/14 41/15
partnership [1] 61/9
party [5] 34/21 48/19 48/23 49/2 49/9 pass [2] 36/1 67/7 past [5] 91/2 91/7 91/8 91/11 105/11
patent [7] 29/4 29/5
29/22 30/21 33/5 38/22 46/16
patents [13] 26/22
28/21 28/24 29/1 29/2
29/7 29/9 29/21 29/24 30/1 30/16 30/18 31/3 Pause [4] 8/5 73/11 102/24 106/23 pay [5] 13/18 86/25 87/6 87/8 98/2
paying [1] 33/4
PEEK [13] 1/17 2/6 8/3
27/7 27/11 27/19 33/24 34/5 34/7 39/25 50/13 53/16 105/8
peel [1] 36/10
people [12] $8 / 4$ 27/12 33/16 42/12 44/21
44/24 45/1 45/19 45/20
45/20 105/2 106/13
per [1] 87/7
percent [6] 18/5 24/4
24/4 48/16 92/3 96/14
AA 2979
percentages [1] 69/6
performing [1] 70/3
period [12] 27/24 60/3
60/16 81/5 81/10 81/23
82/16 92/23 93/2 93/17
95/17 101/7
person [2] 69/13 107/10
personal [1] 12/2
personally [2] 20/15 32/18
PhDs [1] 45/3 physics [1] 30/17
Pictures [1] 47/12
piece [1] 32/12
pieces [1] 58/16
pissed [1] 23/23
PJs [1] 106/14
place [1] 12/21
placed [4] 33/7 33/9
33/12 33/13
plaintiff [4] 2/3 9/6
88/5 98/14
plaintiff's [8] 2/19 6/8
7/6 7/17 59/10 79/13
79/15 82/10
plasma [1] 30/21
play [1] 100/10
please [30] 8/15 8/19
13/13 15/12 17/2 17/23
19/12 23/3 23/22 26/6
33/23 34/8 39/20 50/2
50/7 54/25 55/14 55/18
66/12 67/10 73/9 77/13
77/17 90/10 90/24
92/19 94/11 95/9 97/22

## 102/15

pleasure [1] 68/4
plenty [1] 29/1
plotting [1] 15/17
podium [1] 27/3
point [30] 12/20 17/16 18/14 19/23 20/1 20/2
21/8 21/11 21/15 21/24
22/10 26/14 34/20 39/5
39/6 42/23 43/17 46/4
46/25 47/1 47/22 50/19
52/3 66/2 74/24 79/18
85/24 90/23 97/5 97/10
pointed [1] 49/5
points [2] 21/18 21/21
police [1] 31/5
poor [2] 15/9 15/13
pop [1] 31/8
portfolio [6] 82/17 92/3
92/5 93/1 93/13 96/13
portion [1] 59/25
portions [5] 58/1 58/9 81/9 81/17 82/1
position [1] 33/3
positive [1] 17/18
possible [3] 12/4 13/7 13/8
POTASHNER [46] 1/17
11/6 11/12 11/16 11/23
14/5 15/2 15/23 16/1
16/3 16/8 16/13 17/17

18/15 18/17 20/6 20/14 $\quad$ Professor [1] 30/12 21/22 22/11 26/8 34/18 professors [1] 30/11 36/2 36/16 36/21 36/22 profit [2] 71/7 72/7 36/24 36/25 37/7 38/3 38/24 40/4 42/5 42/21 43/5 43/9 43/15 43/18 44/2 46/23 47/19 48/14 49/22 50/19 52/21 53/2 53/11
Potashner's [1] 15/20 potential [6] 16/12
46/22 47/23 96/17
96/22 97/6
Potentially [2] 106/5 106/6
Practically [1] 26/4 practice [3] 10/15 16/4 105/2
pre [1] 72/23
pre-merger [1] 72/23
precedes [1] 26/20
preceding [1] 41/7
precisely [1] 14/25
premerger [3] 100/18
102/5 102/8
present [1] 48/23
presentation [5] 16/13
20/24 48/24 49/1 49/9
presentations [1] 47/22
presented [1] 38/10 Presently [2] 91/7 91/13
president [3] 16/20
44/25 47/11
pretty [8] 11/22 12/21
14/22 15/15 33/18 35/4
42/8 94/1
price [1] 74/25
priced [1] 45/20
prices [1] 100/19
primarily [1] 38/24
primary [1] 29/4
printed [4] 62/11 62/18
85/4 103/10
prior [5] 16/10 41/16
75/23 85/10 103/14
private [2] 47/9 57/15
privately [1] 20/21
probably [15] 10/18
13/10 15/13 20/9 29/2
29/9 33/15 45/19 46/2
47/16 50/23 78/2 90/7 101/14 106/9
problem [3] 59/12 67/15 106/18
proceed [1] 20/18 proceeded [1] 35/19 proceedings [8] 1/8 8/5 55/7 73/11 102/24 106/23 106/24 107/4
produced [1] 92/1 product [17] 28/16 28/22 28/25 31/2 31/5 32/7 38/11 38/14 38/19 38/22 42/13 42/16 42/17 44/8 44/18 46/14 47/25
production [1] 47/11

97/12 98/14 102/17 102/21
quickly [1] 103/8 quicksand [1] 25/10 quit [2] 19/10 48/3 quite [5] 22/25 23/2 23/6 26/5 91/18 quits [2] 25/1 25/9 quote [4] 14/6 24/25 32/12 52/9

## $R$

raise [5] 8/14 33/6
34/23 55/14 77/13
raised [1] 35/5
range [3] 31/14 77/4 77/4
rarely [2] 52/6 52/18
rather [1] 88/5
re [4] $1 / 4$ 19/19 64/15 89/8
reached [2] 12/22 13/1
read [13] 14/13 15/12 23/4 23/22 24/15 24/19 28/1 40/25 52/7 56/24 69/18 100/5 100/9 reader [1] 30/11 reading [5] 15/25 18/7 23/3 23/21 28/7
ready [6] 8/6 23/14 28/12 28/15 67/21 76/15
real [2] 36/5 90/14
realization [1] 43/4
realized [3] 20/1 49/24 97/18
really [13] 34/2 35/10
38/4 42/18 46/21 48/22 49/24 68/17 69/4 75/8 86/13 96/23 97/7
reason [2] 9/10 44/3
reasons [1] 44/9
recall [19] 15/20 16/2
18/14 26/3 26/11 36/2
36/8 37/3 37/6 42/3
43/14 45/6 45/11 49/6
50/19 50/25 53/9 69/1
86/13
receiving [1] 17/16
recessed [2] 55/7 106/24
recitation [1] $7 / 5$
recognize [12] 27/17
57/3 57/7 61/19 62/7
62/21 64/19 79/22
84/21 85/2 88/12 89/22
recognized [2] 20/7
42/24
recollection [5] 19/22
52/20 70/18 74/25
101/8
recommended [1]
49/22
recommending [1]
69/23
record [6] 8/20 8/23
55/18 77/17 87/3
103/24
recorded [2] 1/24

70/14
RECORDER [1] 1/24
RECORDING [1] 107/4
Recross [2] 2/12 75/20 Recross-Examination [2] $2 / 12$ 75/20
Redirect [7] 2/7 2/11
2/16 50/11 50/16 73/14 103/6
reduced [1] 45/14
refer [1] 59/9
reference [3] 39/14 71/25 82/18
referenced [1] 41/17 references [2] 28/5 39/10
referred [2] 24/8 64/6
referring [4] 14/12 18/6
18/25 86/7
reflect [3] 10/10 82/23 83/10
reflected [6] 67/4
85/25 92/2 103/12
103/16 104/2
reflecting [1] 103/11
reflection [1] 85/20
reflects [4] 72/7 73/24
85/19 104/3
refresh [1] 19/22
regard [1] 75/25
regards [2] 22/17 53/22
regular [1] 80/6
reinforcement [1]
45/17
related [4] 64/11 89/2
104/21 104/21
relates [2] 1/7 67/2
relationship [3] 11/7 11/20 12/17
relayed [1] 44/22
released [2] 100/19 101/7
relent [1] 16/21
relentless [4] 15/15
25/11 35/2 48/6
relinquish [2] 24/2 37/10
reluctance [1] 35/18
remain [1] 100/10
remained [1] 47/15
remaining [1] 72/12
remember [14] 25/10
27/12 32/4 36/4 36/19
36/20 36/22 42/8 43/13
46/11 50/23 53/21 69/4
69/5
remembered [1] 70/16
reminder [1] 10/20
remote [1] 58/18
repeatedly [1] 24/23
report [1] 21/4
reported [1] 70/14
REPORTING [1] $1 / 25$
reports [1] 39/5
represent [3] 9/6 68/1

## 90/19

representation [1]
18/17
represented [6] 19/25 37/1 37/9 53/8 53/17 89/12
represents [1] 63/15 reputation [1] 26/20
request [1] 97/14 requesting [2] 43/5 54/9
reserve [1] 26/14 reserved [2] 72/22 102/4
resolve [2] 59/8 79/14 respect [6] 45/7 49/9 49/21 72/22 85/10 102/4
respond [1] 56/2
response [2] 8/2 87/19 responsible [1] 47/17
result [1] 66/9
retire [2] 32/4 32/11
revenue [1] 46/3
reverse [1] 75/11
review [1] 9/22
reviewing [1] 46/15
revised [1] 97/15
RICHARD [2] 1/20 91/12
right [86] 8/6 8/14 8/24 10/4 10/24 11/13 18/11 21/6 24/9 26/24 29/15
31/20 37/8 38/16 38/21 39/17 40/24 48/3 51/21 52/14 54/14 55/14 56/23 57/7 59/20 62/4 62/11 64/7 65/23 67/15 68/11 68/22 68/23 71/3 71/8 73/17 75/15 76/2 76/6 76/10 77/13 79/4 84/23 86/18 88/22 89/12 90/3 91/3 91/6 91/15 91/18 91/23 92/4 92/16 92/24 93/11
93/22 94/6 94/14 94/25
95/5 95/15 96/14 96/19 96/24 97/7 97/17 97/25 98/3 98/7 98/11 98/20 98/23 99/11 99/15 99/24 100/7 100/15 100/20 100/23 101/1 101/4 101/22 101/25 102/5 106/16
right-hand [3] 10/24 11/13 92/16
rights [7] 20/3 61/14 61/25 63/17 64/24
72/22 102/4
ring [3] 18/13 22/18 53/25
riots [1] 31/17
Robert [1] 91/9
role [2] 49/21 100/10
Ron [6] 21/6 23/24
25/1 25/3 25/4 25/5
Ronald [8] 55/3 55/15 55/19 57/24 58/2 60/12 62/11 63/15
room [1] 16/14
rough [1] 96/12 royalty [1] 35/6 run [1] 34/24 running [1] 38/12 RYAN [2] 1/22 90/18 S
saga [1] 22/24
said [40] 12/2 12/4 12/5 12/8 12/11 12/22 12/23 12/25 13/1 13/3 13/4 13/5 13/6 13/7 13/19 16/17 16/18 18/4 19/5 19/18 20/9 20/16 24/3 24/19 30/12 32/13 33/11 34/10 37/11 38/2 38/6 39/5 40/19 44/17 48/2 48/4 51/8 54/18 87/3 103/23
sake [1] 71/11 sales [3] 45/20 72/2 72/8
same [10] 25/7 60/15
68/8 69/15 76/5 81/23
83/7 87/12 87/14 93/13
San [1] 47/24
Santulli [3] 68/10 68/14 91/12
sapping [1] 23/7
Sassan [2] 52/6 52/19 save [1] 65/9
saw [6] 28/1 28/5 38/11 44/24 45/4 70/15 say [24] 10/6 14/19 17/15 19/18 22/25 24/22 24/24 25/3 25/5 29/16 38/5 39/18 41/18 42/18 52/12 63/12 66/12 67/19 84/24 86/6 101/10 101/16 105/10 105/10
saying [3] 22/4 24/2 25/10
says [31] 11/2 18/3 21/7 21/10 22/15 22/15 23/19 41/2 57/1 61/17 62/11 62/14 62/18 62/19 63/4 63/5 64/3 65/14 71/19 80/14 83/22 84/15 84/16 84/19 85/4 85/18 88/18 89/24 93/2 93/25 99/1
schedule [1] 52/23
scientifically [1] 30/14
screen [1] 9/21
Seattle [3] 41/24 42/1
42/2
SEC [1] 11/13
second [15] 6/23 10/2
10/25 15/8 17/3 39/13
51/4 51/10 60/11 62/10
67/14 80/7 80/25 92/10 93/8
secret [1] 30/22
section [4] 82/18 93/1
93/13 94/16
securities [1] 93/22
SECURITY [1] 107/10
see [59] 9/21 10/24

14/9 14/10 14/10 15/10 17/10 18/23 19/6 20/10 20/16 21/19 22/2 26/1 26/9 30/24 39/14 39/15 40/6 40/22 40/25 41/6
52/6 52/8 52/8 52/18
57/8 60/3 60/24 61/2 62/5 64/1 65/7 71/14
71/20 75/7 81/5 82/17 82/20 83/24 85/16
92/16 92/18 93/4 93/14
93/15 94/15 94/18
94/21 94/21 94/23
94/25 95/2 95/20 95/23
99/6 104/25 105/4 105/12
seeing [2] 18/7 18/9 seem [3] 25/24 36/22 41/3
seems [2] $21 / 4$ 52/15 seen [4] 20/17 21/10 35/21 35/23
sell [1] 42/13
selling [1] 100/17 sells [1] 31/1
sense [2] 27/11 101/13
sent [4] 24/1 40/8 41/11 58/17
sentence [1] 40/2 SEP [4] 57/24 60/12 60/19 62/15
serious [2] 17/20 45/19 set [4] 21/5 33/21 67/3 86/16
Seth [4] 19/5 21/5 36/9 47/13
sets [2] 64/4 88/19 seven [1] 74/17 SG [1] 1/21
shaded [1] 26/5
shake [1] 12/3
share [3] 69/6 70/21
87/7
shareholder [1] 47/19
shareholders [10] 22/4
23/9 24/6 25/14 38/10
84/4 84/7 89/9 97/1 97/2
SHAREHOLDERS' [2] 1/5 64/15 shares [71] 45/14 48/12 48/13 56/8 56/14 57/12 60/8 60/10 60/19 60/21 61/10 61/15 62/14 62/15 62/19 62/25 63/16 63/16 63/17 63/18 65/2 65/24 66/3 66/9 67/2 67/4 67/4 70/24 70/25 71/4 72/12 72/16 72/21 72/23 73/2 74/1 74/5 74/7 78/15 78/20 82/23 83/7 83/11 85/6 85/7 85/12 85/19 85/21 85/25 86/14 86/16 89/12 90/4 91/22 95/1 95/22 97/18 100/18 100/18 100/25 101/3 101/25 102/2 102/5

