## IN THE SUPREME COURT OF THE STATE OF NEVADA

Nos. 83598, 84971, and 85358
Electronically Filed
IN RE PARAMETRIC SOUND CORPORATさ@N12 2023 08:57 PM SHAREHOLDERS' LITIGATION. Elizabeth A. Brown Clerk of Supreme Court

> PAMTP, LLC,
> Appellant,
v.

KENNETH F. POTASHNER; VTB HOLDINGS, INC.; STRIPES GROUP, LLC; SG VTB HOLDINGS, LLC; JUERGEN STARK; and KENNETH FOX, Respondents.

Consolidated Appeals from Final Judgment and Fees and Costs Awards Eighth Judicial District Court Case No. A-13-686890-B

## APPELLANT'S APPENDIX - VOLUME 19 OF 24

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## INDEX TO JOINT APPENDIX

## (Chronological)

| Date | Document Description | Vol. | Pages |
| :---: | :---: | :---: | :---: |
| 3/7/18 | Amended Class Action and Derivative Complaint | 1 | $\begin{array}{\|l\|} \hline \text { AA } 0001- \\ \text { AA } 0078 \\ \hline \end{array}$ |
| 3/27/18 | Order Denying Defendants' Motions to Dismiss the Amended Class Action and Derivative Complaint | 1 | AA 0079- <br> AA 0090 |
| 11/15/19 | Stipulation of Settlement | 1 | $\begin{array}{\|l\|} \hline \text { AA } 0091- \\ \text { AA } 0174 \\ \hline \end{array}$ |
| 5/19/20 | Final Judgment and Order of Dismissal With Prejudice | 1 | AA 0175- $\text { AA } 0203$ |
| 5/20/20 | PAMTP LLC's Complaint | 2 | $\begin{array}{\|l\|} \hline \text { AA 0204- } \\ \text { AA } 0270 \\ \hline \end{array}$ |
| 8/20/20 | Order Denying Defendants' Motions to Dismiss Plaintiff's Complaint | 2 | $\begin{array}{\|l\|} \hline \text { AA 0271- } \\ \text { AA } 0280 \\ \hline \end{array}$ |
| 9/3/20 | Director Defendants' Answer to Complaint | 2 | $\begin{aligned} & \text { AA } 0281- \\ & \text { AA } 0317 \end{aligned}$ |
| 9/3/20 | Answer to Plaintiff PAMTP LLC's Complaint | 2 | $\begin{array}{\|l\|} \hline \text { AA 0318- } \\ \text { AA } 0360 \\ \hline \end{array}$ |
| 5/18/21 | Order Granting Plaintiff's Motion Against Defendants Kenneth Potashner, Juergen Stark, and VTB Holdings, inc. Setting Evidentiary Hearing Re Spoilation Sanctions | 2 | AA 0361AA 0368 |
| 6/23/21 | Transcript of Evidentiary Hearing re: Spoliation Sanctions (6/18/21) | 3-4 | $\begin{aligned} & \text { AA } 0369- \\ & \text { AA } 0696 \end{aligned}$ |
| 7/15/21 | Findings of Fact, Conclusions of Law and Order Imposing Spoliation Sanctions | 5 | $\begin{aligned} & \text { AA } 0697- \\ & \text { AA } 0707 \end{aligned}$ |
| 8/3/21 | Order Denying Motion for Summary Judgment of Specially Appearing Defendants Stripes Group, LLC, SG VTB Holdings. LLC Juergen Stark, Kenneth Fox | 5 | AA 0708AA 0725 |


| Date | Document Description | Vol. | Pages |
| :---: | :---: | :---: | :---: |
| 8/3/21 | Order Denving Defendants' Motion in Limine to Exclude Plaintiff's Damages | 5 | AA 0726- <br> AA 0742 |
| 8/3/21 | Order Denying the Director Defendants' Motion for Summary Judgment | 5 | AA 0743- <br> AA 0760 |
| 8/3/21 | Order Denying Defendants' Motion in Limine to Exclude All Reference, Evidence, and Testimony Regarding Post Merger Conduct | 5 | AA 0761- <br> AA 0778 |
| 8/3/21 | Order Denying Defendants' Motion in Limine to Exclude the Opinions, Testimony, and Reports of J.T. Atkins | 5 | AA 0779- <br> AA 0795 |
| 8/3/21 | Order Denying Defendants' Motion in Limine to Exclude Evidence Related to Alleged Fraud by the Non- Director Defendants | 5 | $\begin{array}{\|l\|} \hline \text { AA 0796- } \\ \text { AA } 0813 \end{array}$ |
| 8/3/21 | Order Denying Motion for Summary Judgment of Defendant VTB Holdings, Inc. and Specially Appearing <br> Defendants Stripes Group, LLC SG VTB Holdings, LLC Juergen Stark, and Kenneth Fox | 5 | AA 0814- <br> AA 0831 |
| 8/3/21 | Order Granting in Part Defendants' Motion in Limine to Exclude Evidence and Testimony Related to Irrelevant or Undisclosed Measures of Damages | 5 | AA 0832- <br> AA 0838 |
| 8/23/21 | Order Granting Certain Director <br> Defendants' Motion for Determination <br> of Good Faith Settlement | 5 | AA 0839- <br> AA 0844 |
| 8/24/21 | Plaintiff PAMTP LLC's Memorandum of Law Regarding NRS 78.200 and NRS 78.211 | 5 | AA 0845- <br> AA 0850 |
| 8/24/21 | Defendants' Motion for Judgment on Partial Findings Pursuant to NRCP 52 (c) Regarding Lack of Control or Expropriation | 5 | $\begin{array}{\|l\|} \hline \text { AA } 0851- \\ \text { AA } 0865 \end{array}$ |
| 8/24/21 | Defendants' Motion for Judgment on Standing Pursuant to NRCP 52(c) | 5 | $\begin{aligned} & \hline \text { AA 0866- } \\ & \text { AA } 0876 \end{aligned}$ |


| Date | Document Description | Vol. | Pages |
| :---: | :---: | :---: | :---: |
| 8/24/21 | Defendantss' Motion for Judgment for Lack of Evidence on Gentile Damages Pursuant to NRCP 52(c) | 5 | $\begin{aligned} & \text { AA } 0877- \\ & \text { AA } 0886 \end{aligned}$ |
| 8/24/21 | Specially Appearing Defendants Juergen Stark's and Kenneth Fox's Motion for Judgment Under the Statute of Limitations Pursuant to NRCP 52(c) | 5 | AA 0887 AA 0896 |
| 8/25/21 | Non-Director Defendants' Trial Brief Re: Section 14(A) | 5 | AA 0897 AA 0904 |
| 8/25/21 | Opposition to Plaintiff PAMTP LLC's Memorandum of Law Regarding NRS 78.200 and NRS 78.211 | 5 | AA 0905AA 0914 |
| 8/26/21 | Transcript of Proceedings Bench Trial - Day 1 (8/16/21) | 6-7 | $\begin{aligned} & \text { AA 0915- } \\ & \text { AA } 1231 \end{aligned}$ |
|  | Trial Exhibit 244 | 7-8 | AA 1232- <br> AA 1573 |
|  | Trial Exhibit 376 | 9 | AA 1574AA 1575 |
| 8/26/21 | Transcript of Proceedings (8/17/21) Bench Trial - Day 2, Vol. 1 | 9 | AA 1576 AA 1719 |
| 8/26/21 | Transcript of Proceedings (8/17/21) Bench Trial - Day 2, Vol. 2 | 10 | AA 1720AA 1888 |
| 8/26/21 | Transcript of Proceedings (8/18/21) Bench Trial - Day 3, Vol. 1 | 11 | AA 1889AA 2018 |
|  | Trial Exhibit 5 | 11 | AA 2019- <br> AA 2022 |
|  | Trial Exhibit 6 | 11 | $\begin{array}{\|l} \hline \text { AA } 2023- \\ \text { AA } 2029 \\ \hline \end{array}$ |
|  | Trial Exhibit 26 | 11 | AA 2030 |
|  | Trial Exhibit 38 | 11 | AA 2031 |
|  | Trial Exhibit 95 | 11 | AA 2032 |


| $\underline{\text { Date }}$ | $\underline{\text { Document Description }}$ | $\underline{\text { Vol. }}$ | Pages |
| :--- | :--- | :---: | :--- |
|  | Trial Exhibit 106 | 11 | AA 2033 |
|  | Trial Exhibit 108 | 11 | AA 2034- <br> AA 2037 |
|  | Trial Exhibit 109 | AA 2038- <br> AA 2041 |  |
|  | Trial Exhibit 111 | 11 | AA 2042- <br> AA 2043 |
|  | Trial Exhibit 137 | 11 | AA 2044- <br> AA 2047 |
|  | Trial Exhibit 142 Exhibit 152 | 11 | AA 2048 |
|  | Trial Exhibit 194 | AA 2049- <br> AA 2050 |  |
|  | Trial Exhibit 277 | AA 2051- <br> AA 2092 |  |
|  | Trial Exhibit 296 | AA 2093- <br> AA 2095 |  |
|  | Transcript of Proceedings (8/18/21) | 11 | AA 2096- <br> AA 2097 |
| Bench Trial - Day 3, Vol. 2 |  |  |  |


| Date | Document Description | $\underline{\text { Vol. }}$ | Pages |
| :--- | :--- | :---: | :--- |
|  |  |  | AA 2251 |
|  | Trial Exhibit 94 | 12 | AA 2252 |
|  | Trial Exhibit 98 | AA 2253- <br> AA 2254 |  |
|  | Trial Exhibit 99 | 12 | AA 2255- <br> AA 2256 |
|  | Trial Exhibit 113 | 12 | AA 2257- <br> AA 2260 |
|  | Trial Exhibit 132 | 12 | AA 2261 |
|  | Trial Exhibit 171 | 12 | AA 2262 |
|  | Trial Exhibit 293 | 12 | AA 2263- <br> AA 2264 |
| $8 / 26 / 21$ | Transcript of Proceedings (8/19/21) <br> Bench Trial - Day 4, Vol. 1 | 13 | AA 2265- <br> AA 2267 2268- <br> AA 2387 |
|  | Trial Exhibit 775 | 13 | AA 2388 |
|  | Trial Exhibit 776 | 13 | AA 2389- <br> AA 2390 |
|  | Trial Exhibit 781 | 13 | AA 2391- <br> AA 2394 |
|  | Trial Exhibit 785 | AA 2395- <br> AA 2411 |  |
|  | Trial Exhibit 789 | AA 2412- <br> AA 2413 |  |
|  | Trial Exhibit 837 | 13 | AA 2414 |
|  | AA 2415- <br> AA 2416 |  |  |
|  | Trial Exhibit 821 | 13 |  |


| Date | Document Description | Vol. | Pages |
| :---: | :---: | :---: | :---: |
| 8/26/21 | Transcript of Proceedings (8/19/21) Bench Trial - Day 4, Vol. 2 | 14 | AA 2417AA 2597 |
|  | Trial Exhibit 265 | 14 | $\begin{aligned} & \text { AA } 2598- \\ & \text { AA } 2599 \\ & \hline \end{aligned}$ |
|  | Trial Exhibit 345 | 14 | AA 2600AA 2602 |
| 8/26/21 | Transcript of Proceedings (8/20/21) Bench Trial - Day 5 | 15 | AA 2603AA 2800 |
|  | Trial Exhibit 17 | 15 | $\begin{array}{\|l\|} \hline \text { AA 2801- } \\ \text { AA } 2803 \\ \hline \end{array}$ |
|  | Trial Exhibit 58 | 15 | $\begin{aligned} & \text { AA 2804- } \\ & \text { AA } 2805 \\ & \hline \end{aligned}$ |
|  | Trial Exhibit 60 | 15 | $\begin{aligned} & \text { AA } 2806- \\ & \text { AA } 2807 \end{aligned}$ |
|  | Trial Exhibit 116 | 15 | AA 2808 |
|  | Trial Exhibit 120 | 15 | $\begin{array}{\|l\|} \hline \text { AA } 2809- \\ \text { AA } 2816 \\ \hline \end{array}$ |
|  | Trial Exhibit 305 | 15 | AA 2817 |
|  | Trial Exhibit 1052 | 16 | AA 2818AA 2862 |
| 8/26/21 | Transcript of Proceedings (8/23/21) Bench Trial - Day 6, Vol. 1 | 16 | AA 2863AA 2984 |
|  | Trial Exhibit 84 | 16 | $\begin{array}{\|l} \hline \text { AA } 2985- \\ \text { AA } 3045 \\ \hline \end{array}$ |
|  | Trial Exhibit 110 | 17 | AA 3046 |
|  | Trial Exhibit 143 | 17 | $\begin{array}{\|l\|} \hline \text { AA } 3047- \\ \text { AA } 3048 \\ \hline \end{array}$ |
|  | Trial Exhibit 160 | 17 | AA 3049 |
|  | Trial Exhibit 166 | 17 | AA 3050AA 3058 |


| Date | Document Description | Vol. | Pages |
| :---: | :---: | :---: | :---: |
|  | Trial Exhibit 170 | 17 | AA 3059- <br> AA 3060 |
|  | Trial Exhibit 172 | 17 | $\begin{aligned} & \text { AA 3061- } \\ & \text { AA } 3064 \\ & \hline \end{aligned}$ |
|  | Trial Exhibit 267 | 17 | $\begin{array}{\|l\|} \hline \text { AA } 3065- \\ \text { AA } 3069 \\ \hline \end{array}$ |
|  | Trial Exhibit 271 | 17 | AA 3070 |
|  | Trial Exhibit 330 | 17 | $\begin{aligned} & \text { AA } 3071- \\ & \text { AA } 3073 \end{aligned}$ |
|  | Trial Exhibit 338 | 17 | AA 3074AA 3076 |
|  | Trial Exhibit 339 | 17 | AA 3077AA 3084 |
|  | Trial Exhibit 364 | 17 | $\begin{array}{\|l\|} \hline \text { AA } 3085- \\ \text { AA } 3087 \\ \hline \end{array}$ |
|  | Trial Exhibit 425 | 17 | $\begin{aligned} & \text { AA } 3088- \\ & \text { AA } 3106 \\ & \hline \end{aligned}$ |
| 8/26/21 | Transcript of Proceedings (8/23/21) Bench Trial - Day 6, Vol. 2 | 17 | AA 3107AA 3282 |
| 8/26/21 | Transcript of Proceedings (8/24/21) Bench Trial - Day 7, Vol. 1 | 18 | $\begin{aligned} & \text { AA 3283- } \\ & \text { AA } 3410 \end{aligned}$ |
|  | Trial Exhibit 428 | 18 | AA 3411AA 3415 |
|  | Trial Exhibit 464 | 18 | AA 3416- $\text { AA } 3422$ |
|  | Trial Exhibit 909 | 18 | $\begin{aligned} & \text { AA 3423- } \\ & \text { AA } 3433 \\ & \hline \end{aligned}$ |
| 8/26/21 | Transcript of Proceedings (8/24/21) Bench Trial - Day 7, Vol. 2 | 19 | AA 3434AA 3579 |
|  | Trial Exhibit 413 | 19 | $\begin{aligned} & \text { AA 3580- } \\ & \text { AA } 3600 \end{aligned}$ |


| Date | Document Description | Vol. | Pages |
| :---: | :---: | :---: | :---: |
| 8/26/21 | Transcript of Proceedings (8/25/21) Bench Trial - Day 8 | 20 | AA 3601AA 3703 |
| 9/2/21 | Notice of Submission of Proposed Order Granting Defendants' Motion for Judgment Pursuant to NRCP 52(c), Findings of Fact and Conclusions of Law, and Judgment Thereon | 20 | AA 3704AA 3735 |
| 9/3/21 | Notice of Submission of Plaintiff's Objections to Defendants' Proposed Order Granting Defendants' Motion for Judgment Pursuant to NRCP 52(c), Findings of Fact and Conclusions of Law, and Judgment Thereon | 20 | AA 3736- <br> AA 3771 |
| 9/3/21 | Order Granting Motion for Judgment Pursuant to NRCP 52(c) | 20 | AA 3772- <br> AA 3795 |
| 9/8/21 | Notice of Entry of Order Granting Defendants Motion for Judgment Pursuant to NRCP 52(c), Findings of Fact and Conclusions of Law, and Judgment Thereon | 20 | AA 3796AA 3822 |
| 9/22/21 | Non-Director Defendants' Memorandum of Costs | 20 | AA 3823AA 3831 |
| 9/22/21 | Defendant Kenneth Potashner's Verified Memorandum of Costs | 21 | $\begin{array}{\|l\|} \hline \text { AA } 3832- \\ \text { AA } 3872 \\ \hline \end{array}$ |
| 9/29/21 | Defendants' Motion for Attorneys' Fees | 21 | AA $3873-$ <br> AA 3901 |
| 9/30/21 | Plaintiff PAMTP LLC's Notice of Appeal | 21 | $\begin{aligned} & \text { AA } 3902- \\ & \text { AA } 3929 \end{aligned}$ |
| 10/7/21 | Motion to Retax Defendant Kenneth Potashner's Verified Memorandum of Costs | 21 | AA 3930AA 3945 |
| 10/7/21 | Motion to Retax Non-Director <br> Defendants' Memorandum of Costs | 21 | AA 3946AA 3964 |
| 10/13/21 | Plaintiff PAMTP LLC's Opposition to Motion for Attorneys' Fees | 21 | $\begin{aligned} & \text { AA } 3965- \\ & \text { AA } 4046 \end{aligned}$ |


| Date | Document Description | Vol. | Pages |
| :---: | :---: | :---: | :---: |
| 10/21/21 | Non-Director Defendants' Opposition to Plaintiff's Motion to Retax Costs | 21 | AA 4047- <br> AA 4069 |
| 10/21/21 | Opposition to Plaintiff's Motion to Retax Defendant Kenneth Potashner's Verified Memorandum of Costs | 22 | AA 4070- <br> AA 4131 |
| 10/28/21 | Reply in Support of Defendants' Motion for Attorneys' Fees | 22 | AA 4132- <br> AA 4159 |
| 11/9/21 | PAMTP, LLC's Reply in Support of Motion to Retax Non-Director Defendants' Memorandum of Costs | 22 | AA 4160 - <br> AA 4170 |
| 11/9/21 | PAMTP, LLC's Reply in Support of Motion to Retax Defendant Kenneth Potashner's Verified Memorandum of Costs | 22 | AA 4171- <br> AA 4178 |
| 12/16/21 | Plaintiff PAMTP LLC's Supplemental Brief in Opposition to Motion for Attorneys ${ }^{\prime}$ Fees | 22 | AA 4179AA 4189 |
| 12/16/21 | Supplemental Brief in Support of Defendants' Motion for Attorneys' Fees | 22 | AA 4190AA 4204 |
| 12/22/21 | Transcript of Hearing re: Defendants' Motion for Attorneys Fees (12/2/21) | 23 | $\begin{array}{\|l\|} \hline \text { AA 4205- } \\ \text { AA } 4311 \\ \hline \end{array}$ |
| 1/13/22 | Transcript of Hearing re: Plaintiff's Motions to Retax (11/16/21) | 23 | AA 4312- <br> AA 4369 |
| 6/7/22 | Order Denying Defendants' Motion for Attorneys' Fees | 23 | AA 4370- <br> AA 4386 |
| 6/15/22 | Notice of Entry of Order Denying, <br> Defendants' Motion for Attorneys' Fees | 23 | AA 4387 . <br> AA 4407 |
| 6/30/22 | Notice of Appeal | 23 | $\begin{array}{\|l\|} \hline \text { AA 4408- } \\ \text { AA } 4414 \\ \hline \end{array}$ |
| 8/29/22 | Order re: PAMTP LLC'S Motions to Re-Tax Costs | 23 | AA 4415 AA 4439 |
| 9/2/22 | Notice of Entry of Order re: PAMTP, LLC's Motions to Re-Tax Costs | 24 | AA 4440- <br> AA 4466 |
| 9/14/22 | Plaintiff PAMTP LLC's Case Appeal Statement | 24 | AA 4467 AA 4526 |


| $\underline{\text { Date }}$ | Document Description | $\underline{\text { Vol. }}$ | Pages |
| :---: | :--- | :---: | :---: |
| $9 / 16 / 22$ | Amended Judgment | 24 | AA 4527- <br> AA 4536 |
| $10 / 19 / 22$ | Order Granting Plaintiff's Motion to <br> Stay Execution of Amended Judgment <br> on Order Shortening Time | 24 | AA 4537- <br> AA 4547 |
| $12 / 12 / 22$ | Order Granting Defendants' Motion to <br> Amend Judgment | 24 | AA 4548- <br> AA 4562 |
| $12 / 18 / 22$ | Second Amended Judgment | 24 | AA 4563- <br> AA 4571 |

## INDEX TO JOINT APPENDIX

## (Alphabetical)

| $\underline{\text { Date }}$ | Document Description | $\underline{\text { Vol. }}$ | Pages |
| :---: | :--- | :---: | :--- |
| $3 / 7 / 18$ | Amended Class Action and Derivative <br> Complaint | 1 | AA 0001- <br> AA 0078 |
| $9 / 16 / 22$ | Amended Judgment | 24 | AA 4527- <br> AA 4536 |
| $9 / 3 / 20$ | Answer to Plaintiff PAMTP LLC's <br> Complaint | 2 | AA 0318- <br> AA 0360 |
| $9 / 22 / 21$ | Defendant Kenneth Potashner's <br> Verified Memorandum of Costs | 21 | AA 3832- <br> AA 3872 |
| $9 / 29 / 21$ | Defendants' Motion for Attorneys' Fees | 21 | AA 3873- <br> AA 3901 |
| $8 / 24 / 21$ | Defendants' Motion for Judgment for <br> Lack of Evidence on Gentile Damages <br> Pursuant to NRCP 52(c) | 5 | AA 0877- <br> AA 0886 |
| $8 / 24 / 21$ | Defendants' Motion for Judgment on <br> Partial Findings Pursuant to NRCP | 5 | AA 0851- <br> AA 0865 |
| E2p) Regarding Lack of Control or | 5 | AA 0866- <br> AA 0876 |  |
| $8 / 24 / 21$ | Defendants' Motion for Judgment on <br> Standing Pursuant to NRCP 52(c) | 2 | AA 0281- <br> AA 0317 |
| $9 / 3 / 20$ | Director Defendants' Answer to <br> Complaint | AA 0175- <br> AA 0203 |  |
| $5 / 19 / 20$ | Final Judgment and Order of <br> Dismissal With Prejudice | AA 0697- <br> AA 0707 |  |
| $7 / 15 / 21$ | Findings of Fact, Conclusions of Law <br> and Order Imposing Spoliation <br> Sanctions | 5 | AA 3930- <br> AA 3945 |
| $10 / 7 / 21$ | Motion to Retax Defendant Kenneth <br> Potashner's Verified Memorandum of <br> Costs | AA 3946- <br> AA 3964 |  |
| $10 / 7 / 21$ | Motion to Retax Non-Director <br> Defendants' Memorandum of Costs | 21 | A1 |


| Date | Document Description | Vol. | Pages |
| :---: | :---: | :---: | :---: |
| 9/22/21 | Non-Director Defendants’ <br> Memorandum of Costs | 20 | AA 3823- <br> AA 3831 |
| 10/21/21 | Non-Director Defendants' Opposition to Plaintiff's Motion to Retax Costs | 21 | $\begin{array}{\|l\|} \hline \text { AA } 4047- \\ \text { AA } 4069 \\ \hline \end{array}$ |
| 8/25/21 | Non-Director Defendants' Trial Brief Re: Section 14(A) | 5 | $\begin{array}{\|l\|} \hline \text { AA } 0897- \\ \text { AA } 0904 \\ \hline \end{array}$ |
| 6/30/22 | Notice of Appeal | 23 | AA 4408AA 4414 |
| 6/15/22 | Notice of Entry of Order Denying Defendants' Motion for Attorneys' Fees | 23 | AA 4387 AA 4407 |
| 9/8/21 | Notice of Entry of Order Granting Defendants Motion for Judgment Pursuant to NRCP 52(c), Findings of Fact and Conclusions of Law, and Judgment Thereon | 20 | AA 3796AA 3822 |
| 9/2/22 | Notice of Entry of Order re: PAMTP, LLC's Motions to Re-Tax Costs | 24 | AA 4440AA 4466 |
| 9/3/21 | Notice of Submission of Plaintiff's Objections to Defendants' Proposed Order Granting Defendants' Motion for Judgment Pursuant to NRCP 52(c), Findings of Fact and Conclusions of Law, and Judgment Thereon | 20 | AA 3736AA 3771 |
| 9/2/21 | Notice of Submission of Proposed Order Granting Defendants Motion for Judgment Pursuant to NRCP 52(c), Findings of Fact and Conclusions of Law, and Judgment Thereon | 20 | AA 3704AA 3735 |
| 8/25/21 | Opposition to Plaintiff PAMTP LLC's Memorandum of Law Regarding NRS 78.200 and NRS 78.211 | 5 | AA 0905- <br> AA 0914 |
| 10/21/21 | Opposition to Plaintiff's Motion to <br> Retax Defendant Kenneth Potashner's <br> Verified Memorandum of Costs | 22 | AA 4070- <br> AA 4131 |
| 6/7/22 | Order Denying Defendants' Motion for Attorneys' Fees | 23 | AA 4370- <br> AA 4386 |


| Date | Document Description | Vol. | Pages |
| :---: | :---: | :---: | :---: |
| 8/20/20 | Order Denying. Defendants' Motions to Dismiss Plaintiff's Complaint | 2 | $\begin{array}{\|l} \text { AA 0271- } \\ \text { AA } 0280 \\ \hline \end{array}$ |
| 3/27/18 | Order Denying Defendants' Motions to Dismiss the Amended Class Action and Derivative Complaint | 1 | AA 0079- <br> AA 0090 |
| 8/3/21 | Order Denying Defendants' Motion in Limine to Exclude All Reference, <br> Evidence, and Testimony Regarding <br> Post Merger Conduct | 5 | $\begin{aligned} & \text { AA } 0761- \\ & \text { AA } 0778 \end{aligned}$ |
| 8/3/21 | Order Denving Defendants' Motion in Limine to Exclude Evidence Related to Alleged Fraud by the Non- Director Defendants | 5 | $\begin{array}{\|l\|} \hline \text { AA } 0796- \\ \text { AA } 0813 \end{array}$ |
| 8/3/21 | Order Denying Defendants' Motion in Limine to Exclude Plaintiff's Damages | 5 | $\begin{aligned} & \text { AA } 0726- \\ & \text { AA } 0742 \end{aligned}$ |
| 8/3/21 | Order Denying Defendants' Motion in Limine to Exclude the Opinions, Testimony, and Reports of J.T. Àtkins | 5 | AA 0779- <br> AA 0795 |
| 8/3/21 | Order Denying Motion for Summary Judgment of Defendant VTB Holdings, Inc, and Specially Appearing <br> Defendants Stripes Group, LLC SG VTB Holdings, LLC Juergen Stark, and Kenneth Fox | 5 | $\begin{aligned} & \text { AA } 0814- \\ & \text { AA } 0831 \end{aligned}$ |
| 8/3/21 | Order Denying Motion for Summary Judgment of Specially Appearing Defendants Stripes Group, LLC, SG VTB Holdings. LLC Juergen Stark, Kenneth Fox | 5 | AA 0708- <br> AA 0725 |
| 8/3/21 | Order Denying the Director <br> Defendants' Motion for Summary Judgment | 5 | AA $0743-$ <br> AA 0760 |
| 8/23/21 | Order Granting Certain Director <br> Defendants' Motion for Determination <br> of Good Faith Settlement | 5 | AA 0839AA 0844 |


| Date | Document Description | Vol. | Pages |
| :---: | :---: | :---: | :---: |
| 12/12/22 | Order Granting Defendants' Motion to Amend Judgment | 24 | AA 4548AA 4562 |
| 8/3/21 | Order Granting in Part Defendants' Motion in Limine to Exclude Evidence and Testimony Related to Irrelevant or Undisclosed Measures of Damages | 5 | $\begin{array}{\|l\|} \hline \text { AA } 0832- \\ \text { AA } 0838 \end{array}$ |
| 9/3/21 | Order Granting Motion for Judgment Pursuant to NRCP 52(c) | 20 | AA 3772AA 3795 |
| 5/18/21 | Order Granting Plaintiff's Motion Against Defendants Kenneth Potashner, Juergen Stark, and VTB Holdings, inc. Setting Evidentiary Hearing Re Spoilation Sanctions | 2 | $\begin{array}{\|l\|} \hline \text { AA } 0361- \\ \text { AA } 0368 \end{array}$ |
| 10/19/22 | Order Granting Plaintiff's Motion to Stay Execution of Amended Judgment on Order Shortening Time | 24 | AA 4537- <br> AA 4547 |
| 8/29/22 | Order re: PAMTP LLC'S Motions to Re-Tax Costs | 23 | AA 4415- <br> AA 4439 |
| 5/20/20 | PAMTP LLC's Complaint | 2 | $\begin{array}{\|l\|l\|} \hline \text { AA 0204- } \\ \text { AA } 0270 \\ \hline \end{array}$ |
| 11/9/21 | PAMTP, LLC's Reply in Support of Motion to Retax Defendant Kenneth Potashner's Verified Memorandum of Costs | 22 | AA 4171 AA 4178 |
| 11/9/21 | PAMTP, LLC's Reply in Support of Motion to Retax Non-Director Defendants' Memorandum of Costs | 22 | AA 4160- <br> AA 4170 |
| 9/14/22 | Plaintiff PAMTP LLC's Case Appeal Statement | 24 | AA 4467 . <br> AA 4526 |
| 8/24/21 | Plaintiff PAMTP LLC's Memorandum of Law Regarding NRS 78.200 and NRS 78.211 | 5 | AA 0845 - <br> AA 0850 |
| 9/30/21 | Plaintiff PAMTP LLC's Notice of Appeal | 21 | $\begin{array}{\|l\|} \hline \text { AA } 3902- \\ \text { AA } 3929 \\ \hline \end{array}$ |
| 10/13/21 | Plaintiff PAMTP LLC's Opposition to Motion for Attorneys' Fees | 21 | $\begin{array}{\|l\|} \hline \text { AA } 3965- \\ \text { AA } 4046 \\ \hline \end{array}$ |


| Date | Document Description | Vol. | Pages |
| :---: | :---: | :---: | :---: |
| 12/16/21 | Plaintiff PAMTP LLC's Supplemental Brief in Opposition to Motion for Attorneys Fe s | 22 | AA 4179- $\text { AA } 4189$ |
| 10/28/21 | Reply in Support of Defendants' Motion for Attorneys' Fees | 22 | $\begin{array}{\|l\|} \hline \text { AA } 4132- \\ \text { AA } 4159 \\ \hline \end{array}$ |
| 12/18/22 | Second Amended Judgment | 24 | AA 4563- <br> AA 4571 |
| 8/24/21 | Specially Appearing Defendants <br> Juergen Stark's and Kenneth Fox's <br> Motion for Judgment Under the <br> Statute of Limitations Pursuant to NRCP 52(c) | 5 | AA 0887 AA 0896 |
| 11/15/19 | Stipulation of Settlement | 1 | $\begin{array}{\|l\|} \hline \text { AA 0091- } \\ \text { AA 0174 } \\ \hline \end{array}$ |
| 12/16/21 | Supplemental Brief in Support of Defendants' Motion for Attorneys' Fees | 22 | AA 4190AA 4204 |
| 6/23/21 | Transcript of Evidentiary Hearing re: Spoliation Sanctions (6/18/21) | 3-4 | $\begin{aligned} & \text { AA } 0369- \\ & \text { AA } 0696 \\ & \hline \end{aligned}$ |
| 12/22/21 | Transcript of Hearing re: Defendants' Motion for Attorneys Fees (12/2/21) | 23 | AA 4205AA 4311 |
| 1/13/22 | Transcript of Hearing re: Plaintiff's Motions to Retax (11/16/21) | 23 | AA 4312- <br> AA 4369 |
| 8/26/21 | Transcript of Proceedings Bench Trial - Day 1 (8/16/21) | 6-7 | AA 0915- <br> AA 1231 |
| 8/26/21 | Transcript of Proceedings (8/17/21) Bench Trial - Day 2, Vol. 1 | 9 | AA 1576AA 1719 |
| 8/26/21 | Transcript of Proceedings (8/17/21) Bench Trial - Day 2, Vol. 2 | 10 | AA 1720AA 1888 |
| 8/26/21 | Transcript of Proceedings (8/18/21) Bench Trial - Day 3, Vol. 1 | 11 | AA 1889AA 2018 |
| 8/26/21 | Transcript of Proceedings (8/18/21) Bench Trial - Day 3, Vol. 2 | 12 | AA 2098- <br> AA 2238 |


| Date | Document Description | Vol. | Pages |
| :---: | :---: | :---: | :---: |
| 8/26/21 | Transcript of Proceedings (8/19/21) Bench Trial - Day 4, Vol. 1 | 13 | AA 2268AA 2387 |
| 8/26/21 | Transcript of Proceedings (8/19/21) Bench Trial - Day 4, Vol. 2 | 14 | AA 2417 . <br> AA 2597 |
| 8/26/21 | Transcript of Proceedings (8/20/21) Bench Trial - Day 5 | 15 | $\begin{array}{\|l} \text { AA 2603- } \\ \text { AA } 2800 \end{array}$ |
| 8/26/21 | Transcript of Proceedings (8/23/21) Bench Trial - Day 6, Vol. 1 | 16 | AA 2863 - <br> AA 2984 |
| 8/26/21 | Transcript of Proceedings (8/23/21) Bench Trial - Day 6, Vol. 2 | 17 | AA 3107AA 3282 |
| 8/26/21 | Transcript of Proceedings (8/24/21) Bench Trial - Day 7, Vol. 1 | 18 | AA 3283- <br> AA 3410 |
| 8/26/21 | Transcript of Proceedings (8/24/21) Bench Trial - Day 7, Vol. 2 | 19 | AA 3434AA 3579 |
| 8/26/21 | Transcript of Proceedings (8/25/21) Bench Trial - Day 8 | 20 | AA 3601AA 3703 |
|  | Trial Exhibit 5 | 11 | AA 2019- <br> AA 2022 |
|  | Trial Exhibit 6 | 11 | $\begin{array}{\|l\|} \hline \text { AA 2023- } \\ \text { AA } 2029 \\ \hline \end{array}$ |
|  | Trial Exhibit 17 | 15 | AA 2801AA 2803 |
|  | Trial Exhibit 26 | 11 | AA 2030 |
|  | Trial Exhibit 38 | 11 | AA 2031 |
|  | Trial Exhibit 58 | 15 | AA 2804- $\text { AA } 2805$ |
|  | Trial Exhibit 60 | 15 | AA 2806- $\text { AA } 2807$ |
|  | Trial Exhibit 78 | 12 | $\begin{array}{\|l\|} \hline \text { AA 2239- } \\ \text { AA } 2240 \\ \hline \end{array}$ |


| Date | Document Description | Vol. | Pages |
| :---: | :---: | :---: | :---: |
|  | Trial Exhibit 82 | 12 | $\begin{aligned} & \text { AA } 2241- \\ & \text { AA } 2243 \end{aligned}$ |
|  | Trial Exhibit 83 | 12 | AA 2244 |
|  | Trial Exhibit 84 | 16 | AA 2985AA 3045 |
|  | Trial Exhibit 87 | 12 | $\begin{aligned} & \text { AA } 2245- \\ & \text { AA } 2246 \\ & \hline \end{aligned}$ |
|  | Trial Exhibit 88 | 12 | $\begin{aligned} & \text { AA } 2247- \\ & \text { AA } 2248 \end{aligned}$ |
|  | Trial Exhibit 89 | 12 | AA 2249 |
|  | Trial Exhibit 90 | 12 | $\begin{aligned} & \text { AA } 2250- \\ & \text { AA } 2251 \end{aligned}$ |
|  | Trial Exhibit 94 | 12 | AA 2252 |
|  | Trial Exhibit 95 | 11 | AA 2032 |
|  | Trial Exhibit 98 | 12 | $\begin{aligned} & \text { AA } 2253- \\ & \text { AA } 22.54 \end{aligned}$ |
|  | Trial Exhibit 99 | 12 | $\begin{aligned} & \text { AA } 2255- \\ & \text { AA } 2256 \\ & \hline \end{aligned}$ |
|  | Trial Exhibit 106 | 11 | AA 2033 |
|  | Trial Exhibit 108 | 11 | AA 2034AA 2037 |
|  | Trial Exhibit 109 | 11 | AA 2038- <br> AA 2041 |
|  | Trial Exhibit 110 | 17 | AA 3046 |
|  | Trial Exhibit 111 | 11 | $\begin{aligned} & \text { AA } 2042- \\ & \text { AA } 2043 \end{aligned}$ |
|  | Trial Exhibit 113 | 12 | AA 2257- <br> AA 2260 |
|  | Trial Exhibit 116 | 15 | AA 2808 |


| Date | Document Description | Vol. | Pages |
| :---: | :---: | :---: | :---: |
|  | Trial Exhibit 120 | 15 | $\begin{aligned} & \text { AA } 2809- \\ & \text { AA } 2816 \end{aligned}$ |
|  | Trial Exhibit 132 | 12 | AA 2261 |
|  | Trial Exhibit 137 | 11 | $\begin{array}{\|l\|} \hline \text { AA } 2044- \\ \text { AA } 2047 \\ \hline \end{array}$ |
|  | Trial Exhibit 142 | 11 | AA 2048 |
|  | Trial Exhibit 143 | 17 | AA 3047AA 3048 |
|  | Trial Exhibit 152 | 11 | $\begin{aligned} & \text { AA 2049- } \\ & \text { AA } 2050 \end{aligned}$ |
|  | Trial Exhibit 160 | 17 | AA 3049 |
|  | Trial Exhibit 166 | 17 | $\begin{aligned} & \text { AA 3050- } \\ & \text { AA } 3058 \end{aligned}$ |
|  | Trial Exhibit 170 | 17 | AA 3059- <br> AA 3060 |
|  | Trial Exhibit 171 | 12 | AA 2262 |
|  | Trial Exhibit 172 | 17 | AA 3061AA 3064 |
|  | Trial Exhibit 194 | 11 | $\begin{array}{\|l\|} \hline \text { AA 2051- } \\ \text { AA } 2092 \\ \hline \end{array}$ |
|  | Trial Exhibit 244 | 7-8 | AA 1232AA 1573 |
|  | Trial Exhibit 265 | 14 | $\begin{aligned} & \text { AA } 2598- \\ & \text { AA } 2599 \end{aligned}$ |
|  | Trial Exhibit 267 | 17 | $\begin{array}{\|l} \hline \text { AA } 3065- \\ \text { AA } 3069 \\ \hline \end{array}$ |
|  | Trial Exhibit 271 | 17 | AA 3070 |
|  | Trial Exhibit 277 | 11 | $\begin{array}{\|l\|} \hline \text { AA 2093- } \\ \text { AA } 2095 \\ \hline \end{array}$ |
|  | Trial Exhibit 293 | 12 | AA 2263AA 2264 |


| Date | Document Description | Vol. | Pages |
| :---: | :---: | :---: | :---: |
|  | Trial Exhibit 296 | 11 | AA 2096AA 2097 |
|  | Trial Exhibit 305 | 15 | AA 2817 |
|  | Trial Exhibit 330 | 17 | $\begin{array}{\|l} \text { AA 3071- } \\ \text { AA } 3073 \\ \hline \end{array}$ |
|  | Trial Exhibit 338 | 17 | $\begin{array}{\|l\|} \hline \text { AA } 3074- \\ \text { AA } 3076 \\ \hline \end{array}$ |
|  | Trial Exhibit 339 | 17 | AA 3077AA 3084 |
|  | Trial Exhibit 345 | 14 | AA $2600-$ AA 2602 |
|  | Trial Exhibit 346 | 12 | $\begin{array}{\|l\|} \hline \text { AA } 2265- \\ \text { AA } 2267 \\ \hline \end{array}$ |
|  | Trial Exhibit 364 | 17 | AA 3085AA 3087 |
|  | Trial Exhibit 376 | 9 | AA $1574-$ AA 1575 |
|  | Trial Exhibit 413 | 19 | AA 3580AA 3600 |
|  | Trial Exhibit 425 | 17 | AA 3088AA 3106 |
|  | Trial Exhibit 428 | 18 | $\begin{array}{\|l\|} \hline \text { AA } 3411- \\ \text { AA } 3415 \\ \hline \end{array}$ |
|  | Trial Exhibit 464 | 18 | $\begin{aligned} & \text { AA } 3416- \\ & \text { AA } 3422 \end{aligned}$ |
|  | Trial Exhibit 775 | 13 | AA 2388 |
|  | Trial Exhibit 776 | 13 | AA 2389AA 2390 |
|  | Trial Exhibit 781 | 13 | $\begin{aligned} & \text { AA 2391- } \\ & \text { AA } 2394 \\ & \hline \end{aligned}$ |
|  | Trial Exhibit 785 | 13 | AA 2395- <br> AA 2411 |


| Date | Document Description | $\underline{\text { Vol. }}$ | Pages |
| :--- | :--- | :---: | :--- |
|  | Trial Exhibit 789 | 13 | AA 2412- <br> AA 2413 |
|  | Trial Exhibit 821 | 13 | AA 2414 |
|  | Trial Exhibit 837 | 13 | AA 2415- <br> AA 2416 |
|  | Trial Exhibit 909 | 18 | AA 3423- <br> AA 3433 |
|  | Trial Exhibit 1052 | 16 | AA 2818- <br> AA 2862 |

## AFFIRMATION

Pursuant to NRS 239B.030, the undersigned does hereby affirm that the preceding document does not contain the social security number of any person.

Respectfully submitted this 12th day of January, 2023.

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## CERTIFICATE OF SERVICE

I hereby certify that I am an employee of McDonald Carano LLP, and on January 12, 2023, a true and correct copy of the foregoing was efiled and e-served on all registered parties to the Supreme Court's electronic filing system.

/s/ CaraMia Gerard

An Employee of McDonald Carano LLP


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A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
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    I N D E X
    WITNESSES
    WITNESSES FOR THE PLAINTIFF:

JUERGEN STARK
Continued Cross-Examination by Mr. Hess
Redirect Examination by Mr. Apton
KAREN KENWORTHY
Direct Examination by Mr. Apton 42
Cross-Examination by Mr. Hess 87
KENNETH FOX
Direct Examination by Mr. Apton 91

## E X H I B I T S

EXHIBITS ADMITTED:
413
496

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

LAS VEGAS, CLARK COUNTY, NEVADA, AUGUST 24, 2021, 12:48 P.M.

THE COURT: Okay. Sir, are you ready to go?
MR. HESS: Yes, I am. Thank you.
THE COURT: All right. Let's go.
JUERGEN STARK
(having been called as a witness and previously sworn, resumed testifying as follows:) CONTINUED CROSS-EXAMINATION

BY MR. HESS:
Q Welcome back, Mr. Stark. I think my last question to you before the break was do you recall how much money Turtle Beach invested in the HyperSound business?

A He spent about $\$ 10$ million in 2014, about $\$ 13$ million in 2015, and I don't remember 2016, but I think it was around 8 million or so, all in, around $\$ 30$ million.

Q And how much revenue did the HyperSound business bring in during that time?

A Immaterial amount. I think maybe the highest year was around a million.

Q So --
A It just didn't -- it didn't work out.
Q And so why didn't it work out?
A Well, the commercial business, so the nonhearing part of the business, it just -- it turns out that that -- that's a JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
pretty small market. The technology works in some environments, like museums and things like that. But they're -- you know, it's expensive, $\$ 400$ to put two emitters up. Again, you know, we heard a lot about McDonald's. Nobody goes to McDonald's to watch TV. McDonald's is not going to spend, you know, $\$ 3,000$ to light up two tables, not including installation, just so people can listen to the TV. The sound is somewhat tinny, and the commercial audio reflects off of other hard surfaces, so it's actually -- it's very directional, but it has some challenges. And again, it's expensive.

The hearing solution, which I really thought had potential, and, frankly, to this day disappointed we couldn't do something with it, it was expensive. So about \$1,700. The distance that the volume worked well dropped off after about 12 feet, so that was too small for some living rooms, and the only solution was to make the emitters bigger and they were already pretty big.

And, you know, high-tech audio solution and older people with hearing loss were also not a great overlap. And then, finally, the real challenge for us on the hearing front was that hearing aid doctors just did not seem to be able to sell the solution. And by the time we figured all this out, we already put so much money into it that we, essentially, had to pull the plug.

I then tried to sell it, all of the IP and package it JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
up. We had Piper Jaffray Investment Bank come in. At this point, we had a working living room product, by the way, very different from when we bought Parametric. Even with that working living room hearing product with customers who liked it and rated it highly, I couldn't get any of the -- we talked to many of the major hearing aid companies, nobody wanted to buy it. I couldn't get anybody to pay me anything for HyperSound. And so we put it on ice.

And recently I've now licensed the IP to a company that is going to kind of put engineering effort into it and try to commercialize it, but not at my cost anymore. And I managed to, you know, scrape a few hundred thousand dollars out of that license deal.

Q And, Mr. Stark, if you could just briefly, we talked a lot about Turtle Beach's business in 2013, but could you describe what Turtle Beach's business is like today?

A Sure. So last year we did $\$ 360$ million in revenue, and about $\$ 60$ million in EBITDA. So while we had some rough years after the counsel transition for sure, the business has been booming in the last couple of years. We've expanded into PC accessories, we've made acquisitions. The business is really, really tracking well.

Q And how much a part of that success is attributable to HyperSound Technology?

A None.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

Q And how much is attributable to Legacy Gaming Headset business?

A All of it.
Q Mr. Stark, I have one final question for you. I think you testified that Mr. Potashner, for a brief time in 2014, was the Parametric designee on the Turtle Beach board; is that correct?

A Correct.
Q And did Mr. Potashner receive any compensation for
his service as a director?
A I don't believe so.
Q Okay. Thank you.
MR. HESS: I have no further questions.
THE COURT: Thank you.
MR. STIGI: No questions, Your Honor.
THE COURT: All right. So we're back to Mr. Apton.
And that was 5 instead of 15, so my doubling of yours was really far off.

MR. HESS: It's the theme of the day now.
THE COURT: Yeah.
MR. HESS: Like Yogi Berra said.
THE COURT: We'll see how that goes. REDIRECT EXAMINATION

BY MR. APTON:
Q Well, hello, Mr. Stark. You just testified that

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

Mr. Potashner received no money following the changeover, the merger, right?

A No. I said he received no compensation for being a board member.

Q Okay. So he did receive money then?
A I believe he got a payment from Parametric for the severance.

Q And how much was that?
A I don't recall exactly.
Q \$350,000?
A I don't recall.
Q Okay. Can I show you Exhibit 345, please? Just want to clarify this. This is -- it's not in the binder, sir.

A Okay.
Q This is a 280G calculation; are you familiar with 280G?

A A little bit.
Q Okay. Are you familiar with McGladrey?
A I think they're an accounting firm.
Q Okay. And you requested this 280G valuation right before the merger closed?

A I don't think I requested it.
Q Well, if we could go to the next page, you see how it lists Mr. Potashner's parachute payments there?