102/8 103/11 103/13 103/17 103/17 104/3 104/5
shares on [1] 83/7
sheet [1] $86 / 23$
shit [1] $32 / 12$
short [1] 43/2
shorter [3] 59/6 77/3 77/4
Shortly [1] 24/18
should [4] 23/8 92/9
94/19 94/19
show [1] 52/21
showed [1] 52/25
shows [7] 52/5 52/18
57/12 73/25 81/13 81/13 81/15
sic [8] 15/18 15/22 18/12 23/10 54/17 61/10 63/18 64/6
side [2] 18/21 85/4
sign [14] 63/6 65/14
65/16 65/19 66/10
66/13 66/22 69/3 86/23 87/8 88/15 89/25 97/15 98/6
signature [26] 62/10 62/10 62/12 62/12
62/20 62/21 62/23 63/4 64/19 64/21 65/12 66/10 66/13 84/19 84/23 84/23 84/24 85/2 85/2 88/11 88/12 88/13 88/17 89/21 89/22 103/10
signatures [6] 62/5
62/7 63/4 65/10 84/20 84/21
signed [8] 30/6 62/10 63/5 65/11 71/3 84/19 87/22 98/20
significance [1] 10/21
significant [1] 38/17
similar [1] 79/9
since [7] 6/25 15/16
34/14 54/18 68/5 68/8 75/16
sir [65] 8/9 8/22 8/25 9/8 12/23 12/25 16/23 18/19 19/2 21/2 21/13 22/22 22/23 23/16 23/17 24/7 24/11 26/18 26/24 27/4 27/5 39/21 51/15 51/18 54/12 60/22 64/21 65/4 66/2 66/20 67/7 67/12 70/14 70/19 71/13 71/20 72/5 73/10 75/3 75/14 76/10 77/20 78/11 78/24 80/13 81/16 87/18 90/7 90/12 92/12 92/20 93/7
94/11 94/16 94/23 95/11 95/13 97/22 97/24 99/18 99/19 99/23 101/20 104/11 104/16
six [4] 22/16 29/9 74/17 77/2
six months [1] 22/16
skill [1] 33/21
skipping [1] 88/18
skips [1] 74/11
slight [1] 27/3
slippery [1] 15/17
slope [1] 15/17
slow [2] 17/24 51/25
smile [1] 104/25
so [89] 6/25 7/11 7/15 8/3 8/4 10/10 10/15 10/19 11/18 12/11 13/1 14/22 15/20 16/21 17/12 17/25 19/22 20/18 24/24 27/12 29/18 30/3 30/6 30/24 31/8 31/11 32/13 32/16 34/13 38/3 38/21 41/1 42/6 42/18 42/20 42/25 44/13 48/6 55/1 57/2 57/14 58/9 58/13 59/4 59/15 60/7 61/3 61/16 62/3 63/10 67/14 67/21 68/4 69/22 71/3 71/16 73/1 73/24 74/7 74/15 75/16 76/2 77/2 79/17 80/7 80/15 80/24 82/9 83/10 84/23 85/10 87/7 88/7 93/20 93/25 94/2 94/8 94/10 94/12 95/25 96/12 98/2 98/6 98/17 100/9 101/15 105/9 106/3 106/12
SOCIAL [1] 107/9
soft [1] 24/3
sold [19] 28/16 30/25 31/5 70/25 71/2 72/12 72/15 72/16 72/16 72/18 72/18 72/19 73/1 100/22 101/3 101/9 101/24 102/2 102/7 sole [1] 31/16 some [33] 6/5 10/22 11/13 15/17 16/9 18/3 20/1 20/20 21/11 21/21 26/14 31/22 31/24 34/20 43/17 50/4 52/25 53/3 56/25 66/3 68/1 70/15 70/21 74/24 85/24 86/9 86/13 86/15 88/18 90/8 90/19 91/18 97/15
somehow [4] 43/1 53/2
86/13 86/15
someone [2] 54/17 76/15
something [11] 6/24
13/1 35/9 36/19 46/21
67/19 69/24 70/4 70/16 70/17 96/25
sometime [3] 66/24
86/22 87/23
somewhere [2] 75/1 94/3
SONICblue [1] 18/22
Sony [1] 47/11
soon [1] 29/2
sorry [21] 8/3 9/14
12/16 33/22 34/2 43/8
61/13 62/3 64/18 66/12
AA 2981
sorry... [11] 74/22
80/13 81/14 81/16 87/2 87/18 88/4 91/20 94/8 99/18 103/20
sound [34] 1/4 28/2
32/15 56/6 56/8 60/9 60/20 62/16 63/1 64/9 64/12 64/15 68/22 71/8 78/12 78/15 82/18 82/24 83/11 84/7 85/8 85/12 85/21 86/1 88/25 89/4 89/8 89/13 90/4 94/23 95/1 95/20 100/2 104/5
source [1] 37/7
sources [1] 33/6
south [1] 97/12
speak [7] 33/23 56/1
75/22 90/24 97/21
97/22 103/20
speaker [1] 31/17
speaker-type [1] 31/17
speaking [1] 20/7
specifically [4] 14/16
26/12 83/5 83/19
speech [2] 46/19 47/25
speed [1] 17/13
spell [1] 8/19
spend [5] 38/17 44/7
44/17 44/17 46/18
spending [1] 44/23
spent [2] 24/20 38/18
spinoff [1] 22/16
split [6] 45/22 74/22
74/23 74/24 75/2 75/11
spoke [1] 20/20
spoken [4] 24/19 27/14 69/10 69/16
springing [1] 16/4
stage [1] 28/19
stand [1] 28/16
stand-alone [1] 28/16 STARK [21] 1/21 18/15 36/21 37/1 37/9 37/11 37/14 37/17 38/1 38/5 44/5 69/10 76/19 76/20 76/21 77/7 78/3 99/14
105/16 105/18 106/1
start [4] 7/1 8/6 54/20 94/19
started [3] 32/14
100/17 100/19
starting [3] 15/8 24/13 29/21
starts [1] 40/1
state [3] 8/19 55/18 77/17
statement [24] 57/15 57/16 60/3 60/7 60/16 69/19 69/22 70/2 70/6 71/9 79/25 80/9 81/5 81/10 81/17 82/1 83/3 92/23 93/9 93/14 95/13 100/5 100/9 100/12
statements [7] 58/1 58/15 58/24 70/8 71/17 91/25 103/15

States [1] 106/11 stay [1] 88/1 STEPHEN [1] $1 / 17$ Steve [2] 52/6 52/19 STIGI [1] $1 / 18$ still [9] 15/22 23/25 24/3 28/19 29/7 33/11 53/18 54/15 73/20
stipulate [1] 7/12 stipulated [2] 6/6 7/6 stock [27] 36/3 36/13 37/4 48/13 64/10 72/2 72/9 73/25 74/21 74/23 74/24 74/25 75/2 75/11 76/1 76/3 89/1 94/16 94/22 95/5 96/3 97/9 97/25 100/19 100/22 101/9 102/3
stocks [2] 98/7 100/14 stop [2] 6/23 102/22
stopped [5] 39/19 40/1 40/4 40/24 41/1
stress [1] 15/14
strike [1] 57/17
strings [2] 73/2 102/9
STRIPES [2] $1 / 20$
69/15
strong [1] 20/24
struggling [1] 46/5
study [1] 53/21
stuff [1] 57/1
stupid [1] 41/14
subject [1] 16/5
subjects [4] 29/25 30/6
30/14 30/19
subsequent [1] 102/3
subsidiary [2] 32/9
35/15
substance [1] 12/10 success [1] 23/11 successful [5] 30/1 31/7 31/19 38/13 45/21 such [4] 30/11 30/16 39/2 72/24
sue [1] 19/5 sufficiently [1] 32/8 suit [1] 97/1
summary [3] 71/25 93/1 93/13
supplement [1] 58/10 supposed [1] 48/22 sure [21] 6/24 9/22 11/18 14/14 18/18 20/2 27/17 33/18 34/13 35/4 35/4 35/17 35/20 37/2 39/7 46/8 59/8 87/2 94/2 101/13 103/24 surprised [2] 53/4 53/5 suspicious [1] 49/23 switch [1] 90/13
sworn [7] 8/12 8/15 8/17 55/12 55/16 77/11 77/15

## T

tab [2] 25/18 51/4 Tab 293 [1] 25/18
table [2] 21/12 63/12 tactic [1] 43/1
tactics [2] 15/14 15/21 that [552] tah [1] 97/3
tah-dah [1] 97/3
tainted [1] 26/5
take [10] 16/13 20/13
25/15 32/13 41/13
72/20 76/25 77/22 92/7
94/10
taken [4] 16/18 22/20 66/8 86/20
taking [1] 10/15
talk[4] 8/4 10/22 21/11 29/12
talked [1] 38/23
talking [5] 19/19 24/17
33/10 39/23 97/23
TAX [1] 107/10
TB [2] 18/4 18/4
team [3] 52/5 52/15 52/17
technical [1] 30/16
technology [5] 20/4
32/14 37/11 37/13 42/24
tell [27] 6/7 8/4 12/11 12/17 12/23 12/25 13/4 14/5 14/23 15/1 16/10 16/14 29/13 29/18
29/20 30/18 34/15 42/9 42/11 43/24 47/21
54/17 60/7 60/18 69/1
101/19 104/23
telling [1] 23/25
ten [3] 29/2 54/22 55/6
Tenancy [1] 85/5
Tenancy/WROS [1] 85/5
termination [1] 24/24
terms [7] 14/6 14/8
14/17 14/19 48/12 48/19 106/9
testified [5] 8/18 55/17 77/16 83/3 97/16 testify [1] 106/13 testimony [4] 13/13 85/10 103/14 104/22 textbooks [1] 30/10 texted [1] 24/19 than [14] 16/15 31/6 31/19 32/16 45/16 48/13 53/17 68/18 69/6 76/1 88/5 97/10 97/25 99/17
thank [55] 7/25 8/22 26/24 26/24 31/11 34/14 50/3 50/13 50/14 54/2 54/6 54/7 54/12 54/18 54/24 55/6 55/21 59/18 59/22 60/22 67/7 67/9 67/22 71/25 73/5 73/6 73/13 75/3 75/14 75/19 76/6 76/10 76/12 77/9 77/19 78/1 78/4 78/8 79/7 79/19 79/20 90/7 90/15 99/23 101/20 102/11 102/14 103/1 103/3 103/5 104/11 104/16 104/16 105/13 105/14
that's [66] 9/22 10/8 11/3 12/4 15/6 19/21 21/7 22/9 24/5 24/10 25/12 28/4 28/8 28/9 28/11 30/2 30/23 31/5 31/14 36/19 37/11 37/25 48/11 50/1 53/19 56/21 62/3 63/10 67/4 68/20 69/24 70/3 70/7 72/24 73/4 74/3 75/13 77/12 79/4 80/17 84/13 84/25 85/14 86/19 87/24 88/4 88/5 94/1 94/3 95/4 95/5 95/17 97/2 98/19 99/4 101/20 101/20 102/12 104/7 104/18 105/1 105/17 106/13 106/16 106/18 106/21
their [5] 38/8 44/4 44/5 44/20 106/14
them [16] 9/21 30/1 31/9 38/11 38/15 45/4 46/18 46/18 47/16 49/12 71/2 72/16 72/18 72/18 72/19 106/10 then [48] 13/2 13/10 14/6 14/17 17/8 19/18 21/16 23/12 24/22
24/25 25/1 29/14 32/16 32/18 36/15 41/2 41/11 47/25 52/16 54/11 62/19 63/12 74/4 74/7 74/11 74/15 76/19 79/18 80/18 80/25 81/22 84/18 84/20 85/1 85/4 85/19 88/11 89/10 90/8 92/17 102/22 103/12 104/25 105/4 105/15 105/16 105/22 105/25
there [64] 12/1 14/13 15/1 16/8 17/20 18/14 20/4 27/2 28/1 29/9 30/18 37/12 42/23
42/25 43/19 45/6 47/12 51/15 52/1 53/6 54/15 54/18 59/12 60/25 62/4 62/9 62/18 63/11 66/2 66/8 69/5 69/22 70/2 73/20 75/15 78/2 79/9 83/18 83/21 84/18 84/20 84/23 86/20 87/18 89/18 92/13 92/20 92/21 93/7 93/8 94/14 94/22 95/11 95/12 95/12 97/13 98/16 98/18 99/4 99/6 104/3 104/8 105/1 105/6
there's [17] 7/7 18/8 23/18 39/14 40/6 40/8 40/16 41/1 41/2 52/8 62/9 62/19 80/4 85/1 88/11 89/21 94/15 thereof [1] 58/2
these [12] 10/10 10/15 16/18 20/10 21/21

22/20 28/7 46/21 47/16 73/24 74/20 94/4
Thesing [2] 52/6 52/19 they [49] 8/4 10/13
15/24 15/24 17/18 20/3 20/22 20/22 24/20 30/12 30/19 31/19 38/12 38/17 38/18 38/18 42/13 44/4 44/6 44/7 44/10 44/16 44/17 44/17 44/22 44/24 44/24 45/1 45/5 45/18 45/19 46/1 46/1 46/3 46/5 46/7 46/13 46/16 46/20 46/20 46/21 49/5 58/20 70/15 72/19 74/20 87/6 106/15 106/19
they're [2] 106/15 106/20
they've [1] 46/5
thing [9] 15/16 23/15
30/2 45/18 52/25 69/8 72/24 83/7 97/20
things [5] 10/10 30/16 31/18 49/5 97/15 think [34] 7/7 7/8 11/18 16/24 23/18 31/19 32/24 34/10 35/4 35/19 35/21 36/5 36/19 37/1 38/10 38/15 39/6 40/17 42/17 43/3 43/11 46/7 46/12 56/23 59/16 66/10 68/21 69/8 71/9 75/1 87/5 97/16 102/20 104/22
third [5] 34/21 48/19 48/23 49/1 49/9
third-party [1] 34/21
thirds [1] 52/11
this [114]
those [26] 7/15 8/4
9/18 9/22 10/8 15/4 21/21 25/3 25/5 36/25 39/2 46/5 57/22 59/1 62/7 63/4 63/18 68/18 70/8 70/25 73/2 74/7 80/22 84/21 105/1 106/10
though [2] 38/21 47/21 thought [10] 25/7
26/21 29/1 32/11 33/25 44/6 51/8 97/9 97/13 97/25
threat [2] 17/19 20/15 threatening [1] 19/8 threats [1] 15/14 three [7] 21/17 62/9 74/16 81/12 81/16 82/22 91/5
through [10] 33/15 34/4 38/24 39/1 45/17 60/15 79/10 80/22 83/2 106/10
time [65] 8/25 12/7
12/19 15/23 16/13
17/16 18/4 18/12 18/14
20/23 21/8 23/3 23/21
25/8 25/16 25/22 27/24
AA 2982