A Okay.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

Q And it does include $\$ 350,000$, right?
A Okay.
Q Yes?
A Yes.
Q Okay. So does that refresh your recollection as to what money Mr. Potashner walked away with from the merger?

A Yeah, it looks like 350,000.
Q Okay. Now, I want to shift gears a little bit. You mentioned a -- you referred to it as a heart attack call or heart attach moment; that was in October, right?

A From Microsoft on the delay of the X-Box One, yes.
Q You said it was one of those calls where you remember where you were at the time, you know?

A Yes.
Q Where were you?
A I was waiting outside a room to give a presentation. I don't remember exactly with who or where.

Q And when in October was it? Do you remember what day?

A I don't remember the date.
Q Early October, mid, late?
A I don't recall exactly, I'm sorry.
Q In any event, though, the call was that your headsets were not going to work with the new console, right?

A No, it was that the console would not support any JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
headsets.
Q And so the headsets you had ordered that you had -were on the boats on the way over here were not going to be able to be sold that holiday season, correct?

A Correct.
Q So your Q4 sales were --
A The headsets for X -Box One.
Q The sales were gone in an instant, correct?
A Correct.
Q And so who did you call after that?
A What do you mean who did I call after that?
Q Did you tell Ken Fox after you got off the phone?
A Ultimately -- I don't know who I called, I don't remember the -- I remember getting the phone call, but, obviously, not the details or what happened after that. We then made an estimate of what the impact of that would be. That estimate was $20-25$ million in revenue and I think 8 to 10 or 9 to 10 million of EBITDA. And, ultimately, obviously, the board, Parametric, everybody was informed about that.

Q So what my question is, after you got that call, which is serious news, right?

A Yeah.
Q You must have told the folks at Stripes, yes?
A At some point in time, sure. I don't know if I picked up the call and called them immediately. The first
thing we would have to do is figure out what does this mean? Well, first thing is, is this -- could this actually be the case, that they're not going to do this? Then what's the impact to us? And then we would, of course, run financial numbers and figure out, okay, what's the impact. That's not an instant thing.

Q But the point is you didn't sit on it, right?
A No, of course, not.
Q You told Kenworthy, you told Fox, you told Potashner pretty close in time at that point, right?

A I don't recall when Ken Fox or Karen would find out about that, but ultimately, obviously, everyone was informed.

Q Uh-huh. And I want to show you Exhibit 78 dash -- or 78, page 2. I don't know if this one's in your binder, either, necessarily. Oh, it is, actually.

A Okay.
Q But we're going to pull it up on the screen, it might be easier. This is October 18th, 2013. Now, this would suggest that Potashner knew about your heart attack phone call at this point in time, right?

A I don't know, I need to review this. I don't see anything about the X -Box One here.

Q No, but he does refer to your numbers, using an expletive, correct? So I guess the question is: Were your numbers in the tank before the heart attack phone call as well, JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
or just afterwards?
MR. HESS: Objection.
THE COURT: Overruled.
THE WITNESS: No, we had an impact from the X-Box One delay, which we -- as I've articulated, we quantified and eventually communicated through to everybody. BY MR. APTON:

Q Well, not everybody, though, right? Because it wasn't in a proxy.

A Yeah. But investors were communicated that we would have a downward revision from the guidance we offered in August in the proxy.

Q Correct. But you said you quantified it. My point is that quantification was not in the proxy --

A No.
Q -- correct?
A And there were good reasons not to put that in the proxy.

Q Well, let me ask you about that. So if you knew about an event or an uncertainty that was likely to have a material impact on revenue --

A Yes?
Q -- shouldn't you have disclosed that in the proxy?
A No, we disclosed the -- we disclosed that there would be an adjustment to the range that we gave on August 8th, 40 JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
to -- 32 to 40. And we -- I disclosed -- we disclosed very clearly to Parametric and the bankers what the quantification would be. Given that the proxy was coming out at the beginning of December, all right, six weeks that start around Black Friday to the end of the year, the numbers would move around substantially.

Q So, you --
A So we gave an update. It's in the proxy, the proxy is very clear. But giving specific new numbers at that point would then, in my opinion, create the expectation that those numbers were now solid for the year. And the numbers at that -- in that timeframe move way too quickly.

So you then -- then you have to ask yourself, do you update those every day? Do you update them every week? How do you keep people informed? So we gave sufficient color in the proxy to not set wrong expectations, but to explain the situation very clearly to investors.

Q Color, but not the quantification, correct?
A We did not quantify for good reason.
Q Now, do you recognize the wording that I used in my last question? I said, An event or an uncertainty, likely to have a material effect on revenues; does that ring a bell to you?

A In your question that you just asked?
Q Those words. Do you know where I'm getting those JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
words from?
A $\quad$ No.
Q Because you mentioned a few regulations and SEC rules, and there's something called Regulation SK. Are you familiar with Regulation SK?

A I'm not.
Q Are you familiar with Item 303 of Regulation SK?
A I'm not.
Q Now, when you became a public company, you were informed as to new rules and regulations one would have to follow as a public company, correct?

A I'm not sure how to answer that question. I don't -wouldn't know the details of rules and rule numbers and all of that.

Q Well, let me show you Exhibit 192. It's not in the binder, sir. And it's Proposed Exhibit 192.

THE COURT: I'm going to go stand on the staircase.
MR. HESS: No, Your Honor. I have an objection that it wasn't even disclosed in the protocol.

THE COURT: Okay. So this is redirect. Why are we using it?

MR. APTON: Because it relates to rebuttal, it relates to Mr. Stark's knowledge of the various SEC regulations that he claimed to have followed when he was serving as negotiator in this merger process.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

THE COURT: Okay. So how does that go to rebuttal as opposed to your direct?

MR. APTON: Because Mr. Stark -- or, sorry, Mr. Hess was asking Mr. Stark about whether he followed the rules and had any duty or obligations to disclose the quantification in the proxy.

MR. HESS: At no point did I ask that, Your Honor.
THE COURT: So the objection is sustained. You can certainly ask questions about it, but we're not going to use the exhibit.

BY $M R$. APTON:
Q So, Mr. Stark, when you became a public company, you received a memo from Dechert, correct?

A A memo on what?
Q Informing you as to different rules and regulations you needed to follow as a CEO of a public company?

A I don't know that $I$ received a memo like that.
Q Do you recall discussing explicitly Section 14 and what needed -- what the purpose of a proxy statement was?

A I don't.
Q Were you ever told, potentially in this memo, that the purpose of a proxy statement is to provide a --

THE COURT: Don't read the -- don't read it to me.
MR. HESS: I'm going to object both on it's not
evidence, but also, to the extent he's reading from a memo from

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

Dechert, his lawyer, that it is potentially privileged communication.

THE COURT: So why does he have it --
MR. HESS: I do not know.
THE COURT: -- and why is it marked as Exhibit 192?
MR. HESS: Is it -- I don't know if it is from 192.
I don't have that right here in front of me, since it's not in the disclosed materials.

MR. APTON: It is from 192, and I do not have an --
THE COURT: What's the Bates number on it?
MR. APTON: Oh, I have to go to my computer.
THE COURT: Well, then go look on your computer.
MR. APTON: It's Stripes 0078146.
THE COURT: Okay. So it appears to have been produced by the defendants.

MR. APTON: May I continue, Your Honor?
THE COURT: Not yet. Anybody remember when the protective order was signed in this case?

Mr. Peek, come on, I know you'll know.
MR. PEEK: I'm sorry, Your Honor, I didn't hear you.
THE COURT: The protective order, when was the protective order signed?

MR. HESS: All right, I'm going to continue just to object --

THE COURT: Wait a minute.

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

MR. HESS: -- on the foundation.
THE COURT: On foundation only?
MR. HESS: Yes.
THE COURT: Okay. Related to the disclosure or
foundation?
MR. HESS: Foundation.
THE COURT: Okay. So you can ask him some more
questions to lay a foundation.
MR. APTON: May I show him the document on the
screen? Thank you, Your Honor.
THE COURT: Yes, you may.
MR. APTON: Karen, can you pull up -- yeah.
BY MR. APTON:
Q Now, Mr. Stark, Dechert was your lawyer -- or Dechert was the firm you used for the merger, correct?

A Correct.
Q And this is a memo dated October 17th, 2013, yes?
A Looks like it, yes.
Q And it's to officers, directors, and shareholders of Turtle Beach, correct?

A Yes.
Q And you were an officer of Turtle Beach at this point, yes?

A Yes.
Q And it's from Henry Nassau, I'll mentioned Tony Chin JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
and Jeremy Levy and Bill Elder, right?
A Yes.
Q And the subject line is: Now you're public, correct?
A Yes.
Q And the purpose of this memo was to provide you a tutorial as to what your obligations would be going forward as a public company, correct?

A I do not -- I have no recollection of this memo. I would need to see more of it to answer the question.

Q Well, if you could go to page 10, paragraph 1.
A Do I have it here in front of me, or --
Q It's -- no, she's going to -- Karen's going to just jump to page 10, paragraph 1. And this -- it talks about Section 14, correct?

A Okay.
Q And it's referring to your roles and responsibility or the purpose of a proxy statement, yes?

A Allow me to read it, please.
Q Well, don't read it into evidence.
THE COURT: Read it to yourself, please.
THE WITNESS: Okay. Okay. I see it.
BY MR. APTON:
Q And you would agree, would you not, that Section 14 of the Exchange Act, which this is about, requires that a proxy be free of inaccurate or misleading information, yes?

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

MR. HESS: I'm going to object to this. This is just reading from the memo and asking if he agrees.

THE COURT: So any -- have you finished laying the foundation?

MR. APTON: Yes, Your Honor.
THE COURT: Can you offer it again?
MR. APTON: Move to admit it.
THE COURT: Any additional objections?
MR. HESS: I do because he still doesn't remember if he received it, and he's just sitting there reading --

THE COURT: So since he's an officer and director at the time the memo was sent by the law firm, I'm going to admit the document. Because, clearly, he was an officer.

MR. HESS: Your Honor --
THE COURT: Mr. Peek.
MR. PEEK: Thank you. I'm going to restate the same objection, that it's not pure impeachment, it's not pure rebuttal, it wasn't disclosed.

THE COURT: I've been through the party here, what's the objection?

MR. PEEK: I understand that. But I'm also a party here, too, Your Honor. So it's important to me --

THE COURT: Uh-huh.
MR. PEEK: -- as well. Also, this was not the proxy statement of Turtle Beach, this was Parametric's proxy

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
statement. So if it was maybe directed at Parametric, it might have some relevance. But it's not. It's just sort of general overview of now you are a public company --

THE COURT: I got that part.
MR. PEEK: I know you got that part. So I still, you know, object, Your Honor, on the basis it was not properly disclosed and is not relevant to this case or a Parametric proxy statement, not -- it's not a Turtle Beach proxy statement.

And, Your Honor, furthermore, this is not a 14 (a) claim that has been brought here. If it were a 14 (a) claim, we might be across the street in front of Judge Boulware or Judge Mahan or somebody else like that.

THE COURT: Or Judge Dorsey.
MR. PEEK: And the damages, Your Honor, the damage analysis would be completely different than what we have been presented with here.

THE COURT: Sure. Okay. So your objection's overruled. Now you want to ask him some questions.

MR. APTON: Thank you.
BY MR. APTON:
Q Mr. Stark, can you please read the first paragraph so we all understand what was in this memo when you received it?

A Section $14(a)$ aims to promote a stockholder's free exercise and voting rights by ensuring that proxies are

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
solicited from each stockholder with an explanation of the real nature of the questions for which authority to case his or her vote is sought.

Want me to keep going?
Q Just the next sentence, yeah.
A The rules promulgated under Section $14(a)$ require that when a company makes a proxy solicitation, it must provide its stockholders with a proxy statement that does not include false and misleading statements, describes the matters being submitted to the vote of the stockholders and describes other information related to the solicitation process, including for whom the solicitation is being made or whether or not the proxy is revocable.

Q Then yesterday when I asked you whether you -whether the financial information in the proxy was -- I forget my exact wording, but I think I said true and correct to the best of your knowledge, and you said it was not, right?

A I said that the financial information in the proxy contained year-to-date numbers for both companies, which were accurate to the best of my knowledge, and contained a fairness opinion that was properly labeled with very clear context that those numbers were from July -- June and July for the August 2nd or whatever the date was proxy statement -- or fairness opinion, excuse me.

Q But --

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

A All of that is accurate.
Q But that -- Turtle Beach is "internal financial projections" were not within a section titled Fairness Opinion. It was in -- within a section titled Certain Financial Information. And it was represented as financial information that was current at that point in time for Turtle Beach, which previously had been a private company, correct?

MR. HESS: Objection.
THE COURT: Overruled.
THE WITNESS: I would have to see that section to know what was in there, exactly. BY MR. APTON:

Q Okay. Well, we can pull that up. It was 244 -- or do you have it in your little binder, the skinny binder. It was 244-82, the page.

And what I'm getting at, Mr. Stark, is you had a heart attack phone call in October, big news, severe trouble for $Q 4$, and this section in the proxy, which represented to be -- which was represented to be true and accurate financial information for VIB at the time, had no quantification of exactly what that trouble was or how bad of a heart attack you might have experienced.

A No.
Q Right?
A That's wrong.

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

Q Why is that?
A So, first of all, heart attack moment doesn't mean that it's a gigantic material long-term event for the company. And that's certainly not the way I viewed it. I viewed it as a big surprise, maybe heart attack moment was overexaggerating. In Q4 we probably did around 90 to 100 million of revenue in 2013. So, yeah, 20 to 25 is a big part of Q4. But I had every expectation that that would flow through to the following year.

So this was not a long-term material effect on the company, number one. Number two, these numbers are the fairness opinion numbers, which you asked me about now six times. And I have stated are very clearly indicated to be the fairness opinion, financial forecast from August 2nd.

Q And those numbers did not represent your best assessment of what Turtle Beach's revenue in EBITDA were for 2013 at that point in time, correct?

A At this point in time our numbers were different than these projections, which is very clearly indicated in the proxy.

Q And leading up to the proxy, though, you had people on your team suggesting to actually put in the quantification, did you not?

A Put in the quantification for what?
Q For the change in 2013 guidance. Right, John Hanson, Exhibit 172, October 25th, 2013. He -- this is the e-mail

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
where he says, Need your help here, chief.
Yes, what happened to the range? Thought we decided on a range.

A Okay. What's the question?
Q Well, you disregard his red flag, we'll call it, yes?
A So you're on 172?
Q That's right.
A Oh, sorry. I've got it here. So I did provide a range of results for the impact of the X -Box One.

Q In the proxy?
A We did not provide -- we did not update the range in the proxy. I don't honestly remember exactly why not. But as I mentioned, if we start providing specific ranges of outcomes for 23 at that point in time, I think it could create a misleading expectation for 2013, which I did not want to do at that time.

Q So you'd rather go with a number and a proxy that, at the point in time the proxy went out, was twice as much as what your EBITDA was actually tracking for?

A No, you keep implying that the numbers in the proxy were positioned as a current forecast. And the proxy is very clear, and I've been very clear, that those are not positioned as a current forecast.

Q Well, if you go to page 82 of the proxy -- sorry, 224-82.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

A Okay.
Q Paragraph 3, it actually says that out years are subject to volatility, but that implies that the 2013, the year you're currently in, is more reliable, does it not? The last sentence of that paragraph?

A It implies that everything -- that this is a point-in-time forecast for Parametric, as well, by the way, which at this point was way, way off. And if you scroll down again like yesterday, you'll see that it very clearly states these are not to be used or assumed to be a current financial forecast. Because they're not.

Q Well, but, sir, just because you say in some corner of the proxy statement, which is hundreds of pages long, that an investor should be careful and not rely on it, it doesn't mean that they are not entitled to rely on information in the proxy, titled as VIB's "internal financial projections."

MR. PEEK: Objection. Argumentative.
BY MR. APTON:
Q Correct?
THE COURT: Overruled.
THE WITNESS: I believe it's very clear here. And if there's an issue with reliance on Turtle Beach's numbers here, then we should also discuss about the Parametric numbers. After all, this was their proxy. So if we were to update numbers, they had all the information they needed from us in JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
order to do that. They probably would have had to provide a separate set of financials that are updates for us and updates for them.

Q Well, you keep saying it's Parametric's proxy, but you provided Parametric with VTB's information, right?

A We provided Parametric with VTB's information.
Q And as a matter of fact, Houlihan Lokey was also on your case to update the proxy, right? And Exhibit 268 --

A He was on our case --
Q -- it's also October 31st.
A -- to provide new numbers, particularly for 2014, which we were not able to do at that time.

Q And you knew that the 2013 guidance was important and material, because Houlihan Lokey said as much. In Exhibit 374, didn't they warn you that Craig Hallum was potentially going to disclaim a fairness opinion?

A Yeah. So that's their view to me. That's not me saying I'm disclaiming anything.

Q And, sir, just to be sure, your year-end numbers for 2013 actually came in well below what was in the proxy statement. On December 16th, 2013, that's Exhibit 324, December 16th, 2013, Exhibit 324, second page, your revenue was 179.5 and 2122 for EBITDA in 2013, right?

A No, that was not the revenue. That was the forecast. The low-range forecast for that point of time.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

Q But --
A Still subject to change, but it still -- it's a forecast.

Q I mean, at this point in time you have two weeks left in the year, you have all the Microsoft products not being sold, then you know what's coming in, did you not?

A No. This is really important, by the way. In the middle of December, we have a reasonable idea of revenue. Revenue could still move maybe even 10 million at that time, because you're still selling through the six weeks from Black Friday to the end of the year, drive the bast majority of 24. I mentioned before that $Q 4$ is about 50 percent of the year. So every one of those weeks is like a month of regular calendar time. And I also mentioned before that EBITDA, you really do not have a good idea on EBITDA until the middle to late January.

Q Give the importance of Q4, doesn't that make it -- or wouldn't have that have made it all the more important to provide an accurate number in the proxy, given where the proxy came out relative to the end of the year?

A What's the accurate number then? Then you have to -you literally have to update the numbers every week. You create an expectation by investors who probably would have the same view you would just now. Hey, by December 16th, you guys must really have that locked down. And that's not the case in

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
this business, that's not how this works.
So you actually run a bigger risk of creating an investor expectation than providing a range and providing an update that you're going to be below that range, which is what we did and I think was absolutely the right appraisal here.

Q You're right, your numbers actually did move from 1216. On January 29th, 2014, this is Exhibit 460, page 19, your EBITDA came down from 21.2 to 14.4. This is compared to the 40 million EBITDA in the proxy statement, right?

A Yes. We finished the year, I believe, at 14.9 in EBITDA versus what we thought in August was 40. And I'd given an example yesterday of 2018 where we started the year, thinking we'd do EBITDA of 12, and we did 58.

Q It's your testimony that the 2013 outlook disclosure in the proxy was sufficient to properly inform investors for this vote, correct?

A Yes.
Q Mr. Hess asked you about some issues with PNC, similar to how I did yesterday. And at the time when I asked you, you were uncertain as to whether they were administrative issues or not, or you were uncertain as to the severity of the PNC issues, correct?

A Correct.
Q So I just want to point out two documents to you, Exhibit 328.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

A Okay. I'm there.
Q So here we have Karen Kenworthy, whom we talked about yesterday, e-mail on the bottom. She says:

I'm officially raising a red flag about the financing. Right? This is December 6th, 2013. So problems with PNC are pretty serious at this point, correct?

A Yeah, I don't know how serious they are. She's just saying there's work we need to do that needs to get prioritized. I would need to read this in more detail to know what this is regarding exactly.

Q You could read it or we could go onto the next document, it's up to you.

A Okay. So this is December 6th. We closed on January 15th. So clearly the PNC issues didn't hold us up.

Q And if we could -- well, they delayed you, though, no?

A Yeah. We had to get that amendment done, the PNC, which we predicted to be January 15th, and that turned out to be correct.

Q If we could look at Exhibit 442, which is not in your binder. That's on the screen. This is Karen Kenworthy again. She's saying --

MR. HESS: This is not a disclosed document in the protocol.

MR. APTON: This is --

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

THE COURT: So can we take it off the screen for a minute.

MR. APTON: It's --
THE COURT: Tell me why it's rebuttal.
MR. APTON: It's rebuttal because Mr. Hess was asking Mr. Stark about the PNC issues in follow-up to what I was doing yesterday. So I'm following up to Mr. Hess's follow-up.

THE COURT: So why wasn't it disclosed?
MR. APTON: Because I didn't know that Mr. Hess was going to challenge this issue when he was giving direct examination to his witness.

MR. HESS: Your Honor, the PNC issue is not a secret. THE COURT: It's not a secret. It's not rebuttal. You can ask about it, you just not going to use the document. MR. APTON: Okay. Your Honor, if it has been stipulated into evidence already from this morning?

THE COURT: Well, but you guys entered into a trial protocol that requires for each witness that you're going to use documents with that you're going to admit documents and use them with a witness, you had to disclose them.

MR. APTON: Okay.
THE COURT: I'm not stopping you from inquiring about this subject matter.

MR. APTON: Okay. Understood.
THE COURT: I am only stopping you on the designation

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
related to the exhibits which was required under the protocol. MR. APTON: Understood.

BY MR. APTON:
Q So, Mr. Stark, in mid-December, Ms. Kenworthy expressed that she was concerned -- sorry, strike that.

A Okay.
Q In any event, Karen Kenworthy, she kept you up to date and apprised of the PNC issues, correct?

A Yes.
Q And you, of course, in turn would keep Ken Potashner up to date with the PNC issues, yes?

A As needed, yes.
Q And what document as needed? What does that mean?
A There were -- there was constant work going on with PNC. If there was something material to the deal, like the fact that we'd need to get an amendment signed and that would delay the closing, he was informed.

Q What if PNC had concerns it wasn't going to get its principal back, would that be material?

A Wasn't going to get is principal back?
Q Uh-huh.
A I don't know.
Q But if there was an e-mail to that effect, would you have considered that material?

A Totally depends on the context. PNC at the time was JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
a pain in the ass and hostile. So they could have sent us anything just to cause us to have to go through some process with them, pay them a bunch of fees, demand an amendment. So they would raise red flags or create issues when -- that were easy to solve. And, obviously, they got solved, the deal closed on the 15th. And we got rid of PNC a few months later, exactly as we had planned. And we signed Bank of America, who's still with us to this day --

Q You got rid of PNC --
A -- eight years later.
Q Sorry, were you done, sir?
A Yeah, please go ahead.
Q You signed -- you got rid of PNC a few months after the merger closed you just said, yes?

A Yeah, I believe so. Yes.
Q And is that around the time that Turtle Beach conducted a secondary public offering in the market in April of 2014?

A I can't remember, it was in that timeframe. Yes, I don't remember if it was before or after.

Q Turtle Beach, by virtue of the merger, was able to raise $\$ 40$ million through this secondary offering just a few months later, correct?

A That's correct.
Q And get rid of PNC, correct?

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

A Again, I don't remember if it was before or after, but it's very possible that some of that capital could have been part of paying down the PNC loan and moving to BofA. I don't remember exactly.

Q Part of that capital may have also gone to paying back lenders of debt to the company, including yourself, correct?

A Correct.
Q And the Stripes Group?
A Yeah. Again, I don't remember if the capital is used right then, but ultimately that brought -- that equity raised brought capital into the company, which could then be used to pay back -- PNC swapped them out and, ultimately paid back the loans from Stripes Ron Doornink and myself, that were always viewed as a temporary bridge to get -- help get rid of PNC.

Q Let me ask you, sir, you mentioned -- you talked about the business post-merger with Mr. Hess. From 2013 to present, what's been -- what is Turtle Beach's average EBITDA margin been?

A I wouldn't be able to do that math in my head. Today it's in the teens, I would guess it's in the high single digits on average.

Q Okay. Now, at the time of the fairness opinion, you guys were forecasting a 20 percent EBITDA margin, were you not, roughly?

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

A Again, I would have to look at the forecast to know.
Q When you came into the company, you testified earlier that the EBITDA margin was, in fact, too high, right?

A Well, at that time, I think we were well into the 20s in EBITDA margin, and that seems too high.

Q And so how do you go about lowering an EBITDA margin?
A What do you mean lowering an EBITDA margin?
Q Well, it was too high, so you wanted to bring it down, right?

A No, I mean, there are two big drivers of EBITDA margin. One is -- well, more than two. But in this context, the top line revenue can have a very positive effect on EBITDA. So we had a number of years where our revenues were lower than expected. That would have an immediate effect on EBITDA margin. And the other one is to invest in the business and add staff and resources, including spending on HyperSound. So, by the way, just to make sure I'm clear, the comment I made on EBITDA margin average would not include the three years that we spent $\$ 10-\mathrm{plus}$ million on HyperSound.

Q So my question is your intention was to lower the EBITDA margin?

A No, not intention. It was a comment to reinvest in the business and add staff that you need to run the company.

Q Which the result of that would have been a lower EBITDA margin, right?

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

A Depending on how much revenue goes up.
Q So in any event, it was unlikely that EBITDA margin was going to remain 20 percent going forward when you came into the business, correct?

A I think that was our aspiration. It didn't work out that we were able to accomplish that.

Q Now, earlier, with me just now and with Mr. Hess before, you testified that you were very hesitant to give numbers to the public that you knew or that you thought there might be a chance of not meeting, correct?

A Yes.
Q And that includes numbers for 2014 while in Q4 2013, yes?

A Correct.
Q So there was an investor conference call, though, in November 21st, 2013, in which you did provide guidance for 2014, was there not?

A I don't remember what numbers we provide or didn't provide at that time.

Q Let me show you Exhibit 909?
MR. APTON: Is this in evidence, 909?
THE COURT: Is 909 admitted?
MR. HESS: Well, whether it's in evidence or not, it's not disclosed.

THE COURT: It was not disclosed?

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

MR. HESS: Right.
THE COURT: Why is it rebuttal?
MR. APTON: Because Mr. Hess elicited testimony from Mr. Stark saying that he does not give guidance unless he's absolutely sure he can make it. And this goes to this updating.

THE COURT: We've been talking about that the whole time. How is that rebuttal?

MR. APTON: If Your Honor is saying that the point has been made, then I could easily --

THE COURT: Yes, the point has been made. There is, of course, differing testimony and interpretations of the point. But, boy, have you guys hit that one.

MR. APTON: Well, Your Honor, I would move to admit Exhibit 9, or it's in evidence already. So I just want to question the witness about 909.

THE COURT: And you didn't disclose it and it doesn't appear to be rebuttal.

MR. APTON: It also goes to the testimony related to a conversation between Mr. Stark and my client, Mr. Kahn. That is a point that's important, because Mr. --

THE COURT: But you asked him about that conversation on direct.

MR. APTON: And we got a different answer --
THE COURT: It was also asked on cross or direct, and JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
he said that he wasn't going to give different information to somebody that was an investor than he was giving to the rest of the investors.

What else?
BY MR. APTON:
Q Mr. Stark, your testimony has given the appearance that this deal with Parametric was --

MR. APTON: I should point out, Judge --
THE COURT: Uh-huh.
MR. APTON: -- that Exhibit 909 was on Defendant's disclosure.

THE COURT: Well, then it can be used.
BY MR. APTON:
Q I would like to show you Exhibit 909, sir.
A Do I have it here?
THE COURT: No, it's going to be on the screen.
BY MR. APTON:
Q You previously testified that you were very hesitant in terms of giving guidance unless you were absolutely sure that guidance could be met; do you remember that?

A I want to make sure my words are clear --
Q Yeah.
A -- because I think you're putting words in my mouth. If I gave guidance, I would want to have a high probability of hitting the guidance. There's no such thing as certainty,

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
because this is a forecast of the future. But, yes, as a matter of reputation and integrity and just the way I run my life, if $I$ put numbers out for something, I would want to have high confidence we could hit those numbers.

Q So if we could go to page 8 of this transcript from November 21, 2013, in paragraph 4, if I could just have you read paragraph 4 on page 8, sir. Right there, 48 million in EBITDA.

A I need to see the date on this, I need the context for when this -- what this is.

Q Okay.
THE COURT: So can we please back out and go back to the beginning of the document so he can look at it. THE WITNESS: What is this? I can't really read it here.

THE COURT: Look like a transcript of a call. THE WITNESS: And when was the call?

BY MR. APTON:
Q November -THE COURT: That's why I had him go back to the front, so you could look, sir. BY MR. APTON:

Q November 21, 2013.
A Okay.
Q That's the start.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

A Go ahead.
MR. HESS: Your Honor, could I --
MR. APTON: May we do it at --
MR. HESS: -- approach him with a paper copy?
THE COURT: You may. Sir, we're going to give you a paper copy to look at. How's that?

THE WITNESS: That's great.
THE COURT: Thank you, Mr. Hess.
MR. HESS: You're welcome.
THE WITNESS: Okay. Go ahead.
BY MR. APTON:
Q So page 8, paragraph 4, you're telling investors here that you're looking forward to a "very, very" strong Q-1 of '14. I assume that's because you believed that the revenue from the $X$-Box issues were just going to be pushed into the next year, right?

A Correct. Which largely happened, as well.
Q Well, your EBITDA for 2014 ended up being dramatically lower than what you forecast then too, correct?

A Unrelated. As I mentioned before, that's because old gen console sales dropped off way more quickly than expected. The shift of X-Box One was new gen sales, and those did, indeed, as expected, come in in 2014.

Q So I was going to ask you this earlier, if the deal with Parametric was so bad, why did you do it?

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

A What do you mean so bad.
Q Well, your testimony has given the appearance that Parametric was -- I mean, six weeks after the merger, you determined that the product was never going to be commercial ready or commercialized, and they had no licensing revenue. So there was nothing to Parametric; why did you do the deal?

A No. That's not -- again, that's not what I said. There were two things we were relying on from Parametric: Some amount of commercial revenue in 2014, and a hearing product that would launch in the first part of the year. By the fall, so I don't know what you mean by six weeks later, if you mean after the DA, I would say later in the fall, by probably October, it became apparent that the $\$ 29$ million of expected, although we didn't fully count that, of course. From our view, commercial revenues were not coming in as planned. I think Parametric had indicated $\$ 12$ million revenue target for 2014 at that time, so about half of what they had been projecting in June and July. And that the hearing product needed a lot more work.

I still did the deal. So when I got asked about the ratio, and I, indeed, at that -- with that knowledge, Parametric coming in at half, a hearing product potentially being launched much later that we expected, 20 percent, giving Parametric 20 percent of our business, was too good of a deal. Why did I continue? I continued because, well, two things.

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

One is we had signed the deal. So I'd done enough acquisitions to know and understood that getting out of a deal or renegotiating a deal, I think takes a lot, and it's very rare that it happens, that you go back and recount the deal.

The second thing is that we had agreed to the $80 / 20$ roughly. I still believed strongly in the technology and that we could do something with it. But clearly the economics were going to be different than I had expected. Indeed, I think we got told at the beginning of January that the revenue target for Parametric was going to be $\$ 2$ or $\$ 3$ million. That -- all of that was upsetting to me, but it didn't stop me from believing that we could something with the technology over time.

Q Were you given a cap of 20 percent on the negotiation by Stripes Group?

A Ken was very adamant that we shouldn't dilute more than 20 percent.

Q Ken Fox gave you the 20 percent cap, right?
A Yeah. I don't remember -- yeah. Yes.
Q Sir, I have no more questions. Thank you.
THE COURT: Do you have any more questions?
MR. HESS: No, Your Honor.
UNIDENTIFIED SPEAKER: Am I [indiscernible] down
or --
THE COURT: No, you're going to -- you're the next JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
witness, right?
Thank you, Mr. Stark.
Does anyone want to retrieve the binders that Mr.
Stark had?
(Pause in proceedings.)
MR. APTON: So we're calling Karen Kenworthy, Your
Honor.
THE COURT: Okay.
THE CLERK: Is she on video?
THE COURT: She is.
MR. APTON: She will be by video, yes. She should be connected now.

THE COURT: Her last name is $\mathrm{K}-\mathrm{e}-\mathrm{n}-\mathrm{v}-\mathrm{e}-\mathrm{r}-\mathrm{l}-\mathrm{y}$ ?
MR. APTON: Kenworthy.
MR. HESS: Kenworthy.
THE COURT: Kenworthy.
MR. APTON: K-e-n, Worthy.
THE COURT: Okay. Thank you. Good afternoon, ma'am, how are you today? Can you speak up?

MS. KENWORTHY: I'm good, thank you.
THE COURT: It's my understanding you've agreed to be sworn over our video line; is that correct?

MS. KENWORTHY: Yes.
THE COURT: Could you raise your right hand, please. KAREN KENWORTHY

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
[having been called as a witness and being first duly sworn, testified as follows:]

THE CLERK: Please state your full name, spelling your first and last name for the record.

THE WITNESS: Karen Kenworthy. K-a-r-e-n,
K-e-n-w-o-r-t-h-y.
THE CLERK: Thank you.
THE COURT: Ma'am, we're all wearing -- you can put your arm down -- we're all wearing masks in the courtroom, so it's a little hard to understand us sometimes. If we ask you a question that doesn't make sense or you can't hear, you let us know and we'll be happy to rephrase it. Okay?

THE WITNESS: Okay. Thank you.
THE COURT: And if you need a break at anytime, you
let us know, okay?
THE WITNESS: Okay. Thank you.
THE COURT: All right. Mr. Apton, you're up. DIRECT EXAMINATION

BY MR. APTON:
Q Hi, Ms. Kenworthy. My name is Adam Apton, I represent the plaintiff. Can you hear me okay?

A I can.
Q Okay. If you can't, let me know, I'll try to keep my voice up.

Ms. Kenworthy, what's your prime role at Stripes

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

Group?
A I'm a partner.
Q And was that the case in 2013 around the time of the Parametric merger?

A No.

Q What was your role back then?
A I can't remember my actual title, but it might have been senior associate or vice president.

Q And in that capacity, you worked closely on the merger, correct?

A I worked on the merger in a support function.
Q And how did Stripes come to invest in Turtle Beach?
A I wasn't actually at Stripes at the time of the investment in Turtle Beach.

Q Do you have any understanding of how it was that they invested in the company?

A They would have -- would invest in the company in the same way that we invest in all of our companies, which is understanding the market and understanding the opportunities within the company.

Q What was Stripes' investment time horizon at that point?

A Generally speaking, our time horizon can range anywhere between three to 11 years.

Q And for VTB what was it?

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

A I wasn't at Stripes at the time of the investment.
Q Ms. Kenworthy, do you have exhibits that have been provided to you by counsel?

A I do.
Q Can you go to 143, please? Just let me know when it's up.

A Okay. It's up.
Q Now, this is an e-mail from Juergen to you, cc'd to Ken Fox, March 27, 2013, correct?

A Yes.
Q And you're reporting a discussion with Ken Potashner in which said -- in which he said he was stalling licensing discussions; is that right?

A I need to just review this e-mail quite quickly,
just --
THE COURT: Let us know when you've finished your review.

THE WITNESS: Okay. Thank you. Okay. I'm finished. BY MR. APTON:

Q So can you see in the second paragraph you're referring to Potashner stalling licensing discussions?

A Yes, I mention that he does not think he can stall the discussions further.

Q And at the bottom, you also said he wants to retain Houlihan; is that referring to Houlihan Lokey?

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

A I believe the answer is yes, that's likely referring to Houlihan Lokey. I can't recall exactly what I meant at that time, but I think it would -- assume Houlihan Lokey.

Q But Stripes had previously worked with Houlihan
Lokey, correct?
A Yes.
Q Do you remember in what capacity?
A I believe we had hired them for a sale multiple years earlier of Turtle Beach.

Q And had you told Potashner that Stripes had worked with Houlihan prior to this point?

A I don't recall.
Q If we could go to 146 now, Ms. Kenworthy.
A Okay. I have it, I'm just reviewing it very quickly, if that's okay.

Q Yep.
A Okay.
Q And so this is a e-mail from Juergen Stark to you and it's reporting on a conversation that Juergen had with -- is that Ken Potashner?

A I didn't write the e-mail, so I would assume you had the same conversation with Juergen. But I didn't write this e-mail.

Q If we could go to 147 now.
A Okay.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

Q Now, this is an e-mail that includes notes from a phone call between Ken Fox and Ron -- is it Ron Trichon?

A Report to Ron. Again, I didn't write this e-mail, Ken wrote this e-mail -- Ken Fox wrote this e-mail. Global head of equity sales at Barclay's, former head of -- this means all sales at [indiscernible] sales report to Ron. Oh, yes, it looks like it says Ron Trichon at the top of the e-mail that Ken Fox wrote.

Q Have you worked with Ron Trichon?
A No.
Q So did you speak with Mr. Fox to find out why he was talking to Ron Trichon about taking VTB public?

MR. HESS: Objection.
THE COURT: Basis?
MR. HESS: I'm going to object because it's
speculation as to why Ken Fox was talking to Mr. Trichon.
THE COURT: Overruled.
BY MR. APTON:
Q Ms. Kenworthy, had you had any conversations with
Mr. Fox about taking VTB public at this point in time?
A I would assume so -- with Mr. Fox, my partner? Well, my boss at the time?

Q Yes.
A I'm -- I would assume we would have talked about multiple different avenues for VTB.

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

Q In terms of exiting the investment?
A Or financing the investment, or continuing to build upon the opportunity for the investment.

Q At this point in time, was exit -- what was the main primary objective for Stripes and VTB?

A At this point in time, $I$ can't recall exactly what the -- based on this e-mail, I can't recall exactly why there was any connection here with VTB. I think you'll have to ask Ken Fox.

Q Did you need or want to take VTB public at this point in time?

A Not that I recall. I think we were looking at multiple different opportunities for VTB, which we consistently are with all of our portfolio companies.

Q Did that have anything to do with VTB's primary lender at that point in time, PNC Bank?

A I believe the lender relationship with VTB with PNC was very different for this potential [indiscernible] for the company. Again, like in the private equity business, the entire sort of progression or life cycle of an investment is making an investment, building the company, financing it in an appropriate way, hiring a team, and the exiting the investment at some point. So you're consistently and constantly looking at opportunities for the company, either from a merger and acquisition standpoint or an exit perspective.

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

Q And my question is whether the merger with Parametric was a means of Stripes exiting the VTB investment, was it?

A Not that I recall, no. We looked at the merger for Parametric as an opportunity to build for Turtle Beach. And, in fact, a lot of the discussion was much more around the value of the IP related to audio opportunities for Turtle Beach. And, in fact, I don't believe we existed the company for many years after the merger of Parametric and Turtle Beach.

Q The merger allowed VTB to access public equity markets, correct?

A Yes.
Q And that's what happened -- I'm sorry, go ahead.
A I was just going to say that often when you're financing a company and funding growth for further opportunities, the public markets are a good avenue to do that too. It's not necessarily for liquidity, but instead could actually be to build.

Q So the --
A To raise capital to put on the balance sheet to build upon opportunities for the company.

Q But VTB, at this point in time, was, in fact, having liquidity issues, was it not?

A At this point in time, May of 2013, the company was having issues with strict covenants put on the business through PNC.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

Q And so after the merger, the -- now the combined company conducted a public equity offering in April; does that ring a bell?

A I believe that's true. I don't know the exact date.
Q If you could turn to Exhibit 189. Mr. Stark is
talking about a prospectus with Needham, and it's April 15 -or April 16, 2014. Let me know when you're there.

A I'm here. I'm just reviewing it, if that's okay.
Q Okay. Yeah, absolutely.
A Okay.
Q Do you recall how much money the company raised in this offering?

A No.

Q Does 40 million at $\$ 10$ a share sound right?
A I don't remember.
Q Do you recall what the company did with the proceeds from the offering?

A I don't remember.
Q Do you know whether they used the proceeds to pay back subordinated notes owned by Mr. Stark, Doornink and SGBTV?

A I don't recall.
Q If we could go to tab 315. This email I think references the covenant breaches you mentioned. Why don't you let me know when you've reviewed it.

A Okay.

Q So your email underneath Juergen's, you reference a card facility and covenant breach 12/31/12 and expected covenant breaches for 2013." Yes?

A Yes.
Q And I guess, were you the main contact between Stripes and PNC?

A Yes.
Q Do you recall how often at this point in time you were talking to PNC?

A No.
Q Towards the bottom of the page you write, "They think it is the best facility they could provide, given where the gaming market is and our marketing build-up. Nothing more would work for us."

Where was the gaming market at that point?
A There was a console transition in the gaming market at that time. It was still --

Q What was the anticipated impact on VTB's business at that point?

A There would be a short-term minor disruption in the business as the transition occurred, mainly because inventory and the channel needed to change. But there was still very much a long-term bullish approach to the gaming market, as you've since seen through facts through the gaming market's growth since then and for Turtle Beach, so it was a point in JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
time issue.
Q Do you recall how VTB performed over 2014 and '15 and '16?

A I don't.
Q Prior to Fortnite?
A I don't. I don't have the numbers in front of me.
Q What caused the covenant breach on 12/31/12 that you reference in your email?

A 12/31/12. I don't know exactly what would have caused that covenant breach.

Q And what was going to cause the upcoming breaches on June 30, September 30 and December 31?

A I did not own the company model for Turtle Beach. Instead, I helped manage the relationship with PNC to enable a smooth path for the company through this transition period.

Q What do you mean when you say "I did not own the model"?

A I was not the CFO of Turtle Beach at the time in the company. I was in a support function at Stripes Group. And so I did not own the company model, which is actually building the covenants, building the projections that then are related to the covenants.

Q So we've heard testimony in this case that you were on loan or assigned to VTB. Is that accurate?

A In my role as an associate or VP at Stripes, I worked JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
very closely with our portfolio companies. But I'm always an employee of Stripes and I'm working at Stripes, but closely with portfolio companies to enable -- you know, then to support businesses through times exactly like these.

Q And during the merger negotiation process, how much of your time was spent on VTB?

A Probably -- that's a hard -- that's a hard question to answer. It ebbed and flowed, depending on the needs of Turtle Beach at the time and other portfolio companies at the time, too.

Q Was that about half your time or a quarter or three-quarters?

A It's going to be very hard for me to opine on that without looking back at my calendar. But I work closely with other portfolio companies and I also worked on making other investments at the time, too.

Q If we could go to Exhibit 313, please. This is between you and Dan Marriott. And it goes back several pages, so let me know when you've reviewed it and then I'll ask you a question. Okay?

A Okay. Okay.
Q So this is July of 2013. Who is Dan Marriott?
A Dan Marriott is a partner of Stripes Group at the time.

Q Is he still at Stripes?

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

A No.
Q I'm sorry, you said no?
A No, he's not still at Stripes.
Q On page 4, so I guess the original message, it's an email to Ken Fox dated July, and you say you're going to give the go-ahead to PNC. And then you write, "This works under the downside scenario for both TB and PAMT."

What was the downside scenario at that point?
A I don't know exactly what the downside scenario was for this business, but I will tell you in every model that one builds for projections you have a downside, conservative and an upside scenario.

Q And in your -- the next email up, so bottom of page 3, you say,
"One aspect I do want to highlight, however, is that the base case TB forecast would not hit the $\$ 50$ million TTM EBITDA minimum until September of 2014, so under that condition the operating targets would preclude us from getting our money out within the year."

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Do you see that? Did I read that correctly?
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A Yeah, I'm just reviewing it. Okay.
Q Did I read that correctly?
A I didn't hear word for word what you just said. I JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
assume you read the email.
Q Okay. Does this refresh your recollection as to what Stripes' investment horizon for VTB was?

A I don't believe I was talking about our investment. I could have been talking about our sub-debt investments that we made into the business over the course of the period of our investment.

Q And how much was that sub-debt at this point?
A I don't know. But, frankly, speaking at a high level because I don't know specifics around this particular comment, a financing agreement where there are covenants related to an EBITDA minimum has nothing to do with an exit of the company. We would not be exiting our initial investment. This would be much more around the ability to get out any debt related to the financing and lender agreement that we've made over the course of the investment.

Q In the email above this, again from you to Mr. Fox, about, I don't know, seven lines down, it starts, "Exit provisions enable us to get out after June 2014, with money going in end of August 2013 -- so we can get out before a year, provided operating metrics met."

Are you still talking about sub-debt there?
A I believe I would be talking about sub-debt, yes. If not, if it's a full exit, then you basically -- we would be redoing the entire financing facility itself. So you don't

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A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
have a clause related to that in the actual lender agreement. This is related to sub-debt that Stripes or other investors are making that sit junior to the senior debt.

Q And if you go to the page previous, so page 2 of this exhibit, there's an email dated July 11th, 12:24 p.m., the first email on the top of the page.

Q Yep.
Q You write, "We really don't have any choice here because regardless of PAMT we need to move forward with this amendment, as TB has no access to its revolver right now. PAMT is not the driver for the $\$ 10$ million capital infusion."

Do you see that?
A I see that.
Q Do you recall the circumstances surrounding this?
A I don't recall the specific circumstances surrounding this, but when I read this what I see is that at the time we wanted to finance the company in order to enable it to access it's revolver and continue building upon its opportunity. Basically what I said, we really don't have any choice here.

Q This may seem like a silly question, but what's the net effect if $T B$ doesn't have access to its revolver?

A We would be putting more money in that -- we would -essentially Stripes would be in a position where we would decide to put more money in and probably take out PNC, if need be.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

Q And when you say, "PAMT is not the driver for the \$10 million capital infusion," that means that TBB needed the money regardless of the PAMT merger; correct?

A I don't know what I meant by that particular comment, but I can tell you that at this point in time it seems as though Turtle Beach did have issues with its covenants. It was a point in time issue. It's one that I had across many portfolio companies when you have a debt facility, and Stripes was in a position to cure the covenant breach which, again, we have also done across many portfolio companies. And for businesses where we think there's a tremendous opportunity moving forward, we put more money in to support them.

I don't know what the reference to PAMT is at the time.

Q So if you could go to 463, please. And this is August 2nd, 2013, between you and Dan Marriott; correct?

A Yes. Yes.
Q So it seems that you're getting a Google alert, or at least Dan was and he sent it to you, about an adapter that was going to be necessary for Xbox; is that right?

A It looks like it, yes.
Q And so as of August of 2013, you and Dan Marriott are discussing the impact of the adapter and he asks you if this is a good thing or a bad thing, and you say, "Not Good." Correct?

A Yes, based on the email. But then I also say above JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
it that they're controlling the number of adapters being released.

Q And so what impact does that have on the underlying email?

A When you control the amount of adapters being released, the impact on the business is less.

Q If I could turn -- if you could turn to 319.
A Yes.
Q This is an email from -- between you and several others at Stripes; right? It's dated August of 2013.

A Yes.
Q And the bottom of this email is actually Ken Potashner asking about closing the loop on the convert. Do you see that?

A I see it, yes, to Juergen.
Q Right. And is Ken Potashner referring to a capital raise using convertible debt?

A I don't know what Ken Potashner was referring to.
Q But Juergen responds right above that, "The purpose of the deal was to provide incentive for raising equity, not debt."

Was there a problem with Parametric raising debt at this point?

A I don't know. I was not involved in this conversation between Juergen and Ken Potashner.

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

Q But the email above you were cc'd, and Ken Potashner is explaining why "raising equity is not going to be viewed favorably by his shareholders." Do you see that?