TRANSCRIBED [1]
time... [48] 29/2 29/20 29/23 30/6 30/8 31/22 31/24 32/6 34/17 35/3 38/9 38/13 39/20 43/2 46/12 50/4 50/5 50/19 53/6 53/15 53/18 66/2 68/17 70/12 71/3 72/15 73/6 76/11 90/23 91/18 91/19 92/3 93/2 96/23 97/5 97/11 98/7 99/13 99/23 100/15 100/23 101/1 101/7 101/9 102/11 102/22 105/2 106/11
times [4] 15/1 20/16 24/20 45/14
title [7] 11/14 64/7 64/24 65/23 88/23 89/12 90/3
today [9] 8/9 15/13
15/18 18/4 27/22 55/9 55/24 77/8 105/22
today's [1] 14/15 Todd [15] 11/2 11/3 11/5 11/9 11/10 11/11 11/12 11/13 11/20 12/8 12/18 13/18 19/5 35/10 52/18
together [3] 32/5 84/4 85/11
told [17] 11/16 14/16 18/3 18/11 19/23 21/9 21/11 30/25 53/2 53/11 59/15 68/13 68/21 69/2 69/18 96/16 96/21
tomorrow [2] 77/1 105/22
Tony [1] 18/11 too [5] 25/15 29/23 33/25 41/14 87/5
took [5] 8/3 9/16 42/17 44/7 48/1
top [14] 11/2 21/16 39/14 39/17 52/9 61/16 62/9 65/7 71/22 73/24 83/22 84/16 88/11 88/17
topic [1] 79/8
tossed [1] 16/9
total [9] 74/1 74/5
83/11 93/2 93/3 93/14
94/17 103/16 104/5
totally [3] 23/23 35/20 37/2
touch [1] 106/9
tough [1] 29/20
towards [2] 19/4 52/3
track [1] 94/24
Tracy [2] 52/6 52/19
traded [3] 56/6 70/13 78/12
train [1] 91/5
trained [4] 91/2 91/8
91/11 91/14
TRAN [1] $1 / 1$
transaction [1] 42/21
transactions [1] 71/8

1/25

## TRANSCRIBER [1]

 107/16TRANSCRIPT [3] 1/8 107/3 107/9
transfers [2] 64/4 88/19
trap [1] 48/20
TRIAL [1] 1/13
trials [1] 106/14
tried [1] 38/24
trip [1] 38/8
trips [1] 16/11
trouble [2] 18/22 77/22 true [10] 40/17 43/14 50/24 57/25 69/15 81/8 81/9 81/17 81/25 106/22
trust [7] 23/13 33/7 33/10 33/13 33/16 52/1 52/9
truth [2] 47/17 48/11
try [4] 34/7 38/3 60/24 90/24
trying [10] 35/2 35/12 36/10 37/21 38/19 74/14 74/15 94/17 105/9 106/7
turn [20] 9/11 10/1 13/23 30/23 31/9 56/19 60/22 61/3 63/9 73/18 80/19 81/4 83/19 88/7 92/15 92/19 93/6 95/9 98/13 99/3
turned [1] 97/24
turning [3] 30/1 60/11 85/15
Turtle [53] 12/20 14/15 15/3 15/18 16/5 19/25 20/2 21/6 23/24 24/17 29/3 29/5 29/8 37/15 37/23 38/7 42/23 43/2 43/10 43/19 43/22 43/24 44/13 45/17 46/6 46/9 48/17 53/7 53/10 53/16 68/1 69/11 70/3 70/12 70/25 71/5 71/8 72/2 72/8 72/12 72/16 75/25 76/3 90/19 96/17 96/24 100/7 100/14 100/17 100/19 100/22 101/9 101/25
two [35] 19/14 21/17 39/17 45/12 46/7 46/11 52/11 52/22 57/2 57/9
57/20 57/25 58/13 62/5
63/10 63/10 68/19
74/11 74/16 75/5 75/16 76/18 78/3 79/12 80/2 80/24 81/8 84/20 93/20 93/25 94/4 103/9 105/15 106/5 106/6 two-one [1] 93/25 two-page [3] 57/2 57/9 57/25
two-thirds [1] 52/11
type [1] 31/17
typical [1] 10/15
vote [1] 100/11
voted [3] 53/18 69/19 70/19
votes [1] 50/20
voting [3] 50/22 69/25 70/5
VTB [6] 1/20 1/21 11/24 50/20 64/11 89/3
waiting [2] 16/24 75/7
walking [1] 48/20
wall [2] 30/18 30/19
want [16] 13/25 14/16 14/19 16/17 25/15
27/24 30/15 37/12 38/6 40/20 41/4 43/18 54/15 58/10 68/24 105/10 wanted [9] 34/19 37/14 37/17 37/20 38/4 43/21 43/24 48/6 103/24
wanting [1] 46/20
wants [1] $75 / 8$
was [194]
Washington [2] 30/4 30/8
wasn't [5] 31/16 32/25
39/7 44/10 105/1
wasting [1] 30/5
way [14] 25/12 27/16
35/20 37/12 45/15
45/15 46/20 52/8 53/13
59/14 86/13 86/15
94/24 105/9
we [87] 6/5 6/5 8/6 12/3 13/3 13/15 14/19 15/16 16/15 16/16 17/2 18/5 19/12 20/12 20/15 20/24 21/13 22/22
23/16 24/11 25/16 26/4 26/14 26/17 27/2 27/15 29/1 29/2 29/3 30/25 32/16 32/18 32/19

32/24 33/6 34/19 35/1 35/3 35/13 36/10 37/12 38/19 38/23 39/6 39/6 42/18 43/11 45/3 47/22 47/24 48/18 48/19 48/20 48/22 51/3 52/5 52/18 52/24 52/25 54/20 58/11 58/13 58/13 58/15 59/13 61/9 61/12 61/14 61/15 63/8 66/10 66/10 66/13 72/18 76/10 76/18 76/19 79/10 86/22 86/25 90/13 90/14 93/25 94/13 98/6 104/19 106/11
we'd [1] 53/12
we'll [2] 79/18 98/14
we're [9] 50/9 57/6
59/4 67/12 76/15 77/21 79/8 94/12 105/4
We've [2] 15/15 27/14
wear [1] 106/15
wearing [1] 77/21
week [3] 16/7 52/21
106/7
Weisbord [13] 66/7
68/5 69/2 86/11 86/15
91/15 91/17 91/20
96/16 96/21 97/3 97/6
97/14
welcome [1] 102/13
well [45] 12/3 14/25
15/22 17/5 17/25 20/7 20/20 23/22 24/15 26/20 27/14 29/8 36/20 39/9 39/17 39/19 40/19 41/8 42/8 43/8 43/17 44/10 44/25 46/1 46/6 53/12 53/19 58/13 70/6 70/10 74/11 76/5 77/9 78/8 81/12 86/25 91/8 93/25 96/5 96/25 97/18 101/18 105/8 106/16 106/19
well-known [1] 44/25
Wells [11] 56/12 56/15 57/15 57/20 58/1 60/8 62/15 63/1 72/18 74/8 74/8
went [10] 15/2 29/5
47/22 47/24 48/22
53/12 74/25 75/1 79/10 97/11
were [48] 15/1 15/24 15/24 17/15 17/18 17/20 20/3 20/22 20/22 22/4 22/20 28/9 28/15 29/7 29/9 34/19 35/3 35/18 37/23 38/12 38/17 43/5 43/7 43/9 44/4 44/21 45/14 45/18 46/2 46/3 46/5 46/13 46/20 47/10 48/19 48/23 49/6 53/17 60/8 60/19 66/4 69/5 70/21 71/17 74/20 81/16 87/5 87/6
weren't [3] 29/8 30/7 AA 2983


| From: | ken potashner [ken.potashner@gmail.com](mailto:ken.potashner@gmail.com) |
| :--- | :--- |
| Sent: | Saturday, August 3, 2013 5:48 AM |
| To: | Juergen Stark [juergen.stark@turtlebeach.com](mailto:juergen.stark@turtlebeach.com) |
| Subject: | Fwd: Updated Fairness Opinion Presentation |
| Attach: | Craig-Hallum Fairness Opinion Presentation.pdf |

fyi-good airplane reading- $\$ 200 \mathrm{k}$ cost
---------- Forwarded message ----------
From: James Barnes [ibarnes@parametricsound.com](mailto:ibarnes@parametricsound.com)
Date: Fri, Aug 2, 2013 at 2:54 PM
Subject: Updated Fairness Opinion Presentation
To: PAMT Directors < ibarnes@parametricsound.com>
Cc: "Hoverman, Daniel" [DHoverman@hl.com](mailto:DHoverman@hl.com), Mark Dufilho [MDufilho@hl.com](mailto:MDufilho@hl.com),
"Greenway, Adam" [AGreenway@hl.com](mailto:AGreenway@hl.com), John Hentrich < JHentrich@sheppardmullin.com>, Robert Wernli [RWernli@sheppardmullin.com](mailto:RWernli@sheppardmullin.com)

Gentlemen,
Update for todays pricing. We may elect not to have opinion delivered until Monday. Will advise status at todays meeting at 4 pm .

Jim Barnes
Secretary

## Presentation to the Board of Directors

## Understandings

The information set forth herein has been prepared by Craig-Hallum Capital Group LLC ("we" or "Craig-Hallum") based upon information supplied by Beam, VTB and publicly available information, and portions of the information set forth herein or relied upon may be based upon certain statements, estimates, projections and forecasts provided by Beam or VTB management directly or through their other advisors with respect to the anticipated future performance of Beam or VTB, including but not limited to financial projections and estimates of net operating loss benefits and forecasts of future utilization of the same. We have relied upon and assumed the accuracy, completeness and faimess of such information and have not independently verified such information. With respect to any such estimated or forecasted information relied upon or used in our analyses, we have relied upon the assurances of Beam and VTB management or their other advisors that such information has been prepared on a reasonable basis in accordance with industry practice and reflects the best currently available estimates and judgments of management as to such future performance or utilization, and we assume no responsibility for and express no view as to any such estimates or forecasts or the assumptions on which they are based. We have not conducted any independent valuation or appraisal of any of the assets of liabilities of Beam or VTB or concerning the solvency or appraised or fair value of Beam or VTB, and we have not been furnished with any such valuation or appraisal. The information set forth herein is based upon economic, market and other conditions as they exist on, and the information made available to us as of, the date hereof unless indicated otherwise.

We have not been asked to pass upon, and we express no opinion as to, the amount, nature or fairness of consideration or compensation to be received in or as a result of the proposed merger by preferred stock holders, warrant holders, option holders, officers, dircctors, employces or any other class of such persons or relative to or in comparison with the merger consideration to be received by holders of common stock for their common shares. In that regard, we have been adviscd by Bcam dircetly or through its other advisors that the amounts reccived by such preferred stock holdcrs, warrant holdcrs, option holders, officers, dircetors, employces or other class of such persons in or as a result of the proposed merger are in compliance and accordance with their contract or contractlike rights under the existing terms of their preferred stock and agreements.

These materials and the information set forth herein were prepared for the benefit and use of the board of directors of Beam in its capacity as such in connection with its consideration of approval of the proposed merger with VTB. These materials and the information contained herein are confidential and may not be disclosed publicly except to the extent required by applicable law or made available to third parties without our prior written consent. Any description of or references to Craig-Hallum or any summary of our opinion to which these materials and information relate in a proxy statement or similar required public disclosure must be in a form reasonably acceptable to us and our legal counsel. Craig-Hallum is acting as a financial advisor to assist the board of directors and is not responsible for and is not providing any tax, accounting, actuarial, legal or other specialist advice.

Throughout the presentation Adjusted EBITDA refers to earnings before interest, taxes, depreciation, amortization, stock-based compensation, restructuring charges, non-cash impairment charges, and transaction expenses and other non-recurring items. Adjusted EBIT refers to earnings before interest, taxes, stockbased compensation, restructuring charges, and non-cash impairment charges, and transaction expenses and other non-recurring items.