A The issue is "we are now concerned." Okay. I see the email from Ken Potashner to Juergen with me cc'd, yes.

Q Well, so reading the two emails above that, so on page 1, does this refresh your recollection as to whether this whole communication is in regards to Parametric's capital raise for the merger?

A It seems as though the email that I wrote is around -- is around two forms of different equity raises and why they didn't feel they could do either one. I don't know what your specific question is.

Q Well, let me ask you this. At the end of your email you say, "I find Ken P. dangerous." Why do you say that?

A I know that throughout this process we -- well, I never really trusted Ken Potashner for some reason. I felt like -- I just didn't get a great vibe from him. I know Ken Fox wasn't a fan of Ken Potashner, either. And so I don't know what I meant by this specific comment, but I know that, you know, I just never felt that what he said was entirely transparent. I just -- I didn't get a good vibe from him.

Q If you could go to Exhibit 328, please.
A Okay.
Q This is an email with you and Juergen and John JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

Hanson. Who is John Hanson, by the way?
A He was the CFO of Turtle Beach.
Q And we're in December of 2013 here, and I'm looking at your email on the bottom. You say, "I am officially raising a red flag about the financing. We need to prioritize getting the 2013 Q4 projections and the 2014 projections done and ready for HL" -- Houlihan Lokey -- "so we can at least be tackling the financing in parallel." Is that correct?

A It's what the email -- yes.
Q And so did Stripes engage Houlihan Lokey to assist with Turtle Beach financing?

A No.
Q Why not?
A I had no interaction with Houlihan Lokey, even from an engagement perspective at that point. This was much more around -- this had nothing to do with -- I believe Houlihan Lokey at the time was hired by Parametric. It was a relationship through Ken Potashner. I think you also mentioned at the beginning of this conversation that he was going to work with Houlihan. So my guess is this was for Parametric.

Q Why did Houlihan need updated projections?
A I don't know, but I believe that what $I$ was raising a red flag about was more so for PNC, who was requiring updated projections for 2013 Q4 and 2014.

Q And why were they requiring updated projections? JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

A It looks as though, when I look up at Juergen's email, the first priority item is, "Move ahead with PNC, including understanding what degrees of freedom they have and give them specific proposal for amendment."

So it must have been that we were looking for amendment on the lender agreement to enable us to go through with the merger.

Q Do you recall why the projections were taking so long?

A I know that the company had a lot of things on their plate at the time.

Q Was it because VTB's projections had been moving downward over the course of the year?

A I mean, I believe the company had a lot of things going on. They were looking at doing a merger with a public company. They were running a business. And it was also holiday -- if this was December, it would have also been Q4, which is their busiest quarter. I mean, oftentimes, you know, I'll have to follow up with our portfolio companies multiple times in order to get projections and quarterly numbers.

Q If we could go to 425, please.
A Okay.
Q Here you get the projections for at least Q1 of '14 and you note that they were less than the downside model last provided. Correct?

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

A It looks like it says EBITDA. Yes.
Q What was EBITDA -- why would VTB's EBITDA declining at this point?

A I don't know if it was declining, but it was down from the downside model that was provided for them for Q1 of 2014.

Q If we could go to 427, please. 427.
A Okay.
Q This is December 23rd, 2013. And it's a lengthy email, so if you want to read it, let me know when you're done. But I want to direct your attention to the back page for now.

A Okay.
Q You have an email from Ken Fox -- or to Ken Fox. It starts, "A bit of a frustrating day on multiple fronts." Right?

A Yes.
Q And under PNC -- I assume you had a call with PNC around this time?

A It looks as though, yes, I've been communicating with PNC.

Q And you write and you say, "The only path forward they see is for SG" -- Stripes Group -- "to reinvest 5 to 7 million ASAP as sub-debt. They have made it abundantly clear that they want to 'punish' -- in quotes -- "Stripes Group here and there's no way around it. Infuriating."

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A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

Did I read that correctly?
A It is what I wrote.
Q So what necessitated the additional investment of sub-debt here?

A Oftentimes when companies are at risk of breaching covenants, we will put money in to support the business through these point in time issues. And so I think at this point it seems as though, you know, PNC, at least based on what I'm reading here, PNC clearly wanted out of the investment in Turtle Beach. And so for us, you know, it's an opportunity to continue to support the companies we think where's a good opportunity forward in the investment. And so I think at this point it enabled us to continue to support Turtle Beach and actually give us some flexibility around the lender agreement with PNC.

Q And you write the comment, "they want to punish Stripes Group." Is that in connection with the dividend that Stripes Group had taken in 2012?

A I don't know what that is.
Q You have no recollection of --
A I have no idea why I wrote "punish." No.
Q Moving down the page, you see you reference Houlihan. You refer to them as doofuses.

A Yes.
Q Do you recall why you made that comment? JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

A I believe they -- I believe Parametric -- I'm just reading through this email below. I believe Parametric had hired Houlihan and then Houlihan had come to us to position themselves as a support for financing Turtle Beach, and then they said that they couldn't do it. And I believe it was just thinking about the yield loss from spending time talking with them, as we have not engaged them. But I believe I think it was a good thing. I said, "We are not wedded to working with them moving forward."

Q And now moving up, we have an email from Ken Fox back to you --

A Yep.
Q -- starting with the bottom of the page, "The PNC situation is ridiculous." He seems to agree with you about Houlihan.

And the last line of his email he says, "So much for the dividend. Are we going to be able to get this money back in Q1 via refi?"

Was Stripes Group planning another dividend in 2013?
A No. Again, this refers to the sub-debt. When we put -- so our business is putting equity in investments. It's not putting debt in our portfolio companies, unless we believe there is a strong reason to do it, which we will only do for businesses where we think there is a tremendous opportunity moving forward but there's a point in time issue in the

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A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
company.
And as I said, we've done this for multiple portfolio companies. But part of the process of putting sub-debt in these companies is we'll do it for a 12 -month period of time when we're just supporting the business through that potential obstacle, which often happens in markets. And so he's referring to the fact that we will have put in sub-debt over 2013 and would like to take the sub-debt out before it hits a 12-month mark, ideally.

Q Now --
A This has nothing to do with the actual dividend or refinancing of our initial investment.

Q Up above that there's an email from you back to Ken, 9:21 p.m., starting, "Sorry for the delay." Do you see that?

A Yes.
Q And I want to refer you to that first paragraph underneath there:


#### Abstract

"I think I am most frustrated with PNC's behavior throughout all of this. Though, that said, the company has breached covenants two times now and PNC is honestly concerned they will not get their principal back. That, and they don't think we should have taken a dividend before the console transition. The combo does not bode well for JD Reporting, Inc.


A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

Stripes, and unfortunately due to the timing of all this, it means we really have very little leverage."

Did I read that correctly?
A You read the -- I believe you read the paragraph.
Q And so at this point in time it's fair to say that PNC was concerned they were not going to get their principal back from VTB; is that right?

A That was PNC's perspective.
Q Did they have a basis for believing that?
A You know, I think based on this email it's clear that PNC wanted to exit their debt agreement with Turtle Beach. You know, just for background, PNC is traditionally a more conservative lender. You know, today, for example, if I were looking at a debt facility for a company that's high growth and requiring some flexibility from a lender agreement, PNC likely wouldn't be the partner I would look for. And so it's clear at this particular junction in the investment for PNC, they did want out of the investment, and so they were -- you know, based on this email it seems as though they were concerned they wouldn't get their principal back. I believe that if we had been concerned about the business' future, we wouldn't have been -- you know, I wouldn't have been fighting to put sub-debt into the company.

Q Well, VTB wanted out from PNC as well; right?

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

A I don't know what VTB wanted. I can tell you that I probably wanted to refinance PNC out and put a lender into VTB that could support the business through the growth trajectory and sort of the type of lender agreement that this type of company would need, which is a bit more flexibility on quarterly covenants, given some of the seasonality in a gaming business.

Q And every time there was a covenant breach, it would cost money to get back into compliance; correct?

A No. I mean, companies -- I don't know as it relates to Turtle Beach, but companies breach covenants all the time and it doesn't always cost money. In this circumstance it seems as though there was an opportunity for Stripes to put sub-debt in the company to help support the business through covenant breaches, but to say that, you know, every time Turtle Beach breached covenants it cost money to Turtle Beach, I don't know the answer to that.

Q How much money had PNC had out to VTB at this point?
A I don't remember.
Q And when you say an opportunity to put in sub-debt, an opportunity for whom, Stripes Group?

A It looks as though, based on this email -- let's see. "Reinvest" -- yes, here. The only path forward they see is for Stripes, SG, Stripes Group, to reinvest 5 to 7 million ASAP by sub-debt.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

Q And so was that advantageous to Stripes Group?
A Again, Stripes' business is not to put debt into companies, so we prefer not to do it, but we will do it for businesses where we think there's a strong opportunity in the company long term.

Q Would you describe these problems with PNC as administrative in nature?

A I don't know what you mean by that question.
Q Well, are they serious or more ministerial?
A If the question is, Do $I$ do this as part of my job for many of our portfolio companies -- and so that is more administrative in nature -- the answer is "Yes." I have done this multiple times for many portfolio companies along the life cycle of a portfolio company. This is what happens with growth businesses.

Q No. I'm referring to the severity or the seriousness of the issues with PNC, not how you handle them.

I mean, how serious would you regard these issues with PNC right now, at the end of 2013 before a merger is about to close?

A I believe that in order to close the merger, it was clear that Stripes needed to put sub-debt into the company in order to provide PNC with the comfort they needed to move forward with the merger. So I'm not sure how you answer the severity of it. I mean, this -- this -- we were in a position

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A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
to make a decision around whether or not we could put sub-debt into the -- we should put sub-debt into the company. I'm clearly suggesting that we should put sub-debt into the company in order to enable PNC a path that makes them comfortable to support the merger.

Q And that is ultimately what happened on -- if you go to 465, it's an email dated January 2nd, 2014. I believe this is just confirming an $\$ 8$ million investment; is that right?

A It looks like, yes.
Q If we could go to 428, please. This is another lengthier email. It appears to be a chain. They're communicating with Stripes on New Year's Eve 2013; is that right, about PNC?

A It looks like it, yes. "Happy New Year." Yeah. "New Year's Eve." Let's see further down.

Yes.
Q And you're discussing a capital call to Stripes' investors; is that right?

A I think this would likely be related to the capital we invested in the email prior.

Q And, again, just to confirm, this was necessary to put in additional capital to VTB; right?

A I'm looking at -- sorry. I'm looking at the -- what this is -- actually, I'm just looking at this.

It looks like we paid down some of the term loan with

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
the sub-debt -- that we were proposing to pay down some of the term loan with the sub-debt based on my email on January 1st in the same chain.

Q So if you could go to page 4, you have an email dated -- time-stamped 10:59 a.m. It starts "thanks" as an update. Do you see that?

A Yes, sorry. What does it start with?
Q "Thanks" as an update. "Ken, if you have a chance, please read."

It's the main email on page 4.
A Yep, yep. Yep.
Q In the middle of the bullet point list, it says, "They have now come back to TB, saying there's a chance this loan, having been downgraded in the bank substantially, will be elevated to the high-risk team which takes the negotiations out of the PNC Group we have been dealing with. According to them, they do not know if TB will even hit low range, and they are no longer making money on this loan due to the reserve the bank has had to set aside for it."

First, did I read that correctly?
A I think so.
Q And does this refresh your recollection as to the severity of the issues with PNC at this point?

A A number of our -- a number of loan agreements get moved into different groups in the bank depending on where the JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
company is at the point in time.
Like, we have a pet food business that I have a great relationship with the lenders, and we had issues with our supply chain. And this lender -- the lender, it's a very large, similar size, if not larger, lender to PNC that you move it from one group to another as they're managing through points-in-time issues. And so I think -- and it's to higher risk areas as the companies undergo whatever it is that -changes in the business or the investments in the business that need to happen to make their way through whatever is happening in the market or, in this case, the pet food company's supply chain.

So all I've said is it's moved to the high-risk team. To ask me sort of what that means about the severity, this is something that I do with all of -- like, this has happened multiple times across our portfolio companies, even businesses where we've made tremendous returns. Because for these growth businesses, there's always points in time where there's ups and downs. That's all I -- I think all I've said here is it's moved to the high-risk team.

Q So what is the significance of the high-risk team though?

A It's just a different group. There's more -- when these lending agreements are moved to high-risk teams, there becomes, like, more frequent interactions. And oftentimes even
like they -- the frequency at which you need to sort of provide projections and business updates change. It's more of like a maintenance feature for businesses that are undergoing some sort of transition or, in this case, it was likely the consult transition. And then they get moved out. And then they get moved out.

In fact, I believe -- I think I believe that we replaced -- we refinanced PNC. It's clear PNC wants out of this agreement. I recall we refinanced PNC with Bank of America. And at the beginning, you know, Bank of America had Turtle Beach in one group and then moved to another group and then moved to another group. This is just how these things work with sort of the life cycle of these businesses.

Q But down below, you say, "PNC instead said they may have to raise a red flag internally and elevate this to their high-risk department." And they also -- you also say, "I believe they think that even with the 7,8 million infusion from Stripes, they're still at risk."

At risk of losing their principal?
A I don't believe they were at risk for losing their principal. I don't know what I believe -- what I wrote about.

Where is it that you -- I apologize for having you point this out to me, but where is it that you say they've raised a red flag? Oh, here.

Okay. So what is your question?

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

Q My question is, even with the 7,8 million infusion from Stripes, PNC still thought they were at risk from losing their capital; correct?

A I don't -- I don't say that they're at risk of losing their capital.

Q Well, you say they are still at risk. So what are you referring to?

A I don't know what $I$ was referring to at the time. I think above, at some point I said -- like, just a couple sentences above, I think they're saying that they're not making money off the loan.

THE COURT: Mr. Peek, can you turn that off?
THE WITNESS: Maybe they're at risk of that --
MR. APTON: Sorry, Ms. Kenworthy. One of the lawyers had a tech problem with his phone.

THE COURT: Do you want me to give it to Ramsey?
MR. PEEK: Probably should, Your Honor.
THE COURT: All right. Sorry for the interruption and levity, Miss. Are you doing okay, or do you need a break?

THE WITNESS: I'm okay. I'm okay. Thank you.
THE COURT: All right. Let's keep going.
BY MR. APTON:
Q All right. At the top of the email, you mention John and Juergen are focusing on a 2013 EBITDA range of 16 and 23; is that right?

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

A At the top of the email --
Q Does that refer to 2013?
A Sorry. At the top of which email?
Q The email we were just reading.
A The 3:50 p.m. one? Oh, no, no. Sorry. It's further down.

Q 10:59, yeah.
A The December, 10:59.
Q First paragraph.
A Yep. Sorry.
Okay.
Q And then that same paragraph says, "The lowest range included a negative $\$ 3$ million EBITDA for Q1."

A That's what it says.
Q Now, given that Juergen and John were working on new ranges, you presumably had been keeping them apprised of PNC's position on the amendments; correct?

A I believe I --
Q You didn't --
A I believe that I -- I would not. I would not have held back anything, and I think -- I believe that John and Juergen were likely -- "Before sending John, had gone through and" -- the next bullet says, "Before sending John, the CFO had gone through in detail what the numbers would look like with Jeff D." -- who is Jeff Doherty -- "at PNC. They were

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
aligned."
So I'm not sure what you -- what the question is, but it seems as though that John and -- John, the CFO, and PNC were close to working through things.

Q So John and Juergen knew that PNC was on the verge of putting a loan into the high-risk department then?

A I don't know about that.
Q Well, would you have held that back from them?
A No. But, again, being put in a high-risk department isn't, like, an alarming thing. Like, this happens with many lenders along the course of a lender agreement.

Q What about concerns about getting their principal back? Does that happen a lot too?

A I don't know, but I didn't say that they were concerned about getting their principal back.

Q So didn't you say that in a previous email about -if we go to -- do you want to go back to 427?

A Sure.
Q 427 says, "PNC is honestly concerned they will not get their principal back."

That's your email, December 21st; right?
A Okay. Let's see this.
Okay. I'm sorry. I'm looking for this, where that is.

Q Ms. Kenworthy, I'll represent to you that that's what JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
the document says. It's 427, first paragraph --
A I'm on 427, yeah. Yeah. First paragraph?
Q Right. Right under "sorry for the delay" in your email of 9:21 p.m.

A Okay. Yep. Sorry. "With that said, the company has breached covenant two times now and PNC..." All right. "And they don't think we should have a dividend before the..."

Okay.
Q So you would have --
A So, yes.
Q You would have relayed that to Juergen too; correct?
A I don't know, but I -- I don't recall what exactly I would have relayed to Juergen, but Juergen would know that PNC wanted out of the -- the lending agreement. I don't know what the specifics -- but I believe everyone knew that they wanted out of the lending agreement, and the entire -- yeah, I believe at this point in time, the entire path was to refinance PNC out.

Q And if we can go back to 428. That was the email that we were looking at previously.

A Yep. Yep.
Q The bottom of the first page, there's an email from you to Ken Fox, and it's talking about a conversation you had with Jeff D. That's Jeff Doherty; correct?

A It would be, yes.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

Q And was he the -- I apologize if I asked you this. Was he the main contact on PNC for this facility?

A He was, yes.
Q And in the email, you write, in quotes, Kenny should know this is not a deal we want to be in anymore, and people at the bank are talking about TB and the downgrades we have had to give it.

So this goes to what you were saying earlier about PNC wanting out; correct?

A Yes.
Q And you write, "With the $\$ 7$ million investment, they would have been out by June 14, and that was not nearly enough for them. They are really concerned this business is going to zero."

Ms. Kenworthy, serious problem with PNC at this point? Yes?

A Again, this is Jeff Doherty's -- I mean, this is Jeff Doherty's, like, perspective on the -- on the deal. I mean, it -- he's an -- okay. The answer is -- the answer is PNC wanted out of this -- this agreement. But I guess what's hard for me is that I've gone through this so many times with different portfolio companies that this is, like -- to me, this is not like a red, red flag. Like, food safety to me is a red flag. Like, that's a serious issue for me.

Like, we had one lender, and the point person who was JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
actually on this deal was Jeff Doherty, highly conservative, you know, quite risk averse, and it wasn't the right lender agreement and lender relationship for Turtle Beach.

So when you keep -- you're pushing me to say, like, was this serious. Relative to a number of other things, like we needed to fix this. We definitely needed to refinance PNC out. We had a plan to refinance PNC out by June, and there was a path to do so.

Q That path included --
A And we always had a position to put more money in sub-debt if we needed to. We just -- we just didn't want to have to do that because, again, that's not our business, but we'll do it for businesses where we think there's a long-term opportunity.

Q That path to refinancing included raising capital through public equity; correct?

A No, not necessarily.
Q But in this instance with the merger, it certainly included it; would you agree?

A In this instance -- I believe we wanted to do the merger separately because we found that there was a tremendous -- we believed there was a tremendous opportunity between the two companies. We thought that there was -Juergen was very, very bullish on the long-term opportunity of the audio technology owned by Parametric and what Turtle Beach

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
could ultimately do with that.
In doing so, the path to do that merger would be to refinance PNC out. And in order to refinance PNC out and give the business the capital from the balance sheet perspective that they needed, the company, I believe, needed to raise equity in order to do that.

Q So Juergen thought the technology owned by Parametric was valuable then, yes?

A I believe he believed -- I believe he thought there was a great opportunity for Parametric and Turtle Beach to build a big business together.

Q So, Ms. Kenworthy, I'd like to turn your attention to proposed Exhibit 413. Let me know when you have it up. Okay?

A Yep.
UNIDENTIFIED SPEAKER: 413?
MR. APTON: 413.
BY MR. APTON:
Q Do you have it up?
A Yes.
Q So this is an email from you to Aditi Dubey; is that correct?

A Yes.
Q And who is Aditi Dubey?
A Aditi was a more junior member of the Stripes team at the time.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

Q And you sent this email to her on February 13th, 2014; correct?

A Yes.
Q And you were forwarding a financial forecast from John Hanson, CFO of Turtle Beach; correct?

A Yes.
Q And your email, in fact, included those forecasts; right?

A Yes. I asked her to save the forecasts on the drive.
Q And why did you have her save them on the drive?
A I do that with every forecast and every sale document or annual report or anything we get from our portfolio companies.

Q So for the companies that you are working on, it's your practice to save forecasts on the drive; is that right?

A Yes.
Q And so does this email appear to be the actual email you sent to Ms. Dubey on February 13th, to the best of your knowledge?

A It looks like it was a forward I sent of the financial forecast that John had sent on February 13th, 2014.

MR. APTON: Your Honor, I move to admit Exhibit 413
into evidence.
THE COURT: Any objection?
MR. HESS: No objection.

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

THE COURT: Be admitted.
(Exhibit Number(s) 413 admitted.)
BY MR. APTON:
Q And, Ms. Kenworthy, if you could turn to -- let's see -- page -- sorry. It's kind of small. I think, for you, you can blow it up, though, probably, yeah?

A Uh-huh.
Q If you could turn to page 4. So in the bottom right-hand corner, 413-4.

A Okay.
Q Now, this has VTB's actual results for fiscal year 2013; correct?

A It looks like it, yes.
Q And what are the net sales?
A 2013 based on this, 178.7 million.
Q And what is the EBITDA?
A $\quad 14.9 \mathrm{million}$.
Q And let me ask you this. If you could turn to 464.
A Uh-huh.
Q This is an email from you to Dan Marriott, Ken Fox. Subject line, "My annual review"; correct?

A Yes.
Q Was this the first one you filled out at Stripes Group.

A No.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

Q How many years had you been working at Stripes Group before this?

A Since 2006, and then I took two years and went to business school.

Q So was it normal for you to fill these out every year?

A Yes.
Q And you took them seriously, I assume?
A Yes.
Q Because your bonus and comp and promotion and future at the company was based on it; correct?

A No. This is my self-review.
Q So what was the purpose of the self-review then?
A I mean to opine on how I believed I was performing at the company at the time.

Q Now on page 2 it lists goals. Do you see that?
A Yep.
Q Or I should say it's actually -- it's page 2 of your review, but it's page 3 of the exhibit. So the bottom right-hand corner --

A Yeah.
Q -- is -003. Do you see that?
A Yes. Yes.
Q And your 2014 goals: "Complete another majority consumer deal, continue to develop senior network and consumer, JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
develop playbook for consumer portfolio companies." And then the last one, "Oh, and, of course, keep TB afloat," underlined.

A Uh-huh.
Q Was that difficult to do in 2014?
A I don't know how to answer that. This would have been a review I wrote in December of 2013, so I don't know what you mean by, "Was that difficult to do in 2014?"

Q So I just have a few more questions relating to some documents you received during the course of 2013. These are proposed exhibits. So if I could turn your attention to Tab 421.

And this is an email from Wayne Marino to Ken Fox, yes?

A Yep.
Q And who is Wayne Marino?
A The CFO at Stripes.
Q I'm sorry. I didn't hear you. Who is he?
A Sorry. He was the CFO at Stripes. He was likely the VP of finance at Stripes at the time.

Q And in this email, he's circulating the annual reports for SG Growth Partners; is that right?

A Yes.
Q Would you have received this given your role at the company?

A Yes.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

MR. APTON: Your Honor, I'd move to admit
Exhibit 421.
THE COURT: Any objection?
THE CLERK: That one was already admitted.
THE COURT: It was already admitted. Never mind.
Keep going. Keep going, Mr. Apton.
MR. APTON: Okay.
BY MR. APTON:
Q Ms. Kenworthy, can you go to page 8 of the document.
A Yep.
Q And this lists the various proceeds, realized proceeds, of Stripes's investment in this fund; correct?

A Yes.
Q And now next to VTB is 19.9 million in realized proceeds. Does that relate to --

A Yes.
Q -- the dividend taken in 2012?
A I believe it does.
Q And if you go to page 11, this is the presentation on -- excuse me, the -- I guess the valuation of Turtle Beach; is that fair?

A This is an update of Stripes's investment in Turtle Beach?

Q Now, three-quarters down, it says "Investment performance," and for total value, it lists 122.3 million; is JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
that right?
A That's what it says there, yes.
Q And now this is the value of Stripes's investment in the business, which was 49 percent; correct?

A To be honest, I don't -- like, I did not make this number. Like, this is coming out of a model that the finance team fills, so --

Q If you were to --
A I don't know what your --
Q Yeah. My question is, if you were to extrapolate it to determine the actual value of the company, not just the 49 percent stake but the entire value of VTB, you get to 250 million; right?

A This is -- that would be -- yeah, this would be a conservative approach to where Stripes was valuing the company based on the model that Wayne Marino and his finance team would have built.

Q And if we could go to Tab 430.
A And I will say just one thing on that because I don't have the clarity on the model. I do know that, generally speaking, we take very, very conservative approaches to these -- to these valuations because, you know, it's in our business to obviously feed these valuations dramatically.

Okay. So what's the next one?
Q 430 .

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

A Okay.
Q Now, this is the --
A Yep.
Q I'm sorry. I guess I should have said the last one was the valuation as of the end of 2012; right?

A Yep.
Q But, now, this one, 430, is the valuation as of
June 30, 2013. And so if you go to --
A Okay.
Q -- page 38, it's the same update, I think is the word you used; right?

A Yep. Yep.
Q And if we do the same math, you have Stripes's stake in it at 110.2 which translates to a total valuation of 225 million; right?

A I -- I don't know what our ownership of the company is at the time --

Q But down below it says --
A -- to be honest.
Q -- "Fully diluted ownership, 49 percent"; right?
A Where does it say this on -- okay. Yep. Yep. Yes.
Q So 225; is that right?
A I'm -- yes. I assume you've done the exact math.
Q And if you go to Tab 422, we have the quarterly report for September 30 on page 9.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

A Okay.
Q And, again, now we have a total value down to 105.9, still 49 percent ownership. So if you do the math, we're down to 214 million; correct?

A Yes.
MR. APTON: Thank you, Your Honor. Pass the witness. Thank you, Ms. Kenworthy.

THE WITNESS: I just want to be clear, though --
THE COURT: Can you wipe down, please.
MR. APTON: Yes.
MR. HESS: I'm not sure she finished answering the question.

THE COURT: Did you have an additional answer, miss?
THE WITNESS: I just wanted to be clear that this is
a -- this isn't how we actually value the business from external perspective. But, instead, this is a conservative approach that we take devaluing all of our portfolio companies based on where we're carrying it at the time. But, again, it has nothing to do with actually what we believe we can get in the market. There's comps that feed into it, but there are a number of other factors, so I will just -- I just want to be clear on what that number is.

THE COURT: Thank you. Cross-examination/direct of your own client. Mr. Hess.

We are following our COVID protocols and wiping down

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
the lecturn so counsel can switch, Miss. It will take them a few minutes.

THE WITNESS: Okay. Thank you.
CROSS-EXAMINATION
BY MR. HESS:
Q Good evening, Ms. Kenworthy. How are you?
A I'm good. Thanks.
Q All right. This is Josh Hess. I hope you can hear me okay.

A I can. Thank you.
Q Okay. Ms. Kenworthy, I'd like to take you back to Exhibit 464. And this is again --

A Yes.
Q This is your self-review for 2013?
A Yes.
Q I know I would love to go back to my self-review for 2013, so I appreciate the indulgence on this. It's like a nightmare for me maybe, but, yeah.

A Yeah, I'm really glad everyone can read this but...
Q Ms. Kenworthy, Mr. Apton asked you about the phrase, the "Keep TV afloat" underlines.

A Yeah.
Q During this time, were you concerned that Turtle Beach was going to go out of business?

A No.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

Q So what did you mean when you wrote this?
A So there was -- there were two things going on with the business at this time. So first of all, there was a consult transition, which is a temporary point-in-time issue for the business. And then second is we knew we had a lender that no longer wanted to be involved in the company, and so we needed to refinance the lender out.

And so for me, I believe it was mainly just helping to navigate those two factors, which I would hopefully, if I read my self-review from the end of 2014, it would show that I successfully helped with the refinancing of PNC from Turtle Beach and the business of, you know, adequately navigated the consult transition and got their inventory allocations correct and balanced through some uncertain times in the channel.

MR. HESS: I have no further questions. Thank you, Ms. Kenworthy.

THE COURT: Can you wipe down? Mr. Apton, anything else?

I assume you have no questions?
MR. STIGI: That is correct. No questions, Your
Honor.
THE COURT: That's nice.
Mr. Apton, any more questions?
MR. APTON: I have no further questions, Your Honor.
THE COURT: Thank you, Miss. Have a wonderful day.

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

Stay safe.
MR. HESS: Thank you, Ms. Kenworthy.
THE WITNESS: Thank you very much.
THE COURT: Does anyone need an afternoon break
before we go to this last witness, Mr. Fox?
MR. HESS: Yes, Your Honor.
MR. APTON: Yes, please.
THE COURT: How long are you going to go with
Mr. Fox? I know Mr. Fox doesn't always answer your questions the way you want him to, and sometimes he talks more than the other side wants him to.

MR. APTON: I guess we have to see what mood Mr. Fox is in.

THE COURT: Best guess.
MR. APTON: Well, my outline is only four pages, Your Honor, so...

THE COURT: Okay. How long was it for Mr. Stark?
MR. APTON: Oh, Mr. Stark was 25.
THE COURT: Okay.
$\operatorname{MR}$. APTON: But Ken Potashner was even less than that, and it went...
(Pause in proceedings)
(Proceedings recessed at 3:05 p.m., until 3:10 p.m.)
THE COURT: Mr. Apton, are you ready?
MR. APTON: Yes, Your Honor.

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

THE COURT: Good afternoon, Mr. Fox. How are you today?

THE WITNESS: I'm good. Thank you. How are you?
THE COURT: I am well. Thank you.
THE WITNESS: Good.
THE COURT: It's my understanding you have consented to be sworn over our video line; is that correct?

THE WITNESS: Correct.
THE COURT: Would you raise your right hand, please. KENNETH FOX
[having been called as a witness and being first duly sworn, testified as follows:]

THE COURT: All right.
THE CLERK: Would you please state your full name, spelling your first and last name for the record.

THE WITNESS: Kenneth Alan Fox. F-O-x.
THE COURT: All right. Mr. Fox, Mr. Apton is at the lectern. Please -- you may remember from the last time we did this, we all still have masks on in the courtroom. If you have a hard time understanding any of us, please let us know. We would be happy to repeat, rephrase or say it louder. Okay? THE WITNESS: Thank you.

THE COURT: You need a break at any time, just let us know.

THE WITNESS: Thank you. I understand.

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

THE COURT: All right.
THE WITNESS: Okay. Will do.
DIRECT EXAMINATION
BY MR. APTON:
Q How are you doing, Mr. Fox?
A Well. Thank you.
Q And where are you testifying from today?
A Foxborough, Massachusetts.
Q And what is your role at Stripes Group, sir?
A I'm a partner. A founder.
Q And you're also the controlling owner; correct?
A Correct.
Q Mr. Fox, if you could just keep your voice up. It's kind of difficult to hear you. Okay?

A Yeah. I'll move closer to it. It just makes my head big in the screen. That's all right. Now, you probably can hear me better.

Q Yeah, that's okay. And your head does not look too big. So don't worry about it.

A Thank you.
Q Let me ask you, for a company like Turtle Beach, what was the investment time horizon for Stripes Group?

A I mean, when we underwrite it, we think about it in terms of kind of five to seven years typically for an investment like Turtle Beach.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

Q I'm sorry. Mr. Fox, you really trailed off there for some reason.

Q Yeah. When you think about --
Can you hear me?
UNIDENTIFIED SPEAKER: Yes.
MR. APTON: Yeah.
THE WITNESS: I'm screaming into my computer. You
can't hear me?
MR. HESS: We can hear you, Ken.
THE WITNESS: Okay. I said that for Turtle Beach, the holding period we were thinking about at the time we invested, meaning holding period meaning the duration from the time we invested to the time we sold, was somewhere between five and seven years. BY MR. APTON:

Q And when did you first invest in Turtle Beach?
A I don't know. I don't remember exactly. Let me think about it. I'm going to tell you I think that it was 2000 and -- why don't I just tell you I don't know because I don't know. You guys probably have it there. I don't know.

Q Okay. Do you remember how much it cost, the investment, to get into Turtle Beach?

A I don't remember exactly, no. I mean, I can give you -- I mean, I can give you estimates around all of this if it's helpful, but $I$ don't remember the precise number.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

THE COURT: Sir, if you want to give us your best recollection, we'll rely on that. If you really don't remember, you can tell us you don't remember, and that's okay.

THE WITNESS: So my guess is the original investment was made somewhere between '10 and '12. My guess is the investment size was about 24 million.

Q When your funds invests in companies that are not publicly traded, how do they realize gains on the investments?

A We do -- we typically would sell to either private equity, a strategic buyer, which means a corporate buyer who's interested in acquiring the company, like a larger corporate company. Or we'll take it public.

Q And --
A Can you hear me?
Q Yeah, I can hear you.
Do you get dividends from the companies beforehand?
A You know, we did in the case of Turtle Beach. It's not typically our -- we did in the case of Turtle Beach.

Q And how big was that dividend in 2012?
A I think it was basically our basis. So I think it was about -- listen, I just said I thought the investment was about 24 million. I think when we did it we got our basis back, which I think was about 24 million. When I say basis, I mean the amount we invested.

Q So, Mr. Fox, you have some materials that your

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
lawyers provided you; correct?
A Yes.
Q Can you go to tab 148.
A Hold on. Is this -- yeah, hold on. 1-4-8. All right. I'm there.

Q So this is an e-mail. The top one is from you to Juergen, Karen, Bruce Murphy --

He was CFO of Turtle Beach at the time; right?
A Yes.
Q And you're responding to Juergen who's telling you that Ken Potashner, quote, "liked the reverse merger option the best and is happy we're headed in that direction because it allows him to participate in the upside of commercial and health, which he feels is large."

Did I read that correctly?
A Yes.
Q And you thought it was good news that Potashner wanted the reverse merger option; is that right?

A Yes.
Q And why was Turtle Beach at that point heading in that direction too?

A Well, this is pretty -- okay. So this says it was sent April 12, 2013. When was the transaction consummated? I'm asking because I'm trying to figure out when this e-mail was sent where we were in terms of conversations, diligence and

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
all that stuff.
Because if you flip down the e-mail, it's got a long list of to do's.

Q Did you start negotiating the merger in March
of 2013? Does that sound about right?
A I don't know. But if that -- is that what you're saying?

Q Yeah.
A You're saying that the negotiations started in March. So this is pretty early in the process. They haven't done any diligence. They haven't done any anything; right?

Q I can only answer one question for you, Mr. Fox.
A Which question?
Q Let me continue. Okay.
A Okay.
Q So you write, good news, thanks for the update. Why did you think it was good news that Potashner wanted a reverse merger?

A Because it seemed like that would be a way to -- that would enable a transaction, the (indiscernible) transaction made sense.

Q So if we can go to 147, please. That's a --
A Hang on.
Q -- well, you're looking at the computer; right?
A Yeah, I'm there. Hold on. I've got 147.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

I got it. I'm there.
Q And you're sending notes from a call you had with -is it Ron Trichon? How do you say his name?

A Trichon.
Q Ron Trichon.
A Yeah.
Q So to Juergen.
A Yes.
Q Now, Ron Trichon, he was over at --
A (Indiscernible) hold on. 147. Yeah, this is in May. Okay. Yeah. So I have good context here. Do you want to hear a little bit more or do you want to just ask me questions and have me answer those questions?

THE COURT: We'd love to hear a little more.
THE WITNESS: Okay. Okay. Cool.
So in any of these processes there's an ebb and flow to these where there's an upfront component. And so in this case, you had Juergen who was the CEO of Turtle Beach -- still is the CEO of Turtle Beach, likes this idea, right. Like he likes this technology. He likes this whole concept. He likes this R\&D. He likes this speculative upside that this has and kind of, you know, potentially big picture upside.

And I'm on the board, and we're a controlling shareholder of Turtle Beach.

And by the way, I liked the Turtle Beach business. JD Reporting, Inc.

Like I like the gaming business. The thesis was spot on. If you look at what's happening in gaming since we invested, we nailed it; right?

But, you know, you have ebbs and flows in that business because of the console business, which creates ups and downs, which I'm sure, you know, you're going to get to here. And Juergen wanted to diversify the business, and so he proposed this thing, and I'm early in the process saying fine, you know, like, good. I'm glad he wants to do it that way.

And then what happens is I hate this deal. Okay. Like I don't like the deal. I don't like the technology. I don't like the people involved. I'm not interested in doing something speculative and taking the dilution -- dilution would mean we give up shares to them -- because I don't believe in the value of their shares; right? And I like our business.

And so, you know, and by the way, these things, just like diligence goes through ebbs and flows, there's no straight line of success in business either. And so, you know, and I know that. I've been doing this for a long time, and I've managed through lots of ups and downs and cycles. And so these guys are now in this point where Juergen is concerned because he wants to create more diversification. I'm not interested in diversifying with this business.

And so I started to talk to people who are third parties to provide data to Juergen as to why this transaction

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
makes no sense. So we're now like a month later from after I say, okay, that sounds good. I'm glad you got some kind of a way to engage. We're now engaging. I'm, like, why would we do this? Like, we have a good business. Like, we're in a tough period because we're in between console transitions.

But we all know like the consoles are going to come out. Call of duty is going to be big. I'm sure half the people in this room have kids or grandkids, like their kids are addicted to these games. And they're going to buy these gaming headsets. And the gaming headsets enhance the play. So it's a good solid business that was in a bit of a trough, and, you know, you're asking about the debt. You're going to get into the debt too, I'm sure.

But, you know, like, this is the nature of business, like there's ups and downs, and I didn't want to do this deal. And so I started calling people who I thought would have good insight to help support a thesis one way or another. Like either my thesis that didn't make sense or Juergen's thesis, that it did make sense. And this is a guy who runs equity sales at a major -- actually it's British I guess -- at a major investment bank and would have a view on how the public market investors would receive this deal and this -- these combine only as a public company.

And what you'll see here is that what I'm trying to give him in very crisp detail is, like, this is not a good deal

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
for us. We shouldn't do this. We shouldn't take Turtle Beach public. It doesn't have the predictability right now to be public. We shouldn't merge with this company. It's too speculative. The street has no interest in this level of speculation even though it would pump the stock up, you know, through promoting it and everything with press releases, but there's no business there.

So anyway, very long-winded, but I think it's an important context to connect the dots between the two e-mails. Does that make sense?

BY MR. APTON:
Q Yeah, it does. You've heard of the expression if it's not broken, don't fix it?

A Yes.
Q So if VTB was good and fine and well, why do this deal?

A Exactly. Why do this deal? I mean, look at where we are right now, having this conversation.

Q Well, my point is is that you mentioned the debt.
Okay. The debt was a driving factor in this whole situation; was it not?

A No.
Q How so?
A I mean, listen. Okay. Back up. We put \$24 million in the company; right. We pulled our cash out. The founders JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
pulled their cash out and we did that dividend; right. We put debt on the company.

Now, you have to remember, like our business, we ended up making -- we ended up making money on this transaction. We end up making on Turtle -- our Turtle Beach investment we ended up making 4.3 times our money; right? The whole reason we made 4.3 times our money is the Turtle Beach business. Like there is no -- is there any Parametric business right now? Is Parametric worth more than the change you have in your -- do you have any change in your pocket? If you have no change in your pocket it's worth exactly what Parametric is worth: Zero.

So, you know, like, of course, I didn't want to do this deal. It was a terrible deal, and I knew that.

And by the way, as it relates to debt, this is -- PNC was a pain in the neck. Like we've known these guys forever. I've known the PNC guys forever; right. They are not the right -- they were not the right lender in this situation because what happens is they're a commercial lender. So I'm just going to give you my perspective on this again.

So a commercial lender is the lowest risk lender. That's the cheapest money you can get other than if you're like a public company and a big company and you issue money in a public markets, or you're the U.S. government; right, and you issue federal reserve; right? So Treasuries.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

So these guys are lending to us at, like, 3 or 4 percent. Maybe even less. I don't know. You might even have -- you probably have the interest rates there. And they're looking at this thing saying whoa, the console business is in transition. This business went from 50 million of cash flow, meaning what we lend against. We lend against cash flow; right. We're cash flow lenders, and we're going to lend -we're going to lend you guys 35 million off a business that's going to do 50 million of cash flow.

When the business goes from doing 50 million of cash flow to 18-or 10 million of cash flow, all their models get -meaning all their models don't make sense any more. And they're regulated by the U.S. government. They're a commercial bank that's regulated by the U.S. government, and the U.S. government says those are bad loans, and those go into your bad loans bucket; right?

So now, if I'm a PNC, I have a problem because I now have this bad, quote unquote, bad loan. Well, it's a bad loan because you're a commercial lender, and the business changed. That doesn't mean it's bad for us; right?

And so what we did is we took that money, that we took out in the dividend, and over time we just put it all back into the company because we knew we were going to make four or five times our money here because we had this good gaming business. But, you know, we had the wrong lender at that time.

JD Reporting, Inc.

The business, you know, the business cash flow has changed. You know, stuff happens. Like, that's the nature of the beast.

Like, we are -- we're in a business. Our business, we generated from the first, second, third, fourth, fifth fund on average 40 percent annual returns. When you generate 40 percent annual returns, you deal with risk, and you make all sorts of decisions around that. That's what we do. We're risk managers.

Now, if you're in a bank, and your job is to generate 3 percent returns, when things change, you react accordingly.

Now, we're in a different business; right?
Like if I thought this was a lousy business, would I have put another $\$ 24$ million back into the company? Of course not. I would have been like, you know what, Mr. PNC, you take the business. I'm done. I've got my 24 million. Thanks for coming out, but I knew that we were going to make a lot more than that 24 million we had in the business.

So I just gave the 24 million back to PNC and said we're in. No problem. We'll take the business -- we'll take it from here. We're sorry that we got you -- we're sorry you were in a loan that turned out to be not a good fit for you. It certainly wasn't our intention, but we're going to make you whole, give you this cash, Mr. PNC bank, and we're going to keep going and go maximize the value.

Now, Parametric, how does giving up 20 percent of the JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
company for nothing help me generate a better return? It doesn't. And so I didn't like the deal, and so I wanted Juergen to understand in no uncertain terms what other people who were educated on how the public market was going to respond to the deal and Parametric and Turtle Beach at that time.

Does that make sense?
Q It does. So you gave 24 million to PNC to get out from underneath them; is that right?

A Yeah. We took their loan out.
Q So where did the 24 million come from?
A Stripes.
Q And what did you get in return for that?
A Stripes. We got PNC out of the deal.

Q But you put the 24 million into VTB using subordinated debt; right?

A Well, yeah, exactly. That's right. We used subordinated debts, and we got subordinated -- we had subordinated debt and some warrants attached to it also.

Q Not too bad. Pretty valuable actually, no?
A Well, it's only valuable if it's a good business; right.

Q You also raised money --
A Well, what does -- what does -- what does subordinate, like, listen, like if the business was a lousy JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
business, what would be the value of the debt and the warrants then?

Q Do you remember what the interest rates were on the debt?

A 14 percent.
Q How much was that?
A I'm guessing. 14 percent?
Q And --
A I don't remember. I'm asking you.
Q You also raised money in the public equity markets after the merger too, yeah?

A Yes.
Q You had an equity raise in April of 2014 --
A By the way. I'm only turning my ear so I can hear you more clearly.

Q That's fine.
You had an equity raise 40 million in April of 2014; correct?

A Yeah.
Q 17-of which went to repay subordinated debt?
A Yes.
Q And how many more notes and warrants did you issue in the years following that?

A I don't know.
Q Would you agree that it was a substantial number?

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

A I don't know. I don't remember what the number was. So how could I agree? Will you tell me what the number was? I'm -- listen, you're leading me. So I don't know. Was it? What percent of the company was it in warrants?

Q Let me ask you a different question, okay.
So you don't want to do the deal, but you do, and you
do a reverse merger -- a reverse triangular merger; correct?
A Yes.
Q Now, we heard testimony that you gave Stark a cap of 20 percent to negotiate the merger. Is that accurate?

A Yes, that sounds accurate.
Q So is there anything significant about that 20 percent cap?

A I mean, you have to remember Juergen and Ron Doornink were negotiating with me. Because they really wanted to do the deal, and I didn't want to do the deal. And so Juergen was like, look, if I can get this deal done for X , will you do it?

And I said, You know, I don't like the deal. And those guys --

Listen, at the end of the day, we're in a business -there's another component of our business which I should talk about, which is over a long period of time we do much better supporting management; right? And at the end of the day Juergen has done -- with the Turtle Beach business itself, Juergen has done a really good job. Like the guy has been

JD Reporting, Inc.
persistent and dogged and managed through cycles, and he's done a good job. He did a good job for us as a shareholder ultimately. He's done a good job in the public markets I think basically. And so we said - so basically, and I'm sure Ron and Juergen would attest to this. There were -- we had very heated conversations about this. And finally I just said, fine. If you guys want to do this, I'm not on -- you know, I don't agree with it, but I will get behind it. I do that.

And by the way, in this case, they were wrong, and I was right. It was a lousy business, and we should have never done it, and we should have never gotten involved with the people involved in the business. Okay. I was right. They were wrong.

But by the way, I could give you amazing examples over and over again where I'm wrong and management is right. And in the same scenario, management nails it, and the deal works. So this is our business, you know. Like, you know, we empower, you know, you've got to get behind these CEOs and empower them, and that's why we're -- that's why people want to work with us.

So and by the way, I'm not always right. I happened to be right in this particular case, but I'm probably wrong more than I'm right in these cases, and so that's why I get behind them. And so we just said, listen, fine, you want to do it, you do it. It will be your problem to deal with. We'll

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
give up 20 percent of the company.
And then by the way, we then raise a lot of that money that we raise that you referenced went into investing in trying to make -- turn that commercialized, that Parametric technology into something, and of course we all know it didn't materialize.

Q Well, once you got --
A Is not like (video interference) hard run.
Q Once you removed PNC from the picture, you were able to do that, yeah?

A I don't -- I mean, I don't know that the -- why are you assuming that PNC and the public market raise had any connection to each other?

Q Well, didn't you replace them with Bank of America around that time?

A I actually -- you, listen, you asked the question that doesn't make any sense to me. I'm just trying to clarify the question. You implied that there was some connection between the commercial debt from PNC or commercial debt from Bank of America and public market investors. Like, what's the connection there?

Q Well, the connection is --
A [video interference]. Do you think a shareholder cares whether the debt's owned by PNC or Bank of America? What the hell do they care?

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

Q Sir --
A No, that was your implication. I'm responding to it as if it was a question and I'm telling you that in my experience, public market investors don't care who the commercial lender is. So I don't know that you're right in that statement that there was any connection between PNC and the equity markets. What's the connection?

Q So you don't know one way or the other is what you're saying?

A Oh, I do know. I don't think there's a connection is what I'm saying.

Q Okay. Mr. Fox, if you wanted to take VTB public, a reverse merger, this reverse merger saved you money doing so; did it not?

A I did not -- sir. Sir. I did not want to take the VTB public. Did you read that last e-mail from Ron Triton?

A I did.
Q Not only did it say -- not only did it say the deal was a lousy deal, but it said VTB shouldn't go public.