## Table of Contents

I. OVERVIEW OF THE PROPOSED TRANSACTION ..... 4
II. SUMMARY OF DUE DILIGENCE PROCEDURES ..... 9
III. BEAM MARKET DATA ..... 14
IV. OVERVIEW OF BEAM ..... 20
V. OVERVIEW OF VTB ..... 23
VI. SUMMARY RELATIVE CONTRIBUTION ANALYSIS ..... 26
VII. BEAM VALUATION ANALYSIS ..... 33
VIII. VTB VALUATION ANALYSIS ..... 46
APPENDICIES:A. HISTORICAL AND PROJECTED FINANCIAIS56

## I. Overview of the Proposed Transaction

## Overview of the Companies

| BEAM |
| :---: |
| $\square$ Beam is a publicly traded company that delivers audio solutions through its patented HyperSonic ${ }^{\circledR}$ Sound technologies. The Company's novel technology generates sound along a directional ultrasonic beam, enabling the focus and control of sound. The Company employs both licensing and product development strategies and is targeting the healthcare, digital signage, kiosk, electronic gaming, home audio, television, video game, and mobile device markets. The Company has 26 issued U.S. and foreign patents and 14 pending applications. |
| $\square$ Headquarters: Poway, California |
| $\square$ Market Capitalization (8/2/13): $\$ 135$ million |
| $\square \quad$ LTM Revenue ${ }^{(1)}$ : $\$ 0.4$ million |
| $\square$ LTM Adjusted EBITDA ${ }^{(1)}$ : $\$(3.8)$ million |
| $\square$ Employees: 14 |

1) LTM Financials as of $3 / 31 / 13$
VTB
$\square$ VTB designs and markets premium audio peripherals for video game, personal computer, and mobile platforms. According to the NPD Group, VTB had the highest gaming headset/headphone market share in the U.S. in 2012. The Company's headsets feature technologies such as surround sound audio, wireless functionality, Bluetooth, and dual band WiFi. VTB distributes products online and through retailers, including Amazon, Best Buy, GameStop, Target, and Wal-Mart. VTB is a portfolio company of the Stripes Group, a private equity firm based in New York.
$\square \quad$ Headquarters: Elmsford, New York
$\sqcup$ Market Capitalization: Private
$\square$ LTM Revenue ${ }^{(2)}$ : $\$ 209.7$ million
LTM Adjusted EBITDA ${ }^{(2)}$ : $\$ 38.4$ million
$\square$ Employees: 113

## Proposed Merger Summary - Terms \& Conditions

| STRUCIURE: | Merger of VTB into Paris Acquisition Cotp, a wholly owned subsidiary of Beam; VTB shall be the Surviving Corporation; the parties intend that the Merger shall qualify as a reorganization under Section 368 (a) (tax-free reorganization). |
| :---: | :---: |
| TERMS: | On a pro forma, fully-diluted basis, shareholders of Beam will own $19.1 \%$ of Beam and shareholders of VTB will own $80.9 \%$. At closing, the directors of the Beam board shall be comprised of seven members, five of which will be identified by VTB, and two of which will be identified by Beam. |
| QUALIEIED OFFERING: | A contemplated $\$ 5-\$ 15 \mathrm{M}$ offering of Beam common stock (in one or more transactions) prior to the Closing Date on terms reasonably satisfactory to VIB. As further defined in the Agreement, the economic terms of the Merger will be adjusted in the event of a Qualified Offering. A Qualified Offering is not a condition to closing the Merger unless required by VTB's lenders |
| CONVERSION: | Each share of VTB common stock and Series A Preferred Stock shall be converted into the right to reeeive the Per Share Number of Beam common stock. Upon conversion all shares of VTB common stock and Series A Preferted Stock shall automatically be cancelled and cease to exist. |
| SERTES B PREEERRED stock | Each share of VTB Series B Preferred Stock shall remain issued and outstanding; the securines are not converrible. |
| TREATMENT OF VIB STOCK OPTIONS: | Each VTB stock option, whether vested or unvested, shall be deemed to constitute an option to acquire, on the same terms and conditions, shares of Parent common stock as determined by the Per Share Exchange Ratio formula. |
| TREATMENT OF VTB PHANTON STOCK UNITS: | Phantom stock units represent cash payments to be made to certain VTB shareholders in the event of a change of control. These payments are not triggered by the Merger. The Per Share Exchange Ratio includes the dilutive impact of phantom stock. |
| REPS, WARRANTIES \& COVENANTS: | As further defined in the Agreement. |
| closing conditions: | Beam shareholder approval, HSR approval, and other customary closing conditions. |
| TERMINATION FEE: | \$1,000,000 |

## Proposed Merger Summary - Exchange Summary



## Qualitative Factors

- Beam has novel technology and strong IP, but it is at an early stage in its lifecycle and there are many risks in commercializing its technology, including:
- Market adoption and timing risks;
- Execution risk on product procurement, manufacturing, sales, and distribution;
- Potential inability to employ a successful licensing strategy;
- Competitors with strong balance sheets; and
- Potential inability to enforce intellectual property.
- Beam is currently generating substantial losses and may require additional capital in order to continue its operations
- Risk that the Company may be unable to obtain financing
- Risk that the Company may be unable to obtain financing on satisfactory terms
- Prior to engaging Houlihan Lokey for strategic alternatives, the Company had executed NDAs and held technology licensing discussions with 31 companies, including Bose Corporation, Ingram Micro, LG Electronics, Motorola Mobility, Roland and Texas Instruments, among others, but the discussions had not resulted in any license deals to date
- Houlihan Lokey subsequently contacted and held discussions with parties with regards to potential interest in acquiring Beam, including Amazon.com, Apple, DEI Holdings, Dolbly Laboratories, Google, Harman International Industries, Logitech, Microsoft, Razer USA, Samsung Electronics, Sony Corporation, Turtle Beach, Vizio, and VOXX International
- With the exception of VTB, none of the parties contacted by Houlihan Lokey, nor any previously contacted by the Company, expressed any current interest in pursuing a potential transaction with the Company


## II. Summary of Due Diligence Procedures

## Beam Due Diligence Overview

$\square$ Conference calls with Beam management and Board of Directors, including Jim Barnes (Chief Financial Officer) and Ken
Potashner (Executive Chairman). The following items were discussed:

- Beam overview and background
- Beam organizational structure
- Company business model
- Technology overview
- Intellectual property
- Competitive landscape
- Research and development
- Financial projections
- Customer base and profile
- Licensing strategy
- Product commercialization strategies
- Market opportunities (commercial, consumer \& healthcare)
- Strengths/challenges of Bcam
- Manufacturing and capital intensity
- Joint VTB/Beam opportunities
$\square$ Reviewed the Draft Merger Agreement received on August 2, 2013


## Beam Due Diligence Overview (ctd.)

$\square$ Reviewed Beam historical and projected financial statements

- Beam audited financial statements for the fiscal years ending September 30, 2009 to September 30, 2012
- Un-audited financial statements for the quarters ending December 31, 2012 and March 31, 2013
- Draft of un-audited financial statements for the quarter ending June 30, 2013
- Projected income statements for the fiscal years ending September 30, 2013 to September 30, 2017 prepared by Beam management
$\square$ Reviewed Beam data room, including
- Board minutes
- Intellectual property
- Financial and other documents
$\square$ Among other things, we reviewed the following:
- Beam website
- Various press releases and public filings
- Investor presentations
- Industry surveys, white papers, and research reports


## VTB Due Diligence Overview

$\square$ Conference calls with VTB management including Juergen Stark (Chief Executive Officer) and Bruce Murphy (Chief Financial Officer). The following items were discussed:

- VTB overview and background
- VTB organizational structure
- Company business model
- Product overview and roadmaps
- Technology differentiation
- Competitive landscape
- Markct sharc statistics and trends
- Research and development
- Financial projections
- Customer base and profile
- Distribution
- Vendors
- Partnerships
- Market opportunities
- Strengths/challenges of VTB
- Video game and console market and cyclicality
- VTB/BEAM joint opportunities


## Beam Due Diligence Overview (ctd.)

$\square$ Reviewed VTB historical and projected financial statements

- VTB audited financial statements for the fiscal years ending December 31, 2010 and December 31, 2011
- Draft of the VTB audited financials for the fiscal year ending December 31, 2012
- Internal actual financials through June 29, 2013
- Projected income statements for the fiscal years ending December 31, 2013 to December 31, 2016 prepared by VTB management
$\square$ Reviewed VTB data room, including
- Sales by customer and product data
- Top vendors
- Various contracts and agreements
$\square$ Among other things, we reviewed the following:
- VTB website
- Product brochures
- Various press releases
- NPD Group 2012 U.S. Gaming Headset Market Share


## Beam Historical Share Prices - Last Twelve Months ${ }^{(1)}$



## Relative Performance Analysis - Last Twelve Months



Source: Serp Capital IQ

## Beam Historical Trading Volume - Last Twelve Months



Source: Serp Capital IQ

AGGALLUM

## Beam Historical Share Prices - Since Dividend ${ }^{(1)}$



## Beam Historical Trading Volume - Since Dividend



Source: Serp Capital IQ
IV.Overview of Beam

## Beam Business Summary

$\square$ Beam was incorporated in June 2010 as a subsidiary of LRAD Corporation and became a public entity when it was spun-off to shareholders in September 2010
$\square$ The Company delivers novel audio solutions through its patented HyperSonic® Sound technologies
$\square$ Instead of using a vibrating membrane like traditional speakers, the Company's technology electronically converts audible tones into ultrasonic waves transmitted at frequencies beyond human hearing. These audible tones are projected along an air beam of silent ultrasound energy. This sound (actually created in the air) can be directed to just about any desired
 point in the listening environment
$\square$ Beam has 26 issued U.S. and foreign patents and 14 pending applications
$\checkmark$ The Company is pursuing a licensing and product development strategy targeting the following markets:

Commercial Applications

- Digital signage
- Kiosks and Point-of Sale Terminals
- Electronic Gaming (Slot) Machines
- Movies and Cinema

Consumer Applications

- Personal Computers
- Video Gaming
- Televisions
- Healthcare
- Home Theater
- Mobile Devices


## Beam Historical and Projected Financials ${ }^{(1)}$




## VTB Business Summary

$\square$ VTB designs and markets premium audio peripherals for video game, PC, and mobile platforms
$\square$ The Company's headsets feature technologies such as surround sound audio, wireless functionality, Bluetooth, and dual band WiFi
$\square$ Based on year-ending NPD data for 2012, VTB was the number one gaming headset/headphone company based on market share for the year and the number one third party console video gaming accessories company, based on 2012 dollar volume
$\square$ The Company has strong distribution relationships with leading retailers, including GameStop, Best Buy, Walmart, Amazon and TargetVTB has partnerships with Xbox One, Marvel Entertainment and Activision
$\Pi$ The Company is also introducing its iSeries of media headsets designed for Apple users


## VTB Historical and Projected Financials ${ }^{(1)}$


VI. Summary Relative Contribution Analysis


## Valuation Process Overview - Approach



## Comparable Public Company Analysis

$\triangle$ The Comparable Public Company Analysis reviews securities of publicly-traded companies deemed to be comparable to Beam and VTB. Share pricing in the public market incorporates a wide range of factors including economic conditions, interest rates, inflation and investor perceptions. The analysis focused on publicly-traded companies operating in comparable industries with similar products and services.

The search yielded 16 companies which Craig-Hallum deemed comparable to Beam.
1 The search yielded 8 companies which Craig-Hallum deemed comparable to VTB.

## Comparable M\&A Transaction Analysis

- The Comparable M\&A Transaction Analysis encompasses a review of transactions involving companies operating in similar businesses to Beam and VTB. This analysis is based on information obtained from SEC filings, public company disclosures, press releases, industry and popular press reports, databases and other sources.
$\triangle$ For Beam, our M\&A search criteria was based on the following:
- Deals in the consumer and audio technology and hearing device sectors that closed since January 1, 2005, where the implied enterprise value at announcement was between $\$ 25$ million - $\$ 1$ billion.
- This search process yielded 16 transactions which Craig-Hallum deemed comparable.

For VTB, our M\&A search criteria was based on the following:

- Deals in the consumer electronics and accessories sectors that closed since January 1, 2005, where the implied enterprise value at announcement was between $\$ 25$ million - $\$ 1$ billion
- This search process yielded 12 transactions which Craig-Hallum deemed comparable.


## Discounted Cash Flow Analysis

$\square$ The DCF method is predicated on the concept that the value of a business is equal to the present value of the cash flow earned during the forecast period plus the value at the end of that period, referred to as the terminal value.
Beam projections were provided by Beam management.
VTB projections were provided by V'TB management

## Beam Summary Valuation Analysis

| Beam Vamation Ranges ${ }^{(1)}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (sin Milions) <br> Comparable Public <br> Companies ${ }^{(2)}$ | BEAM <br> Statistic |  | MultipleRanges |  |  |  |  |  | W - Implied Equity Value |  |  |  |  |  |
|  |  |  | Low | $25^{\mathrm{th}}$ <br> Percentile | Median | Mean | $75^{\mathrm{th}}$ <br> Percentile | High | Low | $25^{\text {th }}$ <br> Percentile | Median | Mean | $75^{\text {th }}$ <br> Percentile | High |
| CY 2014E Revenue | \$ | 30.2 | 0.6 x | 2.2 x | 3.0 x | $3.4 \times$ | 4.3 x | $6.8 \times$ | \$23.0 | \$71.0 | \$93.6 | \$106.9 | \$132.7 | \$208.6 |
| CY 2014E Adj. EBITDA | \$ | 9.3 | 2.7 x | 79 x | 11.5 x | 10.6 x | 13.0 x | 17.2x | \$28.8 | \$77.0 | \$110.7 | \$102.0 | \$124.4 | \$163.8 |
| CY 2014E Net Income | \$ | 7.5 | 3.8 x | $13.8 \times$ | 17.7 x | 16.6 x | 19.9 x | $23.4 \times$ | \$28.2 | \$103.7 | \$132.6 | \$124.9 | \$149.4 | \$175.3 |
| Comparable M\&A ${ }^{(3)}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| CY 2014E Revenue | \$ | 30.2 | 0.7 x | 1.0 x | 3.1 x | 4.1 x |  | 11.4 x | \$20.2 | \$28.2 | \$75.6 | \$100.0 | \$134.4 | \$270.8 |
| CY 2014E Adj. EBITDA | \$ | 9.3 | 5.6 x | 11.0 x | 23.6 x | 20.5 x | 28.3 x | 33.3 x | \$44.3 | \$83.1 | \$173.1 | \$150.8 | \$206.9 | \$242.6 |
| Discounted Cash Flow |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Terminal Revenue MultipleTerminal Adj. EBITDA Multiple |  |  |  |  |  |  |  |  | \$57.0 | \$70.6 | \$85.1 | 585.2 | $\$ 100.6$ | \$117.1 |
|  |  |  |  |  |  |  |  |  | \$78.7 | \$89.9 | \$98.4 | \$98.5 | \$105.6 | \$120.7 |

Note:

1) Beam forecastdata based on managementestimates
2) Multiple rangebased on blended multiples of consumertechnologyand hearingdevicecomparablepublic companygroups
3) Due to lack of available forward multi ples, we applied LTM multi ples to CY 2014 estimates and discounted to present value utilizing Beam's weighted average cost of capital (20\%)

## Indicative Valuation Ranges - Beam



## VTB Summary Valuation Analysis



1) LTM financials based on unaudited figures through 6/29/13
2) Forecastedfinancialsper VTB Management
3) Based on actual debt and cash balances as of $6 / 29 / 13$ and includes $\$ 12.4 \mathrm{M}$ valuc of Serics $B$ Preferred Stock

## Indicative Valuation Ranges - VTB



## Summary Relative Contribution Analysis

|  | Implied Equity Value |  |  |  | Implied Relative Contribution |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (\$ in millions) | Beam |  | VTB |  | Beam |  | VTB |  |
| Methodology | Range of Medians ${ }^{(1)}$ |  | Range of Medians ${ }^{(1)}$ |  | Range of Medians ${ }^{(1)}$ |  | Range of Medians ${ }^{(1)}$ |  |
| Public Comparables | \$93.6 | \$132.6 | \$263.7 | \$448.1 | 17.3\% | $33.5 \%$ | 66.5\% | 82.7\% |
| Comparable M\&A ${ }^{(2)}$ | \$75.6 | \$173.1 | \$278.9 | \$291.6 | 20.6\% | 38.3\% | 61.7\% | 79.4\% |
| Discounted Cash Flow | \$85.1 | \$98.4 | \$420.7 | \$440.3 | 16.2\% | 19.0\% | 81.0\% | 83.8\% |
|  | Transaction Consideration |  |  |  | 19.1\% |  | 80.9\% |  |

## Note:

1. Based on median multiples and the corresponding range of outputs for each methodology
2. Due to lack of available forward multiples, we applied LTM multiples to CY 2014 estimates and discounted to present value utilizing Beam's weighted average cost of capital ( $20 \%$ )
VII. Beam Valuation Analysis

## Comparable Public Company Analysis

## Overview

The Comparable Public Company Analysis reviews securities of publicly-traded companies deemed to be comparable to Beam. Share pricing in the public market incorporates a wide range of factors including general economic conditions, interest rates, inflation and investor perceptions.

## Selection Process

Our search focused on public companies with the following characteristics:
Consumer and audio technology companies
Hearing device companies
Companies with similar attributes to Beam's business
The search yielded

| Consumer and Audio Technology |  | Slearing Drevices |
| :--- | :--- | :--- |
| - Audience, Inc. | - Plantronics, Inc. | - Cochlear Ltd. |
| - Dolby Laboratories, Inc. | - RealD Inc. | - GN Store Nord A/S |
| - DTS Inc. | - Synaptics lnc. | - Sonova Holding AG |
| - IMAX Corporation | - TiVo Inc. | - William Demant Holding A/S |
| - Immersion Corporation | - Uni-Pixel, Inc. |  |
| - Neonode, Inc. | - Universal Display Corp. |  |

## Comparable Public Companies - Consumer \& Audio Technology

| ( 5 in millions, exiept per share data) <br> Company <br> Ticker |  | Stock <br> Price | $\begin{gathered} \% \text { of } 52 \mathrm{w} \\ \text { High } \\ \hline \end{gathered}$ | Market Cap |  | Enteprise <br> Value |  | CY 2014E Financials |  |  |  |  |  | '13E - '14E Growth |  |  | CY 2014E Multiples |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Revenue |  |  |  | EBITDA | Net Inc. |  | Revenue | EBITDA | Net Inc. | Revenue | EBITDA | Net Inc. |
| Beam ${ }^{\text {a }}$ |  |  | \$17.29 | 77.2\% | \$ |  |  | 135 | \$ | 132 | \$ | 30 | \$ | 9 | \$ | 8 | NM | NM | NM | 44x | 14.2. | 181. |
| Audience | ADNC | \$10.25 | 51.4\% |  | 240 |  | 125 |  | 198 |  | 27 |  | 19 | $25 \%$ | 24\% | 9\% | 0.6 x | 4.6 x | 12.8x |
| Dolby Laboratorics | DLB | \$32.98 | 89.1\% |  | 3,479 |  | 2,611 |  | 922 |  | 352 |  | 263 | 4\% | 9\%\% | 9\%. | 2.8x | 7.48 | 13.2x |
| DTS | DTSI | \$23.01 | 92.6\% |  | 420 |  | 374 |  | 151 |  | 45 |  | 24 | 9\% | 4\% | 22\% | 2.5x | 8.3 x | 17.5x |
| IMAX | max | \$25.48 | 87.9\% |  | 1,756 |  | 1,753 |  | 347 |  | 154 |  | 86 | 19\%. | 40\% | 52\% | 5.1. | 11.48 | 20.5. |
| Immersion | MMR | \$14.27 | 90.6\% |  | 440 |  | 376 |  | 59 |  | 22 |  | 25 | $23 \%$ | 48\% | $74 \%$ | 6.4 x | 17.2x | 17.5x |
| Neonode | NEON | \$7.70 | 88. $6 \%$ |  | 291 |  | 284 |  | 42 |  | 25 |  | 12 | 220\% | NM | NM | $6.8 \times$ | 11.5x | 23.4. |
| Plantronics | PLT | \$47.54 | 98.0\% |  | 2,190 |  | 1,764 |  | 867 |  | 195 |  | 141 | 6\% | 9\% | 11\% | 2.0x | 9.0x | 15.6 x |
| Real | RID | \$1057 | 659\% |  | 525 |  | 541 |  | 237 |  | NA |  | 2 | 12\% | NA | NA | 2.3. | NA | NM |
| Synaptics | SYNA | \$40.71 | 89.7\% |  | 1,495 |  | 1,142 |  | 848 |  | 194 |  | 133 | 4\% | (3\%) | (11\%) | 1.3 x | 5.9x | 11.2x |
| Tivo | TIVO | \$10.95 | 77.7\% |  | 1,601 |  | 1,263 |  | 330 |  | 80 |  | (27) | 18\% | 150\% | NM | 3.8 x | 15.9x | NM |
| Uni-Pixel | UNXL | \$14.74 | 35.6\% |  | 199 |  | 183 |  | 138 |  | 69 |  | 53 | 393\% | NM | NM | 1.3x | 2.7x | 3.8 x |
| Universaldisplay | OIFD | \$28.32 | 64.2\% |  | 1,352 |  | 1,132 |  | 179 |  | 90 |  | 68 | 51\%. | 114\% | 97\% | 6.3 x | 12.68 | 19.8x |
| High |  |  | 98.0\% | \$ | 3,479 | \$ | 2,611 | \$ | 922 | \$ | 352 | \$ | 263 | 393\% | 150\% | 97\% | 6.8 x | 17.2 x | 23.4 x |
| 751 P Pereentile |  |  | 89.9\% |  | 1,685 |  | 1,386 |  | 472 |  | 174 |  | 97 | $31 \%$ | 48\% | 57\% | 5.4x | 12.0x | 19.2 x |
| Mean |  |  | 77.6\% |  | 1,171 |  | 962 |  | 360 |  | 114 |  | 67 | 65\% | 44\% | $33 \%$ | 3.4 x | 9.7 x | 15.5x |
| Median |  |  | 88.2\% |  | 939 |  | 837 |  | 218 |  | 80 |  | 39 | 18\% | 24\% | 16\% | 2.6 x | 9.0x | 16.5x |
| 2515 Percentic |  |  | 65.4\% |  | 388 |  | 351 |  | 148 |  | 36 |  | 17 | 8\% | 9\% | 9\% | 1.9x | 6.6 x | 12.9x |
| Low |  |  | 35.6\% |  | 199 |  | 125 |  | 42 |  | 22 |  | (27) | 4\% | (3\%) | (11\%) | 0.6 x | 2.7x | 3.8x |

Source: S\&P Capital IQ, SEC filings, Beam management estimates

1) Forecastdataper managementestimates
2) Forecastdatabased on $S \& P$ CapitallQ consensus estimates;consider multiples greaterthan 50 x not meaningful

## Comparable Public Companies - Hearing Devices \& Blended Statistics

|  | Ticker | Stock <br> Price | $\% \text { of } 52 \mathrm{~W}$ <br> High | MarketCap | Enteprise <br> Value | CY 2014E Financials |  |  | '13E- '14E Growth |  |  | CY 2014E Multiples |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Company |  |  |  |  |  | Revenue | Ebitda | Net Inc. | Revenue | EBITDA | Net Inc. | Revenue | EbITDA | Net Inc. |
| Beam |  | \$17.29 | 77.2\% | \$ 135 | \$ 132 | \$ 30 | 3. | \$ 8 | NM | NM | VM | 4.4 | 14.2x | 18.1x |


| HearingDevices |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cochlear | COH | \$52.28 | 70.7\% |  | 2,979 |  | 3,044 |  | 762 |  | 226 |  | 145 | 11\% | 12\% | $14 \%$ | 4.0x | 13.5x | 20.6 x |
| GN Stiore Nord | GN | \$20.98 | 97.4\% |  | 3,493 |  | 3,627 |  | 1,291 |  | 281 |  | 175 | 7\% | 15\% | 16\% | 2.8 x | 12.9x | 20.0x |
| SonovaHolding | SOON | \$110.91 | 87.6\% |  | 7,446 |  | 7,236 |  | 2,201 |  | 577 |  | 417 | 7\% | 10\% | 12\% | 3.3 x | 12.5x | 17.9x |
| William Demant | WDH | \$88.85 | 86.0\% |  | 5034 |  | 5,408 |  | 1,743 |  | 415 |  | 260 | 7\%\% | 10\% | 11\%. | 3.1. | 13.0x | 19.4. |
|  | High |  | 97.4\% | \$ | 7,446 | \$ | 7,236 | \$ | 2,201 | \$ | 577 | \$ | 417 | 11\% | 15\% | 16\% | 4.0x | 13.5x | 20.68 |
|  | 757 Percentile |  | 90.0\% |  | 5,637 |  | 5,865 |  | 1,858 |  | 456 |  | 299 | 8\% | 13\% | 14\% | 3.5x | 13.1x | 20.1 x |
|  | Mcan |  | 85.4\% |  | 4,738 |  | 4,829 |  | 1,499 |  | 375 |  | 249 | 8\% | 12\% | 13\% | 3.3 x | 13.0x | 19.4 x |
|  | Median |  | 86.8\% |  | 4,264 |  | 4,517 |  | 1,517 |  | 348 |  | 217 | 7\% | 11\% | 13\% | 3.2x | 13.0x | 19.78 |
|  | 25th Percertie |  | 82.2\% |  | 3,365 |  | 3,481 |  | 1,159 |  | 267 |  | 167 | 7\% | 10\% | 12\% | 3.0x | 12.8x | 19.0 x |
|  | Lox |  | 70.7\% |  | 2,979 |  | 3,044 |  | 762 |  | 226 |  | 145 | 7\% | 10\% | 11\% | 2.8 x | 12.5 x | $17.9 \times$ |

BLENDEDSTATISTICS

| High | 98.0\% | \$ 7.446 | \$ | 7,236 | \$ | 2,201 | s | 577 | \$ | 417 | 393\% | 150\% | 97\% | 6.8 x | 17.2x | 23.48 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 75th Percentile | 899\% | 3,104 |  | 2.719 |  | 880 |  | 253 |  | 152 | 23\% | 40\% | 29\% | 4.3 x | 13.0x | 19.9 x |
| Mean | 79.6\% | 2.063 |  | 1.929 |  | 645 |  | 183 |  | 112 | 51\% | 34\% | 26\% | 3.4 x | 10.6 x | 16.68 |
| Median | 87.7\% | 1,578 |  | 1,203 |  | 338 |  | 154 |  | 77 | 11\% | 12\% | 13\% | 3.0x | 11.5x | 17.78 |
| 25th Percentile | 69.5\% | 435 |  | 375 |  | 172 |  | 57 |  | 23 | 7\% | 9\% | 11\% | 2.2x | 7.9x | 13.8 s |
| Low | 35.6\% | 199 |  | 125 |  | 42 |  | 22 |  | (27) | 4\% | -3\% | -11\% | 0.68 | 2.7 x | 3.8x |

Source: S\&P CapitalIQ, Public filings, Beam management estimates

1) Forecastdataper managementestimates
2) Forecastdatabased on S\&P CapitalIQ consensusestimates;consider multiples greater than 50 x not meaningful

## Precedent M\&A Transactions Analysis

| $\begin{gathered} \text { Announce } \\ \text { Date } \\ \hline \end{gathered}$ | $\underline{\text { Buyer }}$ | $\underline{\text { Target }}$ | $\underline{\text { Target Business Description }}$ | EV | EV/LTM <br> Revenue | $\begin{gathered} \text { EV/ LTM } \\ \text { Adj. EBITDA } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 04/116/12 | DIS | SRSLabs | Developsand licenses audio, voice, and surround sound technologies | 8109 | 3.3x | 24.1. |
| 04/09/12 | The Gores Group | Elo TouchSystems | Designs, develops, and manufacturestouch solutions | \$380 | 0.9 x | NA |
| 03/29/11 | Milestone AV Technologies | Da litescreenco. | Designs,manfacturesand distribules projection sereens and ohter AV equipn | \$203 | 1.58 | 5.6. |
| 10/13/10 | William DemantHolding | Otix Global | Designs,develops, manufactures,and marketsdigital hearing aids | \$61 | 0.7 x | NM |
| 06.01110 | Sonic Solutions | Ditx | Develops, distributes, and lieenses digital video technologies for consumer pro | \$212. | 2.8x | 23.0. |
| 05/17/10 | Google | GloballP Solutions | Develops, markets, and sells IP voice and video processing software | \$60 | 4.9 x | NM |
| 05/06/10 | Harmonic | Ommeon | Developsand marketsvideo server and computer storageproducts | \$271 | 2.6x | $28.6 \times$ |
| 11/09/09 | SonovaHolding | AdvancedBionics | Develops cochlear implant system | \$489 | 4.2 x | NA |
| 100.05/09 | Kudelsk | Opentl Corp. | Provides digital telcrision and advertising solurions | 8106 | 0.9. | 6.78 |
| 08/04/09 | Google | On2 Technolugies | Developsand sells video compression sof ware and related services | \$141 | 7.9 x | NM |
| 111.08:07 | Dolby Laboratories | Coding Technologies | Provides atidio compression technologies for a varietyof end matiets | \$235 | 11.1. | 31.38 |
| 05/14/07 | Nuance Communications | VoiceSignalTechnologies | Provides speech solutions for consumer products and mobile devices | \$293 | 11.4 | 33.3 x |
| 10/12/06 | InternapNetworkServices. | Vitalstreamiloldings | Providesproducts and services for delivering and storing digitalimedia | \$183 | 7.68 | NM |
| 08/28/06 | Corel Corporation | InterVideo | Provides software for DVD editing and burning, as well as viewing purposes | \$112 | 0.9 x | 9.8 x |
| 08/21/05 | Dover Electronics | Knowles Electronics Holdings | Designsand manufacturesa vatietrof component technologies for beating aid | \$750 | 3.8. | 14.8x |
| 03/20/05 | Avid Technology | Pinnacle Systems | Developsproducts to capture, edit, store, view, and play digital video | \$366 | 1.1 x | 27.4 x |
| Source: S\&P Capital IQ,SEC and other public filings Consider multiples greaterthan 50x not meaning ful |  |  | Max <br> 75t, Percentile <br> Mean <br> Medinn <br> 2513 Perentile <br> $\mathrm{M} \mathrm{m}_{18}$ | \$750 | 11.4x | 33.3x |
|  |  |  | \$311 | $5.6 x$ | 28.3x |
|  |  |  | \$248 | $4.1 \times$ | 20.5 x |
|  |  |  | \$207 | 3.1 x | 23.6x |
|  |  |  | \$111 | 1.0x | 11.0x |
|  |  |  | \$60 | 0.7x | 5.6x |

# Comparable Public Companies - Consumer \& Audio Technology 

Company $\quad$ Business Description

Dolby Taboratories, Inc. provides products, services, and technologies for various stages in the content creation, distribution, and playback process in the entertainment industry worldwide. The Company designs and manufactures video and audio products,俍 devices. It licenses its technologies to software vendors and manufacturers of home audio and video products, PCs, ICs, and mobile devices. The Company sells its products directly to customers, and through dealers and distributors. Dolby Laboratories, Inc. is based in San Francisco, California.