Q So then why did you do it?
A I just explained to you why I did it. In, like, great detail and philosophically why I did it. Because I'm not always right, and I think the CEOs know what they're doing. And more often than not they're right, and I'm wrong, and that's how it works. In this case, I was right, and they were JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
wrong. It was a lousy, you know, we should have never done the deal.

Q By keeping Parametric under 20 percent, you realized tax benefits in doing the merger; correct?

A I don't know. Is that true?
Q Is it, Mr. Fox? I don't know.
A I don't know. I don't know. You just made that statement. I don't know.

Q And you also saved on IPO costs in terms of underwriting; correct?

A Let me explain something to you. When you have a company that shouldn't be public, you don't save anything in IPO costs. I mean, listen, the company shouldn't have been public. I mean, I -- that didn't even cross my mind.

Q What about reps and warranties? Did those cross your mind?

A I'm sure they did. I'm sure, you know, they did at the time. We had representation and were engaged in it around the time of the deal, for sure. I don't know. I don't remember any of the reps and warranties, but I'm sure we talked about things through them, yeah.

Q Do you have any comments about Ken Potashner?
A I mean, Ken, he's not my kind of guy in terms of how to do business. Like I, if you look at like I'm really, I just want to build great companies. I want to build durable,

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
enduring great companies that have great products, and that's what I want to do. Like that's my thing. That's what -- I love doing that. That's what I want to do. I think it's good business.

Parametric was -- they didn't have a commercialized product. They were very aggressive in press releases. It's just like it was like oil and water. Like, that's not -that's not -- that's just not how I want to do business.

Q Give me one second.
MR. APTON: One second, Your Honor?
THE COURT: Yes.
(Pause in the proceedings.)
BY MR. APTON:
Q Mr. Fox, in the months and years after the merger, you had these subordinated notes. You had the warrants. But what happened to the common stock of Turtle Beach?

A I don't know. What do you mean? Well, that's -- I don't know. Let me pull it up. I'll tell you.

Q Before the --
A -- they're a public company; right? We can just -- I can tell you. Hold on. Here.

Q No, I don't want you to look at anything.
MR. PEEK: He's trying to answer the question.
MR. APTON: He's looking at his --
THE COURT: He can look at his phone to answer the

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
question. He told us he's looking at his phone. It's not like he's surprising us.

Oh, wow. Jill, did you get that? No, we don't get that, sir. That only has to be in words to be part of the record.

THE WITNESS: So it looks I --
THE COURT: Use the numbers.
BY MR. APTON:
Q Let me ask you --
A It looks like over the last five years. I can't go beyond five years, but it looks like in August of 22 -- August 22nd, 2016, the common stock was \$4. And today it's \$28.

Q But when it went --
A It went from $\$ 4$ to $\$ 28$ in the last five years.
Q And that's post reverse four to one split; right?
So if it was \$4, it would have been \$1; is that

A When was the split? I think it accounts for that. I think this math accounts for the split, no? Because it bottoms out -- it bottoms out in like '17 at like a dollar eighty.

Q And then Fortnite happens, yeah?
A Yeah. Fortnite was a good thing for the company.
Q I bet.
MR. APTON: Okay. I pass the witness, Your Honor.
THE COURT: Do you give up?

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

MR. APTON: Yeah.
THE COURT: Okay. Did you want to ask Mr. Fox any questions, Mr. Hess?

MR. HESS: Your Honor, I have no questions.
Thank you, Mr. Fox.
THE WITNESS: Thank you, Judge.
MR. STIGI: No, I have no questions either.
THE COURT: Thank you, Mr. Fox. We appreciate your time. Have a very nice afternoon, sir. Thank you.

THE WITNESS: You too. Good luck with everything.
Bye-bye.
THE COURT: Uh-huh.
MR. APTON: Thank you.
THE COURT: Okay. Were you surprised? Was it different than you thought? It sure wasn't different than I thought it was going to be.

Okay. So and that's only because, for the record, I have previously experienced the testimony of Mr. Fox as part of the sanctions hearing.

Okay. So what do you want to do now? Have you had a chance to confirm with the clerk that all of the exhibits that you think are in are, in fact, in?

MR. APTON: That is a big task. We haven't done that yet. But right now plaintiff rests, Your Honor.

THE COURT: You can't. You've got to check the JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
exhibits first because otherwise you've got to ask me to reopen, and then I get a fight.

So we have a list over here.
MR. HESS: I do note that the amended LLC agreement is about to move into evidence, your Honor.

THE COURT: Did it get -- we have to check and see what was validated. Hold on a minute.

MR. APTON: Your Honor, I've been told that it's still not validated, but we did exchange it.

THE COURT: Huh?
MR. APTON: We exchanged it.
THE COURT: So you sent it to them?
MR. APTON: Yes.
THE COURT: And what's its number?
(Pause in the proceedings.)
MR. APTON: Yeah, it's going to be 496.
THE COURT: So, Mr. Hess, did you get a chance to review 496 when it was previously sent to you?

MR. HESS: I have it on my phone. So I haven't seen it. So and I was in the middle of doing questioning. So I will defer if someone else on my team has --

THE COURT: So I'm going to take a ten-minute break. I would like the plaintiffs to come up and look with the clerk to make sure that there's not an exhibit that you think is in is actually in.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

I want you to look at 496.
MR. HESS: Yes, Your Honor.
THE COURT: And then we will admit it conditionally
upon the validation occurring with IT, understanding --
MR. PEEK: Well --
THE COURT: We don't have to. You can object, but I want to do the process I have to do, and then if there is a problem with the IT's validation, we will have to correct it, but it will be a contingency if I admit it --

MR. PEEK: If you --
THE COURT: Or overrule the objection.
I haven't decided to admit it yet. I wanted you to have a copy.

MR. PEEK: Okay. Thank you.
THE COURT: It's now part of the record because it's been submitted, and at some point in time in the near future it's going to be offered, and then something will happen.

So, guys, team, you've got to check with the clerk. UNIDENTIFIED SPEAKER: Yes. Yes.

THE COURT: I'm leaving. Is ten minutes going to be enough?

> (No audible response.)

THE COURT: Jill says it's going to take you 20 minutes or so. So I would encourage representatives from each side to come up and spread out a little bit so that the

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
clerk can go through the list with you. And, you know, you're all welcome to sit here. Some of you can look at other documents. I assume somebody's going to go to Starbucks again, you know, whatever.

MR. PEEK: Did you want something, Your Honor?
THE COURT: No. I'm drinking water. I'm trying to be healthy, Mr. Peek.
(Proceedings recessed at 3:48 p.m., until 4:04 p.m.) (Pause in the proceedings.)

THE COURT: Did you get a chance to check, Mr. Apton, or are you guys still working on it?

MR. APTON: The exhibits?
THE COURT: Uh-huh.
MR. APTON: I'm looking at the list of what's
outstanding. Just give me one moment.
THE COURT: Okay. Take your time. I'm not trying to push you.
(Pause in the proceedings.)
THE COURT: All right. Which one's you going to --
MR. APTON: Your Honor?
THE COURT: Uh-huh?
MR. APTON: Everything looks good, except we'd move for admission of 496, the Amended Operating Agreement.

THE COURT: Is there an objection to the admission of 496, understanding, at this point, there has not been a

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
validation of the electronic Exhibit 496, and there may be a problem from the electronic exhibit protocol process?

MR. PEEK: I'm not going to quarrel with that part of the --

THE COURT: Okay.
MR. PEEK: -- of the submission, Your Honor. And I sort of was elected here to make this objection. And I -- and my objection is actually multi-fold.

First of all, you know me to be kind of a rules guy.
THE COURT: I have heard that over the years.
MR. PEEK: And so I look back at, you know, what -each -- almost every violation of the rule leading up to this proposed exhibit, starting, of course, with a failure to supplement, both the deposition testimony as well as the 16.1.

And, you know, we've all done something that's even on the eve of trial. This was not done. Followed up by the pretrial, where we all went to great lengths to identify all the exhibits in the pretrial. We even had a number on both side of supplements of that.

None of those requirements of a rule were complied, nor do we have any disclosure of even the existence, and I don't think Mr. Apton even knew about it, so I'm not -- I'm not faulting him. I don't know where the fault lies. All I know is that there was fault there.

And you can't, you know, put an exhibit which says

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
you have this many number of shares, you're certifying in your assignment, you're certifying in your -- over your signature about the number of shares, and then -- and then all of a sudden, at the last minute, you say, oh, no, I made a mistake, and then you try to correct it, and then you try to get an amendment, but then you don't submit the amendment to us when it's part of the case.

It is, using their math, 127,000 shares times $\$ 12$. It's a million-and-a-half mistake. I'm sorry, Mr. Kahn, that you made a million-and-a-half-dollar mistake, or Mr. Weisbord, or anybody else, but, you know, rules are rules, we've got to follow them. So --

THE COURT: Thank you.
MR. PEEK: -- I -- I -- I do object.
THE COURT: The objection is overruled. The testimonial evidence related to the amount of shares in the correction has already come into evidence. I had required the document be produced because $I$ think it is an important part of the record, that has been identified as defendant, that it needs to be there, so I'm going to admit it.
(Exhibit Number(s) 496 admitted.)
THE COURT: I understand absolutely your frustration, Mr. Peek. But there's not anything we can do about it right now.

MR. PEEK: No. And I knew that, Your Honor, when -JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
when I made (indiscernible).
THE COURT: Yeah. Well, you made a good record.
MR. PEEK: I -- I did.
THE COURT: All right.
MR. PEEK: That's why I was elected, Your Honor, to
take the short straw.
THE COURT: Yeah.
Mr. Ogilvie?
MR. OGILVIE: If Mr. Peek would wipe down, I would
like to make --
THE COURT: You want to make a response after -MR. OGILVIE: Yeah.

THE COURT: -- I've already ruled in your favor?
MR. OGILVIE: Yes. I would, Your Honor.
THE COURT: Okay, Mr. Ogilvie. Because you know that
if you've already won --
MR. OGILVIE: I get it. I get it.
THE COURT: -- talking yourself out of it sometimes
happens.
MR. OGILVIE: Judge, I learned it in my second week
in the public defender's office.
THE COURT: All right. Okay.
MR. PEEK: But you can't read this.
THE COURT: Can you train some of the younger lawyers
to do it? Never mind. Not your younger lawyers, just in

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
general.
All right. Mr. Ogilvie, he's wiped down. Do you
want to make a response related to the production of $496 ?$
MR. OGILVIE: I do, Your Honor.
THE COURT: All righty.
MR. OGILVIE: Very quickly. There isn't any duty to
supplement the deposition, as Mr. --
THE COURT: No, there's not.
MR. OGILVIE: And --
THE COURT: But the rule requires supplementation of
the Rule 16.1 documents, and this --
MR. OGILVIE: That's correct.
THE COURT: -- was a document produced pursuant to Rule 16.1.

MR. OGILVIE: The pretrial disclosures were due -and not only was discovery closed, but the pretrial disclosures were due a week before this document was ever even generated. THE COURT: You still got to supplement.

MR. OGILVIE: I understand --
MR. OGILVIE: But I'm not making any sanctions or
anything. I just am frustrated.
MR. OGILVIE: I understand that.
THE COURT: Okay.
MR. OGILVIE: And had the Court sustained the
objection, we would be in a position of placing Mr. -- or

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
asking the Court if we could recall Mr. Weisbord to lay the foundation for it.

THE COURT: Which is why I'm not doing that.
MR. OGILVIE: Thank you, Your Honor.
THE COURT: But it's already in evidence. Okay. Understanding that you now have 496 in evidence, which was the Amended Operating Agreement, were there any additional documents that you believe need to be offered that have not previously been addressed?

MR. APTON: Your Honor, I had an answer until two seconds ago.

MR. PEEK: Did you wipe down, George?
THE COURT: He was passionate. He was passionate because you tried to say he had to supplement a depo, and you don't have to, but you do have to supplement a disclosure.

MR. PEEK: All right. So (indiscernible), I could do this.

THE COURT: It's all right. You know, I'm really bad I went and bought another case of those wipes.

MR. APTON: Your Honor, no other -- no other issues. That's it.

THE COURT: So does the plaintiff have any additional evidence to offer at this time?

MR. APTON: No, Your Honor. We do not.
THE COURT: And?

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24

MR. APTON: We rest.
THE COURT: Okay. So it is now 4:23. I'm not going to go to the Rule 50 Motion right now. I am, however, going to give you some homework. Do you have a brief you want me to read?

MR. PEEK: We each have briefs, Your Honor.
THE COURT: Well, then I will be happy to read them over the evening. Before you hand me the brief, I have homework for you guys. Because since I don't have a law clerk and haven't had a law clerk for a few weeks, I had my extern, before he left last week, print up a couple of cases for me.

I have in front of me 133 Nevada, starting on page -and I actually have a book, so it's, you know, it starts on page 417, Parametric Sound versus the people in this case. Not these people, the original people.

I have the Chur decision, which is 136 Nev. Advance Opinion 7. I have the Urdan decision from the Delaware Supreme Court, 244 A.3d 668.

MR. PEEK: Read that last one --
THE COURT: Wait, Mr. Peek.
MR. PEEK: Oh.
THE COURT: I'm not done yet. I have the Findings of Fact and Conclusions of Law filed in this case, 7/15/21.

That's all I have for my homework, to make sure that you guys at least address this, and when $I$ have questions JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
tomorrow, I can ask you.
MR. PEEK: And not -- you didn't include either In $R e$ Dish or Wynn -- or Wynn Resorts in that.

THE COURT: No, I didn't. I don't think they relate, but okay. But they're both important cases and --

MR. PEEK: This is a business judgment rule case, so that's why --

THE COURT: It is a business judgment -- well, sort of.

MR. PEEK: -- that's why -- that's why each of them are important.

THE COURT: It's actually not a business judgment rule. We note the Nevada Legislature has addressed this issue, and this is only the equity expropriation claim.

So, but that's the Parametric decision. So tomorrow, when you're addressing this, make sure you've read all those cases, so if I ask you a question about them, you can at least refer to the case, whether you've got it on your computer or you've got a printed copy, whichever one of you it is, because I have several questions as it relates to this case and the unusual circumstances we're in with some opt-outs, and how it impacts what we're doing.

MR. APTON: Your Honor -- So if you'd like to file and -- electronically file and serve your briefs, then I will read them over the evening, and then, tomorrow morning at 9:00

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
o'clock, we'll start with the arguments related to the Rule 50 issues.

MR. PEEK: Your Honor, may I approach to --
THE COURT: You may.
MR. PEEK: -- provide you with --
THE COURT: Assuming I deny the Rule 50 Motions -this is just an assumption -- who is the next witness, Mr. Hess? Mr. Stigi?

MR. HESS: It's actually not mine, but it's --
MR. STIGI: It would be Mr. Wolfe.
THE COURT: Okay.
MR. APTON: And, Your Honor, what was the --
MR. STIGI: And we've provided notice to the other side already.

THE COURT: Okay. So we've got -- all that stuff's done?

MR. STIGI: Yes.
THE COURT: And how many witnesses you got lined up for the day?

MR. STIGI: It's Mr. Wolfe, then I believe some depositions.

MR. HESS: Yeah, so we have witnesses who will be coming in by deposition. I believe there are three.

UNIDENTIFIED SPEAKER: Three or four.
MR. STIGI: Mr. Wambeke, Mr. Hoverman, Mr. Dufilho,

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
and Mr. --
MR. PEEK: Doornink.
MR. HESS: Doornink.
MR. STIGI: -- Doornink.

MR. HESS: Right.
THE COURT: Okay.
MR. STIGI: And I think that's it for the day.
MR. HESS: Can I approach, Your Honor, please?
THE COURT: Yes, you can.
MR. PEEK: We think that will -- we think that will
come --
THE COURT: You have to electronically file it, too. MR. HESS: We will.

THE COURT: And did you serve it?
MR. HESS: Yes.
THE COURT: Okay.
MR. APTON: And Your Honor, what was the second case you listed?

THE COURT: It's called Chur. It's Mr. Peek's case. It's my receivership, but they --

MR. PEEK: It's actually -- you know, it's --
THE COURT: -- filed a separate action, you know.
MR. OGILVIE: That's the case I'm going to trial in two weeks.

MR. PEEK: I was going to say, Your Honor, George, JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
actually is going to trial next week. He didn't -- he didn't get out like I did.

THE COURT: Are these all different?
MR. HESS: Yes.
THE COURT: 136 Nevada Advance Opinion 7. I have no idea what the Pacific citation is, because I don't do Pacific, I do Nevada.

MR. OGILVIE: Your Honor, if I could approach with -
$\qquad$

THE COURT: How many briefs are you guys giving me?
MR. OGILVIE: I have -- I have one very short one.
So you don't need to read theirs. Just --
THE COURT: Just -- oh, you're so funny. You know that I'm going to read them all. Okay. Anything else? You're going to trial on Chur, George?

MR. OGILVIE: Yes. Just -- just --
THE COURT: Do you represent the receiver?
MR. OGILVIE: I represent the corporate defendants.
THE COURT: Okay. All right. What else?
MR. PEEK: Actually, the -- actually, he represents the guys that were managing the companies. I represented the corporate directors. He represents the managers.

MR. OGILVIE: Well, you represented the director
defendants.
THE COURT: Guys, it doesn't matter. We'll deal with

JD Reporting, Inc.

A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
it later when you've tried it.
MR. STIGI: Your Honor, in terms of argument
tomorrow, is there a set amount of time that you're expecting at all?

THE COURT: No, there is not.
MR. STIGI: Okay.
THE COURT: Until you think you've made your arguments and you have done it. And unlike I typically do, I'm going to have you make your entire argument related to all your issues. Given some of the complicating factors in this, I'm not going to just do the standing (indiscernible). I'm going to do them all together.

MR. STIGI: So we'll do this at first thing in the morning, Your Honor, before we --

THE COURT: Yes. I'm going to rule on your Rule 50 Motions, and then we'll either go to a witness or we won't; okay?

MR. STIGI: Thank you.
MR. PEEK: Thank you, Your Honor.
THE COURT: Anything else?

JD Reporting, Inc.

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A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
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MR. PEEK: No, Your Honor.
THE COURT: All right. Then we'll see you in the morning. I just wanted to give you your homework so you had an opportunity to know what I had up here, mostly because I have no law clerk.
(Proceedings recessed for the evening at 4:28 p.m.)

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A-13-686890-B | In Re Parametric | BT Day7 Vol II | 2021-08-24
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CERTIFICATION

I DO HEREBY CERTIFY THAT I HAVE TRULY AND CORRECTLY TRANSCRIBED THE AUDIO/VIDEO PROCEEDINGS IN THE ABOVE-ENTITLED CASE TO THE BEST OF MY ABILITY.

## AFFIRMATION

I AFFIRM THAT THIS TRANSCRIPT DOES NOT CONTAIN THE SOCIAL SECURITY OR TAX IDENTIFICATION NUMBER OF ANY PERSON OR ENTITY.

## DANA L. WILLIAMS

LAS VEGAS, NEVADA 89183
$08 / 24 / 2021$
DATE

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| BY MR. APTON: [27] |  | 003 [1] 81/22 |  | f [1] |
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| $24 / 18$ 30/3 36/5 36113 |  | 08/24/2021 [1] 128 |  |  |
| 24/18 30/3 36/5 36/13 | MS. KENWORTHY: [2] |  | 105/10 105/13 107/1 | $85 / 25$ |
| 38/11 42/19 44/19 |  |  |  |  |
| 46/18 72/22 78/17 80/3 |  | 10 [5] 9/17 9/18 17/10 |  |  |
| 83/8 91/4 92/15 99/1 |  |  |  | 5 |
|  |  | 100 [1] 22/6 |  | 319 [1] 57 |
| BY MR. HESS: [2] 3/1087/5 | 11/4 17/21 21/10 24/21 | $\begin{aligned} & 100[1] 22 / 6 \\ & 105.9[1] 86 / 2 \end{aligned}$ | 2012 [4] 62/18 83/17 <br> 85/5 93/19 |  |
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| MR. APTON: [68] | 0 | 10:59 [2] 73/7 73/8 | 2013 [49] 5/15 10/18 16/17 22/7 22/16 22/24 | 324 [2] 25/2 |
| 13/22 14/3 15/9 15/11 15/13 15/16 16/9 16/12 | 42/5 42/13 42/16 44/18 | 10:59 a.m [1] 69/5 <br> 11 [2] 43/24 83/19 | 22/25 23/15 24/3 25/13 |  |
|  | 72/13 72/20 86/8 86/14 87/3 89/3 90/3 90/5 |  |  | 328 [2] 27/25 58/23 |
| 18/5 18/7 19/20 28/25 |  | $\begin{aligned} & 11 \text { [2] } 43 / 2483 / 19 \\ & 110.2 \text { [1] } 85 / 14 \end{aligned}$ | 22/25 23/15 24/3 25/13 25/20 25/21 25/22 |  |
| 29/3 29/5 29/9 29/15 | 90/8 90/16 90/22 90/25 | 110.2 [1] 85/14 <br> 11th [1] 55/5 | $25 / 2327 / 1428 / 532 / 17$ | $\begin{aligned} & 35 \text { million [1] 101/8 } \\ & 350,000 \text { [1] } 8 / 7 \end{aligned}$ |
| 29/21 29/24 30/2 34/21 | 91/2 92/7 92/10 93 96/15 111/6 112/6 |  | $\begin{aligned} & 34 / 1234 / 1637 / 637 / 23 \\ & 43 / 344 / 948 / 2350 / 3 \end{aligned}$ | $\begin{aligned} & 374 \text { [1] 25/14 } \\ & 38[1] 85 / 10 \end{aligned}$ |
| 35/3 35/9 35/14 35 |  | 12 [6] 4/14 27/13 50/2 51/7 51/9 94/23 |  |  |
| 35/24 36/8 36/10 38/3 |  | 12-month [2] 64/4 64/9 | 52/22 54/20 56/16 <br> 56/22 57/10 59/3 59/6 | 3:05 p.m [1] 89/23 |
| 41/6 41/11 41/14 41/17 | UNIDENTIFIED <br> SPEAKER: [5] 40/23 | 12/31/12 [3] 50/2 51/7 | 59/24 61/9 63/19 64/8 | 3:10 p.m [1] 89/23 <br> 3:48 p.m [1] 115/8 <br> 3:50 p.m [1] 73/5 |
| /22 |  |  | 67/19 68/12 72/24 73/2 |  |
| 83/7 86/6 86/10 88/24 | $\begin{aligned} & 18 / 159 \\ & 123 / 24 \end{aligned}$ | $\begin{aligned} & 1216 \text { [1] } 27 / 7 \\ & 122.3 \text { million [1] } 83 / 25 \end{aligned}$ |  |  |
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|  | \$1 [1] 111 | $\begin{aligned} & 127,000[1] 117 / 8 \\ & 12: 24[1] 55 / 5 \end{aligned}$ | 2014 [27] 3/14 6/6 25/11 27/7 31/18 34/12 | 4 percent [1] 101/24.3 [2] 100/6 100/7 |
| 112/1 112/13 112 | \$1,700 [1] 4/13 | 12:48 [1] 3/1133 [1] 121/12 |  |  |
| 113/8 113/11 113 |  |  | 25/11 27/7 31/18 34/12 <br> 34/17 38/18 38/23 39/9 | $\begin{array}{\|l\|l\|} \hline 40[5] & 11 / 25 \\ 27 / 11 & 49 / 14 \end{array}$ |
| 11 | \$10 [5] 3/14 33/19 49/14 55/11 56/2 | 136 [2] 121/16 125/5 |  |  |
| 22 | \$10 million [1] 56/2 | 13th [3] 79/1 79/18 | 34/17 38/18 38/23 39/9 39/16 49/7 51/2 53/18 | 27/11 49/14 <br> 40 million [1] 104/17 |
| 120/20 120/24 12 |  |  | 54/19 59/6 59/24 61/6 68/7 79/2 79/21 81/24 | $\begin{aligned} & 40 \text { percent [2] } 102 / 5 \\ & 102 / 6 \end{aligned}$ |
| 122/23 123/12 124/1 |  | 14 [9] |  |  |
| MR. HESS: [47] 3/ | \$13 [1] 3/14 | $\begin{aligned} & 17 / 23 \text { 19/10 19/11 } \\ & 19 / 2420 / 660 / 2376 / 12 \end{aligned}$ | 82/4 82/7 88/10 104/13 104/17 | 413 [5] 78/13 78/15 78/16 79/22 80/2 |
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| 13/18 14/7 14/24 15/4 | \$2 [1] 40/10 <br> \$24 [2] 99/24 102/13 | 14 percent [2] 104/5 | 2015 [1] 3/15 | $\begin{aligned} & 413-4[1] \quad 80 / 9 \\ & 417[1] \quad 121 / 14 \end{aligned}$ |
| 15/6 15/23 16/1 16/3 |  |  | $\begin{aligned} & 2016 \text { [2] } 3 / 15111 / 12 \\ & 2018 \text { [1] } 27 / 12 \end{aligned}$ |  |
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| 34/23 | \$28 [2] 111/12 111/14 | $14.9 \text { [1] } 27 / 10$ | 2021 [3] | $422 \text { [1] } 85 / 24$ |
| 35/1 38/2 38/4 38/9 |  |  |  | $\begin{aligned} & 425 \text { [1] 60/21 } \\ & 427 \text { [6] } 61 / 761 / 7 ~ 74 / 17 \end{aligned}$ |
| 40/22 41/15 46/13 | \$29 [1] 39/13 <br> \$3 [2] 40/10 73/13 | 143 [1] 44/5 |  |  |
| 46/15 79/25 86/11 | \$3 million [1] 73/13 | 146 [1] 45/13 <br> 147 [4] 45/24 95/22 | $\begin{aligned} & \text { 21 [3] } 37 / 6 \text { 37/23 } \\ & 121 / 23 \end{aligned}$ | 74/19 75/1 75/2 |
|  |  |  |  | 428 [2] 68/10 75/19430 [3] $84 / 18 ~ 84 / 25$ |
| 112/4 113/4 113/19 | $\begin{array}{\|l} \$ 3,000 \text { [1] } 4 / 6 \\ \$ 30[1] 3 / 16 \end{array}$ | 147 [4] 45/24 95/22 <br> 95/25 96/10 <br> 148 [1] 94/3 <br> 15 [3] 6/17 49/6 51/2 <br> 15th [3] 28/14 28/18 |  |  |
| 114/2 123/9 123/22 | \$30 [1] 3/16 |  | 2122 [1] 25/23 <br> 214 million [1] 86/4 | 85/7 |
|  | $\begin{aligned} & \$ 350,000[2] 7 / 108 / 1 \\ & \$ 360[1] 5 / 17 \end{aligned}$ |  |  | [1] |
| 25 |  |  | 21st [2] 34/16 74/21 | 460 [1] |
|  |  |  | 22 [1] 111/11 | 463 [1] 56/1 |
| , |  | 16 [3] 49/7 51/3 72/24 | $\begin{aligned} & \text { 224-82 [1] } 23 / 25 \\ & \mathbf{2 2 5} \text { [1] } 85 / 22 \\ & \text { 225 million [1] } 85 / 15 \\ & \text { 22nd [1] } 111 / 12 \end{aligned}$ | 464 [2] 80/18 87/12 |
| 118/17 118/20 119/4 | \$50 [1] 53/17 | $\begin{aligned} & \text { 16.1[3] 116/14 119/11 } \\ & 119 / 14 \end{aligned}$ |  | 465 [1] 68/7 |
| 119/6 119/9 119/12 |  |  |  |  |
| 119/15 119/19 119/2 | \$50 [1] 53/17 <br> \$60 [1] 5/18 <br> \$7 [1] 76/11 <br> \$7 million [1] 76/11 | 16th [3] 25/21 25/22 |  | $\begin{aligned} & \text { 49 percent [4] } 84 / 4 \\ & 84 / 1285 / 2086 / 3 \\ & 496[9] \quad 113 / 16113 / 18 \\ & 114 / 1 \quad 115 / 23115 / 25 \end{aligned}$ |
| 119/22 119/24 120/4 |  | 26 |  |  |
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| 125/16 125/18 125/23 |  | 172 [2] 22/25 23/6 | 24 [2] 1/12 3/1 |  |
| MR. PEEK: [38] 15/20 | \$8 [1] 68/8 <br> \$8 million [1] 68/8 | 178.7 million [1] 80/15 | 24 million [9] 93/6 | $\begin{aligned} & \text { 116/1 117/21 119/3 } \\ & 120 / 6 \end{aligned}$ |
| MR. PEEK: [38] 15/20 |  | $\begin{aligned} & \text { 179.5 [1] } 25 / 23 \\ & \text { 17th [1] } 16 / 17 \end{aligned}$ | $\begin{aligned} & 93 / 2293 / 23102 / 15 \\ & 102 / 17102 / 18103 / 7 \end{aligned}$ |  |
| 19/15 24/17 72/17 |  |  | 102/17 102/18 103/7 | $\begin{aligned} & \text { 4:04 p.m [1] } 115 / 8 \\ & \text { 4:23 [1] } 121 / 2 \\ & 4: 28 \text { [1] } 127 / 6 \end{aligned}$ |
|  | '10 [1] 93/5 | $\begin{aligned} & \text { 18-or [1] } 101 / 11 \\ & 189[1149 / 5 \end{aligned}$ | 103/10 103/15 <br> 244 [2] 21/13 121/18 <br> 244-82 [1] 21/15 |  |
| 114/14 115/5 116/3 |  |  |  |  |
| 17/14 | $\begin{aligned} & \text { '10 and [1] 93/5 } \\ & \text { '12 [1] } 93 / 5 \end{aligned}$ | $\begin{aligned} & \text { 18th [1] 10/18 } \\ & \text { 19 [1] } 27 / 7 \end{aligned}$ | $25 \text { [3] } 9 / 1722 / 7 \text { 89/18 }$ |  |
| 117/25 118/3 118/5 | $\begin{aligned} & \text { '14 [1] 38/14 } \\ & \text { '17 [1] 111/20 } \\ & \text { '17 at [1] } 111 / 20 \end{aligned}$ |  |  |  |
| 12 120/16 |  | $\begin{aligned} & \text { 19.9 million [1] } 83 / 14 \\ & \text { 192 [5] } 13 / 1513 / 16 \\ & 15 / 515 / 615 / 9 \\ & \text { 1st [1] } 69 / 2 \end{aligned}$ | 250 million [1] 84/13 <br> 25th [1] 22/25 <br> 268 [1] 25/8 <br> 27 [1] 44/9 <br> 280G [3] 7/15 7/16 7/20 <br> 29th [1] 27/7 <br> 2nd [4] 20/23 22/13 <br> 56/16 68/7 | $\begin{aligned} & 50 \text { [6] 26/12 101/10 } \\ & 121 / 3 \text { 123/1 123/6 } \\ & \text { 126/15 } \\ & \mathbf{5 0} \text { million [2] 101/5 } \\ & \text { 101/9 } \\ & \mathbf{5 8} \text { [1] } 27 / 13 \end{aligned}$ |
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| MR. STIGI: [14] 6/15 |  | $2 \text { of [1] 81/18 }$ |  |  |


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| 6th [2] 28/5 28/13 |  |  |  |  |
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|  | accounts [2] 111/18 | afternoon [4] 41/18 | 35/25 44/24 52/15 | appearance [2] 36/6 |
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| 90 | 64/11 79/17 80/11 |  | amendment [8] | appropriate |
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| 9:21 p.m [1] 75/4 | 62/14 68/24 77/1 8 | 76 | 107/24 | 42/20 83/6 87/20 |
|  | 86/15 86/19 98/20 |  | am | 88/23 89/24 90/17 |
|  | 103/20 107/16 113/25 | agreements [2] 69/24 | 57/5 93/24 117/16 | 115/10 1 |
| 3d | /13 |  | 126/3 | are [72] 3/3 7/15 |
| a.m [1] |  |  | analysis | 13/4 13/7 13/20 19/3 |
| ability [2] | 125/20 125/20 | ahead [6] | annual [5] 79/12 80/21 | 19/25 22/10 22/12 |
| ble [8] 4/21 9/4 25/12 | ADAM [2] | 38/10 48/12 53/6 60/2 | 82/20 102/5 102/6 | 23/22 24/2 24/10 24/ |
| 31/21 32/20 34/6 63/17 | adamant [1] 40/16 | aid [2] | another [10] 63/19 | 33/10 |
| 107/9 | adapter [2] 56/19 | aims [1] 19/24 | 68/10 70/6 71/11 71/12 | 36/21 41/19 47/14 |
| about [85] | 56/23 | Alan [1] 90/16 | 81/24 98/17 102/13 | 48/15 51/21 54/11 |
| 4/4 4/13 4/14 5/15 5/18 | adapters [2] | alarming [1] | 105/21 120/19 | 54/22 55/2 56/22 58/ |
| 9/19 10/12 10/19 10/22 | add [2] 33/15 33/23 | alert [1] 56/18 | answer [18] 13/12 17/9 | 62/5 63/8 63/17 67/9 |
| 11/19 11/20 14/4 14/9 | addicted [1] 98/9 | aligned [1] 74/1 | 35/24 45/1 52/8 66/17 | 69/17 70/24 71/3 72/6 |
| 17/13 17/24 22/11 | additional [6] 18/8 | all [77] 1/8 3/5 3/16 | 67/12 67/24 76/19 | 72/6 72/19 72/24 76/6 |
| 24/23 26/12 27/18 28/2 | 62/3 68/22 86/13 120/7 | 4/22 4/25 6/3 6/16 12/4 | 76/19 82/5 86/13 89/ | 76/13 79/14 80/14 82/9 |
| 28/4 29/6 29/14 29/22 | 120/22 | 13/13 15/23 19/23 21/1 | 95/12 96/13 110/23 | 86/20 86/25 87/6 89/8 |
| 32/17 33/6 35/7 35/16 | address [1] 121/25 | 22/2 24/24 24/25 26/5 | 110/25 120/10 | 89/24 90/1 90/3 91/5 |
| 35/22 39/17 39/20 | addressed [2] 120/9 | 26/18 40/10 42/8 42/9 | answering [1] 86/11 | 91/7 93/7 97/21 97/24 |
| 46/12 46/20 46/24 49/6 | 122/13 | 42/17 43/18 46/6 47/14 | anticipated [1] 50/18 | 98/6 98/8 99/18 100/1 |
| 52/11 54/4 54/5 54/18 | addressing [1] 122/16 | 64/19 65/2 66/11 70/13 | any [39] 5/5 6/9 8/23 | 101/1 101/15 102/3 |
| 54/22 54/23 56/19 | adequately [1] 88/12 | 70/15 70/19 70/19 | 8/25 14/5 18/3 18/8 | 107/11 112/22 112/22 |
| 57/13 59/5 59/23 63/6 | Aditi [3] 78/20 78/23 | 72/18 72/21 72/23 75/6 | 30/7 34/2 40/21 43/15 | 115/11 117/11 122/11 |
| 63/14 65/22 67/19 | 78/24 | 86/17 87/8 88/3 90/13 | 46/19 47/8 54/14 55/8 | 123/23 125/3 125/10 |
| 68/13 70/14 71/21 7 | adjustment [1] 11/ | 90/17 90/19 91/1 91/16 | 55/19 79/24 83/3 88/23 | areas [1] 70/8 |
| 74/12 74/12 74/15 | administrative [3] | 92/24 94/4 95/1 98/6 | 90/20 90/23 95/10 | argument [2] 126/2 |
| 74/16 75/23 76/6 76/8 | 27/20 67/7 67/12 | 101/11 101/12 101/22 | 5/11 96/16 100/8 | 126/9 |
| 87/20 91/19 91/23 92/3 | admission [2] 115/23 | 102/6 107/5 112/21 | 100/10 101/12 107/12 | Argumentative [1] |
| 92/11 92/18 93/6 93/21 | 115/24 | 115/2 115/19 116/9 | 107/17 108/6 109/20 | 24/17 |
| 93/22 93/23 95/5 98/12 | admit [10] 18/7 18/12 | 116/15 116/17 116/17 | 109/22 112/2 116/21 | arguments [2] 123/1 |
| 105/12 105/22 106/6 | 29/19 35/14 79/22 83/1 | 116/23 117/3 118/4 | 119/6 119/20 120/7 | 126/8 |
| 109/15 109/21 109/22 | 114/3 114/9 114/12 | 118/22 119/2 119/5 | 120/22 128/10 | arm [1] 42/9 |
| 113/5 116/22 11 | 117/20 | 120/16 120/18 121/24 | anybody [3] 5/7 | around [22] 3/15 3/1 |
| 117/23 122/17 | admitted [7] | 122/16 123/15 125/3 | 117 | 3/20 12/4 12/5 |
| above [9] 54/17 56/25 | 34/22 80/1 80/2 83/4 | 125/14 125/19 126/4 | anymore [2] 5/11 76/5 | 31/16 43/3 48/5 54/10 |
| 57/19 58/1 58/6 64/13 | 83/5 117/21 | 126/9 126/12 127/2 | anyone [2] 41/3 89/4 | 54/14 58/11 58/11 |
| 72/9 72/10 128/4 | Advance [2] 121/16 | allocations [1] 88/13 | anything [16] 5/7 | 59/1 |
| ABOVE-ENTITLED | 125/5 | Allow [1] 17/18 | 10/22 25/18 31/2 47/15 | 62/14 68/1 92/24 102 |
| 128/4 | advantageous [1] 67/1 | allowed [1] 48/9 | 73/21 79/12 88/17 | 107 |
| absolutely [5] 27/5 | AFFIRM [1] 128/9 | allows [1] 94/13 | 95/11 105/12 109/12 | articulated [1] 11/ |
| 35/5 36/19 49/9 117/22 | AFFIRMATION [1] | almost [1] 116/12 | 117/23 119/21 | as [89] 3/7 3/8 6/10 8/5 |
| bundantly [1] 61/23 |  | 2] 67/13 | 125/14 126/20 | 0/2 |
| access [4] 48/9 55/10 | afloat [2] 82/2 87/21 | already [11] 4/16 4/23 | anytime [1] 42/14 | 13/11 13/24 14/1 14/1 |
| 55/17 55/21 | after [20] 4/14 5/19 | 29/16 35/15 83/4 83/5 | anyway [1] 99/8 | 14/16 15/5 17/6 17/6 |
| accessories [1] 5/21 | 9/10 9/11 9/12 9/15 | 117/17 118/13 118/16 | anywhere [1] 43/24 | 18/24 21/5 22/4 23/12 |


| A | 77 | 38/15 39/4 40/8 40/10 |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 3/18 |  |  |  |  |
| 23/21 23/23 24/7 24/16 |  | 42/12 48/17 50/2 | 97/19 102/14 105/25 |  |
| 25/7 25/14 27/20 27/21 | AUGUST [13] 1/12 3/1 | 52/13 54/13 54/13 | 109/13 111/16 113 | [2] |
| 30/12 30/13 31/7 32/15 | 11/11 11/25 20/23 | 54/23 54/24 55/22 | 114/16 115/25 11 | blow [1] 80/6 |
| 36/25 37/1 38/17 38/20 | 22/13 27/11 54/20 | 55/23 55/25 56/20 58/2 | 120/9 | d [4] 6/6 7 |
| 38/23 39/15 42/1 42/2 | /16 56/22 57/10 | 59/7 63/17 65/17 68/11 | before [24] 1/11 3/1 | 96/23 |
| 46/16 48/4 50/21 50/23 | A | 68/19 69/14 75/25 76/5 | 7/21 10/25 26/12 26/1 | bo |
| 1/25 54/2 55/10 56/5 | AUGUST 24 [1] 3/1 | 78/2 79/17 80/1 84/5 | 31/20 32/1 34/8 38/20 | bode [1] |
| 56/22 58/7 58/10 60/1 | August 2nd [1] 20/23 | 84/14 84/14 85/19 86/8 | 54/20 64/8 64/24 67/19 | BofA [1] 32/3 |
| 61/19 61/23 62/8 62/23 | authority [1] 20/2 | 86/14 86/21 88/6 90/7 | 73/ |  |
| 63/4 63/7 64/2 65/20 | avenue [1] 48/15 | 90/21 95/19 98/7 99/2 | 89/5 110/19 119/17 | k[1] 121/13 |
| 65/25 66/10 66/13 | avenues [1] |  | 121/8 121/11 126 | booming [1] 5/20 |
| 6/22 67/6 67/10 69/5 | average [4] 32/18 | 10 | beforehand [1] 93 | boss [1] 46/22 |
| 69/8 69/22 70/6 70/8 | $23 / 18102$ | 1/4 112/16 113/16 | beginning [5] 121 | 6] $14 / 24$ |
| 74/3 85/5 85/7 90/11 | averse [1] 7 | 114/9 114/17 114/20 | 37/13 40/9 59/19 71/10 | 116/14 116/1 |
| 90/12 97/25 98/23 | ] $8 / 6$ | 115/7 116/1 116/9 | behavior [1] | 122/5 |
| 106/2 108/3 | B |  |  |  |
|  | back [39] |  | being [11] $7 / 32$ | 63/13 75/22 80/8 |
| ASAP [2] 61/23 66/24 | 30/19 30/20 32/6 32 | Beach [58] 3/13 6/6 | 20/12 26/5 38/18 39/23 | bottoms [2] 11 |
| ASAP [2] 61/23 66/24 | 32/13 37/12 37/12 | 16/20 16/22 18/25 19/8 | 42/1 57/1 57/5 74/ | 111/20 |
|  | 37/20 40/4 43/6 49/20 | 21/2 21/6 31/16 31/21 | 90/ | [ |
|  | 52/14 52/18 6 | 43/12 43/14 45/9 48/4 | believe [46] 6/11 7/6 | Boulware [1] 19/12 |
| 29/14 32/16 38/24 | 63/10 63/17 64/13 | 48/6 48/8 50/25 51/13 | 24/21 27/10 31/15 45/1 | Box [7] 8/11 9/7 10/22 |
| 10 47/8 52/19 58 | 64/22 65/8 65/21 66/9 | 51/18 52/9 56/6 59/2 | 45/8 47/17 48/7 49 | 11/4 23/9 38/15 38/22 |
| 70/14 80/18 91/21 | 69/13 73/21 74/8 74/13 | 59/11 62/10 62/13 63/4 | 54/4 54/23 59/16 59/22 | boy [1] 35/13 |
| 96/12 105/5 111/9 | 74/15 74/17 74/20 | 65/12 66/11 66/16 | 60/14 63/1 63/1 63/2 | breach [6] 50/ |
| 112/2 113/1 122/1 | 75/19 87/11 87/16 | 66/16 71/11 77/3 77/25 | 63/5 63/7 63/22 65/5 | 51/10 56/9 66/8 66/ |
| 122/17 | 93/23 99/24 101/22 | 78/10 79/5 83/20 83/23 | 65/21 67/21 68/7 71/7 | /20 |
| ked [12] 12/24 20 | 102/13 102/18 116/1 | 87/24 88/12 9 | 71/7 71/17 71/20 7 | /6 |
| 22/11 27/18 27/19 | background [1] 65/13 | 91/25 92/10 92/16 | 73/18 73/20 73/21 | breaches [4] |
| 35/22 35/25 39/20 76 | bad [12] 21/21 38/25 | 92/22 93/17 93/18 9 | 75/15 75/16 77/20 78/5 | 50/3 51/11 66/15 |
| 79/9 87/20 107/16 | 39/1 56/24 101/15 | 94/20 96/18 96/1 | 78/9 78/9 83/18 86/19 | breaching [1] 62/5 |
| asking [8] 14/4 18/2 | 101/15 101/18 101/18 | 96/24 96/25 99/1 100/5 | 88/8 97/14 120/8 |  |
| 29/5 57/13 94/24 98/ | 101/18 101/20 103/20 | 100/7 103/5 105/24 | 23 | 89/4 90/2 |
| 104/9 120/1 | 120 | 110 | believed [5] 38/14 40/6 | 113/22 |
| asks [1] | balance [2] 48/19 78/4 |  | 77/22 78/9 81/14 |  |
| [1] | ba | 22/15 24/22 32/ | ving [2] 40/ | ] 6/5 121 |
| ration [1] 3 |  |  |  |  |
| [1] 31 |  | became [3] 13/9 | bell [2] 12/22 49 | briefly [1] 5/14 |
| sment [1] 22/15 |  |  |  | fs [3] 121/6 |
| assigned [1] 51/24 | $\begin{aligned} & 98 / 21101 / 14102 / 9 \\ & 102 / 23107 / 14 \text { 107/4 } \end{aligned}$ | 3 | 63/2 71/14 85/18 BENCH [1] 1/13 |  |
| assignment [1] 117/2 | 10 | 24/11 24/12 25/14 | efits [1] | [1] |
| 1] 59/10 | bankers [1] | 5 | Berra [1] 6/21 | broken [1] 99/13 |
| $\begin{aligned} & \text { associate [2] 43/8 } \\ & 51 / 25 \end{aligned}$ | Barclay's [1] | 35/21 36/23 37/1 38/14 | best [9] 20/17 20/20 | ht [3] 19/11 |
|  | base [1] 53/16 | 38/20 39/25 46/15 | /14 50/12 79/18 | 12 |
| $45 / 345 / 2146 / 2146 / 2$ | based [11] 47/7 56/25 | 50/21 54/10 55/9 60/12 | 89/14 93/1 94/12 128/5 | Bruce [1] 94/7 |
| 54/1 61/17 81/8 85/23 | 62/8 65/11 65/19 66/22 | 70/17 77/12 77/21 | bet [1] 111/23 | et [1] |
| 88/19 | 69/2 80/15 81/11 84/16 | 81/10 84/19 84/22 | better [3] 91/17 103/1 | build [8] 47/2 48/4 |
|  | 86 | 92/19 94/12 94/24 95/2 | 105/22 | /17 48/19 50/13 |
|  | basically [5] 54/24 | 95/19 97/5 97/14 97/21 | between [15] 35/20 | 111 109/25 109/25 |
|  | 55/19 93/20 106/4 | 98/5 100/19 101/17 | 43/24 46/2 50/5 52/1 | build-up [1] 50/13 |
|  | 106/4 | 101/19 101/23 101/24 | 56/16 57/9 57/25 77/23 | building [4] 47/21 |
|  | basis [6] | 5 108/22 | 92/13 93/5 98/5 99/9 | 1/20 51/21 55/18 |
|  | 65/10 93/20 93/22 | 114/ | 108/6 | ds [1 |
|  |  | 118/15 120/14 | beyond [1] 111/1 | t [1] |
| attached [1] attack [7] 8/9 | ba | 121/9 122/19 125/6 | 3] 4/17 21/ | t [2] |
| attack [7] 8/9 10/19 10/25 21/17 21/21 22/2 | Bates [1] 15/10 |  | /5 22/7 33/10 78/11 | [2] |
|  | be [96] 4/21 9/3 | be | 91/19 93/1 | 31 |
|  | 9/16 10/2 10/18 11/2 | been [45] 3/75/20 | 96/22 98/7 100/23 | [1] 60/1 |
| $\left\lvert\, \begin{aligned} & \text { attention [3] } \\ & 78 / 1282 / 10 \end{aligned}\right.$ | 12/3 17/6 17/25 19/12 | 15/14 18/19 19/11 | 112/23 | business [91] 3/13 |
|  | 19 | 19/16 21/7 23/22 2 | bigger [2] 4/16 27/2 | 3/17 3/24 3/25 5/15 |
|  | 22/ | 32/3 32/18 32/19 33/24 | Bill [1] 17/1 | 5/19 5/21 6/2 27/1 |
|  | 24/14 25/19 27/4 28/18 | 35/10 35/11 39 | binder [6] 7/13 | 32/17 33/15 33/23 34/4 |
|  | 28/19 30/19 32/12 | 42/1 43/8 44/2 54 | 21/14 21/1 | 39/24 47/19 48/24 |
| dio [5] 4/8 4/18 48/6 | 32/20 34/10 35/18 | 60/5 60/12 60/17 61/19 | 28/21 | 0/18 50/21 53/10 54/6 |
|  | 36/12 36/16 36/20 | 65 | binders [1] 41/3 | 57/6 60/16 62/6 63 |