DTS, Inc. provides audio technologies that are incorporated into various consumer electronics devices, including mobile phones, PCs, and digital media players. Its audio technologies enable the delivery and playback of high-definition audio. It also offers products and services to motion picture studios, radio and television broadcasters, game developers, and other content creators. In addition, the Company provides a suite of audio processing technologies to enhance the entertainment experience of televisions, PCs, and mobile electronics. DTS, Inc. is headquartered in Calabasas, California.

IMAX Corp. operates as an entertainment technology company that specializes in motion picture technologies and presentations worldwide. The Company serves institutional customers, such as science and natural history museums, zoos, aquaria, and other educational and cultural centers, as well as commercial multiplex exhibitors. The Company also sells or leases its theater systems to theme parks, tourist destination sites, fairs, and expositions. IMAX Corp. is headquartered in Mississauga, Canada.

## Comparable Public Companies - Consumer \& Audio Technology

Company $\quad$ Business Description

Neonode Inc. develops and licenses its optical MultiSensing touch and user interface solutions based on its zForce touch technology. The Company licenses its MultiSensing technology to OEMs and ODMs who embed it into devices they produce and sell, such as mobile phones, tablets, office equipment, in-car displays and systems, and GPS. Neonode Inc. is headquartered in Santa Clara, California.

## plantronics

Plantronics, Inc. designs, manufactures, and markets communications headsets, telephone headset systems, and accessories for the business and consumer markets. It also offers specialty products, such as telephones for the hearing impaired and other related products for people with other specialized communication needs. The Company sells its products through a network of distributors, retailers, wireless carriers, OEMs, and telephone service providers. Plantronics, Inc. is headquartered in Santa Cruz, California.


RealD Inc. designs, manufactures, licenses, and markets technologies that enable digital cinema projectors to show 3D motion pictures and alternative 3D content to consumers wearing the Company's RealD eyewear. It also offers RealD Display, active and passive eyewear, and RealD Format technologies to consumer electronics manufacturers and content producers and distributors. RealD Inc. is headquartered in Beverly IIills, California.

# Comparable Public Companies - Consumer \& Audio Technology 

| Company | Business Description |
| :---: | :---: |
| Synaptics Incorporated develops and supplies custom-designed human interface solutions that enable consumers to interact with |  |



TiVo Inc. provides software and service technology that enables the distribution of video content on digital video recorders, nonDVR set-top boxes, computers, smartphones, and tablets. It focuses on providing services that enable the search, navigation, and access of content through various sources, including linear television and on-demand video. The Company's subscriptionbased TiVo service allows consumers to record, watch, and control television programming. It also provides advertising solutions for the media industry and engineering professional services related to the development and deployment of the TiVo service. TiVo Inc, is headquartered in Alviso, California.

Uni-Pixel, Inc. delivers performance engineered films to the display, touch screen, and flexible electronics market segments. The Company offers finger print resistant and hard coat protective cover films for various touch enabled devices, and is developing indium tin oxide-less touch films and flexible electronic films for roll to roll printing of flexible thin-film conductor patterns. It sells its products under the Diamond Guard and Clearly Superior brands, as well as under private labels to OEMs. The Company offers its products for touch panel sensors, cover glass replacements, protective cover films, and antenna and custom circuitry applications. Uni-Pixel, Inc. is headquartered in The Woodlands, Texas.

UNIVERSAL DISPLAY
CORPORATION *


Universal Display Corp. researches, develops, and commercializes organic light emitting diode (OLED) technologies and materials for use in flat panel display, solid-state lighting, and other product applications. It owns, exclusively licenses, or has the sole right to sublicense approximately 3,000 patents issued and pending worldwide. The Company licenses and supplies its proprietary UniversalPIIOLED phosphorescent OLED technologies and materials to display manufacturers and others. In addition, the Company provides technology development and support services, including government contract work and third party OLED product commercialization support. Universal Display Corp. is headquartered in Ewing, New Jersey.

## Comparable Public Companies - Hearing Devices

Company
Cochlear Limited provides implantable hearing solutions, including the Cochlear Nucleus range of cochlear implant systems, the
Cochlear Baha range of bone conduction systems, and the Cochlear Hybrid clectro-acoustic hearing solution. Cochlear Limited
is headquartered in Macquarie, Australia.

GN Store Nord A/S provides hearing aids and hands free communication products. It also provides ear-related diagnostics solutions and a range of wireless headsets and in-car speakerphones for mobile users, as well as headsets for contact center and office-based users. GN Store Nord A/S markets its products in approximately 90 countries and is headquartered in Ballerup, Denmark.


Sonova Holding AG designs, develops, manufactures, distributes, and services hearing systems for adults and children with hearing impairment. It offers hearing instruments, hearing implants, cochlear implants and accessories. The Company also offers wireless communication systems for audiology applications and provides professional solutions for hearing protection. Sonova sells its products through its wholesale network and retail stores, as well as through independent distributors. It serves customers in the Americas, Europe, the Middle East, Africa, and Asia. Sonova Holding AG is headquartered in Stafa, Switzerland.

William Demant Holding $A / S$ develops, manufactures, and sells products and equipment designed to aid hearing and communication. It offers hearing devices, diagnostic instruments, and personal communication systems, and sound systems for in-home and entertainment purposes. The Company also has a joint venture with Sennheiser Communications A/S for the development, manufacture, and marketing of hands free communication solutions. William Demant flolding $\mathrm{A} / \mathrm{S}$ sells its products internationally and is headquartered in Smorum, Denmark.

## Discounted Cash Flow Analysis - Terminal Revenue Method ${ }^{(1)}$

## Key Assumptions:

$\square$ Weighted average cost of capital of $18.0 \%$ to $22.0 \%$
$\square$ Terminal Revenuc multiple of 2.0x - 4.0x FY2017 revenuc of $\$ 51.8$ million

$\frac{\text { Note: }}{\text { 1) Forecasteddataper managementestimates }}$
2) Partial period utilized in FY 2013 to reflect 8/1/2013 valuation date
3) Equity value based on cstimated debt and cash balances as of $8 / 1 / 2013$

## Discounted Cash Flow Analysis - Terminal EBITDA Method ${ }^{(1)}$

## Key Assumptions:

$\square$ Weighted average cost of capital of $18.0 \%$ to $22.0 \%$
$\square$ Tcrminal EBITDA multiple of 10.0x - 14.0x FY2017 Adjusted EBITDA of $\$ 15.3$ million

| 2013 E (2) | 2014 E | 2015 E | 2016 E | 2017 E |
| :---: | :---: | :---: | :---: | :---: |
| $\mathbf{0 . 4}$ | $\$ 23.1$ | $\$ 33.5$ | $\$ 40.2$ | $\$ 51.8$ |
| $(\$ 1.3)$ | $\mathbf{5 5 . 3}$ | $\$ 10.2$ | $\$ 11.8$ | $\$ 15.1$ |
| 0.0 | $(2.0)$ | $(3.8)$ | $(4.4)$ | $(5.7)$ |
| $(1.3)$ | 3.3 | 6.4 | 7.4 | 9.4 |
| 0.0 | 0.2 | 0.2 | 0.2 | 0.2 |
| $(0.1)$ | $(0.4)$ | $(0.4)$ | $(0.4)$ | $(0.4)$ |
| $(0.2)$ | $(6.9)$ | 2.2 | $(1.1)$ | $(2.0)$ |
| $\mathbf{( \$ 1 . 5 )}$ | $\mathbf{( \$ 3 . 8})$ | $\$ 8.4$ | $\$ 6.1$ | $\$ 7.2$ |
| $(\$ 1.3)$ | $\$ 5.6$ | $\$ 10.4$ | $\$ 12.1$ | $\$ 15.3$ |


|  |  | ImpliedEnterpriseValue |  |  |  |  | Plus: |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | TerminalMultiple of EBITDA |  |  |  |  | PV of | Net |
|  |  | 10.0x | 11.0x | 12.0 x | 13.0x | 14.0 x | NOL | Cash ${ }^{(3)}$ |
| $\begin{aligned} & 8 \\ & 8 \\ & 8 \end{aligned}$ | 18.0\% | \$85.4 | \$93.1 | \$100.8 | \$108.5 | \$116.2 | \$2.8 | \$1.7 |
|  | 19.0\% | \$82.5 | \$89.9 | \$97.4 | \$104.8 | \$112.2 | \$2.8 | \$1.7 |
|  | 20.0\% | \$79.7 | \$86.8 | \$94.0 | \$101.2 | \$108.4 | \$2.7 | \$1.7 |
|  | 21.0\% | \$77.0 | \$83.9 | \$90.8 | \$97.8 | \$104.7 | \$2.7 | \$1.7 |
|  | 22.0\% | \$74.4 | \$81.1 | \$87.8 | \$94.5 | \$101.1 | \$2.6 | \$1.7 |


|  | Implied Equity Value |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Terminal Multiple of EBITDA |  |  |  |  |
|  | 10.0x | 11.0 x | 12.0x | 13.0x | 14.0x |
| 18.0\% | \$89.9 | \$97.6 | \$105.3 | \$113.0 | \$120.7 |
| 19.0\% | \$86.9 | S94.4 | \$101.8 | \$109.2 | \$116.6 |
| 20.0\% | \$84.1 | \$91.2 | \$98.4 | S105.6 | \$112.8 |
| 21.0\% | \$81.3 | \$88,2 | \$95.2 | \$102.1 | \$109.0 |
| 22.0\% | \$78.7 | \$85.4 | \$92.1 | \$98.8 | \$105.5 |

Note: Forecasteddataper managementestimates
2) Partial period utilized in FY 2013 to reflect 8/1/2013 valuation date
3) Equity value based on estimated debt and cash balances as of $8 / 1 / 201$

## Present Value Of Net Operating Losses ${ }^{(1)}$

NOL Present Value Calculation FY 2013 FY 2014 FY 2015
(\$in millions, FYE 9/30)

| Income before taxes (EBT) | \$ | (1.6) | \$ | 3.8 | \$ | 8.7 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning NOL Balance ${ }^{(3)}$ |  | 8.4 |  | 10.0 |  | 6.3 |
| Plus: NOL Additions |  | 1.6 |  | - |  | - |
| Less: NOLs Utilized |  | - |  | 3.8 |  | 6.3 |
| Ending Balance-Unlimited NOLs |  | 10.0 |  | 6.3 |  | - |
| Income Taxes @ 37.5\% |  | - |  | 1.4 |  | 3.2 |
| Less: Income Tax Benefit |  | - |  | 1.4 |  | 2.3 |
| Equals:Income'TaxesPayable |  |  |  |  |  | 0.9 |



## Note:

1) Forecasteddata per managementestimates; assumes no limitation on use of NOLs
2) Partial period to reflect the $8 / 1 / 13$ valuation date
3) Beginning NOL balancebased on $\$ 4.5$ M balanceat FYE (FY 2012 year end on 9/30/12 ), plus FY 2013 actual and estimated losses through $7 / 31 / 13$

CRAIGHALUM

## Weighted Average Cost of Capital


VIII. VTB Valuation Analysis

CRAIG-HALLUM

## Comparable Public Company Analysis

## Overview

The Comparable Public Company Analysis reviews securities of publicly-traded companies deemed to be comparable to VTB. Share pricing in the public market incorporates a wide range of factors including general economic conditions, interest rates, inflation and investor perceptions.