| B | calendar [2] 2 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| business... [66] 64/5 |  | 106/ |  |  |
| 66/3 66/14 67/2 |  | 1] $21 / 4$ |  | $27 / 8$ |
| /2 | $3 / 5$ | Certain [1] $21 / 4$ certainly [4] 14/9 2 | closing [2] 30/17 57/13 | $7 / 8$ |
| 84/23 86/15 | 34/15 37/16 37/17 46/2 | 77/18 102/22 | color [2] 12/15 $12 /$ | 7/3 |
| $81 / 484 / 4$ 84/23 86/15 $87 / 2488 / 388 / 588 / 12$ |  | ce | combine [1] | Complete [1] 81/24 |
| 87/24 88/3 88/5 88/12 $96 / 2597 / 197 / 597 / 5$ | called [7] 3/7 9/13 9/25 | CERTIFICATION [ | combined [1] 49 | [1] |
| 96/25 97/1 97/5 97/5 97/7 97/15 97/18 97/23 | 13/4 42/1 90/11 124/19 | 127 | combo [1] 64/25 | 1] |
| $7 / 2$ | calling [2] 41/6 98 | CERTIFY | come [12] 5/1 15 | plicating [1] |
| 100/8 100/8 | calls [1] $8 / 12$ | certifying [2] | 38/23 43/12 63/3 69/13 |  |
|  | came [5] 25/20 26 | 117/2 | 98/6 103/10 113/23 | mplied [1] |
| 101/10 101/19 101/25 | 27/8 33/2 34/3 | C | 114/25 117/17 124 | onent [2] |
| - | can [64] 4/7 7/12 | 23 74/3 79/5 82 | [1] 67/23 | 10 |
| 102/3 102/ | /7 16/12 18/6 19/2 | 82/18 94/8 | ortable [1] 68 | mps [1] |
| 102/15 102/17 102/19 | 21/13 29/1 29/14 33 | chain [4] 68/11 | coming [7] 12/3 2 | computer [5] |
| /21 103/25 1 | 35/5 36/12 37/12 3 | 70/4 70/12 | 5 39/22 84/6 | 15/12 92/7 95/2 |
| 105/20 105/21 105/24 | 41/19 42/8 42/21 | challenge [2] 4/20 | 16 123/23 | 122/18 |
| 106/10 106/12 106/17 | 43/23 44/5 44/20 44 | 29/1 | comment [7] 33 | nncept [1] 96/20 |
|  | 54/20 56/5 59/7 66/ | challenges | 33/22 54/10 56/4 58 | concerned [11] |
| 122/6 122/8 122/12 | 72/12 75/19 80/6 83/9 | chance [6] | 2/25 | 58/4 64/21 65/7 65/ |
| siness' [1] 65/22 | 86/9 86/19 87/1 87/8 | 69/13 112/21 113/17 | comments [1] | /22 74/15 |
| businesses [10] 52/4 | 87 | 115/10 | mercial [13] 3/2 | 76/13 87/23 97/21 |
| 56/11 63/24 67/4 67/15 | 91/16 92/4 92 | change [8] 22/2 | 39/9 39/1 | cerns [2] |
| 16 70/18 71/3 71 | 92/24 93/3 93/14 93/15 | 50/22 71/2 100/9 | 100/19 100 | 74/12 |
| 77/13 | 94/3 95/12 95/22 | /10 100/11 102 | 101/19 107/1 | clus |
| [126 | 100/22 104/14 105/1 | changed [2] 101/ | 107/19 108/ | 121/23 |
| 5/11 5/15 9/14 10/7 | 110/20 110/21 |  | commercialize [1] 5/11 | condition [1] 53/19 |
| 10/12 10/17 |  |  | commercialized |  |
| 10 11/13 12/9 12/1 | 17/23 118/24 | changes [1] 70 | 10/5 | ucted [2] |
| 12/18 14/9 14/25 18/21 |  | channel [2] | common [2] 11 |  |
| 19/2 20/16 20/25 21/2 | can't [13] |  |  | conference [1] 34/15 |
| 22/7 23/12 24/3 24/12 | 42/11 42/23 43/7 | ch | communicated [ | fidence [1] 37/4 |
| 25/4 26/1 26/2 29/17 | 47/7 92/8 | check [4] 112/25 |  | confirm [2] 68/21 |
| 32/11 33/11 | 112/25 116/25 118/23 | 114/18 115 | communicating [2] |  |
| 35/13 35/22 37/1 40/7 | /14 |  |  | 8/8 |
| 40/11 43/7 45/3 45/4 | 105/9 105/13 |  | communication |  |
| 45/22 48/16 48/21 | capacity [2] 4 | choice [2] 55/8 |  |  |
| 50/22 52/1 52/2 52 | capital [16] 32/2 32/5 | Chur [3] 121/16 124/19 | comp [1] 81/10 | nnection [9] 47/ |
|  | 32/10 32/12 48/ |  | companies [34] | 62/17 107/13 107/18 |
| 56/5 56/25 57/19 58/1 | 55 | circulating [1] | 20/19 43/18 47/14 52 | 7/22 1 |
| 58/20 59/22 61/4 61/11 | 68/17 68/19 68/22 7 | circumstance [1] | 52/3 52/9 52/15 56/8 | 08/7 108/10 |
| 63/25 | 72 |  | 56/10 60/19 62/5 62/11 | d [1] |
| 66/15 67/3 71/14 71/23 | card [1] 5 | ci | 63/22 64/3 64/4 66/10 | conservative [6] 53/ |
|  | care [2] 107/25 | 55/15 122/21 | 66/11 67/3 67/11 67/ | 65/14 77/1 84/15 84 |
| 75/13 75/15 76/20 | careful [1] | citation [1] | 70/8 70/16 76/22 77/23 | 86/16 |
| 77/12 77/18 81/19 | ca | claim [3] 19/11 19 | 79/13 79/14 82/1 86/17 | considered [1] 30/24 |
| 85/18 86/ | ca |  | 93/7 93/16 109/25 | stently [ |
| 86/18 86/20 87/18 | case [30] 1/5 10 | claimed [1] | 110/1 125/21 |  |
| 87/19 89/20 92/25 9 | 15/18 19/7 20/2 25/8 | clarify [2] 7/13 107 | company [76] 5/9 13/9 | console [8] |
|  | 25/9 26/25 43/3 51/2 | clarity [1] 84/20 | 14/12 14/1 | 38/21 50/16 64/24 |
| 01/25 102/16 | 53/16 70/11 71/4 93/ | CLARK [2] 1/2 3 | 19/3 20/7 21/7 22 | 1 |
|  | 93 | clause [1] 55/1 | 22/10 32/6 32/12 33/2 | soles [1] |
|  | 106/22 108/25 1 | clear [15] 12/9 20/21 | 33/23 43 | nt [1] 30/14 |
| /20 110/15 | 120/19 121/14 121/2 | $223 / 22$ 24/21 | 43/20 47/19 47/ | tantly [1] 47/23 |
|  | 122/6 122/18 12 | 33/17 36/21 61/23 | 47 | consult [3] 71/4 88/4 |
| 113/9 114/6 114/9 | 124/19 124/23 | 65/17 67/22 | 48/23 49/2 49/11 49/16 |  |
| 117/6 117/11 117/23 | 12 | 86/8 86/14 86/22 | 51/13 51/15 51/19 | consumer [3] 81/25 |
| 118/23 119/10 119/16 | cases [4] | clearly [11] |  |  |
| 120/5 120/15 | 1 | 18/13 22/12 22/18 24/9 | 60/10 60/14 60/16 | ummated |
| 122/5 122/15 | cash [10] 99/25 100/1 | 7 | 64/20 65/15 65/24 66/5 |  |
| 123/9 124/20 |  |  | 66/14 67/5 67/14 67/22 |  |
|  | 10 | 3 | 68/2 68/3 70/1 75/5 | [1] |
| 2] | 102/1 102/23 | 8 115/1 121/9 | 78/5 81/11 81/15 82/24 | contained [2] 20/19 |
| $\text { bye [2] } 112 / 11112 / 11$ |  | 121/10 12 | 84/11 84/15 85/16 88/6 |  |
| Bye-bye [1] 112/11 | cause [2] 31/2 5 |  |  |  |
|  |  | close [4] 10/10 |  |  |
| C | cc'd [3] 44/8 58/1 58/5 | 67/21 74/4 | 100/23 100/23 101/23 | contingency [1] 114/9 |
| calculation [1] 7/15 | CEO [3] 14/16 96/18 | closed [5] 7/21 28/13 | /13 | ntinue [8] 15/16 |


| C | 80 | day [12] 1/13 4/12 6/19 | deposition [3] |  |
| :---: | :---: | :---: | :---: | :---: |
| continue... [7] 15/23 |  | 211 | 119/7 123/23 | direct [10] 2/8 2/11 |
| continue... [7] 15/23 | 120/1 120/16 125/8 | $\begin{aligned} & 88 / 25105 / 20105 / 23 \\ & 123 / 19124 / 7 \end{aligned}$ | depositions [1] 123/21 DEPT [1] $1 / 6$ | $14 / 2 \quad 29 / 1035 / 2335 / 25$ <br> 42/18 61/11 86/23 91/3 |
| 62/13 81/25 95/14 continued [3] $2 / 53$ | couldn't [4] 4/12 5/5 | deal [42] 5/13 30/1 | DEPT [1] 1/6 describe [2] 5/16 67/6 | $\begin{array}{\|l} \text { 42/18 61/11 86/23 91/3 } \\ \text { directed [1] 19/1 } \end{array}$ |
|  | counsel [3] 5/19 44/3 | 31/5 36/7 38/24 39 | describes [2] 20/9 | direction [2] 94/ |
|  |  | 39/20 39/24 40/1 40/2 |  |  |
| ntrol [1] 57/5 | count [1] 39/14 | 40/3 40/4 57/20 76/5 | 29 | directional [1] 4/9 |
| controlling [3] 57/1 | couple [3] 5/20 | $97 / 11 \text { 98/15 98/22 }$ |  | $\begin{aligned} & \text { director [3] 6/10 18/11 } \\ & 125 / 23 \end{aligned}$ |
|  | 121/1 | 16 | 98/25 108/2 | directors [2] 16/19 |
| conversation [8] 35/2 $35 / 2245 / 1945 / 22$ | course [15] 10/4 10 | 100/14 100/14 102 | tails [2] 9/15 |  |
| 57/25 59/19 75/23 | 30/10 35/12 39/14 54/6 | 103/2 103/5 103/ | determine [1] | po |
| 59/19 75/23 | 54/15 60/13 74/11 82/2 | 105/6 105/16 105/16 | determined [1] 39/4 | disclaim [1] 25/16 |
| conversations [3] | 82/9 100/13 102/13 | 105/17 105/18 106/1 | devaluing [1] 86/17 | disclaiming [1] 25 |
| 46/19 94/25 106/6 | 107/5 116/13 | 106/25 108/18 108/1 | develop [2] 81/25 82/1 | disclose [3] 14/5 29 |
| vert [1] 57/13 | COURT [6] 1/2 1/1 | 109/2 109/19 125/2 | did [89] 3/17 4/21 5/17 | 35/17 |
| convertible [1] 57 |  | deat [4] | 6/9 7/5 9/10 9/11 9/12 | disclosed [13] 11 |
| Cool [1] 96/15 | 121/18 | debt [46] 32/6 54/5 | 12/19 14/7 22/6 | 11/24 11/24 12/1 12/1 |
| copy [4] 38/4 38/6 | courtroom [2] 42/9 | 54/8 54/14 54/22 54/23 | 22/22 23/8 23/11 23/11 | 19 15/8 18/18 |
| 114/13 122/19 | 90/19 | 55/2 55/3 56/8 | 23/15 26/6 27/5 27 | 23 29/8 34/24 3 |
| [ | covenant [9] | 57/21 57/22 61/23 62/ | 27/13 27/19 34/ | disclosure [5] 16/4 |
|  | 50/2 50/3 51/7 51/10 | 63/20 63/22 64/3 64/7 | 38/22 38/25 39/6 39/20 | 27/14 36/11 116/21 |
| corporate [4] | 56/9 66/8 66/15 75/6 | 64/8 65/12 65/15 65/23 | 39/25 43/12 46/11 | 120/15 |
| 93/11 125/18 125/22 | covenants [10] 48/2 | 66/14 66/20 66/25 67 | 47/10 47/15 4 | disclosures |
| CORPORATIO | /21 51/22 54/11 56 | 67/22 68/1 68/2 68/3 | 51/13 51/16 51/20 | 119/16 |
| 1/5 | 62/6 64/20 66/6 66/11 | 69/1 69/2 77/11 98/1 | 53/22 53/24 56/6 59/10 | discovery [1] |
| correct [79] 67 | 66 | 8/13 99/19 99 | 59/21 62/1 65/4 65 | discuss [1] 24/23 |
|  | COVID [1] 86/2 | 100/2 100/15 103/ | 65/18 69/20 79/10 84/5 | discussing [3] 14/ |
| 11/16 12/18 13/11 | Craig [1] 25 | 103/19 104/1 | 86/13 88/1 90/18 92/16 | 56 |
| 15 | create [5] 12/10 23/14 | 104/20 107/19 107 | 93/17 93/18 | discussion [2] 44/1 |
| 16/20 17/3 17/7 17/14 | 26/23 31/4 97/22 | debt's [1] | 95/17 98 |  |
| 20/16 21/7 22/16 24/19 | creates [1] 9 | debts [1] 103/18 | 100/1 101/21 103/10 | discussions [3] 44/13 |
| 27/16 27/22 27/23 28/6 | creating [1] | December [15] | 103/12 104/22 106/2 |  |
| 28/19 30/8 31/23 31/24 | crisp [1] 98/25 | 26/8 26/2 | 108/14 108/1 | 122 |
| 32 32/7 32/8 34/4 | cross [8] 2/5 2/9 3/9 | 28/5 28/13 30/4 51/12 | 108/16 108/17 | disregard [1] 23 |
| 34/10 | 86/23 87/ | 59/3 60/17 61/9 73 | 108/18 108/2 | [1] 50/20 |
| 38/19 41/22 43/10 44/9 | 109/14 | 74 | 108/22 109/1 | stance [1] 4/14 |
| 45/5 48/10 56/3 56/16 | Cross-Examination [4] <br> 2/5 2/9 3/9 $87 / 4$ | December 21st [1] | 109/17 111/3 112/2 | DISTRICT [2] 1/2 1/11 <br> diversification [1] |
| 56/24 59/8 60/25 66/9 |  |  | 113/6 113/9 113/17 | diversification [1] |
| 72/3 73/17 75/11 75/24 | ect [1] $86 / 23$ | $\begin{gathered} \text { Dechert [4] } \\ \text { 16/14 16/14 } \end{gathered}$ | 120/12 124/14 125/2 | 97/7 |
| 76/9 77/16 78/21 79/2 | cure [1] 56/9 | decide [1] 55/24 | didn't [38] 3/22 3/22 | diversifying [1] 97/23 |
| 79/5 80/12 80/21 81/11 <br> 83/12 $84 / 486 / 488 / 13$ | current [4] 21/6 23/21 | decided [2] $23 / 2$ | 3/23 10/7 15/20 25/15 | dividend [10] 62/17 |
| 84/4 86/4 88/13 | 23/23 24/10 | 114/12 | 28/14 29/9 34/5 34/18 | 63/17 63/19 64/11 |
|  | currently [1] | decision [4] | 35/17 39/14 40 | 3/17 93 |
| 9/4 109/10 | customers [1] 5/4 | 121/16 121/17 122/15 | 45/21 45/22 46/3 53/25 | 100/1 101/22 |
| 111/17 114/8 | cycle [3] 47/20 67/14 | decisions [1] 102/7 | 58/12 58/18 58/22 | dividends [1] 93/1 |
| /12 | 71/13 | declining [2] 61/2 61/4 | 73/19 74/14 7 | do [157] |
| 17 | cycles [2] 97/20 106/1 | defendant [1] 117 | 77/11 82/17 98/1 | do's [1] 95 |
| tly [7] | D | $\text { 1] } 3$ | 98/18 100/13 103 | doctors [1] 4/21 |
| 62/1 65/4 69/20 |  | 125/18 125/2 | 109/14 110/5 122/2 | 16/9 18/13 28/12 28 |
| 94/15 128/3 | damage [1] 19/15 | defender's [1] 11 | 122/4 125/1 125 | 29/14 30/13 37/13 75/1 |
| cost [5] 5/11 66/9 | damages [1] 19/15 | defer [1] 113/21 | different [19] 5/3 14/15 | 9/11 83/9 |
| 66/12 66/16 92/21 | Dan [7] 52/18 52/22 | itely [1] | [17 35/24 36/1 | 9/13 119/ |
| costs [2] 109/9 109/13 | 52/23 56/16 56/19 | degrees [1] 60/3 | 40/8 46/25 47/13 47/18 | documents |
| could [55] 5/14 5/15 | 56/22 80/20 | Delaware [1] 121/17 | 58/11 69/25 70/23 | $115$ |
| 7/23 10/2 17/10 23/14 26/9 28/11 28/11 28/15 | DANA [2] 128/12 | delay [5] 8/11 11/5 | 111 | 119/11 120/8 |
| $\begin{aligned} & 26 / 9 \text { 28/11 28/11 28/15 } \\ & 28 / 2031 / 132 / 232 / 12 \end{aligned}$ | 128/16 | 30/17 64/14 75/3 | 112/15 112/15 125/3 | does [40] 8/1 8/5 10/1 |
|  | dangerous [1] 58/15 | delayed [1] 28/15 | differing [1] 35/12 | 0/23 12/22 14/1 15/3 |
| 37/6 37/21 38/2 40/7 | dash [1] 10/13 | demand [1] 31/3 | difficult [3] 82/4 82/7 | 24/4 30/13 35/4 |
| $1241 / 2445 / 13$ | data [1] 97/25 | deny [1] 123/6 | 91/14 | 1/3 44/22 49/2 49/14 |
| 41/24 45/13 | date [8] 8/20 20/19 | department [3] 71/16 | digits [1] 32/21 | /2 57/3 58/7 6 |
|  | 20/23 30/8 30/11 37/9 | 74/6 74/9 | diligence [3] 94/25 | 69/22 73/2 74/13 |
|  | 4 | depending [3] | 17 | 79/17 83/15 83/18 |
|  | dated [6] 16 |  | dute [1] 40/16 | 89/4 91/ |
|  | 55/5 57/10 68/7 69/5 | depends [1] 30/25 | diluted [1] 85/20 | 99/10 99/12 102/25 |
| 68/10 69/4 78/1 80/4 | DAVID [1] 1/20 | depo [1] 120/14 | dilution [2] 97/13 | 103/6 103/7 103/24 |


| D | durable [1] 109/25 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| does... [4] 103/24 |  |  |  |  |
| 3/24 120/22 128/9 |  |  |  |  |
| doesn't [14] 18/9 22/2 | $\text { duty [3] } 14 / 5$ | 73/1 73/3 73/4 74/16 | $\begin{aligned} & 0 \\ & 1 \end{aligned}$ | experienced [2] 21/22 112/18 |
| 24/14 26/17 35/17 | $119 / 6$ | 74/21 75/4 75/19 75/22 | /5 | [2] |
| 20 103/2 | E | 8/20 79/1 79/7 | everybody [3] 9/1 |  |
| 107/17 125/25 |  |  | everyone [3] | $\begin{array}{ll} \text { lained [1] } & 108 / 2 \\ \text { laining [1] } & 58 / 2 \end{array}$ |
| $\begin{array}{ll} \text { dogged [1] } & 106 / 1 \\ \text { Doherty [3] } & 73 / 25 \end{array}$ | 30 | emails [1] 58/6 | 75/15 87/19 | explanation [1] 20/ |
| Doherty [3] 73/25 $75 / 2477 / 1$ | 45/21 45/23 46/1 46/3 | emitters [2] 4/3 4/ | everything [4] 24/6 | expletive [1] 10 |
| Doherty's [2] 76/17 | 46/4 46/4 46/7 47/7 | employee [1] 52/2 | 0 115/2 | explicitly [1] 14/ |
| 76/18 | 94/6 94/24 95/2 108/16 | empower [2] 106/1 | evidence [13] 14/25 | [ |
| doing [15] 29/6 60/15 | e- |  | 17/19 29/16 34/21 | ession [1] 99/1 |
| 72/19 78/2 91/5 97/12 |  |  | 35/15 | expropriation [1] |
| 97/19 101/10 108/13 | 107/13 114/25 116/1 | 19 55/17 60/6 68 | 117/16 | 122/14 |
| 108/23 109/4 110/3 | 122/10 | 95/20 | 120/6 120/23 | nt [1] |
| 113/20 120/3 122/22 |  |  | exact [3] 20/16 49/4 85/23 | extern [1] 121/10 external [1] 86/16 |
| dollar [2] 111/20 |  |  |  |  |
| rs [1] | ] $8 / 21$ | 26/11 26/20 54/20 | 8/22 21/11 21/21 23/12 | F |
| don't [139] |  | 67/19 85/5 88/10 |  |  |
| done [25] 28/17 31/11 |  | /5 105/20 105/23 | 47/7 51/9 52/4 |  |
| 40/1 56/10 59/6 61/10 | easily [1] 3 | 4] 38/18 100 | 53/9 75/12 92/17 92/23 | [ ${ }^{\text {d }}$ |
| 64/2 67/12 85/23 95/1 | easy [1] 31/5 | 100/6 | 99/17 100/11 103/17 | 54/25 56/8 65 |
| 95/11 102/15 | eb | enduring [1] 110/1 | examination [12] | [1 |
| 105/24 105/25 106/1 | ebbed [1] 52/8 | engage [2] 59/10 | 3/9 | 33/3 48/5 48/7 48/21 |
| 106/3 106/11 109/1 | ebbs [2] 97/4 97/ | engaged [2] 63/7 | 6/23 29/11 42/18 86/23 | 4/7 71/7 79/7 11 |
| 112/23 116/15 116/16 | EBITDA [34] 5/18 9/18 | 109/18 | 87/4 91/3 | 23 |
| 121/22 123/16 126/8 | 23/19 25 |  | example [2] 27/1 | [1] |
| doofuses [1] 62/23 | 14 26/15 27/8 2 | engaging [1] | 6 | rs [3] 86/21 |
| Doornink [6] 32/14 |  | [1] | examples [1] 106/ |  |
| 49/20 105/14 124/2 | 32/24 33/3 33/5 33/6 | enhance [1] 9 | [1] | facts [1] 50/24 |
| 4/4 |  | enough [3] 40/1 76/12 | exchange [2] 17/ |  |
| dots [1] 09019 | 53/ |  |  | fairness [7] 20/20 |
| dots [1] 99/9 | 61/1 61/2 61/2 72 | en | $\text { ] } 20 / 2483 / 20$ | $20 / 2421 / 322 / 112$ |
| doubling [1] 6/17 down [26] 24/8 2 | 73/13 80/16 | entire [6] 47/20 54 | exercise [1] 19/25 | 25/16 32/23 |
| 27/8 32/3 33/9 40/2 | economics [1] | 16 75/17 84/12 | exhibit [34] 7/12 10/13 | 39/10 |
| 54/18 61/4 | educated [1] 103/4 | 126/9 | 13/15 13/16 14/10 15/5 | false [1] 20/9 |
| 68/15 68/25 69/1 71/14 | effect [6] 12/22 22 | entirely [1] | 1 | miliar [4] |
| 73/6 83/24 85/18 86/2 | 30/23 33/12 33/14 | entitled [2] 24/15 128 | 25/22 27/7 27/25 28/20 | 13/5 13/7 |
| 86/3 86/9 86/25 | 55/21 | ENTITY [1] 128/10 | 34/20 35/15 36/10 | fan [1] 58/19 |
| 95/2 118/9 119/2 | effo | environments [1] | 14 49/5 52/17 | far [1] 6/18 |
| 181 | eight [1] 31/10 | equity [18] 32/11 46/5 | 58/23 78/13 79/22 80/2 | fault [2] 116 |
| raded [1] | eighty [1] 111/20 | 47/19 48/9 49/2 57/20 | 81/19 83/2 87/12 | [ 1 |
|  | either [10] 10/14 | 58/2 58/11 63/21 77/16 | 113/24 116/1 116/2 | vor [1] 118/13 |
| downs [4] 7 | 58/12 58/19 93/9 97 | 78/6 93/10 98/19 | 116/13 116/25 117/2 | rably [1] 58/3 |
| 97/20 98/15 | 98/18 112/7 122/2 | /10 104/13 1041 | Exhibit 413 [1] 79/22 | ature [1] |
|  | 126 | 108/7 122/14 | Exhibit 421 [1] 83/2 | ebruary [3] 79/1 |
| 1 60/24 61/5 | EI | ESQ [8] 1/15 1/16 1/17 | Exhibit 464 [1] 87/12 | 9/21 |
| [2] 1 | el | 1/18 1/18 1/20 1/21 | 14 | 13th |
|  | electronic [2] |  | 44/2 82/10 112/2 | 79/ |
| dramatically [2] 3 |  | essentially [2] | 115/12 116/ | deral [1] |
| 84/23 |  |  | 48 | 86 |
| drinking [1] 115/6 | elevate [1] 71/15 | estimates [1] | ice [1] 116/2 | $\text { Is [1] } 9$ |
| drive [4] 26/11 79/9 | elevated [1] 69/15 | eve [3] 68/12 68/ | 4/12 54/18 54/24 | es [1] 31/3 |
| $9 / 15$ | elicited [1] 35/3 | 116/16 | 65/12 | et [1] $4 / 15$ |
| $\text { ] } 3$ | ELIZABETH [1] | - | ng [4] 47/1 47 | felt [2] 58/17 |
| driving [1] 99/20 | else [8] 19/13 36/ | /14 69/17 7 | 48/2 5 | w [8] 5/12 13/3 31/6 |
| dropped [2] 4/14 38/21 | 88/18 113/21 117/1 | 70/25 71/17 72/1 89/2 | expanded [1] 5/20 | /13 31/22 82/8 8 |
| Dubey [3] 78/20 78/23 | 125/14 125/19 126/20 | 101/2 101/2 | expectation [5] 12/10 | 1/10 |
| 79/18 | email [54] 49/22 | 109/14 116/15 116/18 | 22/8 23/15 26/23 27/3 | 1] |
| due [4] 65/1 69/18 |  | 22 | ns [1] 12/16 |  |
| 123 | 57/9 57/12 58/1 |  |  | figure [3] 10/1 10/5 |
| Dufilho [1] 123/25 duly [2] 42/1 90/11 | 58/5 58/10 58/14 58/25 59/4 59/9 60/2 61/10 | event [6] 8/23 11/20 <br> 12/21 22/3 30/7 34/2 | 39/23 40/8 50/2 <br> expecting [1] 126/3 | $94 / 24$ <br> figured [1] 4/22 |


| $F$ | 76/23 | 88/24 | 38/10 40/4 44/5 45/13 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 5] 22/13 | furthermore [1] 19/10 |  |  |
|  | 23/21 23/23 24/7 24/11 | future [4] 37/1 65/22 | 52/17 53/6 55/4 56/1 | government [4] 1 |
| filed [2] 121/23 124/22 | 25/25 26/3 33/1 |  | 58/23 60/6 60/21 61/7 | 01/13 101/14 101 |
| fill [1] 81/5 |  | G | 84/17 75/19 83/9 83/19 | 1] |
| filled [1] 80/2 |  |  |  |  |
| fills [1] 84/7 |  |  | 87/24 89/5 89/8 94/3 | 108/22 109/25 1 |
| final [1] 6/4 | $79 / 15$ | gaming [12] 6/1 50/13 | 95/22 101/15 102/24 | 10/1 116/17 |
|  | forever | 50/15 50/16 50/23 | 108/19 111/10 115 | roup [24] 1/21 |
| 4] | 100/17 | 50/24 66/6 97/1 | 115/3 121/3 12 | 40/15 43/1 51/19 |
|  |  | 98/9 98/10 101/24 | go-ahead [1] 53/6 | 22 61/24 |
| financial [12] 10/4 20/15 20/18 21/2 21/4 | former [1] | ga | goals [2] 81 | 18 |
|  | forms [1] 58/11 | 12/15 36/24 40/18 | goes [9] 4/5 6/22 34/1 | 6/24 67/1 69/16 |
| 24/16 79/4 79/21 | Fortnite [3] | 102/18 103/7 105 | 35/5 35/19 52/18 76/8 | 70/23 71/11 71/11 |
| financials [1] 25/2 | 111/21 111/22 |  | 97 | /12 80/24 81/1 |
| financing [11] 28/5 | forward [12] | 2] 38/21 | going [93] 4/5 | 1/22 |
| 47/2 47/21 48/14 54/11 | 38/13 55/9 56/12 61/21 | general [2] 19/2 11 | 8/24 9/3 10/3 10/17 | groups [1] |
| 54/25 59/5 59/8 | 62/12 63/9 63/25 66/23 | generally [2] 43/23 | 13/17 14/9 14/24 15/2 | growth [7] 48 |
| 59/11 63/4 | 67/24 79/20 | 84/20 | 17/6 17/12 17/12 18/1 | 65/15 66/3 67/14 70/17 |
| find [3] | forwarding [1 | generate [3] | 18/12 18/16 20/4 | /21 |
| 58/15 | found [1] 77/21 | 10 | 27/4 29/10 | guess [13] 10 |
| Findings | foundation [7] | generated [ | 30/14 30/18 | 0/5 53/4 59/20 |
|  | 16/2 16/5 16/6 16 | 119/17 | 30/20 34/3 | 83/20 85/4 89/12 |
|  | 18/4 120/2 | GEORGE [4] | 36/16 38/5 38/15 38/24 | 93/4 93/5 98/20 |
| ed [5] 18/3 27 | founder [1] | 120/12 124/25 125 | 39/4 40/8 40/10 40/2 | guessing [1] |
| d [J] | founders [1] | get [51] 5/5 5/7 28/8 | 46/15 48/13 51/11 | idance [9] |
|  | four [4] 89/15 |  | 52/13 53/5 54/20 56/20 | 22/24 25/13 34/16 35/4 |
|  | 123/2 | 31/25 32/ | 58/2 59/19 60/15 63/ | /19 36/20 36/24 |
|  | fourth [1] 102/4 | 32/15 54/14 54/19 | 65/7 72/21 76/13 83/6 | 36/25 |
|  | FOX [43] 1/21 9/12 | 54/20 58/18 58/22 | 83/6 87/24 88/2 89/8 | guy [4] 98/19 |
|  | 10/9 10/11 40/18 44 | 60/20 60/23 63/1 | 92/18 97 | 9/23 116/9 |
|  | 46/2 46/4 46/8 46/11 | 22 65/7 65/21 66 | 98/9 98/12 100/20 | guys [19] 26/24 |
|  | 46/16 46/20 46/21 47/9 | 69/24 71/5 71/5 74/20 | 101/7 101/8 101/9 | 32/24 35/13 92/20 |
|  | 53/5 54/17 58/19 61/13 | 79/12 84/12 86/19 | 101/23 102/16 102/2 | 12 |
|  | 61/13 63/10 75/23 | 22 93/16 97/6 98 | 102/23 102/24 103 | 101/1 101/8 105/19 |
|  | 80/20 82/12 89/5 89/ | 100/22 101/11 103/7 | 112/16 113/16 113/2 | 06/7 114/1 |
| 21 | 89/9 89/12 90 | 103/12 105/1 | 114/17 114 | 121/9 121/25 125/10 |
| 102/2 | 90/16 90/17 91/5 91/13 | 106/18 106/23 111/3 | 115/3 115/19 116/3 | 125/21 125/25 |
| 101/24 111/10 111 | 92/1 93/25 95/12 |  |  |  |
| 111/14 | 108/12 109/6 110 | 113/17 115/10 117/ | 125/ |  |
| fix [2] 77/6 99 |  | 8/17 | 125/14 125/15 126// | had [88] |
|  | 11 | getting [9] 9/14 12/2 | 12 | 5 |
|  | Foxboroug | 21/16 40/2 53/20 56/18 | gone [5] 9/8 32/5 73/2 | 14/5 21/7 21/16 |
|  | frankly [2] 4/12 54/9 | 74/15 | 73/24 76/21 | 22/7 22/20 24/25 2 |
|  | free [2] 17/25 |  | GONZALEZ [1] | 28/17 29/20 30/18 31/7 |
|  | freedom [1] 60/3 | give [26] | good [40] 11/17 12/1 | 33/13 37/20 39/5 39/1 |
|  | frequency [1] 71/1 | /4 36/1 38/5 | 6/15 39/24 41/18 | 7 40/1 40/5 40/8 |
|  | frequent [1] 70/25 | 60/4 62/14 72/16 | 20 48/15 56/24 | 41/4 45/4 45/8 45/10 |
|  | Friday [2] 12/5 26/1 | 76/7 78/3 92/23 92/24 | 58/22 62/11 63/8 | 5/10 45/19 45/2 |
| flow [9] 22/8 96/16 | front [7] 4/20 15/7 | 25 | 87/7 90/1 90/3 | /19 |
|  | 17/11 19/12 37/21 | 100/20 102/23 106/1 | 90/5 94/17 95/16 95/ | 59/16 60/10 60/12 |
|  | 12 | 0/9 111/25 | 97/9 98/2 98/4 | 0/14 61/17 62/18 63/2 |
|  |  | 12 | 98/11 98/16 98/25 | 6/3 65/21 66/18 66/18 |
| $[1]$ | frustrated [2] 64/18 | given [11] 12/3 26/19 | 101/24 102/2 | 9/19 70/3 71/10 7 |
|  | 119/21 | 27/11 36/6 39/2 40/14 | 103/21 105/25 106/2 | 73/16 73/22 73/23 |
|  | frustrat | 66/6 73/15 82/2 | 06/3 110/3 | 75/23 76/6 76/25 77/7 |
|  | frustration [1] 117 | 1 | 112/10 | (10 79/21 81/1 8 |
|  | full [3] 42/3 54/24 | giving [7] | 11 | 96/2 96/18 101/24 |
| [6] 13/11 |  | 36/2 36/1 |  | 1/25 |
| /7 60/19 | fully [2] 39/14 85/20 | 10 | got [34] 7/6 9/12 9/2 | 4/13 104/17 |
| -up [2] | function [2] 43/11 | glad [3] 87/19 97 | 19/4 19/5 23/8 31/5 | 07/12 109/18 110/15 |
|  |  |  |  | 0/15 112/20 116 |
|  | fund [2] | Global | 40/9 88/13 93/2 | 17 |
|  | funding [1] 48 | go [58] | 95/2 95/25 96/1 98/2 | 20/14 121/10 121/10 |
|  | funds [1] 93/7 | 14/1 1 | 102/15 102/20 103/14 | 127/3 127/4 |
| follows [3] 3/8 42/2 | funny [1] | /17 | 103/18 106/18 107/7 | If [6] 39/17 39/2 |
| d [3] 70/2 70/11 | fu | 28/11 31/2 31/12 33/6 | 112/25 113/1 114/18 | 98/7 117/9 |
| d [3] 70/2 70/11 | 48/14 68/15 73/5 88/15 | 37/5 37/12 37/20 38/1 | 117/11 119/18 122/18 | 117/10 |


| H | head [5] 32/20 46/5 | $\text { him [13] } 16 / 716 / 9$ | 81/14 82/5 86/15 87/6 | $5 / 6$ |
| :---: | :---: | :---: | :---: | :---: |
| Hallum [1] 25/15 |  | 19/19 35/22 37/20 38/4 |  | ideally [1] 64/9 |
| hand [5] 41/24 80/9 | headed [1] 94/12 | 8 58/2 | 91 | IDENTIFICATION |
| 81/20 90/9 121/8 | heading [1] 94/20 <br> Headset [1] 6/1 |  |  |  |
| handle [1] 67/17 | headsets [6] 8/23 9/1 | hired [3] 45/8 59/17 | 104/22 105/2 108/25 |  |
| Hang [1] 95/23 | $9 / 29 / 798 / 1098 / 10$ | 63/3 | 109/23 110/8 122/21 | $\text { 17] } 5 / 147 / 239 / 24$ |
| Hanson [4] 22/24 59/1 | health [1] 94/14 | hiring [1] 47/2 | 123/18 125/10 | 0/14 11/19 15/6 17/10 |
| happen [3] 70/10 | healthy [1] 115/7 | his [13] 6/10 15/1 20/2 | How's [1] 38/6 | 18/2 18/9 |
| 114/17 | hear [16] 15/20 42 | 23/5 29/11 58/3 63/16 | however [2] 53/16 | 23/13 23/24 24/8 24/21 |
| happened [8] | 42/21 53/25 82/17 87/8 | 72/15 84/1 | 121/ | 24/24 28/1 |
| 23/2 38/17 48/12 68/6 | 91/14 91/17 92/4 92/8 | 110/24 110/25 111 | huh [11] 10/13 18/23 | 29/15 30/15 30/18 |
| 70/15 106/21 110/16 | 92/9 93/14 93/15 96/11 | hit [4] 35/13 37/4 53/17 | 30/21 36/9 80/7 80/19 | 30/23 31/20 32/1 32/10 |
| happening [2] 70/10 | 96/14 104/14 | 69/17 | 82/3 112/12 113/10 | 35/9 36/24 37/3 37/5 |
| 97/2 | heard [5] 4/4 51/23 | hits [1] | 115/13 115/21 | 37/6 38/24 39/11 42/10 |
| happens [9] 40/4 64/6 | 99/12 105/9 116/10 | hitting [1] 36 | hundred [1] 5/12 | 42/14 42/23 45/13 |
| 7/14 74/10 97/10 | hearing [10] 4/11 4/19 | HL [1] 59/7 | hundreds [1] 24/13 | 45/15 45/24 49/5 49/8 |
| 100/19 102/2 | 4/20 4/21 5/4 5/6 39/9 | hold [7] 28/14 | HyperSound [6] 3/13 | 49/22 52/17 54/23 |
| 118/19 | 39/18 39/22 112/19 | 94/4 95/25 96/10 | 3/17 5/7 5/24 33/16 | 4/24 55/4 55/21 55/24 |
| happy [5] 42/12 68/14 | heart [8] 8/9 8/10 10/19 | 110/21 113/7 | 33/19 | 56/15 56/23 57/7 57/7 |
| 0/21 94/12 |  |  |  | 8/23 60/17 60/21 61/4 |
| hard [8] 4/9 42/10 52/7 |  |  |  |  |
| 52/7 52/13 76/20 90/20 | he | $\mathrm{H}$ | $83 / 187 / 1$ |  |
| 107/8 | hell [1] 1 | holiday [2] | I'II [7] 16/25 42/23 | 75/19 76/1 77/11 80/4 |
| has [29] 4 | hello [1] 6/25 | homework [4] | 52/19 60/19 | 80/8 80/18 82/10 83/19 |
| 19/11 29/1 | help [5] 23/1 32/15 | 121/9 121/24 127/3 | 91/15 110/18 | 84/8 84/10 84/18 85/8 |
| 35/11 36/6 39/2 54/12 | 66/14 98/17 103/1 | honest [2] 84/5 85/ | I'm [120] 8/22 12/25 | 5/13 85/24 |
| 55/10 64/11 64/20 69/19 70/15 75/5 | helped [2] 51/14 88/11 | honestly [3] 23/12 | 13/6 13/8 13/12 13/1 | 90/19 91/13 92/24 93/1 |
|  | helpful [1] 92/25 | 64/21 74/19 | 14/24 15/20 15/23 18/1 | 93/2 95/2 95/6 95/22 |
| 105/24 105/25 105/25 | helping [1] 88/8 | Honor [58] 6/15 13/18 | 18/12 18/16 18/21 | 97/1 99/12 99/15 |
|  | Henry [1] 16/25 | 14/7 15/16 15/20 16/10 | 21/16 25/18 28/1 28/4 | 100/10 100/22 101/17 |
| $117 / 17117 / 19122 / 13$ | her [5] 20/2 41/13 79/1 | 18/5 18/14 18/22 19/6 | 29/7 29/22 33/17 41/20 | 102/9 102/12 103/21 |
|  | 79/9 79/10 | 19/10 19/15 29/12 | 43/2 44/18 45/14 46/15 | 103/25 105/17 106/6 |
| have [201] | here [39] 9/3 10/22 | 29/15 35/9 35/14 38/2 | 46/24 48/12 49/8 49/8 | 108/3 108/12 109/24 |
| have [201] | 15/7 17/11 18/19 18/22 | 40/22 41/7 72/17 79/22 | 52/1 52/2 53/2 53/23 | 1/16 113/21 |
| 10 | 19/11 19/17 23/1 23/8 | 83/1 86/6 88/21 88/24 | 59/3 62/8 63/1 67/16 | 114/9 114/10 118/9 |
| 121/10 | 24/21 24/22 27/5 28/2 | 89/6 89/16 89/25 | 67/24 68/2 68/23 68/23 | 118/16 120/1 122/17 |
|  | 36/15 37/15 38/12 47/8 | 110/10 111/24 112/4 | 68/24 72/20 72/20 74/2 | 122/23 125/8 |
|  | 49/8 55/8 55/19 59/3 | 112/24 113/5 113/8 | 74/23 74/23 75/2 82/17 | II [1] 1/13 |
| 71/22 90/11 99/18 | 60/23 61/24 62/4 62/9 | 114/2 115/5 115/20 | 85/4 85/23 86/11 87/7 | III [2] 1/15 1/18 |
|  | 66/23 70/19 71/24 | 116/6 117/25 118/5 | 87/19 90/3 91/10 | Immaterial [1] 3/19 |
|  | 96/11 97/6 98/24 | 118/14 119/4 120/4 | 92/7 92/18 94/5 94/24 | immediate [1] 33/14 |
| 10/23 13/24 13/24 14/4 | 101/24 102/20 110/21 | 120/10 120/20 120/24 | 94/24 95/25 96/1 96/23 | immediately [1] 9/25 |
| 15/3 18/2 18/9 18/10 | 113/3 115/2 116/7 | 121/6 122/23 123/3 | 97/6 97/8 97/9 97/12 | impact [10] 9/16 10/4 |
|  | 127/4 | 123/12 124/8 124/17 | 97/22 98/2 98/3 98/7 | 10/5 11/4 11/21 23/9 |
| 29/10 30/17 35/4 35/5 | HEREBY [1] 128/3 | 124/25 125/8 126/2 | 98/13 98/24 100/19 | 50/18 56/23 57/3 57/6 |
| 36/1 36/1 36/2 37/13 | hesitant [2] 34/8 36/18 | 126/14 126/19 127/1 | 101/17 102/15 104/7 | impacts [1] 122/22 |
|  | HESS [16] 1/21 2/5 2/9 | HONORABLE [1] 1/11 | 104/9 104/14 105/3 | impeachment [1] |
| $44 / 2244 / 2446 / 11$ | 14/3 27/18 29/5 29/9 | hope [1] 87/8 | 06/7 106/ | 18/17 |
|  | 32/17 34/7 35/3 38/8 | hopefully [1] 88/9 | 106/21 106/22 106/2 | mplication [1] 108/2 |
|  | 86/24 87/8 112/3 | horizon [4] 43/21 | 107/17 108/2 108/3 | implied [1] 107/18 |
| $159 / 2$ 59/19 63/14 | 113/17 123/8 | 43/23 54/3 91/22 | 108/11 108/22 108/2 | mplies [2] 24/3 24/6 |
|  | Hess's [1] 29/7 | hostile [1] 31/1 | 109/17 109/17 109/2 | implying [1] 23/20 |
|  | Hey [1] 26/24 | Houlihan [18] 25/7 | 109/24 113/22 114/2 | importance [1] 26/17 |
|  | Hi [1] 42/20 | 25/14 44/25 44/25 45/2 | 115/6 115/6 115/14 | important [9] 18/22 |
|  | high [17] 4/18 32/21 | 45/3 45/4 45/11 59/7 | 115/16 116/3 116/22 | 25/13 26/7 26/18 35/2 |
| $\text { 106/2 110/25 } 111$ | 33/3 33/5 33/8 36/24 | 59/10 59/14 59/16 | 116/22 117/9 117/20 | 99/9 117/18 122/5 |
|  | 37/4 54/9 65/15 69/15 | 59/20 59/21 62/22 63/3 | 119/20 120/3 120/18 | 122/11 |
|  | 70/13 70/20 70/21 | 63/3 63/15 | 121/2 121/22 124/23 | [378] |
| $125 / 20125$ | 70/24 71/16 74/6 74/9 | Hoverman [1] 123/2 | 125/14 126/8 126/10 | accurate [1] 17/25 |
|  | high-risk [8] 69/15 | how [57] 3/12 3/17 | 126/11 126/15 | INC [1] 1/25 |
| $18 / 1135 / 453 / 364 / 6$ | 70/13 70/20 70/21 | 5/23 6/1 6/22 7/8 7/23 | I've [16] 5/9 11/5 18/19 | incentive [1] 57/20 |
| 76/19 82/20 106/1 | 70/24 71/16 74/6 74/9 | 12/14 13/12 14/1 2 | 23/8 23/22 61/19 70/13 | include [4] 8/1 20/8 |
|  | high-tech [1] 4/18 | 27/1 27/19 28/7 33/6 | 70/19 76/21 95/25 | 33/18 122/2 |
| 110/24 111 | higher [1] 70 | 34/1 35/8 41/19 43/ | 97/19 100/17 | cluded [5] |
| 119/2 | highest [1] 3/19 | 43/15 49/11 50/8 | 113/8 118/1 | 7/9 77/15 77/19 79/7 |
| he's an [1] 76/19 | highlight [1] 53/15 <br> highly [2] 5/5 77/1 | 52/5 54/8 66/18 67/17 67/18 67/24 71/12 81/1 | $\begin{aligned} & \text { ice [1] 5/8 } \\ & \text { idea [5] } 26 / 826 / 15 \end{aligned}$ | includes [2] 34/12 46/1 including [5] 4/6 20/11 |


| I |  |
| :--- | :--- |
| including... [3] 32/6 |  |
| $33 / 1660 / 3$ | 5 |
| indeed [3] 38/23 39/21 | 6 |
| $40 / 8$ | 8 |
| indicated [3] 22/12 | 8 |
| 22/18 39/16 |  |
| indiscernible [8] 40/23 | 9 |