## Selection Process

## Our search focused on public companies with the following characteristics:

## Consumer electronics and accessories companies

Companies with similar attributes to VTB's business
] The search yielded:

- Bang \& Olufsen Holding A/S
- BigBen Interactive
- Harman International Industries, Incorporated
- Logitech International SA
- Mad Catz Interactive Inc.
- Plantronics, Inc.
- Skullcandy, Inc.
- VOXX International Corporation


## Comparable Public Companies - Multiples

| (s in millioms, excopt per shate data) <br> Company <br> Ticker | Stock <br> Price | $\begin{gathered} \% \text { of } 52 \mathrm{~W} \\ \text { High } \\ \hline \end{gathered}$ | Market Cap | EntepriseValue | LTM Multiples |  |  | CY2013EMultiples |  |  | CY2014EMultiples |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | $\underline{\text { Revenue }}$ | EBITDA | EBIT | Revenue | EBITDA | EbIT | Revenue | EBITDA | EBIT |
| Bang \& Olufsen ( BO | \$9.98 | 667.5. | \$391 | 8450 | 0.98 | 101. | AM | 08s | 9.9 | NM | 4.7. | 5.7. | 22.18 |
| BigBen Interactive ${ }^{(1)} \quad \mathrm{BIG}$ | \$9.52 | 80.1\% | 152 | 231 | 1.1 x | 11.2x | 15.8x | 1.0x | 9.6 x | 12.8x | 0.9 x | 7.0x | 8.5 x |
| Harna litermional: \% HaR | 86070 | 98.9\% | 4.241 | 4112 | 10. | 9 F | 12.5 | $1{ }^{1}$ | 01. | 128: | 0 St | 7.7 | 102 x |
| Logitech International LOGN | \$7.10 | 68.1\% | 1,165 | 830 | 0.4 x | 6.6 x | 13.6x | 0.4 x | 7.4x | 21.6x | 0.4x | 5.6 x | 11.3x |
| Mad Catz Interactie: MCZ | 50.57 | 72.3\% | 36 | 42 | 03x | 7.45 | 15.6x | 03x | NM | 11.2. | 0.3 x | N1 | 462 |
| Plantronics PLT | \$47.55 | 98.0\% | 2,190 | 1,765 | 2.3 x | 10.1x | 11.1x | 2.2x | 9.9x | 11.6x | 2.0x | 9.0x | 10.9x |
| Skulleandy : \$ \$kUL | \$5.14 | 307\% | 144 | 414 | 0.48 | 3.4 | 4.4 | 05x | 97. | 2008 | $04 \times$ | 5.5. | $85 \times$ |
| VOXX International VOXX | \$13.57 | 90.5\% | 331 | 447 | 0.5x | 7.4x | 10.4 x | 0.5x | 7.1x | 12.7 x | 0.5x | 6.5 x | 9.6x |
| Source: S\&P Capital IQ, <br> SEC and other public filings | High |  | \$ 4,241 | \$ 4,102 | 2.3 x | 11.2x | 15.8x | 2.2 x | 9.9 x | 21.6x | 2.0x | 9.0 x | $22.1 \times$ |
|  | 7511 Pereentile |  | 1,421 | 1,064 | 1.0x | 10.1 x | 14.6x | 0.9x | 9.8x | 16.4 x | 0.8x | 7.4 x | 11.0 x |
|  |  |  | 1,081 | 998 | 0.9x | 8.2 x | 12.1 x | 0.8 x | 8.9 x | 14.7 x | 0.8x | 6.7 x | 10.7 x |
|  | Medtian |  | 361 | 448 | 0.7 x | 8.5x | 13.5 x | 0.7 x | 9.6x | 12.8x | 0.6 x | 6.5 x | 9.9x |
|  | 23th Pereentie |  | 150 | 202 | 0.4 x | 7.2 x | 10.8x | 0.5 x | 8.3x | 12.2x | 0.4 x | 5.7x | 8.5x |
|  | Low |  | 36 | 42 | 0.3 x | 3.4 x | 4.4x | 0.3 x | 7.1x | 11.2x | 0.3 x | 5.5x | 4.6x |

Source:S\&P Capital IQ, SEC filings, Beam management estimates

1) Based on latestpublicly filed information;LTM income statementitems as of 3/31/13 and balance sheet dataas of $12 / 31 / 12$

## Comparable Public Companies - Financials

|  | Revenue |  |  | '13E - '14E <br> Growth | Gross Profit |  | Adj. EBITDA |  |  |  |  |  | Adj. EBIT |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Company | LTM | CY'13E | CY'14E |  | LTM | \% | LTM | \% | CY'13E | \% | CY '14E | \% | LTM | \% | CY'13E | \% | CY'14E | \% |
| Bang \& Olussen | 3524 | \$542. | S601 | 11\% | \$211 | 40\% | \$45 | 79\% | 546 | 8\% | \$78 | 13\% | (\$12) | 2\%) | (s12) | (2\%) | \$20 | 3\%\% |
| BigBen Interactive ${ }^{(1)}$ | 210 | 232 | 258 | 11\% | NA | NA | 21 | 8\% | 24 | 10\% | 33 | 13\% | 15 | 7\% | 18 | 8\% | 27 | 11\% |
| Harman linternatinal | 4206 | 4.504 | 4972 | 10\% | 1118 | 27\% ${ }^{\text {\% }}$ | 428 | 9\%\% | 450 | 10\% | 530 | 11\% | 304 | 7\% | 321 | 74. | 403. | 8 8\% |
| Logitech International | 2,109 | 2,057 | 2,016 | (2\%) | 731 | $35 \%$ | 126 | 6\% | 112 | 5\% | 148 | 7\% | 61 | 3\% | 38 | $2 \%$ | 73 | 4\% |
| Mad Cazz Interactive | 123 | 133 | 154 | $16 \%$ | 35 | 28\% | 6 | $4 \%$ | N1 | NA | NA | NA | 3 | $2{ }^{2 \%}$ | 4 | $3^{\circ} \%$ | 9 | 6\% |
| Plantronics | 762 | 819 | 867 | 6\% | 403 | $53 \%$ | 175 | 20\% | 179 | 22\% | 195 | 23\% | 159 | 21\% | 152 | 19\% | 162 | 19\% |
| Skulleand | 260 | 22 | 261 | 15\% | 119 | 46\% | 34 | 13\% | 12 | 5\% | 21 | 8\%\% | 26. | 10\% | 6 | 3\% | 13 | 5\% |
| VOXX International | 835 | 834 | 865 | 4\% | 241 | 29\% | 61 | 7\% | 63 | 8\% | 68 | 8\% | 43 | 5\% | 35 | 4\% | 46 | 5\% |
|  | High <br> 751 h Percentie <br> Mean <br> Mcdian <br> 251) Percentie <br> Low |  |  | 16\% |  | 53\% |  | 20\% |  | 22\% |  | 23\% |  | 21\% |  | 19\% |  | 19\% |
|  |  |  |  | 12\% |  | 43\% |  | 10\% |  | 10\% |  | 13\% |  | 8\% |  | 7\% |  | 9\% |
|  |  |  |  | 9\% |  | 37\% |  | 9\% |  | 10\% |  | 12\% |  | 7\% |  | 5\% |  | $8 \%$ |
|  |  |  |  | 11\% |  | 35\% |  | 8\% |  | 8\% |  | 11\% |  | 6\% |  | 4\% |  | 6\% |
|  |  |  |  | 5\% |  | $28 \%$ |  | 7\% |  | 7\% |  | 8\% |  | 3\% |  | 2\% |  | 5\% |
|  |  |  |  | (2\%) |  | $27 \%$ |  | 4\% |  | 5\% |  | 7\% |  | (2\%) |  | (2\%) |  | 3\% |



Source: S\&P CapitallQ, SEC filings, Beam managementestimates

1) Bascd on latestpublicly filed information;LTMincome statementitems as of $3 / 31 / 13$ and balance shect dataas of $12 / 31 / 12$

## Precedent M\&A Transactions Analysis

| $\begin{gathered} \substack{\text { Announce } \\ \text { Date }} \\ \hline \end{gathered}$ | Buyer | Target | Target Business Description | EV | EV/ LTM <br> Revenue | $\begin{aligned} & \text { EV/ LTM } \\ & \text { Adj. EBIT } \\ & \hline \end{aligned}$ | $\begin{gathered} \text { EV/ LTM } \\ \text { Adj. EBITDA } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 03/29/13 | Gbson Gultat | Teac Corporation | Designsa wartety of consumer and professionalaudio products | 897 | 0.48 | 21.2. | 10.0. |
| 02/16/12 | Trilantic CapitalManagement | Nixon | Designsa variety of electonics and apparaelaccessories | \$464 | 4.4 x | NA | 9.2 x |
| 06/21/11 | zagk | IFrozz | Manufac uresand marke thealphone sand mobile phone accessories | 8106 | 2.78 | 10.53 | 11.1 . |
| 01/06/11 | Voxx International | Klipsch Group | Designs,manufacturesand distributes foudspeakersfor a variety of applications | \$167 | 1.4 x | 8.4 x | 7.0x |
| 06/20/08 | Bain Captal | Ds:MHolding | Destins, manufacturesand sells audio, video and media equipment | 8672 | 0.68 | NA | 73s |
| 07/24/07 | JVCKENWOOD | Kenwood | Designs and sells sound and wireless electronics products | \$825 | $0.5 x$ | NA | 6.7 x |
| $03 / 05 / 97$ | LOUD Technologes | Martr Audio | Manufactures and sell loudspeaker ssstems | 631 | 2.48 | 11.2. | 9.98 |
| 10/11/06 | Hitachi | Clarion Co. | Manufacturesand sells car audio and other electronics products | \$710 | $0.5 x$ | NA | 9.2 x |
| 08/21/06 | Flextronic laternational | Internationalisplay Works | Designs, manufacturesand distributesliquid cystaldisplay products | \$251 | 2.5. | NM | 34.6x |
| 07/11/05 | DEI Holdings | Polk Audio | Designs and sells audio electronics products | \$142 | 1.6x | 9.1x | 8.58 |
| 06. 08.05 | Platmics | Ather laning Techinolgice | Desighs manjuctures ani markes andio systmis for PCs and portable devices. | \$172. | 12. | 67. | 68.8 |
| 09/04/06 | D\&MHoldings | Boston Acoustics | Designs and manufacturesaudio electronics products | \$69 | 1.25 | 15.1x | 9.6 x |
| Source: S\&P Capital IQ, SEC and other public filings Consider multiples greater than 50x as not meaning ful |  |  | Max <br> F5t1 Percentie <br> Mcan <br> Median <br> 25th Percentile <br> Nin | \$825 | $4.4 \times$ | 21.2x | 34.6x |
|  |  |  | $\$ 516$ | 2.4s | 13.2x | 9.9x |
|  |  |  | \$309 | 1.68 | $11.8{ }^{\text {x }}$ | 10.8x |
|  |  |  | $\$ 169$ | 1.3 x | 10.5x | 9.2x |
|  |  |  | \$103 | 0.68 | 8.7x | 7.2x |
|  |  |  | $\$ 31$ | 0.4 x | 6.7 x | $6.7 \times$ |

## Comparable Public Companies

Company

BANG \& OLUFSEN \begin{tabular}{l}
Bang \& Olufsen A/S designs, develops, produces, and sells audio and video products, including television sets, music systems, <br>

| Beudspeakers, telephones, and mulimedia products. The Company sells its products through both B2C and B2B channels. Bang |
| :--- |
| \& Olufsen $A / S$ is based in Struer, Denmark. |

\end{tabular} loudspeakers, telephones, and multimedia products. The Company sells its products through both B2C and B2B channels. Bang

\& Olufsen A/S is based in Struer, Denmark. \& Olufsen A/S is based in Struer, Denmark.

Bigben Interactive designs and distributes accessories for video game consoles and mobile phones, including controllers, steering wheels, and memory cards. It also publishes video game software and distributes software and consoles for video games, as well as offers a variety of other phone, tablet, and audio products. Bigben Interactive is based in Lesquin, France.


Harman International Industries, Inc. designs, develops, manufactures, and markets audio products and electronic systems. Its Infotainment segment offers entertainment and communication systems to automotive OEMs. Its Lifestyle segment provides audio and theater systems, headphones, and aftermarket accessories for home, automotive, and mobile applications. Its Professional segment offers a range of loudspeakers, power amplifiers, digital signal processors, microphones, and mixing consoles for use in stadiums, airports, and other public spaces. Harman International Industries, Inc. is headquartered in Stamford, Connecticut

Logitech International S.A. develops and markets hardware and software products that enable digital navigation, music and video entertainment, gaming, social networking, audio and video communication, video security, and home-entertainment control. The Company's Peripherals segment sells its products to a network of distributors, retailers, and OEMs, and its Video Conferencing segment markets its products to distributors, value-added resellers, OEMs, and direct enterprise customers. Logitech International S.A. is based in Morges, Switzerland.

## Comparable Public Companies

Company
Business Description

| Mad Catz Interactive, Inc. designs, manufactures, markets, sells, and distributes accessories for videogame platforms, PCs and |
| :--- |
| Mac, and other audio devices. The Company also develops flight simulation software and operates flight simulation centers. In |
| addition, it publishes its own line of videogames and distributes titles for third party publishers. The Company sells its products |
| through vidcogame and consumer accessorics retailers globally. Mad Catz Interactive, Inc. is headquartered in San Dicgo, |
| California. |

## plantronics.

Plantronics, Inc. designs, manufactures, and markets communications headsets, telephone headset systems, and accessories for the business and consumer markets. It also offers specialty products, such as telephones for the hearing impaired and other related products for people with other specialized communication needs. The Company sells its products through a network of distributors, retailers, wireless carriers, OEMs, and telephone service providers. Plantronics, Inc. is headquartered in Santa Cruz, California.

## Skullcandy

Skullcandy Inc. designs, markets, and distributes performance audio and gaming headphones, and other electronics accessories under the Skullcandy, Astro Gaming, and 2XL brands. The Company sells its products through specialty, consumer electronics, sporting goods, and mobile phone retailers, as well as through its company-owned websites and third party distributors. Skullcandy Inc. is based in Park City, Utah.

VOXX International Corporation designs, manufactures, distributes, and markets consumer electronics products under 30 brand names, including Audiovox, Klipsch, and RCA, among others. The Company offers autosound products, automotive power accessories, loudspeakers, headphones, high-definition television and wireless fidelity antennas, home electronic accessories, performance enhancing electronics, and power supply systems. VOXX International Corporation is headquartered in Hauppauge, New York.