47/2 47/3 47/20 47/21 47/22 48/2 54/3 54/4 54/7 54/13 54/16 62/3 62/9 62/12 64/12 65/18 65/19 68/8 76/11 83/12 83/22 83/24 84/3 91/22 91/25 92/22 93/4 93/6 93/21 98/21 100/6 investments [5] 52/16 54/5 63/21 70/9 93/8 investor[4] 24/14 27/3 34/15 36/2
investors [11] 11/10 12/17 26/23 27/15 36/3 38/12 55/2 68/18 98/22 107/20 108/4
invests [1] 93/7
involved [5] 57/24 88/6
97/12 106/11 106/12 IP [3] 4/25 5/9 48/6
IPO [2] 109/9 109/13 is [303]
isn't [3] 74/10 86/15 119/6
issue [13] 24/22 29/10 29/12 51/1 56/7 58/4 63/25 76/24 88/4 100/23 100/25 104/22 122/13
issues [21] 27/18 27/21 27/22 28/14 29/6 30/8 30/11 31/4 38/15 48/22 48/24 56/6 62/7 67/17 67/18 69/23 70/3 70/7 120/20 123/2 126/10
it [358]
it's [123] 4/3 4/9 4/9 4/10 6/19 7/13 12/8 13/15 13/16 14/24 15/7 15/13 16/19 16/25 17/12 17/16 18/17 18/17 18/22 19/2 19/2 19/8 22/3 24/21 25/4 25/10 26/2 27/14 28/12 29/3 29/4 29/5 29/13 29/13 32/2 32/21 32/21 34/23 34/24 35/15 36/16 40/3 41/21 42/10 44/6 44/7 45/19 46/15 48/16 49/6 52/13 53/4 54/24 55/18 56/7 57/10 59/9 61/9 62/10 63/21 65/6 65/11 65/17 68/7 69/10 70/4 70/7 70/13 70/19 70/23 71/2 71/8 73/5 75/1 75/23 79/14 80/5 81/18 81/18 81/19 84/22 85/10 87/17 90/6 91/13 92/25 93/17 95/2 98/10 98/20 99/3 99/8 99/13 100/11 101/18 101/20 103/21 103/21 110/3 110/6 111/1 111/12 113/8 113/16 114/8 114/15 114/15 114/17 114/23 117/7 117/9 120/5 120/18 121/13 122/12 123/9

123/9 123/20 124/19 124/19 124/20 124/21 124/21
item [2] 13/7 60/2
its [7] 20/8 30/18 55/10 55/18 55/21 56/6
113/14
itself [2] 54/25 105/24
J

Jaffray [1] 5/1
January [7] 26/16 27/7
28/14 28/18 40/9 68/7
69/2
January 15th [1] 28/14
January 1st [1] 69/2
January 2nd [1] 68/7
JD [1] 1/25
Jeff [7] 73/25 73/25
75/24 75/24 76/17
76/17 77/1
Jeremy [1] 17/1
JILL [3] 1/24 111/3 114/23
job [6] 67/10 102/9 105/25 106/2 106/2 106/3
JOHN [14] 1/18 22/24 58/25 59/1 72/23 73/15 73/21 73/22 73/23 74/3 74/3 74/5 79/5 79/21
Josh [1] 87/8
JOSHUA [1] $1 / 21$
JUDGE [7] 1/11 19/12 19/13 19/14 36/8 112/6 118/20
Judge Mahan [1] 19/13
judgment [3] 122/6 122/8 122/12
JUERGEN [33] 1/21 3/6 44/8 45/18 45/19 45/22 57/15 57/19
57/25 58/5 58/25 72/24 73/15 73/22 74/5 75/11 75/13 75/13 77/24 78/7 94/7 94/10 96/7 96/18 97/7 97/21 97/25 103/3 105/14 105/16 105/24 105/25 106/5
Juergen's [3] 50/1
60/1 98/18
July [6] 20/22 20/22
39/18 52/22 53/5 55/5
jump [1] 17/13
junction [1] 65/18
June [7] 20/22 39/18
51/12 54/19 76/12 77/7 85/8
June 14 [1] 76/12
June 30 [1] 85/8
junior [2] 55/3 78/24
just [91] 3/22 3/25 4/7 4/21 5/14 6/25 7/12 11/1 12/24 15/23 17/12 18/1 18/10 19/2 20/5 24/12 25/19 26/24 27/24 28/7 29/14 31/2 31/14 31/22 33/17 34/7

35/15 37/2 37/6 38/15 44/5 44/14 44/15 45/14 48/13 49/8 53/23 53/25 58/18 58/21 58/22 63/1 63/5 64/5 65/13 68/8 68/21 68/24 70/23 71/12 72/9 73/4 77/11 77/11 82/8 84/11 84/19 86/8 86/14 86/21 86/21 88/8 90/23 91/13 91/15 92/19 93/21 96/12 97/16 100/20 101/22 102/18 106/6 106/24 107/17 108/21 109/7 109/24 110/7 110/8 110/20 115/15 118/25 119/21 123/7 125/12 125/13 125/16 125/16 126/11 127/3

K
K-a-r-e-n [1] 42/5
K-e-n [1] 41/17 K-e-n-v-e-r-l-y [1] 41/13
K-e-n-w-o-r-t-h-y [1] 42/6
Kahn [2] 35/20 117/9
KAPLAN [1] $1 / 18$
Karen [9] 10/11 16/12 28/2 28/21 30/7 41/6 41/25 42/5 94/7
Karen's [1] 17/12
keep [14] 12/15 20/4 23/20 25/4 30/10 42/23 72/21 77/4 82/2 83/6 83/6 87/21 91/13 102/24
keeping [2] 73/16 109/3
Ken [39] 9/12 10/11
30/10 40/16 40/18 44/9 44/11 45/20 46/2 46/4 46/4 46/8 46/16 47/9
53/5 57/12 57/16 57/18 57/25 58/1 58/5 58/15 58/17 58/18 58/19 59/18 61/13 61/13 63/10 64/13 69/8 75/23 80/20 82/12 89/20 92/9 94/11 109/22 109/23 KENNETH [4] 1/17 1/21 90/10 90/16
Kenny [1] 76/4
Kenworthy [28] 10/9 28/2 28/21 30/4 30/7 41/6 41/14 41/15 41/16 41/25 42/5 42/20 42/25 44/2 45/13 46/19 72/14 74/25 76/15 78/12 80/4 83/9 86/7 87/6 87/11 87/20 88/16 89/2
kept [1] 30/7 kids [2] 98/8 98/8 kind [8] 5/10 80/5 91/14 91/24 96/22 98/2 109/23 116/9
knew [12] 10/19 11/19 25/13 34/9 74/5 75/15

88/5 100/14 101/23
102/16 116/22 117/25
know [158]
knowledge [5] 13/23
20/17 20/20 39/21
79/19
known [2] 100/16 100/17
KOTLER [1] $1 / 20$ L
labeled [1] 20/21 large [2] 70/5 94/14 largely [1] 38/17 larger [2] 70/5 93/11 LAS [2] 2/17 128/12 last [20] $3 / 115 / 175 / 20$ 12/21 24/4 41/13 42/4 60/24 63/16 82/2 85/4 89/5 90/15 90/18 108/16 111/10 111/14 117/4 121/11 121/19 late [2] 8/21 26/15 later [8] 31/6 31/10 31/23 39/11 39/12 39/23 98/1 126/1
launch [1] 39/10 launched [1] 39/23 law [5] 18/12 121/9 121/10 121/23 127/5 lawyer [2] 15/1 16/14 lawyers [4] 72/14 94/1 118/24 118/25
lay [2] 16/8 120/1 laying [1] 18/3 leading [3] 22/20 105/3 116/12
learned [1] 118/20
least [6] 56/19 59/7 60/23 62/8 121/25 122/17
leaving [1] 114/20 lectern [1] 90/18 lecturn [1] 87/1
left [2] 26/4 121/11 Legacy [1] 6/1 Legislature [1] 122/13 lend [4] 101/6 101/6 101/7 101/8
lender [26] 47/16 47/17 54/15 55/1 60/6 62/14 65/14 65/16 66/2 66/4 70/4 70/4 70/5 74/11 76/25 77/2 77/3 88/5 88/7 100/18 100/19 100/21 100/21 101/19 101/25 108/5
lenders [4] 32/6 70/3 74/11 101/7 lending [4] 70/24 75/14 75/16 101/1 lengthier [1] 68/11 lengths [1] 116/17 lengthy [1] 61/9 less [4] 57/6 60/24 89/20 101/2 let [25] 11/19 13/15 32/16 34/20 42/11 42/15 42/23 44/5 44/16

| L | listed [1] 124/18 | Iower [4] 33/13 33/20 | marked [1] 15/5 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | listen [9] 4/7 93/21 | /19 | market [14] 4/1 31/ | 93/24 97/14 99/17 |
| 52/19 58/14 61/10 | 99/24 103/25 105/3 | lowering [2] 33/6 33/7 | 43/19 50/13 50/15 | 99/24 101/20 105/14 |
| 78/13 80/18 90/20 | 05/20 106/24 107/16 | lowest [2] 73/12 | 50/23 70 | 10 |
| 90/23 91/21 92/17 | 109/13 | 100 | 86/20 98/21 103/4 | 109/23 110/17 |
| 95/14 105/5 109/11 |  |  |  | $92 / 12101 / 6 \quad 101 / 12$ |
| 110/18 111/9 | literally [1] | M | [ | [6] 46 |
| $6$ | LITIGATION [1] | ma' | markets [7] 48/10 | 56/2 65/2 70/14 93 |
| level [2] 54/9 99 | little [8] 7/17 8/8 21/1 | made [21] | 48/15 64/6 100/24 | eant [3] 45/2 5 |
| leverage [1] 65/3 | 42/10 65/3 96/12 96 | 20/12 26/18 33 | 0 106/3 108/7 |  |
| levity [1] 72/19 |  | 35 | Marriott [6] 52/18 | eting [ |
| Levy [1] 17/1 | living [3] | 62/25 | 52/22 52/23 56/16 | mber |
| license [1] 5/13 | LLC [2] | 95/21 100/7 109/7 | 56/22 80/20 | - [11] |
| licensed [1] 5/9 | Ioan [13] 32/3 51/2 | 1 | asks [2] 42/9 | 7 14/2 |
| licensing [3] 39/ | 68/25 69/2 69/14 69/ |  | achusett | /17 17/5 17/8 18/2 |
| $44 / 1244 / 21$ | 69/24 72/11 74/6 | Mahan [1] |  | 12 19/23 |
| lies [1] 116/23 | 8 101/18 10 | mail [18] 22/25 28 | material [8] | mention [2] 44/22 |
| life [4] 37/3 47/2 | 03 | 30/23 44/8 44/14 45/18 | 22/3 | 72/23 |
| 67/13 71/13 | loans [3] 3 | 45/21 45/23 46/1 46/ | 30/15 30/19 30/24 | tion |
| light [1] 4/6 |  |  | [2] |  |
| like [107] 4/2 | locked [1] | 94/6 94/24 95/2 108/16 | materials [2] 15/8 | 6/14 32/16 38/2 |
| 6/21 8/7 14/17 16/18 | Lokey [10] 25/7 25 | [1] 99/9 | 93/25 | 2359 |
| 19/13 24/9 26/13 30/15 | 4 |  | math [6] 32/20 85 | [1] 99/3 |
| 36/14 37/16 46/7 47/19 | 59/7 59/10 59/14 59 | 69/10 76/2 | 5/23 86/3 111/ | erger [42] 7/2 |
| 4 55/20 | long [14] 22/3 22/9 | mainly [2] 50/21 88/8 | 117/8 | 6 13/25 16/15 31/14 |
| 61/1 64/8 68/9 68/14 | 24/13 50/23 60/9 67/5 | maintenance [1] 71/3 | atter [4] 25/7 29/ | 31/21 32/17 39/3 43/4 |
| 68/25 70/2 70/15 70/2 | 77/13 77/24 89/8 89/17 | major [3] 5/6 98/20 | 37/2 125/25 | 43/10 43/11 47/24 48 |
| 71/1 71/2 | 95/2 97/19 99/8 105/22 | 98/20 | matters [1] 20/9 | 48/3 48/8 48/9 49 |
| 74/10 74/10 76/1 | long-term [5] 22/3 22/9 | majorit | aximize [1] 102 | 2/5 56/3 58/9 60/7 |
| $76 / 227$ | 50/23 77/13 77/24 | 81/2 | may [14] 15/16 16/9 | 60/15 67/19 67/21 |
| 76/24 76/25 77 | long-winded [1] 99/8 | make [28] 4/16 26/17 | 32/5 38/3 38 | 7/24 68/5 77/18 77/21 |
| 78/12 79/20 80/13 84/5 | longer [2] 69/18 88 | 33/17 35/5 36/21 42/11 | 48/23 55/20 71/14 | 8/2 94/11 94/18 |
| 84/6 87/11 87/17 91/21 | look [21] 15/12 28/20 | 68/1 70/10 84/5 98/18 | 90/18 96/10 116/ | 5/18 104/11 |
|  | 33/1 37/13 37/16 37/21 | 98/19 99/10 101/12 | 123/3 123/4 | 05/7 105/10 108/13 |
| 96/19 97/1 97/1 97/9 | 38/6 60/1 65/17 73 | 101/23 102/6 102/16 | maybe [7] | /13 10 |
| 97/1 | 91/18 97/2 99/17 | 102/22 103/6 107/4 | 22/5 26/9 72/13 87/ | essage [1] 53/4 |
| 97/12 | 105/17 109/24 110 | 1717113/24 116/7 | 101/2 | [2] 36/20 54/2 |
| $98 / 3$ | 110/25 113/23 114 | 118/11 119/3 | McDonald's [3] 4/4 4 | metrics [1] 54/21 |
| /1 | 116/11 | 122/16 126/9 |  | Microsoft [2] 8/11 26/5 |
| 98/25 100/3 100 | looked [1] 48/3 |  |  | [2] 8/21 |
| 100/13 100 | looking [18] 38/1 |  | [71] 5/7 | mid-December [ |
| 101/1 102/2 102/3 | 5 | making [10] | 13/15 14/23 15/7 17/11 | 30/4 |
| 102/12 102/14 103/2 | 60/5 60/15 65/15 68/23 | 52/15 55/3 69/18 72/10 | /18 18/22 20/4 20/24 | middle [4] 26/8 26/15 |
| 103/25 | 68/23 68/24 74/23 | 100/4 100/4 100/5 | 22/11 25/17 25/17 29/4 | 69/12 113/20 |
| 105/18 105/25 106/17 | 75/20 95/24 101/4 | 100/6 119/20 | 1 | might [7] 10/17 19/1 |
| 107/8 107/20 10 | 110/24 111/1 115 | manage [1] | 40/11 42/21 42/23 44/5 | 19/12 21/22 34/10 43/7 |
| 109 | looks [17] 8/7 16/18 | managed [3] 5/11 | 49/7 49/24 51/6 52/13 | 101/2 |
| 110/7 110/7 110/7 | 46/7 56/21 60/1 61/ | 97/20 106 | 14 61/10 | million |
| 110 | 61/19 66/22 68/9 68/14 | management | 70/14 71/23 72/16 | 3/16 3/16 3/20 |
| 111/20 111/20 113/23 | 68/25 79/20 80/13 | 105/23 106/15 106/1 | 76/20 76/22 76/23 | 5/18 9/17 9/18 |
| 118/10 122/23 125/2 | 111/6 111/10 111/1 | managers [2] 102/8 | 7/4 78/13 80/18 | 9 |
| liked [3] 5/4 94/11 | 11 | 125/22 | 83/20 87/9 87/18 88/8181/ | $7 / 7$ 39/13 39/16 40 |
| 96/25 | loop [1] | managing [2] 70/6 | 4 | 11 |
|  | losing [4] 71/1 |  | 92/17 93/14 95/1 | 1/23 66/24 68/8 71/17 |
|  | 72/2 72/4 | many [13] 5/6 48/7 | 96 | /17 73/13 76/11 80 |
|  | loss [2] 4/19 | 56/7 56/10 67/11 67/13 | 5/2 105/3 105/5 | 0/17 83/14 83/2 |
|  | lot [10] 4/4 5/15 39/18 | 74/10 76/21 8 | 105/15 107/17 109/1 | 4/13 85/15 8 |
| 96/20 96/20 96/21 | 40/3 48/5 60/10 60/14 | 104/22 117/1 123/1 | 110/9 110/18 111/9 | 93/22 93/23 99/24 |
| 硅 | 74/13 102/16 107/2 | 125 | 115/15 116/9 | 1/5 101/8 101 |
| 2263 | lot | March [3] | 121/8 121/1 | 101 |
|  | louder [1] |  | 121/12 125/10 | 102/15 102/17 102/18 |
| lined [1] 123/18 | lous |  |  | 3/7 103/10 103 |
| lines [1] 54/18 |  | 33/3 33/5 33/6 | 2/2 24/15 26/4 30/13 | 04/17 1 |
| liquidity [2] 48/16 | love [3] | $\begin{aligned} & 33 / 733 / 1133 / 14 \\ & 33 / 2133 / 2534 / 2 \end{aligned}$ | 33/7 33/10 39/1 39/3 | million-and-a-half-doll <br> ar [1] 117/10 |
|  | 110/3 <br> low [2] 25/25 69/17 <br> low-range [1] 25/25 | $\begin{aligned} & \text { Marino [3] 82/12 82/15 } \\ & 84 / 16 \end{aligned}$ | 60/14 60/18 66/10 67/8 67/18 67/25 76/17 76/18 81/14 82/7 88/1 | mind [4] 83/5 109/14 109/16 118/25 mine [1] 123/9 |


| M | 60/12 62/22 63/9 63/1 | 54/14 59/15 63/16 | [2] | 37/6 37/19 37/23 |
| :---: | :---: | :---: | :---: | :---: |
| minimum [2] 53/18 |  | 66/18 89/3 92/21 104/6 |  | ] |
| 54/12 |  |  |  |  |
| ministerial [1] 67/9 | 2/11 3/11 5/14 6/4 6/5 |  |  | 16/14 17/3 19/3 19 |
| minor [1] 50/20 | 6/9 6/16 6/25 7/24 | multi-fold [1] 116/8 | negotiator [1] 13/25 | 22/11 26/24 32/23 |
| 5] $15 / 25$ | 13/23 14/3 14/3 14/4 | multiple [8] 45/8 46/25 | net [2] 55/21 80/14 | 34/7 41/12 44/8 45/13 |
| 113/7 113/22 117/4 | 14/12 15/19 16/14 | 47/13 60/19 61/14 64/2 | network [1] 81/25 | 45/24 46/1 4 |
| /2 | 18/15 19/22 21/16 | 67/13 70/16 | Nev [1] 121/16 | 58/4 61/11 63/10 64 |
|  | 27/18 29/5 29/6 29/7 | Murphy [1] 94/7 | NEVADA [7] 1/2 3/1 | 64/21 67/19 69/13 |
| misleading [3] 17/25 | 29/9 30/4 32/17 34/7 | museums [1] 4/2 | 121/12 122/13 125/5 | 3/15 75/6 80/11 81/ |
| 20/9 23/15 | 35/3 35/4 35/20 35/20 | must [4] 9/23 20/7 | 125/7 128/12 | 83/14 83/24 84/3 85 |
| 2119 | 35/21 36/6 38/8 41/2 | 26/25 60/5 | never [8] 39/4 58/17 | 85/7 86/2 91/16 96/9 |
| $87 / 188 / 25$ | 41/3 42/17 46/11 46/16 | my [57] 3/11 5/11 6/17 | 58/21 83/5 106/10 | 97/21 98/1 98/3 99/2 |
| 87/ | 49/5 49/20 54/17 | 9/20 11/13 12/10 12/20 | 106/11 109/1 118/25 | 99/18 100/3 100/9 |
|  | 116/22 117/9 117/10 | 15/11 20/16 20/20 | new [9] 8/24 12/9 | 1/17 101/17 102/9 |
| model [9] 51/13 | 117/23 118/8 118/9 | 32/20 33/20 35/20 | 13/10 25/11 38/22 | 102/11 102/25 105/9 |
| 24 | 118/15 119/2 119/7 | 36/21 36/23 37/2 41/21 | 68/12 68/14 68/15 | 112/20 112/24 |
| 84/6 84/16 84/20 | 119/25 120/1 121/20 | 42/20 42/23 43/7 46/21 | 73/15 | 117/24 120/6 121/2 |
| Is [2] | 123/8 123/10 123/20 | 46/22 48/1 51/25 52/14 | news [5] | 121/3 |
| 101/12 | 123/25 123/25 123/25 | 59/20 67/10 69/2 72/ | 94/17 95/16 95/17 | number [25] 15/10 |
| moment [4] 8/10 | 124/1 124/19 | 80/21 81/12 84/10 | next [11] 7/23 20/5 | 22/10 22/10 23/17 |
| (20ment [4] 810 | Mr. [39] 7/1 8/6 46/20 | 87/16 88/10 89/15 90/6 | 28/11 38/16 40/25 | 26/19 26/21 33/13 57/1 |
| money [32] 3 | 46/21 72/12 83/6 86/24 | 91/15 92/7 93/4 93/5 | 53/13 73/23 83/14 | 69/24 69/24 77/5 80/2 |
| 7/1 7/5 8/6 49/11 53/20 | 87/20 88/17 88/23 89/5 | 98/18 99/19 100/20 | 84/24 123/7 125/1 | 84/6 86/21 86/22 92/25 |
| 54/19 55/22 55/24 56/3 | 89/9 89/9 89/12 89/17 | 102/15 104/14 108/3 | nice [2] 88/22 112/9 | 104/25 105/1 105/2 |
|  | 89/18 89/24 90/1 90/17 | 109/14 109/23 110/2 | nightmare [1] 87/18 | 113/14 116/18 117/1 |
| 66/12 66/16 66/18 | 90/17 91/5 91/13 92/1 | 113/19 113/21 116/8 | no [96] 1/5 1/6 6/13 | 117/3 117/21 128/10 |
| 69/18 72/11 77/10 | 93/25 95/12 102/ | 118/20 121/10 12 | 6/15 7/1 7/3 7/3 | numbers [31] 10/5 |
| 100/4 100/6 100/7 | 102/23 108/12 109/6 | 124/20 128/5 | 10/8 10/23 11/4 1 | 10/23 10/25 12/5 |
| 0/22 100/23 101/21 | 110/14 112/2 112/3 | myself [1] 32/14 | 11/24 13/2 13/18 | 12/11 12/11 |
| /24 103/23 104/10 |  | N | 17/8 17/12 21/20 21/23 | 20/19 20/22 |
| 108/13 |  |  | 23/20 25/24 26/7 28/1 | 22/11 22/14 22/17 |
| month [4] 26/13 |  |  | 33/10 33/22 36/16 | 24/22 24/23 |
| 64/9 | Mr. Apton |  | 36/25 39/5 39/7 40/20 | 25 |
| nths [4] 31 | 87/20 88/17 88/23 | name [7] 41/13 42 | 40/22 40/25 43/5 46/10 | 26/22 27/6 34/9 34/ |
| 31/23 110/14 | 89/24 90/17 115/10 | 42/4 42/20 90/14 90/15 | 48/3 49/13 50/10 | 34/18 37/3 37/4 51/6 |
| mood [1] 89 | Mr. Fox [20] 46/20 |  | 53/2 53/3 55/10 59/12 | 60/20 73/24 111/7 |
| MOORE [1] 1/21 | 89/9 89/9 | nature [5] 20 |  | 0 |
| more [41] 16/7 17/9 |  | $\begin{gathered} \text { nature [5] } 20 / 26 \\ 67 / 1298 / 14102 \end{gathered}$ |  |  |
| 24/4 26/18 28/9 33/11 |  | navigate [1] 88/9 |  |  |
| 38/21 39/18 40/16 | $112 / 2112 / 5112 / 8$ | navigated [1] 88/ | 81/12 87/25 88/6 | 18/1 19/6 46/15 11 |
| 40/20 40/21 48/5 50/13 | $112 / 2112 / 5112 / 8$ |  | 88/15 88/19 88/20 | $\begin{aligned} & 18 / 11919 \\ & 117 / 14 \end{aligned}$ |
| 54/14 55/22 55/24 |  | nearly [1] 76/12 | /24 92/23 97/17 98/1 | objection [17] |
| 56/12 59/15 59/23 | $112 / 3113 / 17 \text { 123/8 }$ | necessarily [3] 1 | $99 / 7 \leqq$ | 13/18 14/8 18/17 18/20 |
| 65/13 66/5 67/9 67/11 |  | 48/16 77/17 | 100/11 102/19 103/3 | /818 24/17 46/13 |
| 70/23 70/25 71/2 77/10 | 115/7 | necessary [2] 56/20 | 03/20 108/2 110/22 | 79/25 83/3 |
| 78/24 82/8 88/23 89/10 |  | 68/21 | $111 / 3111 / 19112 / 4$ | 15/24 116/7 116/8 |
| 96/12 96/14 97/22 |  | necessitated [1] |  | $17 / 15$ 119/2 |
| 100/9 101/12 102/16 | Mr. Potashner [2] 7 | neck [1] 100/16 | $25$ |  |
| 104/15 104/22 106/23 | Mr. Potashner [2] 7 | $\begin{array}{ll} \text { need [24] } & 10 / 21 \end{array}$ |  | 1] $18 / 8$ |
| 108/24 | Mr. Stark [2] 89/17 | 23/1 28/8 28/9 30/ | 120/24 122/4 125/5 | ive [1] 47/5 |
| morning [4] 29/16 | $89$ | 33/23 37/9 37/9 42/14 | 127 | obligations [2] 14 |
| 122/25 126/14 127/3 | Ms [7] | 44/14 47/10 55/9 55/24 | nobody [2] 4/4 5 | 17 |
| most [1] 64/18 mostly [1] $127 / 4$ | 42/25 44/2 45/13 46 | 59/5 59/21 66/5 70/10 | 2] 5/25 116/20 | tacle [1] |
| $\begin{array}{lll}\text { mostly [1] } & 127 / 4 \\ \text { Motion [1] } & 121 / 3\end{array}$ | 76/15 | 71/1 72/19 89/4 90/23 | 1] $3 / 24$ | y [5] 9/1 |
| $\begin{array}{lll}\text { Motion [1] } & 121 / 3 \\ \text { Motions [2] } & 123 / 6\end{array}$ | Ms. [12] | 120/8 125/12 | [1] 116/21 | 31/5 84 |
| Motions [2] 123/6 126/16 | 78/12 79/18 80/4 83/9 | needed [16] 14/1 | mal [1] 81/ | urred [1] 50/2 |
| /16 uth [1] 36/23 | 86/7 87/6 87/11 87/20 | 14/19 24/25 30/1 | NORRIS [1] 1/18 | ccurring [1] 114/4 |
| uth [1] 36/23 | 88/16 89/2 | 30/13 39/18 50/22 56/2 | not [185] | October [9] 8/10 8/18 |
| $\begin{aligned} & \text { عe } \begin{array}{lll} 15] & 12 / 5 & 12 / 12 \\ 7 & 26 / 9 & 27 / 6 \\ 35 / 14 \end{array} \end{aligned}$ | Ms. Dubey [1] 79/18 | 67/22 67/23 77/6 77/6 | note [3] 60/24 113/4 | /21 10/18 16/17 21/17 |
|  | Ms. Kenworthy [11] | 77/11 78/5 78/5 88/7 | 122/13 | 25/10 39/13 |
| $79 / 22 \text { 83/1 91/15 113/5 }$ | 72/14 74/25 78/12 80/4 | Needham [1] 49/6 | notes [5] 46/1 49/20 | ] 181 |
| 115/22 | 83/9 86/7 87/6 87/11 | needs [3] 28/8 52/8 | 96/2 104/22 110/15 | /12 24/8 29/1 38 |
| ved [8] 69/25 70/13 | 8 |  | 9/6 50/13 | 8 |
| /20 70/24 71/5 71/6 | much [23] 3/12 3/17 | negative [1] 73/13 | 2 59/16 64/1 | fer [2] 18/6 120/23 |
|  | 4/23 5/23 6/1 7/8 23/18 | negotiate [1] 105/10 | 86/19 103/1 | offered [3] 11/11 |
| moving [7] 32/3 56/12 | $\begin{aligned} & 25 / 1434 / 139 / 2348 / 5 \\ & 49 / 1150 / 2352 / 554 / 8 \end{aligned}$ | negotiating [2] $95 / 4$ $105 / 15$ | notice [1] 123/13 <br> November [4] 34/16 | 114/17 120/8 offering [5] 31/17 |

## 0

offering... [4] 31/22
49/2 49/12 49/17
office [1] 118/21
officer [3] 16/22 18/11 18/13
officers [1] 16/19
officially [2] 28/4 59/4
often [4] 48/13 50/8 64/6 108/24
oftentimes [3] 60/18
62/5 70/25
OGILVIE [4] 1/15 118/8 118/15 119/2
oh [13] 10/15 15/11
23/8 46/6 71/24 73/5
82/2 89/18 108/10
111/3 117/4 121/21 125/13
oil [1] 110/7
okay [129]
old [1] 38/20
older [1] 4/18
on [157]
once [2] 107/7 107/9
one [43] 6/4 8/11 8/12
9/7 10/22 11/4 13/10
22/10 23/9 26/13 33/11
33/15 35/13 38/22 40/1
53/10 53/15 56/7 58/12
70/6 71/11 72/14 73/5
76/25 80/23 82/2 83/4
84/19 84/24 85/4 85/7
94/6 95/12 98/17 108/8
110/9 110/10 111/15
115/15 121/19 122/19
125/11 125/11
one's [2] 10/14 115/19 only [17] 4/15 16/2
29/25 61/21 63/23
66/23 89/15 95/12
98/23 103/21 104/14
108/18 108/18 111/4
112/17 119/16 122/14
onto [1] 28/11
operating [4] 53/19
54/21 115/23 120/7
opine [2] 52/13 81/14
opinion [10] 12/10
20/21 20/24 21/3 22/11
22/13 25/16 32/23
121/17 125/5
opportunities [6]
43/19 47/13 47/24 48/6 48/15 48/20
opportunity [16] 47/3
48/4 55/18 56/11 62/10 62/12 63/24 66/13
66/20 66/21 67/4 77/14
77/22 77/24 78/10 127/4
opposed [1] 14/2
opt [1] 122/21
opt-outs [1] 122/21
option [2] 94/11 94/18
or [99] 3/16 8/9 8/17
9/15 9/18 10/11 10/13
11/1 11/20 12/21 14/3

14/5 16/4 16/14 17/11 17/17 17/25 19/7 19/12 19/13 19/14 20/2 20/12 20/12 20/23 20/23 21/13 21/21 24/10 26/17 27/21 27/21 28/11 31/4 31/20 32/1 34/9 34/18 34/23 35/15 35/25 39/5 40/2 40/10 40/24 42/11 43/8 47/2 47/2 47/10 47/20 47/25 49/7 51/24 51/25 52/11 52/11 55/2 56/18 56/24 61/13 64/11 67/9 67/16 68/1 70/9 70/11 71/4 72/19 79/12 79/12 81/18 90/21 93/12 96/12 98/8 98/17 98/18 100/24 101/1 101/11 101/23 107/19 107/24 108/8 114/11 114/24 115/11 117/10 117/11 119/20 119/25 122/3 122/3 122/18 123/24 126/16 128/10 128/10 order [11] 15/18 15/21 15/22 25/1 55/17 60/20 67/21 67/23 68/4 78/3 78/6
ordered [1] 9/2
original [3] 53/4 93/4 121/15
other [18] 4/9 20/10 33/15 52/9 52/15 52/15 55/2 77/5 86/21 89/11 100/22 103/3 107/13 108/8 115/2 120/20 120/20 123/13 others [1] 57/10 otherwise [1] 113/1 our [46] 22/17 25/9 33/13 34/5 39/14 39/24 41/22 43/18 43/23 47/14 50/13 52/1 53/20 54/4 54/5 54/6 54/13 60/19 63/21 63/22 64/12 67/11 69/24 70/3 70/16 77/12 79/12 84/22 85/16 86/17 86/25 90/7 93/18 93/20 93/22 97/15 99/25 100/3 100/5 100/6 100/7 101/24 102/3 102/22 105/21 106/17 out [67] 3/22 3/23 3/25 4/22 5/12 10/1 10/5 10/11 12/3 23/18 24/2 26/20 27/24 28/18 32/13 34/5 36/8 37/3 37/12 40/2 46/11 53/20 54/14 54/19 54/20 55/24 62/9 64/8 65/19 65/25 66/2 66/18 69/15 71/5 71/6 71/8 71/23 75/14 75/16 75/18 76/9 76/12 76/20 77/7 77/7 78/3 78/3 80/23 81/5 84/6 87/24 88/7 94/24 98/7 99/25 100/1

101/22 102/16 102/21 103/7 103/9 103/14
111/20 111/20 114/25
118/18 125/2
outcomes [1] 23/13
outline [1] 89/15
outlook [1] 27/14
outs [1] 122/21
outside [1] $8 / 16$
outstanding [1] 115/15
over [20] 9/3 40/12
41/22 51/2 54/6 54/15 60/13 64/7 90/7 96/9 101/22 105/22 106/15 106/15 111/10 113/3 116/10 117/2 121/8 122/25
overexaggerating [1] 22/5
overlap [1] 4/19
overrule [1] 114/11 overruled [6] 11/3
19/19 21/9 24/20 46/17 117/15
overview [1] 19/3
own [4] 51/13 51/16 51/20 86/24
owned [4] 49/20 77/25 78/7 107/24
owner [1] 91/11
ownership [3] 85/16 85/20 86/3
P
p.m [10] 3/1 55/5 64/14

73/5 75/4 89/23 89/23 115/8 115/8 127/6
Pacific [2] 125/6 125/6 package [1] $4 / 25$ page [35] 7/23 10/14 17/10 17/13 21/15 23/24 25/22 27/7 37/5 37/7 38/12 50/11 53/4 53/14 55/4 55/4 55/6 58/7 61/11 62/22 63/13 69/4 69/10 75/22 80/5 80/8 81/16 81/18 81/19 83/9 83/19 85/10 85/25 121/12 121/14
page 3 [1] 53/14
pages [3] 24/13 52/18 89/15
paid [2] 32/13 68/25 pain [2] 31/1 100/16
PAMPT [1] $1 / 15$ PAMT [6] 53/7 55/9 55/10 56/1 56/3 56/13 paper [2] 38/4 38/6 parachute [1] 7/24 paragraph [15] 17/10 17/13 19/22 24/2 24/5 37/6 37/7 38/12 44/20 64/16 65/5 73/9 73/12 75/1 75/2
parallel [1] 59/8
PARAMETRIC [43] 1/4 5/3 6/6 7/6 9/19 12/2 19/1 19/7 24/7 24/23 25/5 25/6 36/7 38/25

39/3 39/6 39/8 39/16 39/22 39/24 40/10 43/4 48/1 48/4 48/8 57/22 59/17 59/20 63/1 63/2 77/25 78/7 78/10 100/8 100/9 100/11 102/25 103/5 107/4 109/3 110/5 121/14 122/15
Parametric's [3] 18/25 25/4 58/8
part [16] 3/24 5/23 19/4 19/5 22/7 32/3 32/5 39/10 64/3 67/10 111/4 112/18 114/15 116/3 117/7 117/18
participate [1] 94/13
particular [4] 54/10 56/4 65/18 106/22
particularly [1] 25/11
parties [1] 97/25
partner [5] 43/2 46/21
52/23 65/17 91/10
Partners [1] 82/21
party [2] 18/19 18/21
pass [2] 86/6 111/24
passionate [2] 120/13 120/13
path [9] 51/15 61/21
66/23 68/4 75/17 77/8 77/9 77/15 78/2
Pause [6] 41/5 89/22
110/12 113/15 115/9 115/18
pay [5] 5/7 31/3 32/13
49/19 69/1
paying [2] 32/3 32/5
payment [1] 7/6
payments [1] 7/24
PC [1] 5/21
PEEK [8] 1/17 15/19
18/15 72/12 115/7
117/23 118/9 121/20
Peek's [1] 124/19
people [15] 4/7 4/19
12/15 22/20 76/5 97/12 97/24 98/8 98/16 103/3 106/12 106/19 121/14 121/15 121/15
percent [24] 26/12
32/24 34/3 39/23 39/24 40/14 40/17 40/18 84/4 84/12 85/20 86/3 101/2
102/5 102/6 102/10
102/25 104/5 104/7
105/4 105/10 105/13
107/1 109/3
performance [1] 83/25
performed [1] 51/2
performing [1] 81/14
period [7] 51/15 54/6
64/4 92/11 92/12 98/5
105/22
persistent [1] 106/1
person [2] 76/25 128/10
perspective [7] 47/25 59/15 65/9 76/18 78/4 86/16 100/20
pet [2] 70/2 70/11
philosophically [1] 108/22
phone [10] 9/12 9/14
10/19 10/25 21/17 46/2 72/15 110/25 111/1 113/19
phrase [1] 87/20
picked [1] 9/25
picture [2] 96/22 107/9
Piper [1] 5/1
placing [1] 119/25
plaintiff [4] 2/3 42/21
112/24 120/22
plaintiffs [1] 113/23
plan [1] 77/7
planned [2] 31/7 39/15 planning [1] 63/19 plate [1] 60/11 play [1] 98/10 playbook [1] 82/1 please [24] 7/12 17/18 17/20 19/22 31/12 37/12 41/24 42/3 44/5 52/17 56/15 58/23 60/21 61/7 68/10 69/9 86/9 89/7 90/9 90/14 90/18 90/20 95/22 124/8
plug [1] $4 / 24$
plus [1] 33/19
PNC [88] 27/18 27/22
28/6 28/14 28/17 29/6
29/12 30/8 30/11 30/15 30/18 30/25 31/6 31/9 31/13 31/25 32/3 32/13 32/15 47/16 47/17 48/25 50/6 50/9 51/14 53/6 55/24 59/23 60/2 61/17 61/17 61/20 62/8 62/9 62/15 63/13 64/21 65/7 65/12 65/13 65/16 65/18 65/25 66/2 66/18 67/6 67/17 67/19 67/23 68/4 68/13 69/16 69/23 70/5 71/8 71/8 71/9 71/14 72/2 73/25 74/3 74/5 74/19 75/6 75/13 75/17 76/2 76/9 76/15 76/19 77/6 77/7 78/3 78/3 88/11 100/15 100/17 101/17 102/14 102/18 102/23 103/7 103/14 107/9 107/12 107/19 107/24 108/6
PNC's [3] 64/18 65/9 73/16
pocket [2] 100/10 100/11
pocket it's [1] 100/11 point [66] 5/2 9/24
10/7 10/10 10/20 11/13 12/9 14/7 16/23 21/6 22/16 22/17 23/14 23/18 24/7 24/8 25/25 26/4 27/24 28/6 35/9
35/11 35/13 35/21 36/8 43/22 45/11 46/20 47/4 47/6 47/10 47/16 47/23 48/21 48/23 50/8 50/15
point... [29] 50/19 50/25 53/8 54/8 56/5 56/7 57/23 59/15 61/3 62/7 62/7 62/13 63/25 65/6 66/18 69/12 69/23 70/1 71/23 72/9 75/17 76/16 76/25 88/4 94/20 97/21 99/19 114/16 115/25
point-in-time [2] 24/7 88/4
points [2] 70/7 70/18
points-in-time [1] 70/7
portfolio [18] 47/14
52/1 52/3 52/9 52/15
56/8 56/10 60/19 63/22
64/2 67/11 67/13 67/14
70/16 76/22 79/12 82/1 86/17
position [7] 55/23 56/9 63/3 67/25 73/17 77/10 119/25
positioned [2] 23/21
23/22
positive [1] 33/12
possible [1] 32/2
post [2] 32/17 111/15
post-merger [1] 32/17
POTASHNER [26] 1/17
6/5 6/9 7/1 8/6 10/9
10/19 30/10 44/11
44/21 45/10 45/20
57/13 57/16 57/18
57/25 58/1 58/5 58/17
58/19 59/18 89/20
94/11 94/17 95/17
109/22
Potashner's [1] 7/24
potential [3] 4/12
47/18 64/5
potentially [5] 14/21
15/1 25/15 39/22 96/22
practice [1] 79/15
precise [1] 92/25
preclude [1] 53/20
predictability [1] 99/2
predicted [1] 28/18
prefer [1] 67/3
present [1] 32/18
presentation [2] 8/16 83/19
presented [1] 19/17
president [1] 43/8
press [2] 99/6 110/6
presumably [1] 73/16 pretrial [4] 116/17
116/18 119/15 119/16
pretty [7] 4/1 4/17
10/10 28/6 94/22 95/10 103/20
previous [2] 55/4
74/16
previously [8] 3/7 21/7
36/18 45/4 75/20
112/18 113/18 120/9
primary [2] 47/5 47/15
prime [1] 42/25
principal [10] 30/19 30/20 64/22 65/7 65/21 71/19 71/21 74/12 74/15 74/20
print [1] 121/11
printed [1] 122/19
prior [3] 45/11 51/5 68/20
prioritize [1] 59/5
prioritized [1] 28/9
priority [1] 60/2
private [3] 21/7 47/19 93/9
privileged [1] 15/1 probability [1] 36/24 probably [13] 22/6 25/1 26/23 39/12 52/7 55/24 66/2 72/17 80/6 91/16 92/20 101/3 106/22
problem [8] 57/22 72/15 76/15 101/17 102/19 106/25 114/8 116/2
problems [2] 28/5 67/6
proceedings [11] 1/8
41/5 89/22 89/23
110/12 113/15 115/8 115/9 115/18 127/6 128/4
proceeds [5] 49/16 49/19 83/11 83/12 83/15
process [10] 13/25
20/11 31/2 52/5 58/16
64/3 95/10 97/8 114/7 116/2
processes [1] 96/16 produced [3] 15/15 117/18 119/13 product [7] 5/2 5/4 39/4 39/9 39/18 39/22 110/6
production [1] 119/3 products [2] 26/5 110/1
progression [1] 47/20
projecting [1] 39/17
projections [15] 21/3
22/18 24/16 51/21
53/11 59/6 59/6 59/21
59/24 59/25 60/8 60/12
60/20 60/23 71/2
promote [1] 19/24
promoting [1] 99/6
promotion [1] 81/10
promulgated [1] 20/6
properly [3] 19/6 20/21 27/15
proposal [1] 60/4 proposed [5] 13/16 78/13 82/10 97/8 116/13
proposing [1] 69/1
prospectus [1] 49/6
protective [3] 15/18 15/21 15/22 protocol [5] 13/19 28/24 29/18 30/1 116/2
protocols [1] 86/25 provide [17] 14/22 17/5 20/7 23/8 23/11 25/1 25/11 26/19 34/16 34/18 34/19 50/12 57/20 67/23 71/1 97/25 123/5
provided [8] 25/5 25/6 44/3 54/21 60/25 61/5 94/1 123/13
providing [3] 23/13 27/3 27/3
provisions [1] 54/19 proxies [1] 19/25 proxy [44] 11/9 11/12
11/14 11/18 11/23 12/3 12/8 12/8 12/16 14/6 14/19 14/22 17/17
17/24 18/24 18/25 19/8
19/8 20/7 20/8 20/12 20/15 20/18 20/23 21/18 22/19 22/20 23/10 23/12 23/17 23/18 23/20 23/21 23/24 24/13 24/16 24/24 25/4 25/8 25/20 26/19 26/19 27/9 27/15 public [37] 13/9 13/11 14/12 14/16 17/3 17/7 19/3 31/17 34/9 46/12 46/20 47/10 48/9 48/15 49/2 60/15 77/16 93/12 98/21 98/23 99/2 99/3 100/23 100/24 103/4 104/10 106/3 107/12 107/20 108/4 108/12 108/16 108/19 109/12 109/14 110/20 118/21 publicly [1] 93/8 pull [5] 4/24 10/17 16/12 21/13 110/18 pulled [2] 99/25 100/1 pump [1] 99/5
punish [2] 62/16 62/21 punish' [1] 61/24 pure [2] 18/17 18/17 purpose [6] 14/19 14/22 17/5 17/17 57/19 81/13
pursuant [1] 119/13
push [1] 115/17
pushed [1] 38/15
pushing [1] 77/4
put [34] 4/3 4/23 5/8
5/10 11/17 22/21 22/23 37/3 42/8 48/19 48/24 55/24 56/12 62/6 63/21 64/7 65/23 66/2 66/13 66/20 67/2 67/22 68/1 68/2 68/3 68/22 74/9 77/10 99/24 100/1
101/22 102/13 103/15 116/25
PUTTERMAN [1] 1/18
putting [6] 36/23 55/22
63/21 63/22 64/3 74/6

## Q

Q-1 [1] 38/13

Q1 [4] 60/23 61/5 63/18 73/13
Q4 [11] 9/6 21/18 22/6
22/7 26/11 26/12 26/17
34/12 59/6 59/24 60/17
quantification [7]
11/14 12/2 12/18 14/5
21/20 22/21 22/23
quantified [2] 11/5 11/13
quantify [1] 12/19
quarrel [1] 116/3
quarter [2] 52/11 60/18
quarterly [3] 60/20
66/6 85/24
quarters [2] 52/12 83/24
question [33] 3/11 6/4
9/20 10/24 12/21 12/24
13/12 17/9 23/4 33/20
35/16 42/11 48/1 52/7
52/20 55/20 58/13 67/8
67/10 71/25 72/1 74/2
84/10 86/12 95/12
95/13 105/5 107/16 107/18 108/3 110/23
111/1 122/17
questioning [1] 113/20
questions [22] 6/13
6/15 14/9 16/8 19/19
20/2 40/20 40/21 82/8
88/15 88/19 88/20
88/23 88/24 89/9 96/12
96/13 112/3 112/4 112/7 121/25 122/20
quickly [5] 12/12 38/21
44/14 45/14 119/6 quite [2] 44/14 77/2
quote [2] 94/11 101/18
quotes [2] 61/24 76/4
R
raise [14] 31/4 31/22
41/24 48/19 57/17 58/8
71/15 78/5 90/9 104/13
104/17 107/2 107/3
107/12
raised [5] 32/11 49/11 71/24 103/23 104/10
raises [1] 58/11
raising [7] 28/4 57/20
57/22 58/2 59/4 59/22 77/15
Ramsey [1] 72/16
range [12] 11/25 23/2
23/3 23/9 23/11 25/25
27/3 27/4 43/23 69/17
72/24 73/12
ranges [2] 23/13 73/16
rare [1] 40/3
rated [1] 5/5
rates [2] 101/3 104/3
rather [1] 23/17
ratio [1] 39/21
RE [2] 1/4 122/2
react [1] 102/10
read [33] 14/23 14/23
17/18 17/19 17/20
19/22 28/9 28/11 37/7

37/14 53/22 53/24 54/1
55/16 61/10 62/1 65/4
65/5 65/5 69/9 69/20
87/19 88/10 94/15
108/16 118/23 121/5
121/7 121/19 122/16
122/25 125/12 125/14
reading [7] 14/25 18/2
18/10 58/6 62/9 63/2
73/4
ready [4] 3/3 39/5 59/6
89/24
real [2] 4/20 20/1
realize [1] $93 / 8$
realized [3] 83/11 83/14 109/3
really [20] 4/11 5/22
5/22 6/18 26/7 26/14
26/25 37/14 55/8 55/19
58/17 65/2 76/13 87/19
92/1 93/2 105/15
105/25 109/24 120/18
reason [5] 12/19 58/17
63/23 92/2 100/7
reasonable [1] 26/8
reasons [1] 11/17
rebuttal [9] 13/22 14/1
18/18 29/4 29/5 29/13
35/2 35/8 35/18
recall [24] 3/12 7/9
7/11 8/22 10/11 14/18
45/2 45/12 47/6 47/7
47/12 48/3 49/11 49/16 49/21 50/8 51/2 55/14 55/15 60/8 62/25 71/9 75/12 120/1
receive [3] 6/9 7/5 98/22
received [8] 7/1 7/3
14/13 14/17 18/10
19/23 82/9 82/23
receiver [1] 125/17 receivership [1]
124/20
recently [1] $5 / 9$
recessed [3] 89/23
115/8 127/6
recognize [1] 12/20 recollection [7] 8/5
17/8 54/2 58/7 62/20 69/22 93/2
record [7] 42/4 90/15
111/5 112/17 114/15 117/19 118/2
RECORDED [1] 1/24
RECORDER [1] 1/24
recount [1] 40/4 red [10] 23/5 28/4 31/4
59/5 59/23 71/15 71/24
76/23 76/23 76/23
redirect [3] 2/6 6/23 13/20
redoing [1] 54/25
refer [5] 10/23 62/23
64/16 73/2 122/18
reference [4] 50/1 51/8
56/13 62/22
referenced [1] 107/3
references [1] 49/23

| R | renegotiating [1] 40/3 | 95/18 105/7 105/7 | 64/2 64/20 70/13 70/19 | 89/12 98/24 113/6 |
| :---: | :---: | :---: | :---: | :---: |
|  | reopen [1] 113/2 | 108/13 108/13 111/15 |  |  |
| $\begin{aligned} & \text { referring [10] 17/16 } \end{aligned}$ | repay [1] 104/20 | re |  | 2] $4 / 2155 / 20$ |
| 44/21 44/25 45/1 57/16 | repeat [1] 90 |  |  |  |
| 57/18 64/7 67/16 72/7 | rephrase [2] 42/12 | 81/13 81/19 | 10 | s [9] |
|  | 90/2 | 87/14 87/16 88 | [2] 45/8 79 | 6/18 58/10 62/8 63/ |
|  |  |  |  |  |
| refi [1] 63/18 | re | reviewed [2] 49/2 | 46 | 2] |
| 7 |  |  |  |  |
| 75/17 77/6 77/7 |  | reviewing [3] 45/ 49/8 53/23 | same [9] 18/16 26/24 43/18 45/22 69/3 73/12 | 87/14 87/16 88/10 |
| 78/3 88/7 |  |  |  | $81 / 1387 / 1487 / 16$ |
| refinanced [2] 7 | re | revocable [1] | sanctions [2] 112/ | 88/10 |
|  | represent [5] | revolver [3] 55/10 |  | Il [3] 4/22 4 |
| 77/15 88/11 | 42/21 74/25 125/17 | 55/18 55/21 | save [4] 79/9 79/10 | selling [1] 26/10 |
| 77/15 | 125/18 | [5] 31/6 | 109/ | sending [3] 73/22 |
| refresh [4] 8/5 5 | rep | 25 32/15 | d [2] 108 | 73/23 96/2 |
| 58/7 69/22 |  | ridiculous [1] |  | [3] |
| regard [1] | re | 3] | 48/13 51/16 53/5 53/14 | 81/25 |
|  |  |  |  | sense [9] |
| regardless [2] | re |  | 16 | 98 |
|  | 21/18 21/19 125/2 | ts [1] | 6/15 66/20 71/14 | 101/12 103/6 |
|  | 12 | righty [1] 119 | 1/23 | sent [11] 18/12 31/ |
|  | represents [2] 125/20 | ring [2] 12/22 49/3 | 74/14 74/16 77/4 81/18 | 56/19 79/1 79/18 7 |
|  | 12 | risk [22] 27/2 62/5 | /21 90/2 | /21 94/ |
| 101/14 | reps [2] 109/15 | 69/15 70/8 70/13 70/20 | 6/3 98/2 108/ | 3/12 113/18 |
| Regulation | reputation [1] 37/2 | 70/21 70/24 71/16 | 108/18 117/4 120/14 | tence [2] 20 |
| $13 / 5 \quad 13 / 7$ | requested [2] 7/20 | 71 | 124 | ence |
|  |  | 72/4 72/6 72/13 74/6 | saying [15] 25/4 25/18 | ate [2] 25 |
| 13/23 14/1 |  | 100/21 10 | 22 | 124/22 |
| est [4] | required [2] 30/1 | 102/ | 9/13 72/10 76/8 95/ | eparately [1] 77/2 |
| 66/23 |  |  | 101/4 108 | tember [3] 51/12 |
| ate [2] | req | 5] | 108/ | 1885 |
| related [15] 16/4 20/11 |  |  |  | mb |
| 30/1 35/19 48/6 51/21 | requires [3] | rols | 28/3 46/7 61/1 63/16 | 85/25 |
| 11 54/14 55 | 29/18 119/10 | Ron [14] 32/14 46/2 | 27 | ious [8] 9/21 |
| 68/19 117/16 119/3 | requiring [3] 59/23 | 6/3 46/6 46/7 | 73/23 74/19 75/1 83/24 | 7 67/9 67/18 76/ |
| 123/1 126/9 | 59/25 65/16 | 46/9 46/12 96/3 96/ | 84/2 85/18 94/22 | 77 |
| relates [6] | reserve [2] 69/18 | 9 105/14 106/4 | 114/23 11 | ously [1] 81 |
| 13/23 66/10 100 | 100/25 |  | - | seriousness [1] 67 |
|  | Re | room [4] 5/2 5/4 | 3/12 106/1 | ve [2] 122/24 |
| relating [1] $82 / 8$ | resources [1] 33/ |  | I[1] 81/4 | 124/14 |
| tionship [5] | respond [1] 103/4 | room | scrape | ice [ |
| $14 \text { 59/18 }$ | responding [2] 94/10 | rough [1] 5/18 | screaming [1] 92/7 | rving [1] 13/2 |
| [2] 26/20 77/5 | /2 | roughly [2] 32/25 40/6 | screen [6] 10/17 16/10 | set [4] 12/16 25/2 |
| [2] $75 / 1175 / 13$ | responds [1] | [13] 13/13 | 8/21 29/1 36/16 91/16 | 9/19 126/3 |
| released [2] 57/2 57/6 | response [3] 114/22 | 10 | scroll [1] 24/8 | [3] 54/18 |
| releases [2] 99/6 110/6 |  | 119/14 121/3 | - |  |
| [1] 19/2 | responsibility | 122/13 123/1 123/6 | nality [1] | [3] 52/1 |
| relevant [1] 1 |  |  |  |  |
| le [1] 2 | re | ruled | ond [9] | erance |
| reliance [1] | restate [1] | rules [9] 13/4 13/ | /20 88/5 102/4 110/9 | ere [1] |
| rely [3] 24/14 24 | rests [1] | 14/4 14/ | 110/10 118/20 124/17 | - |
|  | result [1] 33/24 | 116/9 117/11 117/11 | secondary [2] 31/17 | /16 67/25 69/2 |
| relying [1] | results [2] 23/9 | 4 27/2 33/23 | 31/22 | 70/14 |
| remain [1] 34/3 |  |  |  | G [4] 1/21 61/: |
| remember [36] $3 / 15$ | retain [1] 44/24 | running [1] 60/16 | ret [2] | 66/24 82/21 |
| 8/12 8/17 8/18 8/20 |  |  |  |  |
| 14 | return [2] | RYAN [1] 1/21 | 6 |  |
| 23/12 31/19 31/20 32/1 | 102/6 102/10 | S | 118 | holder [3] |
| 32/10 34/18 36/20 |  |  |  |  |
| 40/19 43/7 45/7 | revenue [17] 3/17 5/17 9/17 11/21 22/6 22/15 | sate [1] 89/1 $\text { safety [1] } 76 / 23$ | see [32] 6/22 7/23 $10 / 2117 / 917 / 21 \text { 21/1 }$ | hareholders $8 / 3$ |
| 49/18 66/19 90/18 | 25/22 25/24 26/8 26/9 | said [37] $6 / 217 / 3$ | 24/9 37/9 44/20 |  |
| 17 92/21 92/23 | 38/14 | $11 / 1312 / 21 \text { 20/16 }$ |  | SHAREHOLDER $1 / 5$ |
| 3/3 100/3 | 88/14 | 2 | 57/14 57/15 58/3 58/4 | shares [6] 97/14 97/15 |
| 104/3 104/9 105/1 | revenues [3] 12/22 | 31/14 36/1 39/7 44/12 | 61/22 62/22 64/1 | 117/1 117/3 117/8 |
|  | 33/13 39/15 | 44/12 44/24 53/2 53/2 | 6/22 66/23 68/15 69/6 | $17 / 16$ |
| removed [1] $107 / 9$ | reverse [8] 94/11 94/18 | 55/19 58/21 63/5 63 | 74/22 80/5 81/16 81/22 | she [8] 28/3 30/5 30/7 |


| S | 82/8 88/14 92/2 93/2 | 21 | 67 | $\text { 2] } 14$ |
| :---: | :---: | :---: | :---: | :---: |
|  | 98/2 103/19 107/18 |  | strongly [1] 40/6 |  |
| $41 / 1141 / 11$ | 5/2 118/24 | 45/18 49/5 49/20 89/17 | stuff [2] 95/1 102/2 | swapped [1] 32/13 |
| she's [3] 17/12 28/7 | 121/4 122/21 123/20 |  | stuff's [1] 123/15 |  |
| 8/22 | 12 | Stark's [1] 13/ | [22] 5 | $\left.\right\|_{4} ^{0}$ |
| 2] |  |  |  |  |
| shift [2] 888 | somebody's [1] | started [4] 27 | 64/8 65/23 66/14 66/20 | T |
| [3] | someone [1] 113/21 | 97/24 98/16 | 66/25 67/22 68/1 68/2 |  |
| 25/11 | something [13] $4 / 13$ | starting [4] 63 | 68/3 69/1 69/2 | 84 |
|  | 13/4 30/15 37/3 40/7 | 64/14 116/13 12 | sub-debt [22] 54/5 | 421 [1] |
| should [16] $24 / 23$ 36/8 | 40/12 70/15 97/13 | starts [4] 54/18 61/ | 54/8 54/22 54/23 55 | tables [1] 4/6 |
|  | 107/5 109/11 114/17 | 69/5 121/13 | 61/23 62/4 63/20 64/3 | tackling [1] 59/7 |
| $76$ | 115/5 116/15 | state [2] 42/3 90/ | 64/7 64/8 65/23 66/1 | take [19] 29/1 47 |
| 106/10 106/11 109/1 | sometimes [3] 42/10 | stated [1] 22/12 | 66/20 66/25 67/22 68 | 55/24 64/8 84/21 8 |
| shouldn't [8] 11 | 89/10 118/18 | statement [14] 1 | 68/2 68/3 69/1 69/2 | 7/1 |
| $99 / 1$ | somewhat [1] 4/8 | 14/22 17/17 18/25 19/1 | 77/ | /14 102/19 |
| 108/19 109/12 109/13 | somewhere [2] 92/13 | 19/8 19/9 20/8 20/23 | subject [5] 17/3 24/3 | 08/12 108/15 1 |
| show [7] 7/12 10/13 | 93/5 | 24/13 25/21 27/9 108/6 | 26/2 29/23 80/21 | 115 |
| /15 16/9 34/20 36/14 | sorry [28] 8/22 | 109/8 | submission [1] 116 | n [3] 62/18 64/24 |
| 8/10 | 15/20 23/8 23/24 30 | statements [1] | submit [1] 117/6 |  |
| side [4] 89/11 114/25 | 31/11 48/12 53/2 64/ | states [1] 24/9 | submitted [2] 20/1 | s [2] |
| 116/19 123/14 | $72 / 147$ | Stay [1] 89/1 |  | ing [4] 46/12 46/20 |
| nature [1] | 73/3 73/5 73/10 74/23 | STEPHEN [1] | subordinate [1] 103/2 | 113 |
| gned [6] 15/18 15/2 | 75/3 75/5 80/5 82/17 | STIGI [2] 1/18 123/8 | subordinated [7] | talk [2] 97/2 |
| 30/16 31/7 31/13 40/1 | 82/18 85/4 92/1 102 | still [23] 18/9 19/5 26 | 6 103/ | talked [6] 5/5 |
| significance [1] 70/21 | 102/20 117/9 | 26/2 26/9 26/10 31/8 | 103/18 103/19 104/2 | 32/16 46/24 109/20 |
| [1] $70 / 21$ | sort [9] 19/2 47/20 | 39/20 40/6 50/17 50/22 | 110/15 | talking [13] 35/7 46/12 |
|  | 70/14 71/1 71/4 71/13 | 52/25 53/3 54/22 71/18 | substantial [1] 104/25 | 46/16 49/6 50/9 54/4 |
|  | 116/7 122/8 | 72/2 72/6 86/3 90/1 | substantially [2] 12/6 | 54/5 54/22 54/23 63/6 |
| $\text { [2] } 2$ | sorts [1] 102/7 | 96/18 113/9 115/1 | 69 | 75/23 76/6 118/18 |
|  | sought [1] 20/3 | 119/18 | success [2] 5/23 97/18 | talks [2] 17/13 89/10 |
| $121 / 9$ | sound [5] 1/4 4/7 | stipulated [1] 29/ | successfully [1] 88/11 | [1] 10 |
|  | 49/14 95/5 121/14 | stock [3] 99/5 110/16 | such [1] 36/25 | rget [2] 39/16 40/9 |
| r [19] 3/3 7/13 13 | sounds [2] | 111/12 | [1] | targets [1] 53/19 |
| 24/12 25/19 31/11 | speak [2] 41/19 46 | st | sufficient [2] 12/1 | [1] 11 |
| 32/16 36/14 37/7 37/2 | speaking [3] 43 | [1] |  | tax [2] 109/4 128/10 |
| 38/5 40/20 91/9 93/1 | 54/9 84/21 | 19/24 | suggest [1] 10/19 | [8] 53/7 53/16 55/10 |
| 108/1 108/15 108/15 | specific [6] 12/9 23/13 | stockholders [2] 20/8 | suggesting [2] 22/21 | /21 69/13 69/17 76 |
| 111/4 112/9 | 13 58/20 60/4 | 20 | 68/3 | $82 / 2$ |
| [3] 10/7 55/3 115/2 | specifics [2] 54/10 | stop [1] 40/11 | supplement [5] 116/14 | TB |
| sitting [1] 18/10 | 75 | stopping [2] 29/22 | 119/7 119/18 120/14 | team [11] 22/21 47/22 |
| situation [4] 12/17 | speculation [2] 46/16 | 29/25 | 120/15 | 69/15 70/13 70/20 |
| $\text { 63/14 99/20 } 100$ | 99/5 | straight [1] 97/17 | supplementation [1] | /7 84/16 |
| six [5] 12/4 2 | speculative [3] | strategic [1] 93/10 |  |  |
| 26/10 39/3 39/11 | 97/13 99/4 | straw [1] 118/6 | supplements [ | teams [1] 70/24 |
|  | spelling [2] 42/3 90/15 | street [2] 19/12 99/4 | 116/19 | [2] 4/18 72/15 |
| [3] $13 / 4$ | spend [1] 4/6 | strict [1] 48/24 | supply [2] 70/4 70/1 | hnology [9] 4/1 |
| $\text { ny [1] } 2$ | spending [2] 33 | strike [1] 30/5 | support [13] 8/25 | 4 40/6 40/12 |
|  |  | STRIPES [53] 1/20 | 43/11 51/19 52/3 56/12 | 78/7 96/20 97/11 107/ |
|  | spent [3] 3/14 33/19 | 9/23 15/13 32/9 32/1 | 62/13 | teens [1] 32/21 |
| th [1 | 52/6 | 40/15 42/25 43/12 | 66/3 66/14 68/5 98/1 | Il [11] 9/12 29/ |
|  | split [3] 111/15 111/18 | 43/13 44/1 45/4 45/1 | supporting [2] 64/5 | 53/10 56/5 66/1 92/1 |
|  | 111/19 | 47/5 48/2 50/6 51/19 | 105/23 | /19 93/3 105/2 |
| $\text { tation [3] } 20 / 7$ | spot [1] | 51/25 52/2 52/2 52/2 | Supreme [1] 121/17 | 10/18 110/2 |
| $20 / 1120 / 12$ | spread [1] 114/25 | 52/25 53/3 55/2 55/23 | sure [26] 5/17 5/19 | telling [3] 38/12 94/10 |
|  | staff [2] 33/16 33/23 | 56/8 57/10 59/10 61/22 | 9/24 13/12 19/18 25/19 | 108/3 |
|  | staircase [1] 13/17 | 61/24 62/17 62/18 | 33/17 35/5 36/19 36/21 | temporary [2] 32/15 |
|  | stake [2] 84/12 85/13 | 63/19 65/1 66/13 66/2 | 67/24 74/2 74/18 8 | 88/4 |
| $4 / 184 / 22$ | stall [1] 44/22 | 66/24 66/24 67/1 67/22 | 97/6 98/7 98/13 106/4 | ten [2] 113/22 114/20 |
|  | stalling [2] 44/12 44/2 | 68/12 71/18 72/2 78 | 09/17 109 | n-minute [1] 113/22 |
|  | stamped [1] 69/5 | 80/23 81/1 82/16 82/1 | 109/20 112/15 113/2 | term [9] 22/3 22/9 |
|  | stand [1] 13/17 | 82/19 84/15 91/9 91/22 | 121/24 122/16 | 50/20 50/23 67/5 68/25 |
|  | standing [1] 126/11 | 103/11 103/13 | surfaces [1] 4/9 | 69/2 77/13 77/24 |
| 19/2 19/19 24/12 | standpoint [1] 47/25 | Stripes' [4] 43/21 54/3 | surprise [1] 22/5 | terms [8] 36/19 47/1 |
| $19$ | Starbucks [1] 115/3 | 67 | surprised [1] 112/14 | 1/24 94/25 103/3 |
| 58/17 62/14 65/16 | STARK [25] 1/21 3/6 | Stripes's [4] 83/12 | surprising [1] 111/2 | 109/23 1 |
| 68/25 69/1 71/3 72/9 | $\begin{aligned} & 3 / 115 / 146 / 46 / 2514 / 3 \\ & 14 / 414 / 1216 / 1419 / 22 \end{aligned}$ | $83 / 2284 / 385 / 13$ <br> strong [3] 38/13 63/23 | surrounding [2] $55 / 14$ $55 / 15$ | terrible [1] 100/14 <br> testified [7] 6/5 6/25 |

## T

testified... [5] 33/2
34/8 36/18 42/2 90/12
testifying [2] 3/8 91/7
testimonial [1] 117/16
testimony [10] 27/14
35/3 35/12 35/19 36/6
39/2 51/23 105/9
112/18 116/14
than [20] 19/16 22/17
27/3 33/11 33/13 36/2
38/19 38/21 40/8 40/17 60/24 89/10 89/20 100/9 100/22 102/17 106/23 108/24 112/15 112/15
thank [41] 3/4 6/12 6/14 16/10 18/16 19/20 38/8 40/20 41/2 41/18 41/20 42/7 42/13 42/16 44/18 72/20 86/6 86/7 86/23 87/3 87/10 88/15 88/25 89/2 89/3 90/3 90/4 90/22 90/25 91/6 91/20 112/5 112/6 112/8 112/9 112/13 114/14 117/13 120/4 126/18 126/19
thanks [5] 69/5 69/8 87/7 95/16 102/15 that [514]
that I [1] 73/20
that's [73] 3/25 10/5 21/25 22/4 23/7 25/17 25/17 25/21 26/25 27/1 28/21 31/24 35/21 37/20 37/25 38/7 38/14 38/20 39/7 39/7 45/1 45/15 48/12 49/4 49/8 52/7 52/7 65/15 70/19 73/14 74/21 74/25 75/24 76/24 77/12 84/2 88/22 91/16 91/18 93/3 95/22 100/22 101/8 101/14 102/2 102/7 103/17 104/16 106/19 106/19 106/23 108/25 110/1 110/2 110/2 110/3 110/7 110/8 110/8 110/17 111/15 112/17 116/15 118/5 119/12 120/21 121/24 122/7 122/10 122/10 122/15 124/7 124/23
their [25] 24/24 25/17 60/10 60/18 64/22 65/7 65/12 65/21 70/10 71/15 71/19 71/20 72/3 72/5 74/12 74/15 74/20 88/13 97/15 98/8 100/1 101/11 101/12 103/9 117/8
theirs [1] 125/12 them [39] 9/25 12/14 25/3 29/20 29/20 31/3 31/3 32/13 45/8 56/12 60/4 61/5 62/23 63/7 63/7 63/9 67/17 68/4

69/16 73/16 74/8 76/13 79/10 81/8 87/1 97/14 103/8 106/19 106/24 107/14 109/21 113/12 117/12 121/7 122/10 122/17 122/25 125/14 126/12
theme [1] 6/19 themselves [1] 63/4 then [62] 4/20 4/25 7/5 9/16 10/3 10/4 12/10 12/13 12/13 15/12 20/14 24/23 26/6 26/21 26/21 32/11 32/12 35/10 36/12 38/19 43/6 50/25 51/21 52/3 52/19 53/6 54/24 56/25 63/3 63/4 71/5 71/5 71/11 71/12 73/12 74/6 78/8 81/3 81/13 82/1 88/5 97/10 104/2 107/2 107/2 108/20 111/21 113/2 114/3 114/7 114/17 117/3 117/3 117/5 117/5 117/6 121/7 122/24 122/25 123/20 126/16 127/2 there [68] 7/24 11/17 11/24 18/10 21/11 28/1 30/14 30/14 30/15 30/23 33/10 34/9 34/15 34/17 35/11 37/7 39/6 39/8 47/7 49/7 50/16 50/20 50/22 54/11 54/22 57/22 63/23 63/24 64/17 66/8 66/13 70/24 77/7 77/21 77/22 77/23 78/9 84/2 86/20 88/2 88/2 88/3 92/1 92/20 94/5 95/25 96/1 99/7 100/8 100/8 101/3 105/12 106/5 107/18 107/21 108/6 114/7 115/24 115/25 116/1 116/24 116/24 117/20 119/6 120/7 123/23 126/3 126/5
there's [27] 13/4 24/22 28/8 36/25 55/5 56/11 61/25 63/25 64/13 67/4 69/13 70/18 70/18 70/23 75/22 77/13 86/20 96/16 96/17 97/17 98/15 99/7 105/21 108/10 113/24 117/23 119/8
these [31] 22/10 22/18 24/10 52/4 62/7 64/4 67/6 67/18 70/17 70/24 71/12 71/13 81/5 82/9 84/22 84/22 84/23 96/16 96/17 97/16 97/20 98/9 98/9 98/22 100/16 101/1 106/18 106/23 110/15 121/15 125/3
thesis [4] 97/1 98/17 98/18 98/18
they [80] 4/16 24/15

24/25 24/25 25/1 25/15 27/20 28/7 28/15 31/1 31/4 31/5 39/5 39/17
43/15 43/17 49/19 50/11 50/12 58/12 58/12 59/25 60/3 60/15 60/16 60/24 61/22 61/23 61/24 62/16 63/1 63/5 63/5 64/22 64/23 65/7 65/10 65/18 65/19 65/20 65/20 66/23 67/9 67/23 69/13 69/17 69/17 71/1 71/5 71/5 71/14 71/16 71/17 71/20 72/2 72/6 73/25 74/14 74/19 75/7 75/15 76/11 76/13 78/5 93/8 95/10 95/11 100/17 100/18 105/15 106/9 106/12 107/25 108/25 109/17 109/17 110/5 110/6 122/4 124/20 they're [21] 4/3 7/19 10/3 24/11 57/1 68/11 70/6 71/18 72/4 72/10 72/10 72/13 98/9 100/19 101/4 101/13 101/13 108/23 108/24 110/20 122/5
they've [1] 71/23 thing [15] 10/1 10/2 10/6 36/25 40/5 56/24 56/24 63/8 74/10 84/19 97/8 101/4 110/2 111/22 126/13
things [12] $4 / 239 / 8$ 39/25 60/10 60/14 71/12 74/4 77/5 88/2 97/16 102/10 109/21 think [72] 3/11 3/15 3/19 6/5 7/19 7/22 9/17 20/16 23/14 27/5 33/4 34/5 36/23 39/15 40/3 40/8 44/22 45/3 47/8 47/12 49/22 50/11 56/11 59/18 62/7 62/11 62/12 63/7 63/24 64/18 64/23 65/11 67/4 68/19 69/21 70/7 70/19 71/7 71/17 72/9 72/10 73/21 75/7 77/13 80/5 85/10 91/23 92/3 92/18 92/18 93/20 93/20 93/22 93/23 95/17 99/8 106/3 107/23 108/10 108/23 110/3 111/18 111/19 112/22 113/24 116/22 117/18 122/4 124/7 124/10 124/10 126/7 thinking [3] 27/13 63/6 92/11
third [2] 97/24 102/4 this [314]
those [21] 8/12 12/10 12/14 12/25 12/25 20/22 22/14 23/22 26/13 37/4 38/22 79/7 88/9 96/13 101/15 101/15 105/19 109/15

116/20 120/19 122/16 tinny [1] 4/8 though [19] 8/23 11/8 22/20 28/15 34/15 56/6 58/10 60/1 61/19 62/8 64/19 65/20 66/13 66/22 70/22 74/3 80/6 86/8 99/5
thought [14] 4/11 23/2 27/11 34/9 72/2 77/23 78/7 78/9 93/21 94/17 98/16 102/12 112/15 112/16
thousand [1] 5/12
three [6] 33/19 43/24
52/12 83/24 123/23
123/24
three-quarters [2] 52/12 83/24
through [32] 11/6
18/19 22/8 26/10 31/2 31/22 48/24 50/24 50/24 51/15 52/4 59/18 60/6 62/6 63/2 64/5 66/3 66/14 70/6 70/10 73/22 73/24 74/4 76/21 77/16 88/14 97/17 97/20 99/6 106/1 109/21 115/1
throughout [2] 58/16 64/19
time [104] 3/18 4/22
6/5 8/13 9/24 10/10
10/20 18/12 21/6 21/20 22/16 22/17 23/14 23/16 23/18 24/7 25/12 25/25 26/4 26/9 26/14 27/19 30/25 31/16 32/23 33/4 34/19 35/8 39/17 40/13 43/3 43/13 43/21 43/23 44/1 45/3 46/20 46/22 47/4 47/6 47/11 47/16 48/21 48/23 50/8 50/17 51/1 51/18 52/6 52/9 52/10 52/11 52/16 52/24 55/16 56/5 56/7 56/14 59/17 60/11 61/18 62/7 63/6 63/25 64/4 65/6 66/8 66/11 66/15 69/5 70/1 70/7 70/18 72/8 75/17 78/25 81/15 82/19 85/17 86/18 87/23 88/3 88/4 90/18 90/20 90/23 91/22 92/11 92/13 92/13 94/8 97/19 101/22 101/25 103/5 105/22 107/15 109/18 109/19 112/9 114/16 115/16 120/23 126/3
time-stamped [1] 69/5 timeframe [2] 12/12 31/19
times [13] 22/12 52/4 60/20 64/21 67/13 70/16 75/6 76/21 88/14 100/6 100/7 101/24 117/8
timing [1] 65/1
title [1] 43/7
titled [3] 21/3 21/4 24/16
today [7] 5/16 32/20
41/19 65/14 90/2 91/7
111/12
together [2] 78/11 126/12
told [9] 9/23 10/9 10/9 10/9 14/21 40/9 45/10
111/1 113/8
tomorrow [4] 122/1
122/15 122/25 126/3
Tony [1] 16/25
too [21] $4 / 1512 / 12$
18/22 33/3 33/5 33/8
38/19 39/24 48/16
52/10 52/16 74/13
75/11 91/18 94/21
98/13 99/3 103/20
104/11 112/10 124/12
took [5] 81/3 81/8
101/21 101/22 103/9 top [7] 33/12 46/7 55/6 72/23 73/1 73/3 94/6 total [3] 83/25 85/14 86/2
Totally [1] 30/25
tough [1] 98/4
Towards [1] 50/11
tracking [2] 5/22 23/19
traded [1] 93/8
traditionally [1] 65/13
trailed [1] 92/1
train [1] 118/24
trajectory [1] 66/3
TRAN [1] 1/1
transaction [5] 94/23
95/20 95/20 97/25
100/5
TRANSCRIBED [2] 1/25 128/3
TRANSCRIBER [1] 128/16
transcript [4] 1/8 37/5
37/16 128/9
transition [10] 5/19
50/16 50/21 51/15
64/25 71/4 71/5 88/4
88/13 101/5
transitions [1] 98/5
translates [1] 85/14
transparent [1] 58/22
Treasuries [1] 100/25
tremendous [5] 56/11
63/24 70/17 77/22
77/22
trial [6] 1/13 29/17
116/16 124/23 125/1 125/15
triangular [1] 105/7
Trichon [9] 46/2 46/7 46/9 46/12 46/16 96/3 96/4 96/5 96/9
tried [3] 4/25 120/14 126/1
Triton [1] 108/16
trouble [2] 21/17 21/21

| T | 78/1 106/3 |  | vote [3] 20/3 20/10 |  |
| :---: | :---: | :---: | :---: | :---: |
| trough [1] 98/11true [4] 20/16 21/19$49 / 4$ 109/5TRULY [1] 128/3trusted [1] 58/17try [4] 5/10 42/23 117/5117/5 | uncertain [4] 27/20 <br> 27/21 88/14 103/3 |  |  | Wayne [3] 82/12 82/15 |
|  | $\begin{array}{\|l\|} \text { 27/21 88/14 103/3 } \\ \text { uncertainty [2] } 11 / 20 \end{array}$ | Urdan [1] 121/17 us [33] 4/20 10/4 24/25 | voting [1] 19/25 VP [2] 51/25 8 | Wayne [3] 82/12 82/15 |
|  | 12/21 | 25/2 28/14 31/1 31/2 | VTB [32] 1/20 1/21 | 283] |
|  | under [7] | 31/8 42/10 42/11 42/15 | 21/20 43/25 46/12 | d [4] 27/13 30/1 |
|  | 53/6 53/18 61/17 75/3 | 44/16 50/14 53/20 | 46/20 46/25 47/5 4 | 96/14 115/22 |
|  | 109/3 | 54/19 60/6 62/10 62/ | 47/10 47/13 47/17 48/2 | we'll [15] 6/22 |
| trying [7] 94/24 98/24 | undergo | 62/14 63/3 90/20 90/ | 48/9 48/21 51/2 51/25 | 42/12 64/4 77 |
| 107/4 107/17 110/23 | undergoing [1] 71/3 | 90/23 93/ | 52/6 54/3 65/8 65 | 1210 |
|  | underlined [1] 82/2 | 101/1 101/20 106/2 | 66/1 66/2 66/18 68/2 | 6/25 123/1 125/2 |
| TTM [1] 53/17 | underlines [1] 87/21 | 106/20 111/1 111 | 83/14 84/12 99 | 6/13 126/ |
| TUESDAY [1] 1/12 turn [11] 30/10 49/5 | underlying [1] 57/3 | 117 | 303/15 108/12 108/ | 're [32] 6/16 10 |
|  | erneath [3] 50/1 | use [5] | 108/19 | /9 38/5 |
| 57/7 57/7 72/12 78/12 |  | 29/19 29/19 | VTB's [8] | 42/9 59/3 64/5 86/3 |
| 80/4 80/8 80/ | understand [8] 18/21 | used [9] 12/20 16/1 | 25/6 47/15 50/18 60/12 | /18 94/12 96/2 |
| $107 / 4$ | 19/23 42/10 90/25 | 24/10 32/10 32/ | 61 | 98/3 98/4 98/5 101/7 |
| turned [2] 28/18 | 1193/3 117/22 | 2 49/19 8 | W | 101/7 101/8 102/3 |
| 102/21 |  | using [5] | Wa | 102/20 102/20 $102 /$ |
| turning [1] 104/14 turns [1] $3 / 25$ | 43/ | 57/17 103/15 | waiting [1] $8 / 16$ | 2/23 105/20 106 |
|  | 9 60/3 90/6 90 |  |  | 122/21 122/22 |
| Turtle [64] 3/12 5/15 | 115/25 120/6 | V | Wambeke [1] 123 | ve [12] 5/20 |
| 5/16 6/6 16/20 16/22 | understood [3] 29/24 | validated [2] 113/7 | want [52] 7/12 8/8 | /7 51/23 54/ |
| 18/25 19/8 21/2 21/6 | 30/2 40/2 | 113/9 | 10/13 19/19 20/4 23/15 | 17 100/16 116/15 |
| 31/21 32/18 43/12 |  | validation [3] 114 | 27/24 35/15 36/21 | 7/11 123/13 123/1 |
| 43/14 45/9 48/4 48/6 | underwriting [1] |  | 36/24 37/3 41/3 | aring [2] 42/8 42/9 |
| 48/8 50/25 51/13 51/18 | 109/10 | valuable [3] |  | 1] 63/8 |
| 52/9 56/6 59/2 59/11 | unfortun | 103/21 | 61/24 62/16 64/1 | ek [6] 12/14 26/2 |
| 62/10 62/13 63/4 65/12 | unless [3] 35/4 36/19 | valuation [5] 7/20 | 65/19 72/16 7 | 118/20 119/17 121/ |
| 66/11 66/15 66/16 | 63/ | 85/7 8 | 86/8 86 | 125/1 |
| 71/11 77/3 77/25 78/10 | un | valuations [2] 84/2 | 93/1 96/11 96/12 98/15 | ks |
| 79/5 83/20 83/22 87/23 | un |  |  | 26/10 26/13 39/3 39/11 |
| 88/11 91/21 91/25 | unquote [1] 101/18 | value [10] | 106/7 106/19 106/24 | 121/10 124/24 |
| 92/10 92/16 92/22 | Unrelated [1] 38/20 | 84/3 84/11 84/12 86/2 | 108/15 109/25 109/2 | sbord [2] 117/10 |
| 93/17 93/18 94/8 94/20 | until [6] 26/15 53/18 | 86/15 97/15 |  |  |
| 96/18 96/19 96/24 | 89/23 115/8 120/10 | 04/1 | 110/22 112/2 112/2 | elcome [3] 3/11 38/9 |
| 96/25 99/1 100/5 100/5 | 126/7 |  | 114/1 114/7 115/ |  |
|  | unusual [1] 122/21 | various [2] | 118/11 119/3 121/4 | well [65] 3/24 4/14 |
| $\begin{aligned} & 100 / 7 \text { 103/5 105/24 } \\ & 110 / 16 \end{aligned}$ | up [50] 4/4 4/6 5/1 9 | VEGAS [2] 3/1 128/12 | w | 5/22 6/25 7/23 10/2 |
| tutorial [1] 17/6 | 10/17 16/12 21/13 | verge [1] 74/5 | 17 62/9 65/12 65/25 | /25 11/8 11/19 13/1 |
| TV [3] 4/5 4/7 87/21 | 22/20 28/12 28/14 | versus [2] | 66/1 66/2 75/14 75/15 | 15/12 17/10 17/19 |
|  | 29/7 29/7 30/7 30/1 | 121/1 | 77/20 | 18/24 21/13 23/5 23/24 |
| twice [1] 23/1 | 34/1 38/18 41/19 42/17 | very [39] 4/9 5/2 12/1 | 94/18 95/18 97/7 103/2 | 24/7 24/12 25/4 25/20 |
| two [20] 4/3 4/6 22/10 | 42/24 44/6 44/7 50/13 | 12/9 12/17 20/21 22/12 | 105/15 108/12 114/1 | 28/15 29/17 33/4 3 |
| 39/8 39/25 58/6 58/11 | 53/13 60/1 60/19 63/10 | 22/18 23/21 23/22 24/9 | 127/3 | 33/8 33/11 34/23 35/1 |
|  | 64/13 78/13 78/18 80/6 | 24/21 32/2 33/12 34/8 | wanting [1] 76/9 | 17 |
| 64/21 75/6 77/23 81/3 | 91/13 97/14 99/5 99/24 | 36/18 38/13 38/13 40/3 | wants [5] 44/24 71/8 | 39/25 46/21 58/6 58 |
| 88/2 88/9 99/9 120/11 | 100/4 100/4 100/5 | 40/16 45/14 47/18 | 89/11 97/9 97/22 | 58/16 64/25 65/2 |
|  | 10 | 50/22 52/1 52/13 6 | warn [1] 25/15 | 65/25 67/9 72/6 74/8 |
| two seconds [1] 120/11 | 110/18 111/25 113/23 | 70/4 77/24 77/24 84/21 | warranties [2] 109/15 | 8/15 90/4 91/6 94 |
| type [2] 66/4 6 | 114/25 116/12 | 84/21 89/3 98/25 99 | 109/20 | /24 99/15 9 |
| typically [4] 91/24 93/9$93 / 18126 / 8$ | 121/11 123/18 127/4 | 112/ | warrants [5] 103/19 | 101/18 103/17 103/21 |
|  | upcoming [1] | 2/ | /1 104/22 105/4 | 103/24 107/7 107/ |
|  | ] |  |  | 107/22 110/17 114/5 |
| U | 1 24/2 | vib | 290 | 8/2 121/7 |
| $\begin{aligned} & \hline \text { U.S [4] } 100 / 24 \text { 101/13 } \\ & \text { 101/14 101/14 } \end{aligned}$ | 26/22 27/4 69/6 69 83/22 85/10 95/16 | vice [1] 43/8 <br> video [7] 41/9 41/1 | wasn't [13] 11/9 13/19 18/18 29/8 30/18 30/20 |  |
|  | updated [3] 59/21 | $41 / 2290 / 7107 / 8$ | 36/1 43/13 44/1 58/19 | went [10] 23/18 81/3 $89 / 21101 / 5 \quad 104 / 20$ |
| Uh [10] 10/13 18/23 | 59/23 59/25 | 107/23 | 77/2 102/22 112/1 | /13 |
| 30/21 36/9 80/7 80/19 | updates [3] 25/2 25/2 | view [4] 25/17 26/24 | watch [1] $4 / 5$ | 116/17 120/1 |
| 115/21 | 7 | 39/14 98/21 | water [2] 110/7 1 | ere [100] 4/16 4/ |
| Uh-huh [10] 10/13 | up | [4] 22 | way [30] 5/2 9/3 12/12 | 13 8/15 8/24 9/3 9/3 |
| 18/23 30/21 36/9 80/7 | upfront [1] 96/17 |  |  | 9/8 10/24 11/10 |
| 80/19 82/3 112/12 | upon [4] 47/3 48/20 | violation [1] 11 | 26/7 33/17 37/2 38/21 | 7 12/11 13/9 14 |
| 115/13 115/21 | 55/18 114/4 | virtue [1] 31/21 | 5 | 16/22 19/11 20/19 |
|  | ups | voice [2] 42/24 91/ | 70/10 89/10 95/19 | 20/22 21/3 22/15 22/1 |
| $10 / 1232 / 1132 / 1368 / 6$ | 97/20 98/15 | volatility [1] 24/3 | 96/25 | 23/21 24/24 25/12 |
| 10/12 32/11 32/13 68/6 | upsetting [1] 40/11 | volume [2] 1/13 4/14 | 98/17 100/15 104/1 | 27/20 27/20 27/21 |


| W | 22/18 23/15 24/8 24/13 | WOLFE [3] 1/18 | 106/15 106/22 108/2 | 64/15 66/23 67/12 68/9 |
| :---: | :---: | :---: | :---: | :---: |
| re... [72] 30/14 31/ | 25/12 27/4 28/18 28/20 | 123/10 123/20 | 109/1 | 68/14 68/16 69/7 75 |
| 1/11 32/14 32/24 | 30/1 32/12 33/24 34/16 | won [1] 118/16 | wrote [9] 46/4 46/4 | 75/25 76/3 76/10 76/16 |
| 32/24 33/4 33/13 34/6 | 38/17 43/18 44/12 | won't [1] 126/16 | 46/8 58/10 62/2 62/21 | 78/8 78/19 78/22 79/3 |
| 34/8 36/18 36/19 38/15 | 44/12 47/13 51/20 56/9 | wonderful [1] 88/25 | 71/21 82/6 88/1 | 79/6 79/9 79/16 80/13 |
| 39/8 39/8 39/15 40/7 | 60/18 63/23 64/6 66/5 | word [3] 53/25 53/25 | Wynn [2] 122/3 122/3 | 80/22 81/7 81/9 81/23 |
| 40/14 47/12 50/5 50/9 | 69/15 71/1 73/3 84/4 |  | X | 81/23 82/13 82/22 |
| 51/23 58/1 59/25 60/5 | 93/23 94/14 95/13 97/5 | 20/16 | X-Box [7] 8/11 9/7 | 85/21 85/23 86/5 86/10 |
| 60/8 60/15 60/16 60/24 | $97 / 6 \text { 104/20 105/21 }$ | words [5] 12/25 13/1 | 10/22 11/4 23/9 38/15 | 87/13 87/15 89/6 89/7 |
| 65/7 65/14 65/19 65/20 67/25 69/1 71/20 72/2 | 105/22 115/19 116/25 | 36/21 36/23 111/4 | 38/22 | 89/25 92/5 94/2 94/9 |
| 73/4 73/15 73/22 | 120/3 120/6 121/16 | work [12] 3/22 3/23 | Xbox [1] 56/20 | 94/16 94/19 96/8 99/14 |
| 74/3 74/14 75/20 76/8 | whichever [1] 122/19 | 8/24 28/8 30/14 34/5 | XI [1] 1/6 | 104/12 104/21 105/8 |
| 79/4 84/8 84/10 87/23 | le [2] 5/18 34/12 | 52/14 | Y | 105/11 110/11 113/13 |
| 88/2 92/11 94/25 | 5/4 8/179110 |  | yeah [56] |  |
| 100/18 101/23 102/16 | 59/1 59/23 73/25 76/25 | worked [8] 4/14 43/4 $45 / 10$ 46/9 $43 / 11$ | 11/10 16/12 20/5 22/7 | 124/15 125/4 125/16 |
| 102/21 103/4 104/3 | 78/23 82/15 82/17 | 51/25 52/15 | 25/17 28/7 28/17 31/12 | 126/15 |
| $\begin{array}{ll}105 / 15 & 106 / 5 \\ 106 / 13 & 107 / 9 \\ 108 / 25\end{array}$ | 96/18 97/24 98/16 | working [9] 5/2 5/4 | 31/15 32/10 36/22 | yesterday [6] 20/14 |
| 106/13 107/9 108/25 | 98/19 103/4 108/4 | 52/2 63/8 73/15 74/4 | 40/19 40/19 49/9 53/23 | 24/9 27/12 27/19 28/3 |
|  | 123/7 123/22 | 79/14 81/1 115/11 | 68/14 73/7 75/2 75/2 | 29/7 |
| 119/15 11 | who's [3] 31/8 93/10 | works [5] 4/1 27/1 53/6 | 75/16 80/6 81/21 84/10 | yet [4] 15/17 112/24 |
|  | 94/10 | 106/17 108/25 | 84/14 87/18 87/19 | 114/12 121/22 |
| what's [17] 1 | whoa [1] 101/4 | worry [1] 91/19 | 87/22 91/15 91/18 92/3 | yield [1] 63/6 |
| 15/10 18/19 23/4 26/6 | whole [6] 35/7 58/8 | worth [3] 100/9 100/11 | 92/6 93/15 94/4 95/8 | Yogi [1] 6/21 |
| 26/21 32/18 42/25 | 96/20 99/20 100/7 | 100/12 | 95/25 96/6 96/10 96/11 | you [671] |
| 55/20 76/20 84/24 97/2 | 102/23 | Worthy [1] | 99/12 103/9 103/17 | you'd [2] 23/17 122/2 |
| 107/20 108/7 113/14 | whom [3] 20/12 28/2 | would [113] 8/25 9/16 | 104/11 104/19 107/10 | you'll [4] 15/19 24/9 |
| 115/14 | 66/2 | 10/1 10/4 10/11 10/18 |  | 47/8 98/24 |
| whatever [4] 20/23 | why [47] 3/23 13/20 | 11/10 11/24 12/3 12/5 | 112/1 113/16 118/2 | you're [48] 17/3 23/6 |
| 70/8 70/10 115/4 | 15/3 15/5 22/1 23/12 | 12/10 13/10 17/6 17/9 | 118/7 118/12 123/22 | 24/4 26/10 27/4 27/6 |
| when [61] $5 / 38 / 18$ | 29/4 29/8 35/2 37/20 | 17/23 17/23 19/16 | year [22] 3/19 5/17 | 29/18 29/19 36/23 38/9 |
| 10/11 13/9 13/24 14/12 | 38/25 39/6 39/25 46/11 | 21/10 22/8 25/1 26/23 | 12/5 12/11 20/19 22/8 | 38/12 38/13 40/25 |
| 15/17 15/21 19/23 20/7 | 46/16 47/7 49/23 58/2 | 26/24 28/9 30/10 30/16 | 24/3 25/19 26/5 26/11 | 40/25 42/17 44/11 |
| 20/14 27/19 29/10 31/4 | 58/12 58/15 59/13 | 30/19 30/23 31/4 32/21 | 27 | 44/20 47/23 48/13 49/7 |
| 33/2 34/3 37/10 37/17 | 59/21 59/25 60/8 61/2 | 33/1 33/14 33/18 33/24 | 27/12 38/16 39/10 | 53/5 56/18 61/10 68/17 |
| 39/20 44/5 44/16 48/13 | 62/21 62/25 79/10 | 35/14 36/14 36/24 37/3 | 53/21 54/20 60/13 | 77/4 91/11 94/10 95/6 |
| 49/7 49/24 51/16 52/19 | 92/19 94/20 95/17 | 39/10 39/12 43/17 | 68/14 80/11 81/6 | 95/9 95/24 96/2 97/6 |
| 55/16 56/1 56/8 57/5 | 97/25 98/3 99/15 99/17 | 43/17 45/3 45/21 46/21 | Year's [2] 68/12 6 | 98/12 98/12 100/22 |
| 60/1 61/1 | 106/19 106/19 106/23 | 46/24 46/24 50/13 | year-end [1] 25/19 | 100/24 101/19 102/9 |
| 64/5 66/20 70/23 77/4 | 107/11 108/20 108/21 | 50/20 51/9 53/17 53/19 | years [19] 5/19 5/20 | 105/3 108/5 108/8 |
| 78/13 88/1 91/23 92 | 108/22 118/5 120/3 | 54/13 54/13 54/23 | 24/2 31/10 33/13 33/19 | 115/1 117/1 117/2 |
| 92/16 93/7 93/22 93/23 | 122/7 122/10 122/10 | 54/24 55/22 55/22 | 43/24 45/8 48/8 81/1 | 122/16 125/13 125/1 |
| 94/23 94/24 101/10 | will [29] 41/11 53/10 | 55/23 55/23 60/17 61/2 | 81/3 91/24 92 | 126/3 |
| 102/5 102/10 109/11 | 62/6 63/23 64/7 64/22 | 64/8 65/17 66/5 66/8 | 104/23 110/14 111/10 | you've [17] 41/21 |
| 111/13 111/18 113/18 | 67/3 69/14 69/17 74/19 | 67/6 67/18 68/19 73/20 | 111/11 111/14 116/10 | 44/16 49/24 50/24 |
| 117/6 117/25 118/1 | 84/19 86/21 87/1 91/2 | 73/20 73/24 74/8 75/9 | yep [20] 45/16 55/7 | 52/19 85/23 99/12 |
|  | 105/2 105/17 106/8 | 75/11 75/13 75/13 | 63/12 69/11 69/11 | 106/18 112/25 113/ |
|  | 106/25 113/21 114/3 | 75/25 76/12 77/19 78/2 | 69/11 73/10 75/5 75/21 | 114/18 118/16 122/16 |
| 8/17 12/25 | 114/8 114/9 114/17 | 82/5 82/23 84/14 84/14 | 75/21 78/14 81/17 | 122/18 122/19 126/1 |
| 8/717 | 121/7 122/24 123/22 | 84/16 87/16 88/9 88/10 | 82/14 83/10 85/3 85/ | 126/7 |
| 50/12 50/15 54/11 | 124/10 124/10 124/13 | 90/9 90/14 90/21 93/9 | 85/12 85/12 85/21 | younger [2] 118/24 |
| 55/23 56/11 63/24 | WILLIAMS [2] 128/12 | 95/19 95/20 97/13 98/3 | 85/21 | 118/25 |
| 69/25 70/17 70/18 | 128/16 | 98/16 98/21 98/22 99/5 | yes [123] 3/4 8/3 | your [156] |
| 71/22 71/23 74/23 | winded [1] 99/8 | 102/12 102/14 104/1 | 8/11 8/14 9/23 11/22 | yours [1] |
| 77/13 84/15 85/21 | wipe [4] 86/9 88/17 | 104/25 106/5 111/ | 16/3 16/11 16/17 16/18 | yourself [4] |
| 86/18 91/7 94/25 96/17 | 118/9 120/12 | 113/23 114/24 118/9 | 6/21 16/23 16/24 $17 / 2$ | 17/20 32/6 118/18 |
| 97/21 99/17 103/10 | wiped [1] 119/2 wipes [1] 120/19 | 118/9 118/14 119/25 | 23/2 23/5 27/10 27/17 | Z |
| (15 116/17 116/23 | wiping [1] $86 / 25$ | wouldn't [7] 1 | 30/9 30/11 30/12 31/14 | zero [2] 76/14 100/12 |
| where's [1] 62/11 whether [12] 14/4 | within [4] 21/3 2 | /18 32/20 65/1 | $31 / 1531 / 1934 / 11$ |  |
| $\begin{aligned} & \text { ther [12] } 14 / 4 \\ & 1220 / 1420 / 15 \end{aligned}$ | 43/20 53/20 | 65/21 65/22 65/23 | 34/13 35/11 37/1 40/19 |  |
| /20 34/23 48/1 | without [1] 52/14 | wow [1] 111/3 | 41/11 41/23 44/10 |  |
| 58/7 68/1 107/24 | witness [13] 3/7 29/11 | write [11] 45/21 45/22 | 44/22 45/1 45/6 46 |  |
| 122/18 | 29/18 29/20 35/16 41/1 | 46/3 50/11 53/6 55/8 |  |  |
| which [54] 4/11 9/21 | 42/1 86/6 89/5 90/11 | 61/21 62/16 76/4 76/11 | 50/7 54/23 56/17 56/17 |  |
| 11/5 17/24 20/2 20/19 | 111/24 123/7 126/16 | 95/16 | 56/21 56/25 57/8 57/11 |  |
| 21/6 21/18 21/19 22/11 | witnesses [3] $2 / 3$ $123 / 18123 / 22$ | $101 / 25 \text { 106/9 106/13 }$ | 61/16 61/19 62/24 |  |


| From: | Karen Kenworthy [karen@stripesgroup.com](mailto:karen@stripesgroup.com) |
| :--- | :--- |
| To: | Aditi Dubey |
| Sent: | 2/13/2014 7:46:33 AM |
| Subject: | Fwd: 2014 \& 2015 Financial Forecasts |
| Attachments: | 2014 BS.CS.IS Plan FIle V5vABL.xls; 20142015FinancialForecastvABL.docx; |
|  | 20142015ForecastvABL.pptx; ATT00001.htm; ATT00002.htm; ATTO0003.htm |

Please save these on the drive! Thanks!