## Discounted Cash Flow Analysis - Terminal EBITDA Method ${ }^{(1)}$

## Key Assumptions:

$\square$ Weighted average cost of capital of $13.0 \%$ to $17.0 \%$
$\square$ Terminal Adjusted EBITDA multiple of 6.0x - 8.0x FY2016 Adjusted EBITDA of $\$ 100.4$ million


|  |  | ImpliedEnterprisevalue |  |  |  |  | $\begin{gathered} \text { Less: Net } \\ \text { Debt }^{(3)} \\ \hline \end{gathered}$ |  | Implied Equity Value Value |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | TerminalMultiple of EBITDA |  |  |  |  |  |  | TerminalMultiple of EBITDA |  |  |  |  |
|  |  | 6.0x | 6.5 x | 7.0x | 7.5 x | 8.0x |  |  | 6.0x | 6.5 x | 7.0x | 7.5x | 8.0x |
|  | 13.0\% | \$446.4 | \$479.4 | \$512.5 | \$545.6 | \$578.6 | \$62.2 | 13.0\% | \$384.2 | \$417.3 | \$450.4 | \$483.4 | \$516.5 |
|  | 14.0\% | \$433.2 | \$465.3 | \$497.4 | \$529.5 | \$561.5 | \$62.2 | 14.0\% | \$371.1 | \$403.1. | \$435.2 | \$467.3 | \$499.4 |
| $\frac{8}{4}$ | 15.0\% | \$420.5 | \$451.7 | \$482.8 | \$513.9 | \$545.1 | \$62.2 | 15.0\% | \$358.4 | \$389.5. | \$420.7. | \$451.8 | \$482.9 |
| 3 | 16.0\% | \$408.3 | \$438.6 | \$468.8 | \$499.0 | \$529.2 | \$62.2 | 16.0\% | \$346.2 | \$376.4 | \$406.6 | \$436.9 | \$467.1 |
|  | 17.0\% | \$396.6 | \$425.9 | \$455.3 | \$484.6 | \$514.0 | \$62.2 | 17.0\% | \$334.4 | \$363.8 | \$393.1 | \$422.5 | \$451.8 |

Note:

1) Forecasteddata per managementestimates
2) Partial period utilized in FY 2013 to reflect 8/1/2013 valuation date
3) Equity value based on estimated debt and cash balances as of $7 / 27 / 2013$ and includes $\$ 12.4$ Mvalue of Series B Preferred Stock

CRAIG-HALUM

VHIL. VTB VAlUATMON AMALYSIS

## Discounted Cash Flow Analysis - Terminal EBIT Method ${ }^{(1)}$

## Key Assumptions:

$\square$ Weighted average cost of capital of $13.0 \%$ to $17.0 \%$
$\square$ Tcrminal Adjusted EBIT multiple of 7.0x - 9.0x FY2016 Adjusted EBIT of $\$ 91.8$ million

|  | $2013 \mathrm{E}^{(2)}$ | 2014 E | 2015E | 2016E |
| :---: | :---: | :---: | :---: | :---: |
| Revenue | \$156.7 | \$268.6 | \$335.1 | \$402.2 |
| Adjusted EBIT | \$38.3 | \$51.5 | \$75.6 | 591.8 |
| Less:Taxes@ 37.5\% | (14.4) | (19.3) | (28.4) | (34.4) |
| NOPAT | 24.0 | 32.2 | 47.3 | 57.4 |
| Plus: D\&A | 1.9 | 5.1 | 7.2 | 8.6 |
| Less:CapEx | (1.8) | (8.5) | (10.0) | (11.1) |
| Less:Increasein NWC | (36.2) | (17.8) | (12.9) | (11.6) |
| Unlevered Free Cash Flow | (\$12.2) | \$11.1 | \$31.5 | \$43.3 |
| Adjusted EBITDA | \$40.3 | \$56.7 | \$82.8 | \$100.4 |


|  |  | ImpliedEnterprisclalue |  |  |  |  | Less: Net <br> Debt <br> (3) |  | ImpliedEquity Value Value |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | TerminalMultiple of EBIT |  |  |  |  |  |  | TerminalMultiple of EBIT |  |  |  |  |
|  |  | 7.0x | 7.5 x | 8.0x | 8.5x | 9.0 x |  |  | 7.0x | 7.5x | 8.0x | 8.5x | 9.0 x |
|  | 13.0\% | \$472.9 | \$503.1 | \$533.4 | \$563.6 | \$593.8 | \$62.2 | 13.0\% | \$410.7 | \$441.0 | \$471.2 | \$501.4 | \$531.7 |
|  | 14.0\% | \$458.9 | \$488.3 | \$517.6 | \$546.9 | \$576.3 | \$62.2 | 14.0\% | \$396.8 | \$426.1 | \$455.4 | \$484.8 | \$514.1 |
| $\frac{8}{4}$ | 15.0\% | \$445.5 | \$474.0 | \$502.4 | \$530.9 | \$559.4 | \$62.2 | 15.0\% | \$383.3 | \$411.8 | \$440.3 | \$468.8. | \$497.2 |
| $=$ | 16.0\% | \$432.6 | \$460.2 | \$487.8 | \$515.5 | \$543.1 | \$62.2 | 16.0\%\% | \$370.4 | \$398.0 | \$425.7. | \$453.3 | \$481.0 |
| \% | 17.0\% | \$420.1 | \$446.9 | \$473.8 | \$500.6 | \$527.5 | \$62.2 | 17.0\% | \$357.9 | \$384.8 | \$411.6 | \$438.5 | \$465.3 |

[^1]
## Weighted Average Cost of Capital

|  | Comparable Public Companies |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (s in Millions) | BO | BIG | HAR | LOGN | MCZ | PLT | SKUL | VOXX |
| Observed (Levered Beta) | 1.218 | 0.602 | 2.214 | 1.112 | 2.315 | 1.901 | 1.574 | 2.329 |
| Adjusted Beta (a) | 1.145 | 0.735 | 1.809 | 1.075 | 1.877 | 1.601 | 1.383 | 1.886 |
| Book Value of Debt | \$78 | \$137 | \$294 | \$0 | \$9 | \$0 | \$0 | \$146 |
| PreferredEquity | \$0 | \$0 | \$0 | 90 | \$0 | \$0 | \$0 | \$0 |
| Total Debt | \$78 | \$137 | \$294 | \$0 | \$9 | \$0 | \$0 | \$146 |
| TSM Market Value of Equity | \$391 | \$152 | \$4,241 | \$1,165 | \$36 | \$2,190 | \$144 | \$331 |
| Total Capitalization | \$469 | \$290 | \$4,535 | \$1,165 | \$45 | \$2,190 | \$144 | \$476 |
| Total Debt to Equity Ratio | 20.1\% | 90.0\% | 6.9\% | 0.0\% | 24.6\% | 0.0\% | 0.0\% | 44.1\% |
| Total Debt / Total Capitalization | 16.7\% | 47.4\% | 6.5\% | 0.0\% | 19.8\% | 0.0\% | 0.0\% | 30.6\% |
| Equity / Total Capitalization | 83.3\% | 52.6\% | 93.5\% | 100.0\% | 80.2\% | 100.0\% | 100.0\% | 69.4\% |
| Assumed Tax Rate | 37.5\% | 37.5\% | 37.5\% | 37.5\% | 37.5\% | 37.5\% | 37.5\% | 37.5\% |
| Unlevered Beta (b) | 1.02 | 0.47 | 1.73 | 1.07 | 1.63 | 1.60 | 1.38 | 1.48 |
| WACE CALCUITATION |  |  |  | ASSUMPTIONS |  |  |  |  |
| Cost of Equity - Capital Asset Pricing Model |  |  |  | a) Adjusted beta equals [deerered beta) * (2/3)] $+[1 / 3]$. |  |  |  |  |
| Risk Free Rate (20-Year Treasury) (c) |  | 3.5\% |  | Unevered beta equals levered beta divided by the guantity [1- (he |  |  |  |  |
| Market Risk Premium (d) |  | 6.6\% |  | debt/equity ratio) * ( 1 - the tax rate) . Used 5 year monthy beta per |  |  |  |  |
| Small Stock Premum (e) |  | 27\% |  | Bloomberg. In situations where 5 years of data was not avaliable, Beta was calculated using avalable trading history. |  |  |  |  |
| Target Debt / Equity Ratio |  | 20.0\% |  | 20 - year constant maturity tressury bond rate as of $8 / 2 / 2013$ per US. Department of Treasury. |  |  |  |  |
| Median Unlevered Beta |  | 1.43 |  |  |  |  |  |  |
| Levered Beta |  | 1.61 |  | d) Ibbotson Associates' "SBBI Valuation Edition 2012 Yearbook" Historical Equity Risk Premium. |  |  |  |  |
| Estimated Cost of Equity (f) |  | 16.8\% |  |  |  |  |  |  |
| Cost of Debt | 5.5\% |  |  | Ibbotson Associates' "SBBI Valuation Edition 2012 Yearbook" 9th decile (defined as companies with markef capitalization between $\$ 254.6$ million and $\$ 514.2$ million. |  |  |  |  |
| Cost of Debt (g) |  |  |  |  |  |  |  |  |
| After-Tax Cost of Debt |  | 3.4\% |  | Capital Asset Pricing Model; the risk-free rate of recump] + (the equity risk premium) * (levered beta) $\mid+$ \|the small stock premium $\mid$. |  |  |  |  |
| Equity / Total CapitalizationRatio <br> Total Debt / Total Capitalization Ratio |  | 83.3\% |  |  |  |  |  |  |
|  |  | 16.7\% |  | g) VTB current cost of debt. |  |  |  |  |
| Weighted Average Cost of Capital (h) |  | 14.6\% |  | h) WACC equals [the cost of equity) * (the equity/capital ratio)] $+[$ the cost of debt $)$ (the debt/total capital ratio) * ( $1-$ the tax rate $)$ ). |  |  |  |  |

CRAIGHALUM

## Appendices: Historical and Projected Financials

## BEAM Historical and Projected Income Statements ${ }^{(1)}$



1) Forecasted data per Beam management estimates

## BEAM Historical Balance Sheets



| VIB Eistorica |  | 1010 | Income Statements ${ }^{(1)}$ |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (\$ in 000s, FYE 12/31) |  | 2010 A |  | 2011 A |  | 2012A |  | 2013 E | 2014 E | 2015 E | 2016E |
| Net sales | \$ | 90,470 | \$ | 168,546 | \$ | 208,370 | \$ | 218,000 | \$268,596 | \$335,128 | \$ 402,194 |
| YoY Growth |  | $N A$ |  | 86.3\% |  | 23.6\% |  | 4.6\% | $23.2 \%$ | 24.8\% | 20.0\% |
| Cost of sales |  | 49,388 |  | 94,459 |  | 128,637 |  | 139,547 | 173,172 | 202,148 | 243,311 |
| Gross profit |  | 41,082 |  | 74,087 |  | 79,733 |  | 78,453 | 95,424 | 132,980 | 158,883 |
| Gross Marsin \% |  | 45.4\% |  | 44.0\% |  | 38.3\% |  | $36.0 \%$ | 35.5\% | 39.7\% | 39.5\% |
| Totaloperatingexpenses |  | 25,217 |  | 31,505 |  | 35,185 |  | 45,601 | 43,905 | 57,352 | 67,092 |
| Operating income |  | 15,865 |  | 42,582 |  | 44,548 |  | 32,852 | 51,519 | 75,628 | 91,790 |
| Adj. Operating Income |  | 30,605 |  | 51,957 |  | 44,548 |  | 36,060 | 51,519 | 75,628 | 91,790 |
| Other expense (income) |  | - |  | - |  | (6) |  | 822 | - | 7,152 | 8,592 |
| Interest expense, net |  | 340 |  | 1,712 |  | 2,860 |  | 3,349 | 1,428 | 2,480 | 441 |
| Gainon bargainpurchasc |  | - |  | - |  | $(2,457)$ |  | - | - | 16,100 | 16,500 |
| Earnings before taxes |  | 15,525 |  | 40,869 |  | 44,150 |  | 28,681 | 50,091 | 73,148 | 91,349 |
| Provision for income taxes |  | 6,255 |  | 14,994 |  | 16,332 |  | 11,035 | 19,035 | 16,100 | 16,500 |
| Netincome | \$ | 9,270 | \$ | 25,875 | \$ | 27,818 | \$ | 17,646 | \$ 31,056 | \$ 57,048 | \$ 74,849 |
| Operating income |  | 15,865 |  | 42,582 |  | 44,548 |  | 32,852 | 51,519 | 75,628 | 91,790 |
| Depreciation and amortization |  | 240 |  | 700 |  | 3,602 |  | 4,566 | 5,132 | 7,152 | 8,592 |
| Stock-basedcompensation |  | - |  | 1,025 |  | 241 |  | - | - | - | - |
| Business transaction expense |  | 14,740 |  | 9,375 |  | 0 |  | 3,208 | - | - | - |
| Adj. EBITDA | \$ | 30,845 | \$ | 53,682 | \$ | 48,391 | \$ | 40,626 | \$ 56,651 | \$ 82,780 | \$ 100,383 |
| Adj. EBITD A Margin \% |  | $34.1 \%$ |  | $31.8 \%$ |  | 23.2\% |  | 18.6\% | 21.1\% | $24.7 \%$ | $25.0 \%$ |

1) Forecasted dataper VTB management estimates; 2012 actuals are not audited

## VTB Historical Balance Sheets

| (s) in 000s) | 6/29/2013 |  | 12/31/2012 |  |
| :---: | :---: | :---: | :---: | :---: |
| ASSETS |  | udited |  | audited |
| Current Assets: |  |  |  |  |
| Cash and cash equivalents | \$ | 2,019 | \$ | 5,219 |
| Accounts reccivable, net |  | 17,567 |  | 70,564 |
| Inventories, net |  | 44,418 |  | 37,220 |
| Prepaid expenses and other current assets |  | 2,608 |  | 2,055 |
| Deferred taxes |  | 3,434 |  | 3,434 |
| Total current assets |  | 70,047 |  | 118,492 |
| Property and equipment, net |  | 8,273 |  | 7,699 |
| Intangible assets and goodwill |  | 4,493 |  | 4,955 |
| Other assets |  | 104 |  | 21 |
| Total assets |  | 82,917 |  | 131,16? |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |  |  |
| CurrentLiabilities: |  |  |  |  |
| Accounts payable and accrued expenses |  | 32,183 |  | 36,708 |
| Current maturities of notes payable |  | 15,000 |  | 15,000 |
| Working capital line |  | 18,000 |  | 33,000 |
| Deferred rent |  | 271 |  | 275 |
| Total current liabilities |  | 65,454 |  | 84,984 |
| Deferred income tax liability |  | $(1,006)$ |  | 8,980 |
| Notes payable |  | 18,750 |  | 26,250 |
| Transaction related |  | - |  | 6,250 |
| Total liabilities |  | 83,198 |  | 126,464 |
| Total stockholders' equity |  | (281) |  | 4,703 |
| Total liabilities and stockholders' equity | \$ | 82,917 | \$ | 131,167 |


[^0]:    ${ }^{1}$ Subject to adjustment as provided in the merger agreement

[^1]:    1) Forecasteddataper managementestimates
    2) Partial period utilized in FY 2013 to reflect $8 / 1 / 2013$ valuation date
    3) Equity value based on estimated debt and cash balances as of $7 / 27 / 2013$