Begin forwarded message:
From: John Hanson [john.hanson@turtlebeach.com](mailto:john.hanson@turtlebeach.com)
Date: February 13, 2014, 2:45:27 AM EST
To: Karen < karen@stripesgroup.com>, Aditi Dubey [aditi@stripesgroup.com](mailto:aditi@stripesgroup.com)
Subject: Fwd: 2014 \& 2015 Financial Forecasts
---------- Forwarded message ----------
From: John Hanson [john.hanson@turtlebeach.com](mailto:john.hanson@turtlebeach.com)
Date: Thu, Feb 13, 2014 at 2:41 AM
Subject: 2014 \& 2015 Financial Forecasts
To: "richard.schultz@wellsfargo.com" [richard.schultz@wellsfargo.com](mailto:richard.schultz@wellsfargo.com)

Rich:

Attached please find our 2014 (monthly) and 2015 (quarterly) financial forecasts. The excel file is our detailed model and I am including assuming your folks will want to dive into the details. There is a very detailed liquidity model imbedded in the balance sheet.

I recommend you start with the word document then review the powerpoint presentation before diving into the financial model.

I am in NY and would be happy to get on a call with you and your team to walk you through the documents and guide on how the model works. Just let me know and I will make sure we are available for a call.

The Microsoft PMD process is becoming clearer by the day. It now appears that we could start receiving PMD's by Feb 17 and this would open the door for us to ship and recognize revenue in February for XBO headsets. As of today, we estimate we may be able to pack and ship between $\$ 6$ million and $\$ 7$ million in headsets in February. We will update the liquidity model for this assumption on Thursday so the potential impact can be understood.

Please let me know how you would like to proceed.
Thanks,
John


Turtle Beach, Inc.
john.hanson@turtlebeach.com
100 Summit Lake Dr. Suite 100
Valhalla, NY 10595
www.turtlebeach.com

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John Hanson
Turtle
Chief Financial Office

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100 Summit Lake Dr. Suite 100
Valhalla, NY 10595
www.turtlebeach.com


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## Document Produced in Native Format

| мtв ноıings | 11\% | 14\% | 1\% | 53\% |  | 14* |  | 21\% | 18\% |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 01 | (18 |  | a | Actual |  |  |  |  | ${ }_{\text {Actual }}^{\text {Arzal3 }}$ |
|  | 26.474 | ${ }^{3}, 5,60,342$ |  | ${ }^{1277345,580}$ |  | ${ }_{35,544,319}$ | ${ }^{29,576,846}$ |  |  | ${ }_{\text {Fr } 212013}$ |
| $\xrightarrow{\text { cinssous }}$ |  | $\xrightarrow{33,6,14,4535)}$ |  | cole |  | (3, | ${ }_{(5,572,47)}$ |  |  |  |
| Notsa | 22,393,207 | 29,526,558 | 44,63, 066 | 111,036,604 | 207,135,734 | ${ }^{20,532,44}$ | 2,4,53, ${ }^{\text {a }}$ | 38,315,936 | 86,39,95 | 178,7 |
| Proweca | 12,590,258 | 15,612,912 | 25,36,906 | 59,731,761 | 113,030,377 | 16,76,7,30 | 15,38, 437 | ${ }^{24,741,713}$ | 49,179,608 | 1050,099988 |
| Ropemes | 33,477 | 2,506 | 577,318 | 277,855 | 3,761, | 562,504 | 157,915 | 399,981 | 1,265,115 | 2,386,515 |
|  | 1,484,351 | 1,304, 250 | 1,062,050 | $4,41,458$ | 8,222,10 | ${ }^{1,455,626}$ | 1,004,298 | 1,73,000 | 4,247,753 | 8,476,675 |
|  | 588,301 | 40099 | 649,23 | 1,591,509 | 3,179,963 | ${ }^{312,8}$ | ${ }^{457}$ | 766,12 | 1.,56,006 | 3,691.159 |
|  | 376,558 | 433,907 | 455,557 | ${ }^{813,288}$ | 2,079,370 | 750,94 | 704,697 | 1,001,471 | 1,293,291 | 3,750,000 |
|  | ${ }^{41,3,308}$ | 414,291 | 37,226 | 802,075 | 2,049,901 | 389,998 | 581.956 | 774,17 | 1,3112295 | 3,057, |
|  | 15,334 | ${ }^{26,185}$ | ${ }_{2}^{2,373}$ | ${ }^{30,276}$ | 74,069 | 33,463 | ${ }^{50,150}$ | ${ }_{4}^{4,591}$ | 57.162 |  |
| Costo Stase |  | ${ }^{1.5,581,960}$ | ${ }_{28,513,117}$ | 69,90,534 | ${ }_{\text {132,95,370 }}$ | 20,907,9313 | 18,357,882 | , 1493,094 |  | 572, 6 , 3888 |
| cmas Prom |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  | 767,800 | ${ }_{848,831}$ | 1,481,912 | 69,597 |  | 1,194,762 | 1,332,344 |  | 2,013,900 |  |
|  | 134,000 | 304,000 | 4,000 | L.096,000 | 1,228,000 | 166,145 | 132,85 | 306,000 | 588,361 | 2,193,361 |
|  | 16,616 | ${ }^{31,276}$ | 6,120 | 29,45 | 83,457 | 44,618 | 71,415 | ${ }_{65,599}$ | ${ }^{\text {90,993 }}$ | 5,59 |
|  | ${ }^{18,416}$ | 1,184,107 | 1,882,032 | 825,041 | 5,809,597 | 1,005,525 | 1,536,614 | 1,972,237 | 2,693,254 | 7,607,630 |
|  | 1.971,690 | 2,703,433 | ${ }^{2,3242,135}$ | $7,351.167$ | 14,368,475 | 3,1877.500 | 5,602,288 | 4,575,122 | 5,758,316 | 19,123,997 |
|  | 226,328 | 221.67 | 537,033 | 644,614 | 1,22,651 |  |  |  |  |  |
|  | ${ }_{61,417}$ | 70,330 | ${ }^{74,887}$ | (74,87\% | ${ }_{\text {2 }}^{281,38121}$ | -74,877 | - 83,266 | ${ }_{23,2659}^{923}$ | ${ }_{2}^{923,685}$ | ${ }^{3} \times 1298989$ |
|  | 2,259,434 | 2,995,489 | 2,95,955 | , 1818,715 | 17,027,594 | 4,300,199 | 6,700,516 | 5,868,257 | 7,218,503 | 24,08,574 |
| $\begin{aligned} & \text { Product Develapment } \\ & \text { D8A PD } \\ & \text { Stock Comp PD } \\ & \text { Product Development } \end{aligned}$ | 400,29 | 456,141 | 571,453 | 518,31 | 1,955,724 | 800,623 | 1,219,654 | 923,75 | 1,552,022 | 4,509,044 |
|  | 3,395 | 7,832 | 1.691 | 8,320 |  | ${ }^{13,38}$ | 14,563 | 9,700 | ${ }^{11,4}$ |  |
|  | 17,699 | 26.512 | 44,138 | 33,479 | 121.828 | 65,069 | 90.847 |  | 93,264 | ${ }^{342,444}$ |
|  | 130,384 | 190,485 | 617,282 | 50,630 | 2,088,880 | 88,077 | 1,325,073 | 1,026,700 | 1,656,702 | 4,895,55 |
|  | ${ }^{845,306}$ | 1.076,394 | 1,337,507 | 1.268,998 | 5,054,705 | 1,258,094 | 1,243,25 |  | 1,92,174 | 5,414,161 |
|  | 22,344 | 22,434 | 22,334 | ${ }_{4}^{454,426}$ | 5in | 548,022 | ${ }_{\substack{360,8,10 \\ 55,50}}$ | ${ }_{4}^{454,426}$ | ${ }_{\substack{454,426 \\ 53775}}$ |  |
|  |  |  | 4,061 | 17,551 577000 | 4, 49,2717 | (36,937 |  | 74,058. |  |  |
|  |  |  |  |  | cise |  | 67,799 |  | 1.812,770 |  |
|  | 877,050 | 1,117,122 | 1,364,002 | 2,60,475 | 6,494,550 | 2,30,00 | 2,337,794 | 3,257,577 | 8,113,145 | 12,078,5 |
| Totioneratay Expense |  | $\begin{aligned} & 5,78,2,203 \\ & 5,55,694 \\ & \hline \end{aligned}$ | 6,817,272 |  |  | ${ }^{8,962,873}$ | 11,89,998 | 12,12,770 | 15,61,703 | 48.69394 |
| Operating meeme |  |  | 22,6 |  |  | e,30 | (5, 5 23,931) | 01,9 | 11,791, | 2,397,731 |
| Otas (romemekemese net |  |  |  |  |  |  |  |  |  |  |
|  | - $\begin{aligned} & \text { 447,364 } \\ & \text { 26,39 }\end{aligned}$ | 457,372 <br> 26,528 | $1,181,244$253,303 | $\underset{\substack{1,621,267 \\ 24,1,52 \\ 6,000}}{ }$ |  | 1,070,927 388,619 |  | 1,766,146 250,818$(217,024)$ | 1,782,053 264,724 |  |
| ${ }^{\text {S }}$ |  |  |  |  |  |  |  |  |  |  |
| Can orseran unutast to | 711,763 | 26,901 | 1,484,497 |  | 2,4,42,020 |  |  |  |  |  |
|  |  |  |  |  |  | 1,702,924 | 1,333,252 | 1,799,990 | 1,835,753 |  |
|  |  |  | 5,68,12 | \% 8 , | 40,66, | (2,041,2) | (7,087,23 | 0, 01, ${ }^{\text {a }}$ | 9,956,79 |  |
| Provislon for Income Taxes - Foreign Provision for Income Taxes |  | 1,241,187 |  |  | 14,00,752 | $\begin{aligned} & 93,436 \\ & 169,537 \end{aligned}$ | $\begin{array}{r} (448,101) \\ (3,301,820) \end{array}$ | $\begin{gathered} (72,288) \\ (12,56,49) \end{gathered}$ | $\begin{aligned} & 751,200 \\ & 1,555,166 \end{aligned}$ | $\begin{gathered} 33,647 \\ (5,183,536) \end{gathered}$ |
|  |  |  |  |  |  |  |  |  |  |  |
| Natreme | 916.512 | 3,18,607 | 5,183,205 | ${ }^{17,97,647}$ | 26,45,971 | $\underline{\text { (2,30, } 298)}$ | (1,337, 312) | (1,020,55] | 2,629,813 | 555, |
| Earran | 2.659,12 | 5,157,6 | 302, | 26,317,2 | 42,009, | (33,302) | 5,753,910 | 13,011, | 11,791 | 2,39,731 |
| Operatan iom |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Demenemanom | 270,874 | 305,264 | 551,279 |  |  |  | $\begin{aligned} & 9 / 5,037 \\ & 230,663 \\ & 678,709 \end{aligned}$ | $\begin{array}{r} 1,160,830 \\ 230,663 \\ 1,608,324 \end{array}$ | 1,350,601 230,663 1,812,770 |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | $\begin{aligned} & 527,000 \\ & 984,842 \\ & \hline \end{aligned}$ |  |  |  |  |  |
|  |  |  |  |  |  | 527,000 | 555,275 | ${ }^{6,555,5068}$ | 644,37 |  |
| EBITDA less other non cash and unusual items |  | 43,531 | 712,990 | 2,93,397 | ${ }^{4,459,6}$ | 2,001,525 | 2,439,64 |  | 40,08,362 | 12,34,683 |
|  |  | $5.597,224$ | 10,015,666 | 29,27, 605 | $47,36,3,34$ | 2,063,23 | [3,341,297] | ${ }_{355,148}$ | 15,880,294 | ${ }_{14,9223,388}$ |
|  |  |  |  |  |  | ${ }^{\text {7.0\% }}$ | 13. | 0.9\% | 18.3\% |  |


| Inputhere |  |  | Pamt |  |  |  |  | Corsol |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| a1 |  | ${ }^{3}$ | 4 | ${ }_{\substack{\text { Actual } \\ \text { Fr2013 }}}^{\text {ata }}$ | 01 | ${ }_{2}^{\text {consoldda }}$ |  | a | ${ }_{\substack{\text { Actual } \\ \text { Fr } 2013}}^{\text {at }}$ |
| ${ }^{109,674}$ | 155,384 | .880 | ${ }^{87,04}$ | 562,90 | 55,702993 | 29,732,230 | 44,33,7,76 | 101,43,879 | 11,803,849 |
|  |  |  |  |  | (6,061,835) | (5,027,947) | (5,009,970) | (12,954,731) | [32,499,484] |
| 108,54 | 155 | ${ }^{211,840}$ | ${ }^{87,04}$ | $5_{56,902}$ | 2, $2,641,158$ | 24,659,233 | 38,52,7,76 | 86,77, 149 | 19,300,365 |
| 54,056 | 9,223 | 10,383 | 48,67 | 92,32 | 16,821,286 | 15,46,650 | 24,85,096 | 49,228,275 | 106,32, 317 |
|  |  |  |  |  | ${ }_{562,504}$ | 155,9,95 | 399,981 | 1,266,115 | 2,386,515 |
|  |  |  |  |  | 1.451,2.26 | 1,000,298 | 1,773,000 | 4,257,753 | ci,$8,776,677$ <br> $3,691,59$ |
|  |  |  |  |  | -931,899 | ${ }^{457,077}$ | ${ }^{766,167}$ | ${ }_{\substack{1,55,016 \\ 1293291}}^{1}$ | 3, $3,971,1,59$ |
|  |  |  |  |  |  | 704,97 | 1,001,471 |  |  |
|  |  |  |  |  | cesm,38,988 <br> 3,463 | ${ }_{\substack{581.956 \\ 50,50}}$ |  | $\underset{\substack{1,311,295 \\ 5,162}}{ }$ |  |
|  |  |  |  |  |  | coin |  |  |  |
| 54,056 | 79,23 | ${ }^{110,383}$ | 48.667 | ${ }^{292,39}$ | 源, 3,969 | , 437,105 | 603,467 | 58,96, 176 | 2,96,717 |
| $\underset{\substack{56,618 \\ 50 \%}}{ }$ | $\underset{\substack{7,461 \\ 49 \%}}{7,1}$ | ${ }^{101,457}$ | $\begin{aligned} & 38,337 \\ & \substack{46 \%} \end{aligned}$ | $\xrightarrow[\substack{20,573 \\ 488}]{528}$ | $\begin{array}{r} 8,679,189 \\ 0.292808718 \end{array}$ | c, ${ }_{\substack{\text { c22, 178 } \\ 25 \%}}$ | $\xrightarrow[\substack{8,924,308 \\ 23 \%}]{\text { c, }}$ | ${ }_{\text {27,51, } 372}^{32 \%}$ | $\underset{\substack{51,337,688 \\ 296}}{\text { 29, }}$ |
| 126,86 | 119,993 | 131,31 | 124,015 | 502,186 | 1,32,628 | 1,452,287 | 1,732,030 | 2,37,915 | 6,643,660 |
|  |  |  |  |  |  | $\underset{\substack{132885 \\ 71,415}}{\text { chem }}$ | ${ }_{\substack{30,000 \\ 65569}}$ | $\underset{\substack{588,361 \\ 90.993}}{ }$ | - $\begin{array}{r}1,193,361 \\ \text { 27,594 }\end{array}$ |
|  |  |  |  |  |  |  |  |  |  |
| ${ }^{126,866}$ | ${ }^{119,93}$ | ${ }^{131,361}$ | ${ }^{124,015}$ | ${ }^{502,186}$ | 1,532,391 | 1.656 .557 | 2,105,599 | 2.817,269 | 8,09, 815 |
| 231,472 | 225,402 | 222,460 | 202,887 | ${ }^{881,422}$ | 3,419,012 | ${ }_{\text {5, }}^{5888,231}$ | 4,797572 | 5,960,033 | $\substack{20.005219 \\ 3,688.13}$ |
|  |  |  |  |  | ${ }^{8,7,787}$ |  | ${ }_{9}^{96,599}$ |  |  |
|  |  |  |  |  | 230.63 | 230,63 | 230.63 | 230,663 | 922,653 |
| ${ }^{231,472}$ | 225,402 | 222,460 | 202,087 | 881,422 | (,531,671 | 6,925,918 | 6,090,717 | 7,420,690 | , $, 668,996$ |
| 261,740 | ${ }_{408,417}$ | 399,93 | 326,274 | 1,35,5,925 | 1,070,363 | 1,68,081 | 1,273,29 | 1.878,296 | 5,899,969 |
| 51,334 | 56,934 | ${ }^{62,963}$ | 55,93 | 227,24 | ${ }^{66,719}$ | ${ }^{71,497}$ | ${ }^{72.663}$ | ${ }^{67,309}$ | 27,188 |
|  |  |  |  |  | 6,509 | 90,47 | 5, 3,264 |  |  |
| ${ }^{313,074}$ | 465,351 | 412,456 | ${ }^{382,167}$ | 1,57,094 | 1,200,152 | 1,790,425 | 1,49,156 | 2,038,69 | 6,46, |
| 376,689 | ${ }^{423,893}$ | 699,297 | ${ }^{1,346,528}$ | 2,866,907 | - $1.634,783$ | (1,677.018 | (1,920,055 |  | (8,260.58 |
| 253,663 | 790,076 |  |  |  | ${ }^{801,705}$ |  |  |  |  |
| ${ }^{6,686}$ | 7,100 | 1,766 | 7,993 | 2,9,45 | ${ }_{\substack{4,43,622 \\ 527,000}}^{43}$ | 62,30 | ${ }_{81,825}$ | 1,768 |  |
|  |  |  |  |  |  | 678,709 | 1.600,324 | 1.812,770 | 4,099,803 |
| ${ }^{637,037}$ | 1,221,069 | ${ }^{1,225,884}$ | 1,889,334 | (1,92, | 3,007,110 | 3,558,664 | 4,483,461 | 6.011,479 | 7,060 |
| 1,308,450 | 1,766 | 2,162 | 2,506,63 | 7,988,981 | ${ }^{10,271,333}$ | ${ }^{13,931,764}$ | ${ }^{14,116,932}$ | 18,28,306 | 56,60 |
| (1, 3 ,53,32) | (1,955,605) | (1,390,705) | (8,265) | 17,665,003 | (1,592, 3 , ${ }^{\text {a }}$ ) | (1,709,566) | ${ }^{15,122,624}$ | 9,22, | (5,270,67) |
| (1,72) | (70) | 1,045 | 2,753 | 2016 |  | 997983 | (1767,191 |  | S.60,195 |
|  |  |  |  |  | 388,619 | ${ }_{84,381}$ | (217,024) | [211,024) | 44,952 |
| 1,772) | (70) | 1.045 | 2,753 | 2,016 | 1,701,212 | 1,33, 182 | 985 | 1,888,506 | 6,673,885 |
| (1, 25,2120) | (1,95,535) | (1,891,50) | (2,57,019) | 17,60, 202 | (3,23,345) | (9,042,785) | ( $6,993,609)$ | 50 | (1,94,552] |
|  |  |  |  |  | 93,436 | $(448,101)$ $(3,301,820)$ | $\begin{gathered} (72,888) \\ (2,26,419) \end{gathered}$ | 751,200 | $\begin{array}{r} 323,647 \\ 15,183,536 \end{array}$ |
| (1,252, 120) | (1.955,535) | 1,750) | [2,571,019) | $\underline{17,50,026}$ | (3,556,318) | (5,222,84] | [3,29,302] | 5.058,794 | 10.084, |
| (1,253,332) | (1,95,505) | (1,390,05) | [2,56,266) | (1,660, | (1,592,134) | (7,70,586) | (5,922,624) | 9,223,66 | 15,27, |
| 58,220 | 64,34 | 70,729 | ${ }_{63,866}$ | 256,669 | 993,631 | 2,039,071 | 1,23,560 | 1,414,487 | 4,678,799 |
|  |  |  |  |  | 230,63 |  | - ${ }_{\text {1,60, }}^{23,633}$ | (230,639 | 922,653 4,099803 |
|  |  |  |  |  | 527,00 |  |  |  | ${ }^{527,000}$ |
| 253,63 | 790.076 | 518,821 | 56,813 | 2,106,37 | 961,913 | 1,355,351 |  |  |  |
| ${ }^{311,63}$ | ${ }^{854,110}$ | 599,50 | 60,699 | ${ }^{2,363,042}$ | 2,713,208 | 3,293,794 | 4,24,618 | 4.646,061 | 14,897,680 |
| [992, 199] | (1, 2101495 | (1,300, | [1,960,567) | (15,30, 3 ,65) | ${ }^{1.121,074}$ | 44,415,72] | [948,065] | 3,869,777 | 9.627 .00 |
| $-125120$ | -195535 | -181750 | 2571019 | (1,680,424) |  |  |  |  |  |



| 12\% | 18\% | 20\% | 66\% |  |
| :---: | :---: | :---: | :---: | :---: |
| $a_{1}$ |  |  | a |  |
| 32,472,000 | ${ }^{\text {a }}$ | ${ }^{69,944,000}$ | 1224,77,000 | ${ }^{27,500,000}$ |
|  | [16,8,9,10] |  | ${ }^{[17,426,640)}$ | ,000 |
|  |  |  |  |  |
| 14,887, 880 | $21,41,5,50$ <br> $2,35,400$ | $\underset{\substack{\text { 28,57,360 } \\ 3,247200}}{ }$ | 54,79,4000 | $119,064,000$ <br> $13,53,000$ |
|  | 边 | ${ }_{\text {joren }}$ | ${ }^{\text {d,9,97,040 }}$ |  |
| ${ }_{6}^{1,249,490}$ |  | 1,289,880 | ${ }_{\text {l }}$ |  |
| 1,582,089 | 1,62,952 | 1, 22, 5,53 | 1,629,52 |  |
| 9,40 | 97,160 | ${ }^{1,298,8880}$ | 2,489,520 |  |
| 75,000 | 50,150 | ${ }^{41,5}$ | 133,2 |  |
| 2,991 | 20,352 | 14,921 | 9,631 |  |
| 20,881,121 | 29,66,614 | 38,704,214 | 12,73,761 | 161,02, 2,10 |
|  | ${ }_{\text {12,45, 266 }}^{\text {30\% }}$ | ${ }_{\substack{17,44,626 \\ 31 \%}}$ | ${ }_{\text {24,32,599 }}^{328}$ | 2080 |
| 1,899,317 | 1.956,297 | 1,966, | 1,956,297 | 208 |
| 66,149 | (488,322 68,142 | $\underset{\substack{584,96 \\ 68,14}}{ }$ | 20,284 68,19 | 退, |
| 2,25,7,74 | ${ }^{2,462,817}$ | 2,608,941 | 3,24,7,29 | 10,46, ,202 |
| 3,00,000 | 5,00,000 | 4,000,000 | 6,000,000 | 8,000,000 |
| 50,000 | 150,000 | 750,000 | 750,000 |  |
| 85,74 | ${ }_{85,747}$ | ${ }_{85,747}$ | ${ }^{85,747}$ |  |
| ${ }_{\text {230,063 }}$ | 230,63 | ${ }_{\text {5, } 2066.6411}$ | ${ }_{\text {20, }}^{2066,411}$ | 22,265,642 |
|  |  |  |  |  |
|  | 1.712,266 |  |  |  |
|  |  | ${ }_{8,5611}^{12,265}$ | ${ }_{85,611}^{12,265}$ | 342,44 |
| 1,826,460 | 1,878,317 | 1,878,317 | 1,87,317 | ,461,411 |
| 2,144 |  |  |  |  |
|  | 454,426 | 454,426 | $44^{45,426}$ | ,7,04 |
| 54,980 | 54,980 | 54,980 | 54,980 | ,920 |
|  |  |  |  |  |
| 2,65,553 | 2,717,877 | 2, 217,877 | 2,111, | (1,807, |
| 10,806,137 | 13,25,422 | 12,271,546 | ${ }^{19,807,334}$ | 51,000,4,4 |
| (3,061,33) | (700,56) | 4,876,080 | 513,25 | 20,63, 551 |
| ${ }^{1.239,238}$ | 1,154,912 | 2,093,220 | 2,062,128 | 500,000 |
| $\underset{\substack{25,000 \\ 37,500}}{ }$ | 250,000 3,500 | 250,000 37500 | 250,000 37,500 | 10000000 <br> 155,000 |
| 1.56,7,78 | 1,422,412 | 2331.22 | 349,68 | 7,65,000 |
| (4,588, 7 ,75) | [2,242,569) | 2.544,55 | 1.68, | ,982,51 |
|  | 5967) | ${ }_{1,9823,34}$ | 10,242, 36 |  |
| (3,06,337) | 200, | 487,00 |  |  |
|  |  |  |  |  |
| 966.394 | ${ }^{935,545}$ | ${ }^{925,985}$ | 1,018,653 | 3,841,578 |
| 230,63 | 230,663 | 230,663 | 230,663 | ${ }^{922,65}$ |
|  |  |  |  |  |
| 1,831,833 | 1,812,344 | 1,798,424 | 1,884,731 | ${ }^{2}, 727,3$, |
| (1.22,, ,04) | 1,112,188 | 6,674,504 | ${ }^{21,002,996}$ | 27,56,184 |
| 4.4\% | $2.7 \%$ | ${ }^{12.0 \%}$ | 20.0\% |  |




| ${ }^{\text {10.515 }}$ | ${ }^{\text {0.15) }}$ | ${ }^{(0.15)}$ |  |  |  |  | 25.8\% | 53.7\% | 323\% | 35.5\% | 322\% |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ${ }^{\text {lan }}$ 2.1\% | 22.8\% | 56.1\% | 320\% | ${ }^{29.1 \%}$ | 36.9\% | 20.5\% |  |  |  |  |  |  |
| 7,900,000 | 8,000,000 | 19,750,000 | 12,010,491 | 10,916,465 | 1,5,57,744 | 12,829,369 | $16.095,045$ | ${ }^{\text {33,64,6,601 }}$ | 37,189,330 | ${ }^{\text {N0, } 0 \text { \%7,5,59 }}$ | ${ }^{\text {Joc5, }}$,6865 | 250,000,000 |
|  |  |  |  | (1, 1010,639) | (2, 152,307] | (1,988,200) | (2,375,611) | (1,955,188) | (5,950,451) | (5,998,883) | (5,940,726) | ${ }_{\text {(136,900,000) }}$ |
| ,23,320.04 | 6.803,599,23 | 6,75,980,73 | 10,23,436.97 | 9,305,825,95 | 12,43,437.08 | 10,931,168.54 | 13,680,43, 88 | ${ }^{28,512,412,59}$ | 31,78,58.41 | 34,798,74,.74 | 31,613,360.85 | 213,20,000.00 |
| 3,500,796.18 | 3,827,888 | 28,565 | 5.41,917 | 4,918,95 | 6,57, 22] | 5,786,318 | 7,24,618 | 15,02,796 | 16,78,876 | 18,413,426 | 16,728,227 | 113,75, 605 |
| 158,997.14 | 170,916 |  |  |  | 328,53 | 32,7 | 791,80 | 1,650,396 | 1,820,150 | 1,996,274 | 1,81,575 | 10,30,000 |
| 295,599.02 | 320,064 |  | 47,060 | 430,87 | 555,78 | 507,807 | 635,523 | 1,324 | 1,466,780 | 1,602,130 | 1,455,503 | 9,87, ,488 |
| 128,918,55 | 139,371 | 343,289 | 205,429 | 187,62 | 250,72 | 221,124 | 276,388 |  |  | ,646 |  |  |
| 514,430.19 | 514,430.19 | 514,430,19 | 527,363 | 57,.95,.09 | 527,363.09 | 527,363 | 527,36,09 | 527,36.09 | 527,363 | 527,363.09 | 527,36.09 |  |
| ${ }^{106,780.84}$ | 115,439 | 284,340 | 177,981 | 155,407 | 207,67 | 183,153 | 229,217 | 477,728 | 526,866 | 57,847 |  |  |
| ${ }^{15,197720}$ | ${ }^{15,199720}$ | 15,197.20 | 16,711 | 16,716,8 | 16,719,33 | 13,864 | 13,635 | 13,86 | 15,011 | 15,011,18 | 15,011.18 |  |
| 4,997.08 | 4,999,08 | 997.08 | ${ }_{\text {b,784 }}$ | 6,74.00 | 6,784.00 | 4,997 | 4,997.00 | 4,997.00 | 3,210 | 3,210,25 | 3,210.2 |  |
| 4,76,276 | 5,108,302 | ${ }^{11,800,164}$ | 7,084,71 | 6,49,612 | 8,486,852 | , ,87,359 | 9,721,91 | 19,668,456 | 21,78,352 | 23,332,988 | 21,701,699 | ,902 |
|  | $\underset{\text { 1,959,207 }}{\text { 25\% }}$ | ${ }_{\text {4,55, }}^{307}$ | $\underset{\substack{3,153,656 \\ 31 \%}}{ }$ | $\begin{array}{r} 2,816,214 \\ 30 \% \end{array}$ |  | $\begin{array}{r} 3,053,810 \\ 28 \% \end{array}$ | $\begin{array}{r} 3,959,243 \\ 29 \% \end{array}$ | $\begin{array}{r} 8,843,956 \\ 31 \% \end{array}$ | $9,950.227$ | $\underset{\substack{10,55,338 \\ 32 \%}}{ }$ | $\underset{\substack{9,921,311 \\ 31 \%}}{\text { 为 }}$ | $\underset{\substack{64,75,5098 \\ 30 \%}}{ }$ |
| 64,933,45 | 663,88 | 66, 938.45 | ${ }_{68,367}$ | 367.4 | 367.45 | 691,430 | ,430.04 | 691,30.09 | 71,658 | 71,658, 45 | 714,658.45 | 8,200,318 |
| $\underbrace{4 ., 771}_{42}$ | 45,059 |  | 66,739 |  | 81,060 | 72,4010 |  |  |  |  |  |  |
| 22,716,20 | 22,716.20 | 22,7 |  | 22,716.20 |  |  | 22,716,20 | 20 | 22,716 | 20 | 22,716,20 |  |
| 708,379 | 711,759 | 77,686 | 72,823 | 766,743 | 787,144 | ${ }^{785,636}$ | 803,616 | ${ }^{900,617}$ | ${ }^{943,026}$ | 962,3 | 942,2 | ${ }^{\text {, } 862,6,]^{\prime}}$ |
| 1,072,830.00 | 1,074,83000 | 1,078,830.00 | 1,405,600 | 1,005,600.00 | 1,405,500.00 | 1,009,07 | 1,409,007.33 | 1,009,007,33 | 2083,34 | 2,08,3,314,33 | 20,83,314,33 | 17,918,25 |
| 308,17.92 | 308,17.92 | 300,17.92 | 308,178 | 308,177.92 | 308,17.92 | 308,178 | 308,17.92 | 308,177.92 | 308,178 | 308,17.92 | 308,17.92 | 3,698,135 |
| - 28.58 .58 .22 |  | 28.582.42 | ${ }_{\text {2 }}^{28.582}$ | ${ }^{28,58,2.42}$ | 28,582, 42, | ${ }^{28,582}$ | 28,582, 2 | 28,582,42 | 28,582 | 28,58.42 | 28,582,42 | ,989 |
| ${ }^{2,4888,478}$ | \% | cis, | 7,8,888 | 76,887.75 | 76,887.75 | 75,888 | 76,887,75 | 76,887,75 | 77,888 | 76,887,75 | 76,887,75 | 922,653 |
|  |  |  |  |  |  | , |  | ${ }^{1,202,05}$ | 2,46,96 |  | 2,9, | 2, 282,32 |
| ${ }^{651,586,13}$ | 651,566.18 | 651,586.18 | ${ }^{16,165}$ | $716,164.74$ | 716,16,74 | 828,488 | 82, 848.07 | 828.848 .07 | 72.898 | 726,889,74 | 726,899,74 |  |
| ${ }_{\text {2 }}^{24,088.66}$ | 24,08.66 | 24,088.66 | ${ }^{24,089}$ | ${ }^{24,0,08,66}$ | 24,08.66 | 24,089 | 24,08.66 | 24,088,66 | 24,089 | ${ }^{24,088,66}$ | ${ }^{24,0898.66}$ | 289,064 |
| $\xrightarrow{28,537.00}$ | $\xrightarrow{28,537.00}$ |  |  |  |  |  | 28,537.00 | 28,537.00 | ${ }_{\text {28,537 }}$ |  | 28,577.00 | 32,444 |
|  |  |  | \%,30 | \%,930 | 6,590 | 881,44 | ${ }^{881,414}$ | 881,474 | \%, 15 | TM, | 179.515 | .401,974 |
| ${ }^{852,546.79}$ | ${ }^{85,5456,79}$ | ${ }^{52,546.79}$ | 872,58 | 872,582, | 872 | ${ }^{87,878}$ | 879.87 | 879,87 | ${ }^{882,693}$ | 88,692 | 882,592.38 |  |
|  | 2350,029.67 | ${ }^{233,029,67}$ | ${ }^{14,4,34}$ | ${ }^{414,8,83.000}$ | ${ }^{414,8,34.00}$ | 324,416 | ${ }^{324,415}$ | 322,413 | 333,746 | (32, 20 | 牫2, |  |
| 20,826.64 | 20,826.64 | 20,826,54 | ${ }^{20,827}$ | 20,826.64 | 20,826.64 | 20,827 | 20,82,.69 | 20,826.64 | 20,827 | 20,826.64 | 20,826.64 | 29,920 |
| 416,666.67 | 41,666.67 | ${ }^{416,665.67}$ | 16,667 | 41,666.67 | 41,666.67 |  |  |  |  |  |  | 2.500,000 |
| 1,526,070 | 1,526,070 | 1,526,070 | 1,224,910 | 1,224,910 | 1,724,910 | 225,121 | 1,25,121 | 1,225,121 | 1,236,266 | 1,26,266 | 1,236,266 | 17,17,097 |
| 4,427,139 | 4,430,518 | 4,996,466 | 5,085,711 | 5.077,991 | 5,100,092 | 0.714,886 | 4,722,866 | 4,829,867 | 5,45,769 | 5,475,669 | 5,45,026 | ¢9,28,7,70 |
| $(2,89,095)$ | (2,75,231) | 461,881 | (1,932,115) | (12,26,47) | (1,251,507) | (2,661,076) | [773,62] | 4,014,089 | 4,494,458 | 5,490,10 | 4,4357,2 | 5,501,358 |
| 412.508 .75 | 412,509.75 | 412,508.75 | 384,977 |  |  | ${ }_{681,59}$ |  |  |  |  |  |  |
| ${ }^{83,333,33}$ | 83,33,33 | ${ }^{8,3,33.33}$ | ${ }^{83,333}$ | ${ }^{83,33,33}$ | ${ }^{\text {8,3,33,33 }}$ |  |  | 83,333,33 | ${ }_{88,333}$ |  | ${ }_{8,3,33,33}$ |  |
| 12,50.00 | 12,50.00 | 12,500.00 | 12.500 | 12,50.00 | 12,50.00 | 12,500 | 12,500.00 | 12,500.00 | 12,500 | 12,50.00 | 12,500.00 | ${ }^{1,150,000}$ |
| 508,342 | 508,342 | 508,342 | 781 | 781 | 488,781 | 7,422 | 77,422 | 77,422 | 784,127 | 78,127 | ${ }^{78,127}$ | 7,652,016 |
| 5007,480 | (3,24,5,513) | (46,861) | (2,412, 295] | (2,744,25) | 2,28) | (2,43,998) | (1,551,04) | 3,336,657 | 3,70, | 4,706,042 | 3,63,158 | (2,55,658) |
| $\underbrace{\substack{23,72.74}}_{(12,38,500.54)}$ | (1,264,993,6) | ${ }_{(18,275,7)}$ |  |  | 25,000.00 |  | ${ }_{\text {4, }}^{41,666}$ | ${ }^{4.6,66.67}$ | ${ }^{7} 70472887$ | 76,287 | 76,887.76 | 500,000 |
| [2,02, 29 | (2,002,29) | [52,289] | (1,99, 666 | [1.68,99) | (1,020.695) | (1,529,251] | [987,04] | 1,992,700 | ${ }_{2,187,014}$ | 2,794,398 | 2,164,339 | (1.011,901) |
| (2, 299,095 ) | (2,735,231) | 461,481 | (1,932,215) | (2,26,977) | (0,151,507) | 1,661,06) | (77,623) | 4,014,089 | 4,994,458 | 5,990,169 | 4,457,235 | 5,00, 358 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| ${ }^{351,8888}$ | ${ }_{76 \text { 7,888 }}$ | ${ }_{\substack{391,007 \\ 76888}}$ | ${ }_{\substack{392,526 \\ 77888}}$ | ${ }_{\substack{32,526 \\ 75888 \\ \hline}}$ |  | $\underset{\substack{38,673 \\ 7,688}}{ }$ | 389673 | 389,673 | ${ }^{390,821}$ | 30,821 | 300,821 | 4,692,079 |
| ${ }_{416,667}$ | ${ }_{412,667}^{41,88}$ | ${ }_{4}^{416,688}$ | ${ }_{411,687}^{4688}$ | \% 4158888 |  | ${ }^{76,888}$ | 76,888. | 76,888. | ${ }^{76,888}$ | ${ }^{76,888}$ | ${ }^{76,888}$ | 222,6,53 2,50,000 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 1,182,707 | 1,182,707 | 1,182,07 | 1,364,8,18 | ${ }_{1,364,818}^{1,0}$ | ${ }^{1,356,8,88}$ | ${ }^{853,093}$ | ${ }^{853,093}$ | ${ }^{853,93}$ | ${ }_{860,784}$ | ${ }_{860,784}$ | 886,784 | 11,7,94,207 |
| ${ }^{(1,716,588)}$ | (1,552,524) | 1,64,1888 | [5672,297) | [899,699] | 21331 | [807983] | 19,470 | 4, 887182 | 5355242 | 6,55054 |  | 18,25556 |



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## Parametric Sound, Inc.

2014 and 2015 Financial Forecasts
February 11, 2014

The company has developed a 2014 (monthly) and 2015 (quarterly) financial forecast based upon current business trends and $3^{\text {rd }}$ party market demand data. The forecast developed represents the consolidated company including Turtle Beach and Parametric Sound. The attached exel file has the forecast separated between Turtle Beach and Parametric Sound.

The excel financial model includes a detailed income statement, balance sheet and liquidity model. We have estimated the level of borrowing base availability under the existing PNC ABL provisions. The current ABL provisions drive a lower borrowing base due to the number of exclusions. The powerpoint presentation included with this package has a summary page that shows the percentage of total accounts receivable and inventory that the company is able to borrow against.

## Key 2014 and 2015 Financial Planning Assumptions

Microsoft Update

- On February 11 Microsoft announced that they will release the software update on March 7 that will allow headsets to deliver game audio
- Microsoft did announce they will roll-out a $\$ 79$ headset for XBO in early March. Turtle Beach headsets are priced in the $\$ 99$ and $\$ 149$ price bands so we do not anticipate any material loss in volume from this announcement. We were aware that Microsoft had planned a lower priced model for XBO and have planned for this to happen
- Microsoft confirmed 272,000 PMD's to be available to the company by the end of February with upside potential for an additional 10\%-15\% more PMD's
- Shipping and billing for XBO headsets is forecast to start in early March and cash collections are anticipated in mid May 2014
- Microsoft expects PMD shipments to begin February 17, 2014 and if this occurs as planned, $\$ 6$ million to $\$ 7$ million in XBO headset revenue could move out of March and into February
- The announcement allows the company to secure orders from retailers and distributors around the world for XBO headsets. In addition, we can now lock-down plans for packing the PMD's and shipping to customers based upon our allocation of product


## 2014 Revenue Key Assumptions

- The 2014 revenue forecast assumes prior generation PS and Xbox headset revenue declines $38 \%$ year over year in Q1 and 15\% thereafter
- New console adoption is at a much higher rate than projected (both PS and XBO) according to NPD. Retailers are seeing a larger decline in Xbox 360 and PS3 console sales as a result. EA Sports reported lower game software sales for the PS3 and Xbox 360 consoles.
- Attach rates for the new consoles are not yet clear as there has not been sufficient time to determine trends post PS4 launch and XBO has yet to release headset audio. The plan assumes a lower than historical attach rate to be conservative
- The 2014 forecast assumes we ship 272,000 XBO headsets in March at an average selling price of $\$ 75$ per unit. Potential upside was not modeled into the plan. We anticipate selling approximately 750,000 XBO headsets for the full year 2014
- PAMT revenue slowly ramps from $\$ 500 \mathrm{k}$ in 2013 to $\$ 4$ million in 2014 but exits $Q 414$ on a $\$ 10 \mathrm{M}$ annual run rate.
- Media headsets are forecast to slowly gain share as we educate consumers and expand distribution


## 2015 Revenue Key Assumptions

- XBO and PS4 consoles continue to grow and the base for older console versions declines. XBO headsets sold in all twelve months of year versus nine months in 2014
- Company growing with market and maintaining share position
- Media headsets continue to gain share from broader distribution
- HyperSound products continue to grow and garner more momentum from expanded distribution and market acceptance. Revenues grow to $\$ 30$ million in the year


## Cost of Sales

- XBO headsets will have a lower unit cost but higher royalty expense due to license fees. This change in cost mix has been reflected in the financial plan
- The company has assumed higher supply chain costs associated with adding Hypersound products to the portfolio. In addition, supply chain costs are projected to be higher due to the addition of incremental resources in early 2014 to focus on shortening the sourcing lead time and lowering unit production costs. These actions will provide some benefit in 2014 but the more significant impact will be felt in 2015
- Royalty costs are higher due to XBO products that have a substantially higher royalty fee structure

Operating expenses will be higher in 2014 and 2015 due to the merger with PAMT and additions in the engineering and supply chain functional areas. In addition, public company costs are increasing as the combined business has a market cap of over $\$ 500$ million and thus drives higher expenses.

EBITDA for the headset business grows from $\$ 14.9$ million in 2013 to over $\$ 28$ million in 2015 driven from the increase in revenue from the new consoles and Hypersound products partially offset by higher expenses to position the business to support significant growth from new products.

The company projects a cash balance between $\$ 6.6$ million and $\$ 10$ million over the next year as revenue grows, inventory declines and profits increase. The first nine months of 2014 will be tight for cash as the company prepares for the seasonally higher volume fourth quarter. The company expects to continue to maximize the ABL facility to insure cash is available to support growth initiatives.

## 2013 Turtle Beach Financial Results

The 2013 financial results for Turtle Beach should be considered "preliminary" in that the 2013 full year audit is underway and there could be audit adjustments that result from this work. At this time, we are not aware of any audit adjustments that would be required to the 2013 results. The 2013 audit is expected to be completed the first week in March.

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## 2014 Monthly P\&L



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